

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>5 Year Total</u>
MINOR CAPITAL						
GENERAL GOVERNMENT						
COUNCIL PROJECTS						
Pool study	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ 8,000
75th Anniversary Celebration	61,800	-	-	-	-	61,800
Other	2,500	-	-	-	-	2,500
Strategic Planning	2,000	2,000	35,000	2,000	2,000	43,000
Commemorative Remembrance Day Banners	5,000	5,000	-	-	-	10,000
	<u>79,300</u>	<u>7,000</u>	<u>35,000</u>	<u>2,000</u>	<u>2,000</u>	<u>125,300</u>
INFORMATION TECHNOLOGY						
Software Operations & Maintenance Contingency	20,000	20,000	20,000	20,000	20,000	100,000
Website redesign	20,000	-	-	-	-	20,000
Laptops for Remote working (10)	20,000	-	-	-	-	20,000
Upgrade GP Financial Software (every 2 years)	15,000	-	15,000	-	-	30,000
Postage machine - Common Services	5,000	-	-	-	-	5,000
Forum Video System Upgrade	3,000	-	-	-	-	3,000
IT Needs Assessment	-	-	-	20,000	-	20,000
Network Switches	-	-	-	20,000	-	20,000
Photocopier - Common Services	-	-	-	9,500	-	9,500
Photocopier - Planning	-	-	-	6,500	-	6,500
Back Up Systems	-	-	-	-	15,000	15,000
Total IT	<u>83,000</u>	<u>20,000</u>	<u>35,000</u>	<u>76,000</u>	<u>35,000</u>	<u>249,000</u>
EMERGENCY PROGRAM						
ESS Modernization Equipment & Supplies	25,000	-	-	-	-	25,000
ESS ECT Office Reno	15,000	-	-	-	5,000	20,000
Business Continuity Consultant	30,000	-	-	-	-	30,000
Hazard Contingency Plan development	70,000	-	-	-	-	70,000
Total Emergency Program	<u>140,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,000</u>	<u>145,000</u>
TOTAL GENERAL GOVERNMENT MINOR CAPITAL	<u>302,300</u>	<u>27,000</u>	<u>70,000</u>	<u>78,000</u>	<u>42,000</u>	<u>519,300</u>
FIRE DEPARTMENT						
Painting Fire Hall Interior	38,700	-	-	-	-	38,700
Painting Fire Hall Exterior	26,800	-	-	-	-	26,800
Fire Truck Small Equipment	30,400	-	-	-	-	30,400
LockBox Program	16,600	-	-	-	-	16,600
Chair replacement	10,400	-	-	-	-	10,400
Shop Air Compressor replacement	7,900	-	-	-	-	7,900
Outfitting of Pickups (Emerg. Light package, Canopy, box storage, etc.)	-	19,500	-	-	-	19,500
TOTAL FIRE DEPT	<u>130,800</u>	<u>19,500</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>150,300</u>
ENGINEERING SPECIAL PROJECTS						
Pavement Condition Assessment	100,000	-	-	-	-	100,000
Safe Routes to School / Traffic Calming	25,000	25,000	25,000	-	-	75,000
Asset management Development Strategy	144,000	-	-	-	-	144,000
Replace Photocopier	-	-	-	-	10,000	10,000
TOTAL ENGINEERING SPECIAL PROJECTS	<u>269,000</u>	<u>25,000</u>	<u>25,000</u>	<u>-</u>	<u>10,000</u>	<u>329,000</u>
PARKS & RECREATION						
Replace Playground Equipment	93,400	50,000	50,000	50,000	50,000	293,400
Urban Forest Strategy	80,000	-	-	-	-	80,000
Western Red Cedar Management Program	50,000	50,000	50,000	-	-	150,000
Community Park: Gravel Parking Refurbishment	38,500	-	-	-	-	38,500
Park Upgrades - Marks Nature park	16,000	-	-	-	-	16,000
Wayfinding Signage	18,900	-	-	-	-	18,900
Community Park Drainage Study	12,700	-	-	-	-	12,700
Park Upgrades - Shelly Creek park	12,000	-	-	-	-	12,000
Community Park: Traffic Circulation study	11,000	-	-	-	-	11,000
Noxious Weed Program	10,000	10,000	10,000	-	-	30,000
Springwood Pk buildings, minor capital maintain	10,000	-	-	10,000	-	20,000
Sportsfields & Facilities needs assessment	-	-	100,000	-	-	100,000
Community Park Master Plan Review	-	-	50,000	-	-	50,000
Springwood Park Tennis Courts - Repainting	-	-	-	60,000	-	60,000
Parks & Trails Master Plan	-	-	-	50,000	-	50,000
Community Park Tennis Courts - Repainting	-	-	-	12,500	-	12,500
TOTAL PARKS & RECREATION	<u>352,500</u>	<u>110,000</u>	<u>260,000</u>	<u>182,500</u>	<u>50,000</u>	<u>955,000</u>

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>5 Year Total</u>
MINOR CAPITAL						
FACILITIES						
Shelly Road Centre Renovations	100,000	-	-	-	-	100,000
PCC						
Replace minor appliances	13,000	-	-	-	-	13,000
PCTC (JV Shared) - PCTC Minor Capital						
Roof replacement	172,600	-	-	172,600	-	345,200
Elevator upgrade	-	55,200	-	-	-	55,200
Replace RTU's (3).	-	-	207,000	-	-	207,000
Electronic Equipment in Forum	-	-	-	6,900	-	6,900
PCTC (City Only) - Facilities Minor capital						
Outside Wall Lighting	15,000	-	-	-	-	15,000
Painting Interior - City	25,000	-	-	-	-	25,000
COVID related renovations	24,000	-	-	-	-	24,000
PW building, Yard, & Other						
CPTED-Crime Prevention Through Environment	24,000	24,000	24,000	24,000	-	96,000
COVID related renovations	85,000	-	-	-	-	85,000
Yard Environmental Assessment	30,000	-	-	-	-	30,000
Yard Space Assessment	50,000	-	-	-	-	50,000
TOTAL FACILITIES	538,600	79,200	231,000	203,500	-	1,052,300
PUBLIC WORKS						
Operations						
Minor Road Construction	60,000	60,000	60,000	60,000	60,000	300,000
Sidewalk and Accessibility Improvements	40,000	40,000	40,000	40,000	40,000	200,000
Works Adjacent to Development/Construction	40,000	-	-	-	-	40,000
LED Street Light Upgrades	22,000	22,000	22,000	22,000	22,000	110,000
Audible Traffic crossings	15,000	-	-	-	-	15,000
Deconstruct Railway water tower	35,000	-	-	-	-	35,000
Transportation Master Plan	-	100,000	-	-	-	100,000
LED traffic light replacement program	-	32,000	-	-	-	32,000
Major crack Sealing/patching program	-	-	150,000	-	-	150,000
Photocopier (every 6 years)	-	-	-	-	10,000	10,000
General Storm Sewer						
Drainage Video Assessment Program	50,000	50,000	50,000	50,000	50,000	250,000
Storm Master Plan	-	50,000	-	-	-	50,000
TOTAL PUBLIC WORKS	262,000	100,000	50,000	50,000	50,000	512,000
TOTAL MINOR CAPITAL	\$ 1,855,200	\$ 360,700	\$ 636,000	\$ 514,000	\$ 152,000	\$ 3,517,900
Minor Capital Source of Funding						
Operations	1,305,200	338,700	614,000	392,000	130,000	2,779,900
Other Grants	340,300	-	-	-	-	340,300
Gas Tax Reserve	22,000	22,000	22,000	22,000	22,000	110,000
PCTC Reserve (Future expenditure reserve)	100,000	-	-	100,000	-	200,000
Carry Forward reserve	87,700	-	-	-	-	87,700
Total Minor Capital Source of Funding	\$ 1,855,200	\$ 360,700	\$ 636,000	\$ 514,000	\$ 152,000	\$ 3,517,900

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>5 Year Total</u>
CAPITAL						
GENERAL GOVERNMENT						
<u>ADMINISTRATION/INFO TECHNOLOGY/EMERG PROGRAM/FINANCE</u>						
Photocopier (Admin)	\$ -	\$ -	\$ -	\$ 13,000	\$ -	\$ 13,000
EOC dedicated Regional Server	100,000	-	-	-	-	100,000
Fibre Optics to City Facilities	125,000	-	-	-	-	125,000
Webmap replacement	95,000	-	-	-	-	95,000
Forum Projector System Upgrade	27,000	-	-	-	-	27,000
Server Replacement	20,000	30,000	20,000	30,000	20,000	120,000
Pavement Management System	-	25,000	-	-	-	25,000
Aerial Photography and GIS Update	-	-	20,000	-	-	20,000
Computer Operating Software	-	-	-	-	350,000	350,000
Furniture & Equipment (Folding/stuffing Machine	-	-	-	-	15,000	15,000
Total General Government Capital	367,000	55,000	40,000	43,000	385,000	890,000
SOURCE OF FUNDING						
Operations	367,000	55,000	40,000	43,000	385,000	890,000
Grants	-	-	-	-	-	-
Donations	-	-	-	-	-	-
General Capital Reserve	-	-	-	-	-	-
Carry Forward reserve	-	-	-	-	-	-
Total IT Source of Funds	367,000	55,000	40,000	43,000	385,000	890,000
Total Administration Capital	367,000	55,000	40,000	43,000	385,000	890,000
FIRE DEPARTMENT						
Fire Rescue Truck R-45	791,100	-	-	-	-	791,100
Replace C 41 (pickup)	-	50,000	-	-	-	50,000
Replace C-42 (pickup)	-	50,000	-	-	-	50,000
Replace C-43 (pickup)	-	50,000	-	-	-	50,000
Addition to Fire Hall	-	-	450,000	450,000	1,400,000	2,300,000
Replace Photocopier	-	-	11,000	-	-	11,000
Turnout Gear Cleaning apparatus	-	-	-	20,000	-	20,000
Special Ops/Support Cube Van	-	-	-	-	200,000	200,000
Auto Extrication/Rescue Tools	-	-	-	-	60,000	60,000
Training Ground Improvements	192,500	-	-	-	-	192,500
Total capital	983,600	150,000	461,000	470,000	1,660,000	3,724,600
FIRE DEPARTMENT SOURCE OF FUNDING						
Operations	181,100	150,000	11,000	20,000	260,000	622,100
Donations	-	-	-	-	-	-
Land Sale Reserve	-	-	450,000	450,000	1,400,000	2,300,000
Carry Forward reserve	802,500	-	-	-	-	802,500
TOTAL FIRE DEPARTMENT SOURCE OF FUNDING	983,600	150,000	461,000	470,000	1,660,000	3,724,600

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>5 Year Total</u>
CAPITAL						
PARKS, RECREATION & FACILITIES						
<u>Community Park Projects</u>						
Performance Venue	1,194,300	-	-	-	-	1,194,300
Washrooms, to replace Kin Hut	200,000	1,569,000	-	-	-	1,769,000
Lacrosse Box Improvements	90,000	-	-	-	-	90,000
Pickle Ball Courts	400,400	-	-	-	-	400,400
Beachfest Parking Expansion	60,000	-	-	-	-	60,000
Gathering Place	-	600,000	-	-	-	600,000
Replace all Light Standards-LED lighting	-	-	-	37,500	150,000	187,500
PCTC Emergency Generator	108,000	-	-	-	-	108,000
PCC Renovation project-Boys/Girls Club	2,035,000	-	-	-	-	2,035,000
PCC Equipment	12,000	-	-	-	-	12,000
Swimming pool & recreation facility	200,000	-	-	-	-	200,000
Total Capital	4,299,700	2,169,000	-	37,500	150,000	6,656,200
PARKS & RECREATION SOURCE OF FUNDING						
Operations	382,250	484,200	-	-	-	866,450
Carry Forward reserve	181,900	-	-	-	-	181,900
Grants	3,549,050	1,569,800	-	-	-	5,118,850
Donations	186,500	-	-	-	-	186,500
Parkland Reserve	-	-	-	-	-	-
General Capital Reserve	-	115,000	-	-	-	115,000
Gas Tax Reserve	-	-	-	37,500	150,000	187,500
TOTAL SOURCE OF FUNDING	4,299,700	2,169,000	-	37,500	150,000	6,656,200
Parkland Open Spaces (DCC Funded)						
Trail Link Development	1-6-70-8150	100,000	100,000	100,000	-	300,000
Rathtrevor Trail Development	1-6-70-8161	250,100	1,600,000	-	-	1,850,100
Trail Development	1-6-70-8165	25,000	25,000	25,000	25,000	125,000
		375,100	1,725,000	125,000	25,000	2,275,100
Parkland Open Spaces Source of Funding						
Existing taxpayers share		11,000	308,500	-	-	319,500
Municipal Assist		3,130	13,250	1,250	250	18,130
Total Existing Taxpayers		14,130	321,750	1,250	250	337,630
Carry Forward reserve		51,500	-	-	-	51,500
DCC Open Space Reserve		309,470	1,311,750	123,750	24,750	1,794,470
Parkland Reserve		-	-	-	-	-
General Capital Reserve		-	91,500	-	-	91,500
Federal Gas Tax Reserve		-	-	-	-	-
Debt		-	-	-	-	-
Total Parkland Open Spaces Sources of Funding		375,100	1,725,000	125,000	25,000	2,275,100

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>5 Year Total</u>
CAPITAL						
PUBLIC WORKS						
Roads:						
General Asphalt Overlays	250,000	500,000	500,000	500,000	500,000	2,250,000
Bagshaw: Stanford to Hwy 19a	1,834,900	-	-	-	-	1,834,900
Hirst Ave: Hwy 4a to McMillan	1,782,400	-	-	-	-	1,782,400
Moss Ave: Hwy 4a to Craig	1,411,000	-	-	-	-	1,411,000
Memorial Ave: Hwy 4a to McMillan	1,265,800	-	-	-	-	1,265,800
McKinnon Street: Hirst to Harnish	1,144,000	-	-	-	-	1,144,000
Forsyth: Finholm to Pym	2,300	-	-	-	-	2,300
Pym: Forsyth to Brice	14,000	-	-	-	-	14,000
Signal Replace/connectivity Hwy 19a	-	-	-	-	-	-
Controllers (16)	75,000	75,000	75,000	75,000	75,000	375,000
Works Adjacent to Development/Construction	100,000	-	-	-	-	100,000
Hwy 19a - Lombardy to Moilliet	-	341,000	-	-	-	341,000
Hwy 19a - Hwy 4a to McMillan	-	205,000	-	-	-	205,000
3 Hwy 19a - Resort Way to Greig Road	-	785,000	-	-	-	785,000
Harrison Ave: Hwy 4a to McMillan	-	300,000	1,684,000	-	-	1,984,000
Middleton Ave: Craig to McCarter	-	160,000	745,000	-	-	905,000
Banks Ave: Moilliet east to End	-	100,000	835,000	-	-	935,000
Willow: Bay to Rushton	-	65,000	505,000	-	-	570,000
Hwy 19a - Rushton to Pym	-	-	374,000	-	-	374,000
Hwy 19a - McMillan to Lombardy	-	-	239,000	-	-	239,000
Nanoose Ave: Pym to Renz	-	-	150,000	1,159,000	-	1,309,000
3 Finholm St: Hirst to 19a	-	-	80,000	770,000	1,127,000	1,977,000
Jenkins Place: Pym St to End	-	-	50,000	494,000	-	544,000
Gerald: Pym to End	-	-	50,000	493,000	-	543,000
Hwy 19a - Pym to Stanhope	-	-	-	1,016,000	-	1,016,000
Hwy 4a - Despard to Border	-	-	-	592,000	-	592,000
Newcastle Ave Pym to Renz	-	-	-	155,000	1,154,000	1,309,000
Morison Avenue: Finholm to Pym	-	-	-	125,000	930,000	1,055,000
McVickers St: Hwy 19a to Stanford	-	-	-	70,000	425,000	495,000
Hwy 19a - Stanhope to City Limits West	-	-	-	-	303,000	303,000
Craig St: Hwy 19a to Jensen	-	-	-	-	285,000	285,000
3 Sanderson Road: Pym to Ashcroft Pl.	-	-	-	-	225,000	225,000
Hwy 19a - Craig to Hwy 4a	-	-	-	-	83,000	83,000
Tranfield St: Young to Doehle	-	-	-	-	25,000	25,000
Hwy 19a - Englishman River to Shelly (Pedestrian Improvements Ph2)	-	-	-	50,000	450,000	500,000
Hwy 19a at Weld Street Sidewalk Refurbishment	-	95,000	-	-	-	95,000
Total Roads Capital	7,879,400	2,626,000	5,287,000	5,499,000	5,582,000	26,873,400
Roads Source of Funding						
Operations	5,989,600	2,531,000	4,537,000	4,749,000	4,794,500	22,601,100
General Capital Reserve	821,500	95,000	-	-	-	916,500
Carry-forward Reserve	568,300	-	-	-	-	568,300
Federal Gas Tax reserve	500,000	-	750,000	750,000	787,500	2,787,500
	7,879,400	2,626,000	5,287,000	5,499,000	5,582,000	26,873,400

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>5 Year Total</u>
CAPITAL						
PUBLIC WORKS						
General Storm Sewer						
Moss Ave: Hwy 4a to Bass	507,300	-	-	-	-	507,300
Bagshaw: Stanford to Hwy 19a	395,800	-	-	-	-	395,800
Memorial Ave: Hwy 4a to McMillan	221,000	-	-	-	-	221,000
McKinnon St: Harnish to Hirst	193,500	-	-	-	-	193,500
Hirst Ave: 4a to McMillan	184,000	-	-	-	-	184,000
Forsyth Avenue: Pym to Cameron	3,100	-	-	-	-	3,100
Banks Ave: Moilliet east to end	-	60,000	495,000	-	-	555,000
Harrison Ave: Hwy 4a to McMillan	-	50,000	220,000	-	-	270,000
Willow st: Bay to Rushton	-	35,000	245,000	-	-	280,000
Middleton Ave: Craig to McCarter	-	35,000	150,000	-	-	185,000
Nanoose Ave: Pym to Renz	-	-	85,000	525,000	-	610,000
Finholm St: Morison to Hirst	-	-	80,000	520,000	-	600,000
Gerald Pl: Pym east to end	-	-	40,000	285,000	-	325,000
Jenkins Place: Pym St to End	-	-	35,000	245,000	-	280,000
Newcastle Ave Pym to Renz	-	-	-	80,000	500,000	580,000
Finholm St: Hwy 19a to Morison	-	-	-	65,000	495,000	560,000
McVickers St: Hwy 19a to Stanford	-	-	-	35,000	195,000	230,000
Morison Avenue: Finholm to Pym	-	-	-	30,000	195,000	225,000
Sanderson Road: Ashcroft Pl to Pym	-	-	-	-	60,000	60,000
Craig St: Hwy 19a to Jensen	-	-	-	-	30,000	30,000
Martindale Rd: Shelly Creek Culverts	-	-	-	-	20,000	20,000
Total Storm Capital	1,504,700	180,000	1,350,000	1,785,000	1,495,000	6,314,700
General Storm Sewer Source of Funding						
Operations	1,125,000	180,000	1,350,000	1,785,000	1,495,000	5,935,000
General Capital Reserve	141,500	-	-	-	-	141,500
Carry-forward Reserve	238,200	-	-	-	-	238,200
	1,504,700	180,000	1,350,000	1,785,000	1,495,000	6,314,700
Storm Sewer (DCC Funded)						
Moss Ave: Bass to Craig	40,600	-	-	-	-	40,600
Turner Road: Martindale to Shelly	-	-	-	53,000	477,500	530,500
Total DCC Storm	40,600	-	-	53,000	477,500	571,100
DCC Storm Sewer Source of Funding						
Operations						
Existing	(200)	-	-	26,500	238,750	265,050
Municipal Assist	200	-	-	270	2,390	2,860
Total Operations	-	-	-	26,770	241,140	267,910
Carry-forward Reserve	20,500	-	-	-	-	20,500
Storm DCC Zone IV	20,100	-	-	26,230	236,360	282,690
	40,600	-	-	53,000	477,500	571,100

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>5 Year Total</u>
<u>CAPITAL</u>						
<u>WORKS YARD & OTHER FACILITIES</u>						
Works Yard Entrance Security	42,000	-	-	-	-	42,000
Works Equipment - Snow Plow	12,000	-	-	-	-	12,000
Total Capital	54,000	-	-	-	-	54,000
Works Yard & Other Source of Funding						
Operations	54,000	-	-	-	-	54,000
Carry-forward Reserve	-	-	-	-	-	-
	54,000	-	-	-	-	54,000
Total Public Works capital	9,478,700	2,806,000	6,637,000	7,337,000	7,554,500	33,813,200
Public Works Source of Funding						
Operations	7,168,600	2,711,000	5,887,000	6,560,770	6,530,640	28,858,010
Carry-forward Reserve	827,000	-	-	-	-	827,000
Storm DCC Zone IV	20,100	-	-	26,230	236,360	282,690
General Capital Reserve	963,000	95,000	-	-	-	1,058,000
Federal Gas Tax Reserve	500,000	-	750,000	750,000	787,500	2,787,500
Total Public Works Source of Funding	9,478,700	2,806,000	6,637,000	7,337,000	7,554,500	33,813,200
Total General Revenue Fund Capital	\$ 15,504,100	\$ 6,905,000	\$ 7,263,000	\$ 7,912,500	\$ 9,774,500	\$ 47,359,100
<u>TOTAL CAPITAL SOURCES OF FUNDING</u>						
Operations	\$ 8,113,080	\$ 3,721,950	\$ 5,939,250	\$ 6,624,020	\$ 7,175,890	\$ 31,574,190
Carryforward Reserve	1,862,900	-	-	-	-	1,862,900
Grants	3,549,050	1,569,800	-	-	-	5,118,850
Developer Contribution/Donations	186,500	-	-	-	-	186,500
Open Space DCC Reserve	309,470	1,311,750	123,750	24,750	24,750	1,794,470
Storm DCC Res Zone IV	20,100	-	-	26,230	236,360	282,690
Parkland Reserve	-	-	-	-	-	-
Land Sale Reserve	-	-	450,000	450,000	1,400,000	2,300,000
General Capital Reserve	963,000	301,500	-	-	-	1,264,500
Federal Gas Tax Reserve	500,000	-	750,000	787,500	937,500	2,975,000
Debt	-	-	-	-	-	-
TOTAL CAPITAL SOURCE OF FUNDING	\$ 15,504,100	\$ 6,905,000	\$ 7,263,000	\$ 7,912,500	\$ 9,774,500	\$ 47,359,100
Total Minor & Major Capital	\$ 17,359,300	\$ 7,265,700	\$ 7,899,000	\$ 8,426,500	\$ 9,926,500	\$ 50,877,000