

CITY OF PARKSVILLE
2016 - 2020 Final Financial Plan
General Revenue Fund

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Revenues					
Property Taxes	\$ 12,655,000	\$ 13,215,590	\$ 13,917,793	\$ 14,653,539	\$ 15,422,453
Fees and Charges					
General Government	500,380	469,805	431,348	381,945	386,642
Protective Services	351,750	352,129	352,391	352,657	352,926
Community Planning	301,700	313,407	321,173	329,062	337,026
Parks and Sportsfields	146,500	52,200	53,493	54,807	56,134
Engineering & Operations	142,150	215,085	149,320	152,861	156,497
Solid Waste Collection	662,000	685,118	709,208	734,114	759,746
Operating Grants	486,600	486,600	486,600	486,600	486,600
Capital Grants and Developer contributions	112,000	408,000	-	-	-
Actuarial Reduction of Debt	51,600	57,100	62,600	68,100	73,600
Transfer from DCC Funds	1,348,221	1,088,564	527,401	375,407	348,262
Gax Tax Funding	675,000	510,000	520,200	530,600	703,560
Total Funding Sources	17,432,901	17,853,598	17,531,527	18,119,692	19,083,446
Expenses					
Municipal Purposes					
General Government	2,246,203	2,405,411	2,521,771	2,490,085	2,605,918
Protective Services	3,861,343	4,218,168	4,625,506	4,508,510	4,657,540
Community Planning	937,461	966,335	987,548	1,231,003	1,046,656
Parks and Sportsfields	1,697,590	1,606,796	1,598,770	1,617,136	1,656,943
Engineering & Operations	3,415,179	3,283,148	3,269,759	3,289,165	3,440,069
Solid Waste Collection	583,700	621,299	643,264	665,975	689,350
Library	601,000	617,391	635,189	653,469	672,269
Interest on Long Term Debt	70,100	67,952	65,829	63,652	61,419
Amortization of tangible capital assets	2,471,400	2,471,400	2,471,400	2,471,400	2,471,400
Total Expenditures	15,883,976	16,257,900	16,819,036	16,990,395	17,301,564
Net Income from Operations	1,548,925	1,595,698	712,490	1,129,297	1,781,882
Other non operating budget items					
Capital Expenditures	\$ (9,315,248)	\$ (6,465,117)	\$ (5,352,754)	\$ (3,403,534)	\$ (4,655,773)
Principal payments on Long Term Debt	(94,973)	(95,995)	(97,044)	(98,118)	(99,221)
Transfers to appropriated reserves	(23,100)	(23,100)	(23,100)	(23,100)	(23,100)
Transfers from appropriated reserves					
Capital Reserves	180,505	440,130	-	-	-
Carryforward reserve	4,412,005	-	-	-	-
Gas Tax Reserve	47,800	-	-	-	-
Capital Borrowing	0	-	-	-	-
Actuarial Reduction of Debt	(51,600)	(57,100)	(62,600)	(68,100)	(73,600)
Amortization of Tangible Capital Assets	2,471,400	2,471,400	2,471,400	2,471,400	2,471,400
Annual cash surplus (deficit)	(824,286)	(2,134,084)	(2,351,608)	7,845	(598,412)
Transfers from (to) unappropriated reserves					
From Accumulated Surplus	824,286	2,134,084	2,351,608	-	598,412
To Accumulated Surplus	-	-	-	(7,845)	-
Financial Plan Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
GENERAL FUND					
EXECUTIVE					
Legislative					
Revenue					
Grants- in - Aid	\$8,334				
Election Recovery		12,092			
Total Revenue	8,334	12,092			
Expense					
Council Administration	156,581	164,598	176,570	178,552	1,982
Council Contingency	5,721	10,559	25,000	25,000	
Grants- in - Aid	29,231	34,512	36,000	22,250	(13,750)
Special Events/Projects	3,360			15,000	15,000
Elections	38,744	2,367			
Total Council Expenses	233,637	212,036	237,570	240,802	3,232
Net Council Cost	225,303	199,944	237,570	240,802	3,232
Administration					
Revenue					
Fees and charges	100	1,204			
HR Carry forward from Prior Year			10,200	10,200	
Cost Allocation to Water/Sewer	366,250	342,000	398,000	434,000	36,000
Total Revenue	366,350	343,204	408,200	444,200	36,000
Expense					
Administration	497,625	502,757	533,200	523,950	(9,250)
Communications	101,738	108,175	112,500	117,769	5,269
Human Resources	257,575	220,690	268,350	325,559	57,209
Records management	4,562	937	5,500	5,500	
Corporate Training	6,319	25,957	22,000	30,000	8,000
Safety		3,934	10,700	97,200	86,500
Information systems (IT)	274,527	287,824	339,590	348,074	8,484
Total Operating Expenses	1,142,346	1,150,275	1,291,840	1,448,052	156,212
Minor Capital					
Revenue					
Information Systems		1,850	21,700	27,200	5,500
Expense					
Information Systems	43,098	35,636	178,950	83,200	(95,750)
	43,098	35,636	178,950	83,200	(95,750)
Net Minor Capital	43,098	33,786	157,250	56,000	(101,250)
Net Admin Operating Cost	819,093	840,856	1,040,890	1,059,852	18,962

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Bylaw Enforcement Revenue					
Bylaw Enforcement	2,700	6,088	2,500	5,000	2,500
Parking Enforcement	10,477	14,176	8,000	12,000	4,000
Dog Licenses and Fines	16,421	16,863	15,500	15,700	200
Total Bylaw Revenues	29,598	37,126	26,000	32,700	6,700
Expense					
Bylaw Enforcement	144,904	149,358	140,390	238,200	97,810
Parking Enforcement	7,358	10,658	15,330	15,675	345
Animal Control	10,551	8,547	11,200	11,457	257
Total Bylaw Expense	162,813	168,563	166,920	265,332	98,412
Net Bylaw Enforcement Cost	133,215	131,437	140,920	232,632	91,712
Amortization of Capital Assets	228,098	208,789	199,200	199,200	
NET ADMIN OPERATING COSTS	\$1,405,709	\$1,381,026	\$1,618,580	\$1,732,486	\$113,906
Capital Funding					
Office Equipment		11,350	15,000		(15,000)
Computer Network	68,000	24,700	280,500	205,000	(75,500)
Total Funding	68,000	36,050	295,500	205,000	(90,500)
Expenditures					
Equipment		11,347	15,000	36,000	21,000
Computer Network	102,341	63,062	300,500	205,000	(95,500)
Total Expenditures	102,341	74,409	315,500	241,000	(74,500)
Net Capital Cost	\$34,341	\$38,359	\$20,000	\$36,000	\$16,000
TOTAL EXECUTIVE	\$1,440,051	\$1,419,385	\$1,638,580	\$1,768,486	\$129,906

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
FINANCE					
Property Taxes					
Property Taxes - General	\$10,610,917	\$10,903,045	\$10,935,800	\$11,560,000	\$624,200
Property Taxes - Debt	129,438	102,570	103,000	103,000	
Local Improvement Taxes	74,028	74,028	74,000	74,000	
1% Utility Tax	207,627	235,861	206,000	293,000	87,000
Library Tax	539,754	576,245	577,900	601,000	23,100
Provincial Gov't Properties GIL	14,859	52,976	22,000	1,000	(21,000)
Federal Gov't Properties GIL	22,288	23,059	22,300	23,000	700
	<u>11,598,910</u>	<u>11,967,784</u>	<u>11,941,000</u>	<u>12,655,000</u>	<u>714,000</u>
Fees and Charges					
Tax Certificates	16,780	17,670	15,000	15,000	
Bus Day Pass	949	617	600	900	300
Bus Month Pass	345	482	400	400	
Photocopying Fees	(20)	99			
10% Admin. Fess (RE: Outside P	2,624	1,760	1,400	1,500	100
NSF and Refunds Admin Fee	2,155	1,520	2,000	2,000	
Cell Tower Revenue	20,000	20,000	20,000	20,000	
Other	15,791	12,760	14,300	13,300	(1,000)
	<u>58,624</u>	<u>54,908</u>	<u>53,700</u>	<u>53,100</u>	<u>(600)</u>
Other Revenue					
Tax penalties	77,122	65,772	80,000	70,000	(10,000)
Interest - Arrears Taxes	20,347	20,251	24,000	21,000	(3,000)
Interest - Delinquent Taxes	5,335	4,450	5,500	5,000	(500)
Interest on Investments	264,329	298,593	150,000	150,000	
Cash short/Over	1,033	106			
Commercial Plates - Revenue	3,149	3,264	3,000	3,100	100
School Tax Admin Fee Revenue	7,738	7,749	7,900	7,800	(100)
Loss/(Gain)On Disposal Of TCA'S	(31,467)	(454,631)			
US \$ Exchange (Gains)/Losses	8,853	(386)			
Acturial Debt Reductions	41,706	46,536		51,600	51,600
	<u>398,145</u>	<u>(8,295)</u>	<u>270,400</u>	<u>308,500</u>	<u>38,100</u>
Grant Revenue					
Small Communities Grant	221,209	352,487	307,000	320,000	13,000
Other Grants - Provincial	2,583,281	153,043	8,000	8,600	600
	<u>2,804,490</u>	<u>505,530</u>	<u>315,000</u>	<u>328,600</u>	<u>13,600</u>
Total Tax and Other Revenues	14,860,168	12,519,927	12,580,100	13,345,200	765,100
Finance/Common Services					
Revenue					
Finance					
Common Services	7,757	5,218			
Allocation to Water Fund	167,450	172,000	179,000	186,000	7,000
Allocation to Sewer Fund	167,450	172,000	179,000	186,000	7,000
Total Finance Revenues	<u>342,657</u>	<u>349,218</u>	<u>358,000</u>	<u>372,000</u>	<u>14,000</u>
Expense					
Finance Administration	640,224	672,562	685,400	720,166	34,766
Finance Other	4,324	13,536	13,250	14,150	900
Common Services	192,623	184,271	208,200	211,500	3,300
Total Expenses	<u>837,171</u>	<u>870,369</u>	<u>906,850</u>	<u>945,816</u>	<u>38,966</u>
Net Finance/Common Service Cost	<u>494,514</u>	<u>521,151</u>	<u>548,850</u>	<u>573,816</u>	<u>24,966</u>
Interest Charges					
Long Term Debt Interest	73,552	71,572	72,100	70,100	(2,000)
Interest on Tax Prepayments	6,621	5,627	7,000	7,000	
	<u>80,173</u>	<u>77,199</u>	<u>79,100</u>	<u>77,100</u>	<u>(2,000)</u>

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Parksville Civic and Technology Centre					
Revenue					
PCTC Technology Lease	48,267				
PCTC Library Lease	155,341	156,235	153,600	156,000	2,400
PCTC Provincial Lease	1,680	1,680		1,680	1,680
Total PCTC Revenues	205,288	157,915	153,600	157,680	4,080
Expense					
PCTC-Technology Cost Alloc.	41,502		26,250		(26,250)
PCTC-Library Cost Allocations	63,841	61,505	62,000	62,000	
Total PCTC Expenses	105,343	61,505	88,250	62,000	(26,250)
Net PCTC Cost (Surplus)	(99,945)	(96,411)	(65,350)	(95,680)	(30,330)
Library Contract	540,408	577,912	577,900	601,000	23,100
Other					
Revenue					
Water Parcel Taxes	50,444	61,503	53,200	56,100	2,900
Sewer Parcel Taxes	22,335	29,994	25,300	30,500	5,200
Transfer from TCA Equity	4,755,794	4,298,955			
Total Other Revenue	4,828,573	4,390,452	78,500	86,600	8,100
Expense					
Transfer to Water Utility - Parcel Tax	50,444	61,503	53,200	56,100	2,900
Transfer to Sewer Utility - Parcel Tax	22,335	29,994	25,300	30,500	5,200
Transfer to Cfwd Reserve	2,895,938	637,372			
Transfer to Res for Future Expend.	23,100	23,100	23,100	23,100	
Total Other Transfers	2,991,817	751,969	101,600	109,700	8,100
Net Other Items	(1,836,756)	(3,638,483)	23,100	23,100	
Collections for Other Governments					
Revenue					
School Tax - Non Residential	1,636,919	1,636,446	1,762,000	1,679,000	(83,000)
School Tax - Residential	4,094,271	4,095,325	4,159,500	4,202,500	43,000
Regional District Tax	4,435,561	4,739,051	4,830,800	4,881,100	50,300
Regional Parks Parcel Taxes	84,058	86,177	85,000	86,450	1,450
RDN Hospital District Tax	567,618	577,702	580,000	590,000	10,000
B.C. Assessment Authority Tax	163,774	160,967	166,000	165,000	(1,000)
Municipal Finance Authority Tax	507	518	500	500	
Downtown BIA Tax	150,000	155,000	155,000	160,000	5,000
Total Tax Collected for Other Gov'ts	11,132,708	11,451,186	11,738,800	11,764,550	25,750
Expenditure					
Sewer Utility - RDN Levy	2,034,985	2,206,879	2,209,900	2,273,000	63,100
School Tax	5,731,190	5,731,771	5,921,500	5,881,500	(40,000)
Regional District Tax	2,400,576	2,532,172	2,620,900	2,608,100	(12,800)
Regional Parks Parcel Taxes	84,058	86,177	85,000	86,450	1,450
RDN Hospital District Tax	567,618	577,702	580,000	590,000	10,000
B.C. Assessment Authority Tax	163,774	160,967	166,000	165,000	(1,000)
Municipal Finance Authority Tax	507	518	500	500	
Downtown BIA Tax	150,000	155,000	155,000	160,000	5,000
Total Payments to Other Gov'ts	11,132,708	11,451,186	11,738,800	11,764,550	25,750
Net Tax Collections for Other Gov'ts					
TOTAL FINANCE	(\$15,681,774)	(\$15,078,558)	(\$11,416,500)	(\$12,165,864)	(\$749,364)

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
FIRE DEPT					
Revenue					
RDN - French Creek Fire Protection	\$326,252	\$326,552	\$336,250	\$326,250	(\$10,000)
Fire Permits	500	500			
Administration	9,715	8,438	500	500	
Training	1,861	2,100	1,000	13,000	12,000
Small Equipment	5,000				
Emergency Program	19,000	28,500	34,000	58,000	24,000
Minor capital			10,000		(10,000)
Proceeds on Capital Asset Disposal	30,000				
Total Revenue	392,328	366,090	381,750	397,750	16,000
Expense					
Fire Administration Costs					
Administration	546,196	586,047	564,140	741,308	177,168
Health & Safety	4,867	4,490	7,200	8,700	1,500
Recruiting & Retention				20,300	20,300
Fire Prevention	4,347	4,400	7,100	7,150	50
Emergency Program	84,506	92,421	111,940	133,489	21,549
Total Fire Administration Costs	639,916	687,357	690,380	910,947	220,567
Training Costs					
Training	76,979	101,797	109,340	120,140	10,800
Training Ground	3,509	3,553	7,500	7,500	
Total Training Costs	80,488	105,350	116,840	127,640	10,800
Maintenance Costs					
Equipment Maintenance	16,525	17,290	18,420	18,370	(50)
Vehicle Maintenance	52,180	53,254	58,840	61,150	2,310
Radio Equipment Maint.	13,332	9,739	14,930	10,500	(4,430)
Bldgs & Grounds Maintenance	29,818	30,897	43,410	46,960	3,550
Hydrant Maintenance	51,511	46,455	56,500	53,900	(2,600)
Total Maintenance Costs	163,366	157,635	192,100	190,880	(1,220)
Other Costs					
Small Equipment/Clothing/Supplies	71,360	63,334	65,800	63,700	(2,100)
Minor Capital	16,907	34,921	25,000	20,000	(5,000)
Total Other Costs	88,267	98,256	90,800	83,700	(7,100)
Capital Amortization	166,710	176,158	170,000	170,000	
Total Expense	1,138,746	1,224,757	1,260,120	1,483,167	223,047
Net Operating Cost	\$746,419	\$858,667	\$878,370	\$1,085,417	\$207,047

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Capital Funding					
Equipment	\$253,661		\$5,100		(\$5,100)
Training Ground	4,900	4,500	244,100	239,600	(4,500)
Total Funding	<u>258,561</u>	<u>4,500</u>	<u>249,200</u>	<u>239,600</u>	<u>(9,600)</u>
Expenditures					
Fire Protection, Equipment	265,479		5,100	448,600	443,500
Training Ground	4,948	4,544	244,100	439,600	195,500
ESS Trailer	16,387				
Total Expenditures	<u>286,814</u>	<u>4,544</u>	<u>249,200</u>	<u>888,200</u>	<u>639,000</u>
Net Capital Cost	<u>\$28,253</u>	<u>\$44</u>		<u>\$648,600</u>	<u>\$648,600</u>
TOTAL FIRE DEPARTMENT	<u>\$774,672</u>	<u>\$858,711</u>	<u>\$878,370</u>	<u>\$1,734,017</u>	<u>\$855,647</u>

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
RCMP					
Revenue					
Document Service Fees	\$11,659	\$14,769	\$10,000	\$12,000	\$2,000
Traffic Fine Provincial Grant	75,163	117,285	100,000	100,000	
Total Revenues	<u>86,822</u>	<u>132,054</u>	<u>110,000</u>	<u>112,000</u>	<u>2,000</u>
Expense					
RCMP Contract	1,626,113	1,745,288	1,924,000	1,981,400	57,400
Prisoner Expense Contract	58,051	87,176	75,000	75,000	
Administration	423,021	467,922	474,800	483,276	8,476
Community Policing	1,070	1,126	6,500	6,600	100
Citizens On Patrol			500	500	
Auxiliary Policing	1,400		1,400	1,400	
Total Expenses	<u>2,109,655</u>	<u>2,301,513</u>	<u>2,482,200</u>	<u>2,548,176</u>	<u>65,976</u>
TOTAL RCMP	<u>\$2,022,833</u>	<u>\$2,169,459</u>	<u>\$2,372,200</u>	<u>\$2,436,176</u>	<u>\$63,976</u>

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
COMMUNITY DEVELOPMENT					
Planning Services					
Revenue					
Development Permit/Variance Fees	\$5,318	\$21,962	\$17,000	\$10,000	(\$7,000)
Subdivision -Approval Application Fee	15,000	24,300	17,000	15,000	(2,000)
Zoning (Re-zoning) Bylaw Amendments	27,500	2,500	17,000	8,000	(9,000)
OCP Amendment Application				2,500	2,500
OCP, Zoning & Development Bylaw	1,270	1,025	1,000	1,000	
Board of Variance			300	300	
Planning Services	4,490	8,750	600	100	(500)
Tree Permits				500	500
Total Planning Revenue	53,578	58,536	52,900	37,400	(15,500)
Expense					
Planning Administration	539,581	587,123	630,200	632,877	2,677
Total Planning Expense	539,581	587,123	630,200	632,877	2,677
Net Planning Service Cost	486,004	528,586	577,300	595,477	18,177
Building Inspection					
Revenue					
Building & Plumbing Permits	207,393	163,519	120,000	120,000	
Building Inspections-Other	350	419	250	300	50
	<u>207,743</u>	<u>163,938</u>	<u>120,250</u>	<u>120,300</u>	<u>50</u>
Expense					
Building Inspection Administration	196,739	227,515	233,800	243,418	9,618
Net Building Inspection	(11,004)	63,576	113,550	123,118	9,568
Business Licenses					
Revenue					
Business Licenses	144,086	151,658	144,000	144,000	
Expense					
Chamber of Commerce Grant	42,115	42,578	43,000	43,000	
Business License Administration	7,704	14,577	20,600	18,166	(2,434)
Total Business License Expense	49,819	57,155	63,600	61,166	(2,434)
Net Business License	(94,267)	(94,502)	(80,400)	(82,834)	(2,434)
TOTAL COMMUNITY DEVELOPMENT	\$380,732	\$497,661	\$610,450	\$635,761	\$25,311

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
ENGINEERING					
Revenue					
Engineering & Operations - Other	\$6,554	\$400			
Engineering Admin Fees	85,514	86,967	30,000	50,000	20,000
Reports-Eng. Spec./Drainage Fees	268		250	250	
Cost Allocation to Water/Sewer	288,250	256,000	297,000	274,000	(23,000)
Total Revenue	380,587	343,367	327,250	324,250	(3,000)
Expense					
Administration Engineering & Ops	783,097	769,446	852,550	782,462	(70,088)
Engineering Special Projects	12,792			54,500	54,500
Inspection Services	69,093	95,124	97,350	98,714	1,364
Total Administration Expenses	864,983	864,569	949,900	935,676	(14,224)
Capital Expenditures					
Engineering Equipment			15,000		(15,000)
Total Capital			15,000		(15,000)
TOTAL ENGINEERING	\$484,397	\$521,202	\$637,650	\$611,426	(\$26,224)

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
PARKS					
<u>Parks Administration</u>					
<u>Expense</u>					
Administration	\$167,471	\$155,802	\$155,400	\$187,840	\$32,440
Training	28,066	34,093	27,000	29,600	2,600
Small tools	14,318	8,803	12,900	12,900	
Park Inspection	9,014	4,602	6,600	8,900	2,300
Staff meetings	7,256	10,242	6,700	8,500	1,800
Pager Pay	8,902				
Allocations from Works Yard	20,300	21,800	25,400	21,800	(3,600)
Net Parks Administration Costs	255,328	235,341	234,000	269,540	35,540
<u>Parks Maintenance</u>					
<u>Revenue</u>					
RDN Sports Field Contribution	134,125	135,078	135,000	135,000	
Summer Student Grants					
Springwood Park Lighting Tokens	2,160	2,480	3,500	3,500	
	<u>136,285</u>	<u>137,558</u>	<u>138,500</u>	<u>138,500</u>	
<u>Expense</u>					
Community Park	215,382	360,826	260,900	262,700	1,800
Community Park Sports fields	49,605	43,191	64,400	67,600	3,200
Springwood Park	166,480	198,569	190,400	197,200	6,800
Foster Park	11,914	32,663	9,900		(9,900)
Outer Parks	139,060	123,020	152,500	163,400	10,900
Top Bridge Park	10,724	9,966	9,250	9,350	100
PCTC Park	7,946	8,793	10,500	10,600	100
Dog parks	6,487	6,302	6,800	8,900	2,100
Downtown	46,638	39,621	59,100	60,100	1,000
Highway Streetscape	138,857	137,024	153,500	157,900	4,400
Drought Management				30,000	30,000
Waterfront Walkway	1,809	5,731	7,000	7,100	100
Walkway Cleanup	3,951	3,190			
Irrigation	17,704	12,358	19,650	19,900	250
Total Park Maintenance Expense	816,557	981,254	943,900	994,750	50,850
Net Park Maintenance Costs	680,272	843,696	805,400	856,250	50,850
<u>Horticulture</u>					
<u>Revenue</u>					
Tree Maintenance		500			
Tree Planting	1,500	500			
Total Horticulture Revenue	1,500	1,000			
<u>Expense</u>					
Tree maintenance	39,234	63,713	90,300	91,200	900
Tree Planting	35,862				
Wood chipping	17,563	10,838	19,000	16,500	(2,500)
Total Horticulture Expense	92,660	74,551	109,300	107,700	(1,600)
Net Horticulture	91,160	73,551	109,300	107,700	(1,600)
<u>Picnic Tables, Benches & Garbage Cans</u>					
<u>Revenue</u>					
Memorial Bench Contributions	6,500	10,150	8,000	8,000	
<u>Expense</u>					
Picnic Tables & Park Benches	8,881				
Park Furniture Maintenance	39,452	39,156	53,900	54,600	700
Total Furniture Costs	48,334	39,156	53,900	54,600	700
Net Picnic Table/Bench Costs	41,834	29,006	45,900	46,600	700

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Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Other Parks Costs					
Expense					
Additional Park Security	1,378	1,254			
Goose control		559	6,900	42,000	35,100
Special Events	19,342	14,589	16,500	16,700	200
Total Other Park Costs	20,719	16,401	23,400	58,700	35,300
Minor Capital					
Revenue					
Other Minor Capital	58,397			54,800	54,800
Expense					
Other Minor Capital	134,236	47,774	102,000	212,300	110,300
Net Minor Capital	75,839	47,774	102,000	157,500	55,500
Amortization					
Expense					
Amortization of Capital Assets	201,666	192,478	202,200	202,200	
Net Parks Costs	\$1,366,818	\$1,438,246	\$1,522,200	\$1,698,490	\$176,290
CAPITAL					
Funding					
Community Park Washrooms	19,100	334,900	335,900		(335,900)
Community Park Improvements		55,000			
Top Bridge Park Revitalization	20,500	9,500	9,500		(9,500)
Comm. Park Sportsfield Impr					
Rath Trevor Trail Development	25,553	36,016	1,541,860	500,000	(1,041,860)
Community Park Erosion Control		3,000	78,400	75,400	(3,000)
Sutherland Stairs Upgrade		10,000	30,000	20,000	(10,000)
Foster Park Improvements		25,464	25,000		(25,000)
Trail Development			49,500	24,750	(24,750)
Total Parks Capital Funding	65,153	473,880	2,070,160	620,150	(1,450,010)
Expenditures					
Parks Equipment					
Community Park Washrooms	19,124	335,112	485,900		(485,900)
Community Park Improvements		67,969	35,000		(35,000)
Other Park Improvements					
Top Bridge Park Revitalization	20,507	14,309	9,500		(9,500)
Springwood Park Improvements		34,030	15,000		(15,000)
Rath Trevor Trail Development	33,930	36,022	1,902,000	500,000	(1,402,000)
Community Park Erosion Control	21,634	2,974	78,400	160,400	82,000
Sutherland Stairs Upgrade		9,965	30,000	45,000	15,000
Foster Park Improvements		78,984	60,000		(60,000)
Trail Development			50,000	25,000	(25,000)
Replace Water Park Equipment				15,000	15,000
Community Park Cisterns					
Total Parks Capital Expenditures	95,194	579,366	2,665,800	745,400	(1,920,400)
Net Parks Capital Cost	\$30,041	\$105,486	\$595,640	\$125,250	(\$470,390)
TOTAL PARKS	\$1,396,859	\$1,543,732	\$2,117,840	\$1,823,740	(\$294,100)

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
FACILITIES					
Revenue					
Municipal House Rentals	16,375	17,100	8,400	8,400	
Other Rentals	1,500	1,546			
Community Park Concession Lease	8,800	16,163	8,000	8,000	
Minor Capital			30,000	135,500	105,500
Total Rental Revenues	26,675	34,809	46,400	151,900	105,500
Expense					
Municipal Houses	1,732	8,207	3,600	6,500	2,900
City Hall - PCTC	151,855	162,442	105,400	200,900	95,500
Community Park Buildings	43,905	46,166	69,800	70,200	400
Other Buildings - Community park	13,632				
Springwood Park Washrooms	27,515	25,812	31,700	33,700	2,000
Foster Park Washrooms	15,775	14,402	17,100	17,400	300
Shelly Road Centre	7,210	7,751	5,000	5,000	
Parksville Community Centre	258,286	284,401	283,450	328,800	45,350
Small Tools-Bldg Maintenance	2,141	2,591	2,000	2,000	
Pest control-Buildings	1,620	1,304	1,500	1,500	
Total Building Maint. Expenses	523,670	553,076	519,550	666,000	146,450
Minor Capital					
Expense					
Other Minor Capital	18,395	53,326	182,600	271,850	89,250
TOTAL FACILITIES	515,390	571,593	655,750	785,950	130,200

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
PUBLIC WORKS					
General Revenue					
PW Admin Allocation to Wtr/Swr		13,000		14,900	14,900
		<u>13,000</u>		<u>14,900</u>	<u>14,900</u>
Administration Expense					
Administration	\$42,101	\$291,459	\$232,070	\$245,503	\$13,433
Supervisory	128,360				
Training	29,824	35,892	24,640	26,900	2,260
Staff meetings	5,302	5,841	6,300	6,400	100
First Aid	17,392	12,268	14,800	15,000	200
Pager Pay	8,709	26,409	40,500	34,500	(6,000)
PW small Tools				3,250	3,250
Safety Supplies		5,671	5,000	6,000	1,000
	<u>231,687</u>	<u>377,540</u>	<u>323,310</u>	<u>337,553</u>	<u>14,243</u>
Net Administration Costs	231,687	390,540	323,310	352,453	29,143
Public Works Building and Yard Revenue					
Works Yard Allocation to Wtr/Swr	101,500	109,000	127,000	109,000	(18,000)
Total Revenue	101,500	109,000	127,000	109,000	(18,000)
Expense					
PW Building	131,836	144,112	135,800	125,750	(10,050)
Fleet Operating Supplies	18,999	13,611	15,900	35,900	20,000
Fleet Small tools	11,988	9,023	9,500	3,250	(6,250)
Small Equipment Repair & Maintenance	24,612	30,123	19,600	22,900	3,300
Fleet Administration	4,417	8,378	10,910	14,800	3,890
New Vehicle prep	5,906	4,654	7,300	10,800	3,500
Vehicle cleaning	4,589	5,849	3,600	3,700	100
Vandalism & theft	659	2,517			
Total PW Building and Yard Exp	203,005	218,267	202,610	217,100	14,490
Net PW Building/Yard Costs	101,505	109,267	75,610	108,100	32,490
Road Maintenance Expense					
Road Repair	65,079	99,399	96,500	98,500	2,000
Grade Gravel roads	8,378	8,567	4,400	6,200	1,800
Dust control	4,241	1,390	500	500	
Road Line Painting	16,644	60,639	69,400	45,500	(23,900)
Miscellaneous Painting	5,374				
Net Road Maintenance Costs	99,717	169,995	170,800	150,700	(20,100)
Right of Way Maintenance Expense					
Shoulders	18,587	20,947	33,200	31,700	(1,500)
Machine Brushing	66,284	34,405	67,000	65,000	(2,000)
Weed Control	4,189	28,476	16,700	17,000	300
Net Right of Way Maintenance	89,060	83,828	116,900	113,700	(3,200)
Street Cleaning Expense					
Street Sweeping	65,396	58,126	74,200	74,000	(200)
Litter Pickup	67,829	69,128	61,900	62,200	300
Fall Leaf pickup	31,586	24,871	19,400	19,600	200
Net Street Cleaning Costs	164,812	152,126	155,500	155,800	300
Snow Removal Expense					
Sand Salt Supplies	11,335	5,982	33,800	20,000	(13,800)
Plowing/sanding & Salt	49,103	17,302	75,200	65,400	(9,800)
Winter Equipment Prep	30,022	12,212	18,500	20,500	2,000
Net Snow Removal Costs	90,460	35,496	127,500	105,900	(21,600)

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Sidewalk Maintenance					
Expense					
Sidewalk Maintenance	60,584	79,516	68,100	69,300	1,200
Sign Installation/Maintenance					
Revenue					
Expense					
New Sign Installation	6,218		12,200	11,400	(800)
Vandalism	6,228	6,124	52,000	38,500	(13,500)
Sign maintenance	43,597	45,683	4,650	5,800	1,150
No Post Guardrails/ delineators	8,148	4,501	68,850	55,700	(13,150)
Total Signs Expense	64,191	56,308	68,850	55,700	(13,150)
Net Sign Installation/Maint. Costs	64,191	56,308	68,850	55,700	(13,150)
Street Lights and Traffic Signals					
Expense					
Street Light Maintenance	191,898	194,554	243,600	249,600	6,000
Traffic signal Maintenance	29,049	31,799	44,600	34,900	(9,700)
Total Street Lights & Traffic Signals	220,947	226,353	288,200	284,500	(3,700)
Open Drainage					
Expense					
Ditch Cleaning	42,840	8,909	39,000	39,500	500
Right of Way Interceptors	112	294			
Culvert cleaning	10,228	4,279	16,400	15,700	(700)
Ditch enclosure	583	8,752	3,150	3,100	(50)
Surface Drainage Monitoring	6,690	17,218	12,400	10,800	(1,600)
Stream & Foreshore Maintenance				40,000	40,000
Net Open Drainage Costs	60,453	39,451	70,950	109,100	38,150
Enclosed Drainage					
Revenue					
Storm Drain Connection Fees			4,700	1,000	(3,700)
Expense					
Storm Drain Connection	13,481	5,785	4,700	7,600	2,900
Catch Basin Cleaning	27,496	7,102	33,600	33,000	(600)
Storm Drain Cleaning	30,141	28,933	22,600	27,300	4,700
Storm Drainage Repair	21,738	48,413	27,000	30,500	3,500
Catch Basin Installation	7,347	8,180	7,300	13,700	6,400
Total Enclosed Drainage Expense	100,203	98,413	95,200	112,100	16,900
Net Enclosed Drainage Costs	100,203	98,413	90,500	111,100	20,600
Minor Capital					
Revenue					
Minor road construction cfwd		10,000			
Other Minor Capital	87,100	46,100	55,100	11,500	(43,600)
Total Minor Capital Revenue	87,100	56,100	55,100	11,500	(43,600)
Expense					
Sidewalk Upgrades	1,394	36,557	40,000	40,000	
Minor road construction	59,213	62,439	60,000	60,000	
Other Minor Capital	87,170	85,621	125,100	58,100	(67,000)
Work adjacent to development	395			50,000	50,000
Storm Sewer Easements			50,000	20,000	(30,000)
Total Minor Capital Expense	148,172	184,617	275,100	228,100	(47,000)
Net Minor Capital Costs	61,072	128,517	220,000	216,600	(3,400)
Amortization of Capital Assets	1,754,868	1,822,928	1,900,000	1,900,000	

THE CITY OF PARKSVILLE
 2016 Final Budget
 Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Net Operating Cost	<u>3,099,559</u>	<u>3,366,737</u>	<u>3,676,220</u>	<u>3,703,153</u>	<u>26,933</u>

THE CITY OF PARKSVILLE
2016 Final Budget
Budget Revenue & Expense

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
CAPITAL					
Funding					
Works Equipment		\$2,500			
Asphalt Overlays	250,000				
Gas Tax Funding				500,000	500,000
Corfield Street: Stanford to Jensen			474,000	474,000	
Corfield Street: Jensen to Hwy 19A			419,000	420,000	1,000
Operations Garage (Hangar)	15,500	63,900	525,500	705,600	180,100
Temple: Chinook to Bay	70,300	97,500	1,883,290	2,120,100	236,810
Temple : Phillips to Chinook	93,000	1,532,750	1,663,500		(1,663,500)
Hwy 19A: Finholm to Rushton	17,700				
Banks Ave: Finholm to Acacia	19,200	400	250,200	249,800	(400)
Intersection Shelly to Hwy 19A	13,102	21,370	287,700	279,833	(7,867)
Works Yard			40,000		(40,000)
Hwy 19A/Wembly Mall - Road Widening	50,000	2,000	10,000		(10,000)
Mckinnon St: Hirst to Harnish				92,000	92,000
Wallis Street				30,750	30,750
Moss ave: Hwy 4A to Craig					
Aberdeen: Temple to Kazan					
Corfield/19a Signal-Left turn Advance	6,426				
Bay Ave/Hwy 19a Traffic Signals	6,550				
Moilliet/Hwy 19A Traffic Signal	5,350				
SS Forsyth: Acacia to Finholm	7,600	100	99,700	99,600	(100)
SS Temple: Chinook to Bay	6,471	500,777	394,530	239,098	(155,432)
SS Temple: Phillips to Chinook	47,000	125,700	161,300		(161,300)
SS Corfield St: Stanford to Jensen			231,000	231,000	
SS Banks Ave: Finholm to Acacia	4,500	100	59,400	59,300	(100)
SS Bagshaw: Hwy 19A to Outfall	4,000		156,000		(156,000)
SS Carey Creek Outfall			75,000		(75,000)
SS Skylark Storm	22,500				
SS Wallis St				45,000	45,000
Total Funding	639,199	2,347,097	6,730,120	5,546,081	(1,184,039)
Expenditures					
Works Equipment	109,116			40,000	40,000
Asphalt Overlays	264,496	139,202	250,000	250,000	
Corfield St: Stanford to Jensen			474,000	474,000	
Corfield Street : Jensen to Hwy 19A			419,000	419,000	
Operations Garage (Hangar)	15,506	63,891	825,500	930,600	105,100
Temple: Chinook to Bay	70,272	97,531	1,883,290	2,120,100	236,810
Temple : Phillips to Chinook	118,519	1,532,750	1,663,500		(1,663,500)
Temple Street Extension	852				
Hwy 19A: Finholm to Rushton	17,724				
Banks Ave: Finholm to Acacia	19,160	401	250,200	249,800	(400)
Intesection Shelly to Hwy 19A	13,102	24,282	287,700	280,000	(7,700)
Hwy 19a - Roscow to Pym	852				
Works yard	34,668	56,756	60,000		(60,000)
Hwy 19A/Wembly Mall - Road Widening	49,976	2,015	10,000		(10,000)
Ermineshin: Pym to Linear Park		205,982	220,000		(220,000)
McKinnon: Hirst to Harnish			92,000	460,000	368,000
Wallis Street			30,750	153,750	123,000
PW building renovations		152,505	150,000	150,000	
Gerald Place: Pym to End					
Moss Ave: Hwy 4a to Craig				130,000	130,000
Aberdeen: temple to Kazan				205,000	205,000
Pym: Hirst to Ermineskin				105,000	105,000
Renz road Upgrade				50,000	50,000
Sanderson Road: Phillips to Pym				25,000	25,000
Hwy 19A/Weld Street Sidewalkd Upgrade				95,000	95,000
Forsyth: Acacia to Finholm				150,000	150,000
Stanford: McCarter to Corfield				109,000	109,000
Corfield/19a Signal-Left turn Advance	6,426				
Bay Ave/Hwy 19A Traffic Signals	5,734				
Moilliet/Hwy 19A Traffic signal Upgrade	4,509				
SS Bagshaw: Hwy 19A to outfall	4,000		156,000		(156,000)
SS Banks Ave: Finholm to Acacia	4,545	95	59,400	59,300	(100)
SS Corfield Street: Stanford to Jensen			231,000	231,000	

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	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
SS Skylark Project	64,763				
SS Forsyth: Acacia to Finholm	7,631	160	99,700	105,000	5,300
SS Temple: Chinook to Bay	6,471	636,243	394,530	239,098	(155,432)
SS Temple: Phillips to Chinook	455,681	125,699	161,300		(161,300)
SS Carey Creek Outfall			75,000		(75,000)
SS: Wallis Street			45,000	225,000	180,000
SS Gerald Pl: Pym East					
SS Moss Ave: Hwy 4A to Stanford				27,500	27,500
SS Moss Ave: Stanford to Bass				13,750	13,750
SS Evergreen St: Stanford N					
SS Stanford: McCarter to Corfield				93,750	93,750
Works Adjacent to Development - capital				50,000	50,000
Total Expenditures	<u>1,274,002</u>	<u>3,037,512</u>	<u>7,837,870</u>	<u>7,440,648</u>	<u>(397,222)</u>
Net Capital Cost	<u>\$634,803</u>	<u>\$690,415</u>	<u>\$1,107,750</u>	<u>\$1,894,567</u>	<u>\$786,817</u>
TOTAL PUBLIC WORKS	<u><u>\$3,734,362</u></u>	<u><u>\$4,057,152</u></u>	<u><u>\$4,783,970</u></u>	<u><u>\$5,597,720</u></u>	<u><u>\$813,750</u></u>

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Executive</u>					
Revenue					
Legislative		-	11,221	-	-
Administration	-	-	-	-	-
Minor Capital	-	-	-	-	-
Bylaw Enforcement	32,700	33,969	34,811	35,666	36,529
Carry forward funding	-	-	-	-	-
Capital Revenues	-	-	-	-	-
Total Revenue	32,700	33,969	46,032	35,666	36,529
Expenditures					
Legislative	240,802	239,719	279,593	218,961	241,897
Administration	529,450	561,535	535,836	551,347	575,539
Less Common Service Allocation	(434,000)	(442,680)	(453,747)	(465,074)	(476,706)
Communications	117,769	119,349	122,796	126,336	129,977
Human Resources	355,560	451,957	459,427	472,329	485,596
OHS	97,200	89,373	91,949	94,595	97,317
Economic Development	-	-	-	-	-
Computer Services	348,074	379,385	390,238	401,383	412,845
Minor capital	83,200	56,100	110,562	69,654	82,380
Bylaw Enforcement	265,332	285,930	294,122	302,534	311,185
Amortization of Capital	199,200	199,200	199,200	199,200	199,200
Total Expenditures	1,802,587	1,939,868	2,029,976	1,971,265	2,059,230
Total Executive	(1,769,887)	(1,905,899)	(1,983,944)	(1,935,599)	(2,022,701)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Finance</u>					
Revenue					
General Taxation	11,560,000	12,101,289	12,782,735	13,497,212	14,244,308
General Debt	103,000	102,980	102,980	102,980	102,980
Library Tax	601,000	617,391	635,189	653,469	672,269
1% Taxation	293,000	295,930	298,889	301,878	304,896
Local Improvements	74,000	74,000	74,000	74,000	74,000
Grants in Lieu	24,000	24,000	24,000	24,000	24,000
Total Taxation	12,655,000	13,215,590	13,917,793	14,653,539	15,422,453
Int. and Other Income					
Investment Income	150,000	114,979	61,251	18,973	19,535
Pen. & Int. on Taxes	96,000	96,960	97,930	98,909	99,898
Miscellaneous Income	64,000	64,640	65,286	65,939	66,598
PCTC	157,680	159,257	160,849	162,458	164,082
Actuarial Reduction of Debt	51,600	57,100	62,600	68,100	73,600
Total Int. & Other	519,280	492,936	447,916	414,379	423,713
Provincial Grants	328,600	328,600	328,600	328,600	328,600
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Res	-	-	-	-	-
Total Revenue	13,502,880	14,037,126	14,694,309	15,396,518	16,174,766

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Finance cont.					
Expenditures					
Administration	720,166	737,767	759,043	780,895	803,370
Less Finance Com Serv Rec	(372,000)	(375,720)	(379,477)	(383,272)	(387,103)
Common Services	211,500	217,268	223,532	229,965	236,581
Other	-	-	-	-	-
PCTC	62,000	63,240	64,821	66,439	68,101
	<u>621,666</u>	<u>642,555</u>	<u>667,919</u>	<u>694,027</u>	<u>720,949</u>
Bank Chgs & Int. on PP Taxes	21,150	22,188	23,076	23,993	24,939
Long Term Debt	70,100	67,952	65,829	63,652	61,419
New Long Term Debt	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-
Reserve for Contingencies	-	-	-	-	-
Trans to PCTC Capital Reserve	-	-	-	-	-
Parkland Reserve	-	-	-	-	-
Library	601,000	617,391	635,189	653,469	672,269
Amortization of Capital	-	-	-	-	-
	<u>1,313,916</u>	<u>1,350,086</u>	<u>1,392,013</u>	<u>1,435,141</u>	<u>1,479,576</u>
Total Expenditures	1,313,916	1,350,086	1,392,013	1,435,141	1,479,576
Total Finance	12,188,964	12,687,040	13,302,296	13,961,377	14,695,190

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Police</u>					
Revenue					
General	12,000	12,379	12,641	12,907	13,176
Provincial Grants	100,000	100,000	100,000	100,000	100,000
Capital Funding From Res	-	-	-	-	-
Total Revenue	<u>112,000</u>	<u>112,379</u>	<u>112,641</u>	<u>112,907</u>	<u>113,176</u>
Expenditures					
RCMP Contract	2,056,400	2,224,658	2,331,007	2,409,331	2,490,269
Other	491,776	513,752	533,090	553,112	573,836
Total Expenditures	<u>2,548,176</u>	<u>2,738,410</u>	<u>2,864,097</u>	<u>2,962,443</u>	<u>3,064,105</u>
Total Police	<u>(2,436,176)</u>	<u>(2,626,031)</u>	<u>(2,751,456)</u>	<u>(2,849,536)</u>	<u>(2,950,929)</u>

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Fire</u>					
Revenue					
General	-	-	-	-	-
Local Area Fire Protection	339,750	339,750	339,750	339,750	339,750
ESS and EC Grant	58,000	58,000	58,000	58,000	58,000
Small Equipment	-	-	-	-	-
Gain on Sale	-	-	-	-	-
C/F Funding From Reserves	-	-	-	-	-
Capital Funding	-	-	-	-	-
Total Revenue	<u>397,750</u>	<u>397,750</u>	<u>397,750</u>	<u>397,750</u>	<u>397,750</u>
Expenditures					
Administration	768,758	862,144	886,721	911,956	937,907
Training/Health & Welfare	136,340	141,724	146,704	151,840	157,131
Small Equipment	63,700	66,216	68,542	70,942	73,414
Fire Hall #1	46,960	48,814	50,530	52,299	54,121
Equipment	90,020	93,575	96,863	100,254	103,748
Hydrant Maintenance	53,900	55,701	57,485	59,322	61,209
Provincial Emergency Program	133,489	200,364	193,189	199,454	205,905
Minor capital	20,000	11,220	261,375	-	-
Amortization of Capital	170,000	170,000	170,000	170,000	170,000
Total Expenditures	<u>1,483,167</u>	<u>1,649,758</u>	<u>1,931,409</u>	<u>1,716,067</u>	<u>1,763,435</u>
Total Fire Department	<u>(1,085,417)</u>	<u>(1,252,008)</u>	<u>(1,533,659)</u>	<u>(1,318,317)</u>	<u>(1,365,685)</u>

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Community Development</u>					
Revenue					
Fees	37,400	38,851	39,814	40,792	41,779
Special Projects	-	-	-	-	-
Building Permits	120,300	124,968	128,065	131,210	134,386
Business Licences	144,000	149,588	153,294	157,060	160,861
C/F Funding From Reserves	-	-	-	-	-
Capital Funding From Res	-	-	-	-	-
Total Revenue	301,700	313,407	321,173	329,062	337,026
Expenditure					
Planning	632,877	646,571	666,055	686,084	706,693
Special Projects	-	-	-	214,320	-
Business Licences	61,166	62,567	64,228	65,930	67,679
Building Inspections	243,418	250,057	257,265	264,669	272,284
Minor capital	-	7,140	-	-	-
Amortization					
Total Expenditures	937,461	966,335	987,548	1,231,003	1,046,656
Total Community Development	(635,761)	(652,928)	(666,375)	(901,941)	(709,630)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Engineering</u>					
Revenue					
Administration Fees	50,250	52,200	53,493	54,807	56,134
Special Projects	-	-	-	-	-
C/F Funding from Reserves	-	-	-	-	-
Capital Funded From Reserves	-	-	-	-	-
Total Revenue	<u>50,250</u>	<u>52,200</u>	<u>53,493</u>	<u>54,807</u>	<u>56,134</u>
Expenditures					
Engineering	881,176	915,475	1,033,638	1,070,098	1,107,670
Less Common Service Allocations	(274,000)	(283,019)	(289,196)	(295,467)	(301,799)
Special Projects	54,500	-	-	-	-
Amortization of Capital	-	-	-	-	-
Total Expenditures	<u>661,676</u>	<u>632,456</u>	<u>744,442</u>	<u>774,631</u>	<u>805,871</u>
Total Engineering	<u>(611,426)</u>	<u>(580,256)</u>	<u>(690,949)</u>	<u>(719,824)</u>	<u>(749,737)</u>

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Parks</u>					
Revenue					
Dist 69 Sports Field Contribution	135,000	137,700	141,143	144,666	148,284
Springwood Park Lights Tokens	3,500	3,500	3,500	3,500	3,500
Other (bench donations)	8,000	8,000	8,000	8,000	8,000
Minor Capital	-	-	-	-	-
C/F Funding From Reserves	-	-	-	-	-
Capital Funding From Res	396,000	1,059,785	25,750	26,265	348,262
Total Revenue	542,500	1,208,985	178,393	182,431	508,046
Expenditures					
Rec Commission	-	-	-	-	-
Administration	269,540	274,931	281,804	288,839	296,063
Park Maintenance	994,750	1,014,645	1,040,011	1,065,974	1,092,633
Turf Management	-	-	-	-	-
Horticulture	107,700	109,854	112,600	115,411	118,298
Park & Street Furnishings	54,600	55,692	57,084	58,509	59,973
General	58,700	59,874	61,371	62,903	64,476
Minor capital	212,300	91,800	45,900	25,500	25,500
Amortization of Capital	202,200	202,200	202,200	202,200	202,200
Total Expenditures	1,899,790	1,808,996	1,800,970	1,819,336	1,859,143
Total Parks	(1,357,290)	(600,011)	(1,622,577)	(1,636,905)	(1,351,097)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Facilities</u>					
Revenue					
Building Rental	16,400	(3,340)	(3,323)	(3,305)	(3,287)
Minor capital	72,000	69,225	-	-	-
C/F Funding From Reserves	-	-	-	-	-
Capital Funding -Grants/DCC's	-				
Capital Funding From Res	-				
Total Revenue	88,400	65,885	(3,323)	(3,305)	(3,287)
Expenditures					
Building Maintenance	666,000	633,420	649,256	665,464	682,106
Minor Capital	271,850	233,529	88,278	36,611	81,938
Total Expenditures	937,850	866,949	737,534	702,075	764,044
<u>Total Facilities</u>	(849,450)	(801,064)	(740,857)	(705,380)	(767,331)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Public Works</u>					
Revenue					
Minor Capital	2,500	-	-	-	-
Storm Drain Connection Fees	1,000	-	-	-	-
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Res	1,739,221	538,779	1,021,850	879,742	703,560
Total Revenue	1,742,721	538,779	1,021,850	879,742	703,560
Expenditures					
Administration	337,553	344,304	352,912	361,722	370,768
Less Common Ser. Admin Fees	(123,900)	(125,139)	(126,390)	(127,654)	(128,930)
PW Building & Yard	125,750	128,265	131,472	134,754	138,124
Fleet	111,850	114,087	116,939	119,858	122,856
Road Maintenance	150,700	153,714	157,557	161,490	165,529
Right of Way Maintenance	113,700	115,974	118,873	121,841	124,888
Street Cleaning	155,800	158,916	162,889	166,955	171,131
Snow Removal	85,400	87,108	89,286	91,515	93,803
Sidewalk Maintenance	69,300	70,686	72,453	74,262	76,119
Signs	55,700	56,814	58,234	59,688	61,181
Painting	-	-	-	-	-
Street Light Maintenance	284,500	290,190	297,445	304,870	323,479
Open Drainage	109,100	111,282	114,064	116,912	119,835
Enclose Drainage	112,100	114,342	117,201	120,126	123,131
Minor Capital	228,100	163,200	124,848	106,120	108,240
Amortization of Capital	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Total Expenditures	3,715,653	3,683,743	3,687,783	3,712,459	3,770,154
Total Public Works	(1,972,932)	(3,144,964)	(2,665,933)	(2,832,717)	(3,066,594)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Refuse</u>					
Revenue					
Refuse collection	656,000	679,015	703,021	727,842	753,388
Miscellaneous	6,000	6,103	6,187	6,272	6,358
Capital Funding From Res	-	-	-	-	-
Total Revenue	662,000	685,118	709,208	734,114	759,746
Expenditures					
Refuse Pickup Contract	583,700	621,299	643,264	665,975	689,350
Capital	-	-	-	-	-
Total Expenditures	583,700	621,299	643,264	665,975	689,350
Total Refuse	78,300	63,819	65,944	68,139	70,396
General Revenue Fund Net Income (Loss)	1,548,925	1,187,698	712,490	1,129,297	1,781,882
Non Operating budget items					
Funding from Cfdw Reserves	4,412,005	-	-	-	-
Funding from Capital Reserve	180,505	440,130	-	-	-
Funding from Land Sale Reserve	-	408,000	-	-	-
Funding from Gas Tax Reserve	47,800	-	-	-	-
Long term debt borrowing	-	-	-	-	-
	4,640,310	848,130	-	-	-
<u>Capital Expenditures</u>					
Administration	241,000	208,590	-	21,224	-
Finance	-	-	-	-	-
Police	-	-	-	-	-
Fire Services	888,200	1,028,772	738,268	21,224	70,356
Community Development	-	-	-	10,612	-
Engineering	-	-	-	-	-
Parks	745,400	1,857,420	567,018	49,081	484,374
Public Works	7,440,648	3,370,335	4,047,468	3,301,393	4,101,043
	9,315,248	6,465,117	5,352,754	3,403,534	4,655,773
<u>Long Term Debt</u>					
Long term debt principal payments	94,973	95,995	97,044	98,118	99,221
Short term Capital borrowing pmts	-	-	-	-	-
	94,973	95,995	97,044	98,118	99,221

2016

2017

2018

2019

2020

General Revenue Fund

2016 - 2020
Final Financial Plan

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Transfers to (from) reserves					
Transfer to PCTC maintenance reserve	23,100	23,100	23,100	23,100	23,100
	<u>23,100</u>	<u>23,100</u>	<u>23,100</u>	<u>23,100</u>	<u>23,100</u>
Actuarial Reduction of Debt	(51,600)	(57,100)	(62,600)	(68,100)	(73,600)
Amortization of Capital Assets	<u>2,471,400</u>	<u>2,471,400</u>	<u>2,471,400</u>	<u>2,471,400</u>	<u>2,471,400</u>
Net Surplus (Deficit)	(824,286)	(2,134,084)	(2,351,608)	7,845	(598,412)
Transfers from(to) Surplus Reserves					
Transfer from Accumulated Surplus	824,286	2,134,084	2,351,608	-	598,412
Transfer to Accumulated Surplus	<u>-</u>	<u>-</u>	<u>-</u>	<u>(7,845)</u>	<u>-</u>
Financial Plan Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

	City Share	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
MINOR CAPITAL																					
GENERAL GOVERNMENT																					
EXECUTIVE																					
Filing system (HR)		0	0	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Admin Minor Capital		0	0	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Information Technology																					
Servers		10,000	15,000	20,000	10,000	15,000	20,000	10,000	15,000	20,000	10,000	15,000	20,000	10,000	15,000	20,000	10,000	15,000	15,000	15,000	15,000
Back Up Systems		10,000	0	10,000	0	0	10,000	0	0	1,000	0	0	10,000	0	0	10,000	0	0	0	0	0
Radio Antennas, Upgrades & Technology Improvements		0	0	0	15,000	0	0	0	0	0	0	15,000	0	0	0	0	0	0	0	0	0
Website redesign		17,200	0	0	0	20,000	0	0	0	20,000	0	0	0	20,000	0	0	0	20,000	0	0	20,000
IT Needs Assessment		0	0	20,000	0	0	0	0	20,000	0	0	0	0	0	0	0	0	0	0	0	0
Computer Software (MS exchange server Adobe acrobat)		0	0	10,750	0	0	0	10,750	0	0	0	10,750	0	0	0	10,750	0	0	0	10,750	10,750
Computer Operating Software		0	0	0	0	0	0	0	0	0	350,000	0	0	0	0	0	0	0	0	0	0
Tempest E-Commerce configuration		6,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Software Operations & Maintenance Contingency		40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Total IT		83,200	55,000	100,750	65,000	75,000	70,000	60,750	75,000	81,000	400,000	80,750	70,000	70,000	55,000	80,750	50,000	75,000	55,000	65,750	85,750
TOTAL ADMINISTRATION		83,200	55,000	105,750	65,000	75,000	70,000	60,750	75,000	81,000	400,000	80,750	70,000	70,000	55,000	80,750	50,000	75,000	55,000	65,750	85,750
COMMON SERVICES																					
Postage machine		0	0	0	0	0	5,000	0	0	0	0	0	5,000	0	0	0	0	0	5,000	0	0
Photocopiers		0	8,000	0	0	0	0	0	0	8,000	0	0	0	0	0	0	8,000	0	0	0	0
Total Common Services		0	8,000	0	0	0	5,000	0	0	8,000	0	0	5,000	0	0	0	8,000	0	5,000	0	0
FIRE DEPARTMENT																					
SCBA upgrade		0	0	250,000	0	0	0	0	0	0	0	0	0	75,000	0	0	0	0	0	0	0
Painting ESS ECT Office		0	0	0	0	0	0	0	0	0	5,000	0	0	0	0	0	0	0	0	0	0
Painting Fire Hall Interior		0	0	0	0	0	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Painting Fire Hall Exterior		0	0	0	0	0	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parking Lot Lighting		10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
construct sound proof wall in compressor area		0	3,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Remove grasscrete pavers and replace with pavement		10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FD 75 Year Anniversary event		0	7,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FIRE DEPT		20,000	11,000	250,000	0	0	30,000	0	0	0	5,000	0	0	75,000	0	0	0	0	0	0	0
COMMUNITY DEVELOPMENT																					
Photocopier		0	7,000	0	0	0	0	7,000	0	0	0	0	7,000	0	0	0	0	7,000	0	0	0
TOTAL COMMUNITY DEVELOPMENT		0	7,000	0	0	0	0	7,000	0	0	0	0	7,000	0	0	0	0	7,000	0	0	0
PARKS & RECREATION																					
Replace Playground Equipment		25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Springwood Pk buildings, minor capital maintenance.		0	0	10000	0	0	10000	0	0	10000	0	0	10000	0	0	10000	0	0	10000	0	0
Noxious Weed Program		15,000	15,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Park Tennis Courts		12,500	0	0	0	0	0	0	0	12,500	0	0	0	0	0	0	0	12,500	0	0	0
Springwood Park Tennis Courts		60,000	0	0	0	0	0	0	0	60,000	0	0	0	0	0	0	0	60,000	0	0	0
Community Park Master Plan Review		80,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0	0
Parks & Trails master Plan		0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0
Jensen Greenway		19,800	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PARKS & RECREATION		212,300	90,000	45,000	25,000	25,000	85,000	75,000	25,000	107,500	25,000	75,000	85,000	25,000	25,000	35,000	75,000	147,500	35,000	25,000	25,000
FACILITIES																					
Shelly Road Centre																					
Exterior Painting		0	0	0	0	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Demolition		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
183 McVickers - demolition		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Energy Audit - all Buildings																					
PCCC																					
replace roofing		138,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New flooring		0	46,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Structural engineering assessment		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outer walls painting		0	28,750	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace windows		0	0	0	0	0	0	0	0	0	0	0	0	35,000	0	0	0	0	0	0	0
Interior painting		0	34,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace appliances		0	23,000	0	0	25,000	0	15,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Rtu's. Heat air ?		0	0	0	0	0	0	0	0	38,200	0	0	0	0	0	0	0	0	0	0	0

	City Share	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
PCTC																					
Structural engineering assessment		0	0	0	0	0	0	0	0	0	0	0	0	0	34,500	0	0	0	0	0	0
Emergency generator		0	0	0	0	0	55,230	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Elevator upgrade.		0	0	0	0	0	0	55,230	0	0	0	0	0	0	0	0	0	0	0	0	0
Painting Interior		0	0	0	0	0	15,900	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Common Area	17,300											17,300									
City																	25,000				
Replace RTU's (3).		0	0	0	0	0	0	0	207,200	0	0	0	0	0	0	0	0	0	0	0	0
Paint exterior		0	0	0	0	20,700	0	0	0	0	0	0	0	0	0	20,700	0	0	0	0	0
Replace carpets		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Library	40,000																40,000				
City				50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Common Areas		0	0	0	0	0	0	0	0	0	0	55,400	0	0	0	0	0	0	0	0	0
Roof repairs	6,900																	15,900			
Roof replacement		0	0	0	0	0	0	138,100	0	0	0	0	0	0	0	0	0	0	0	0	0
Doors hardware replacement	10,350																				
Road/Parking Lot Maintenance	13,800											13,800									
Replace exterior woodwork		0		4,850	0	0	0	0	0	0	0	0	0	4,800	0	0	0	0	0	0	0
Replace flooring		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
HVAC Computer Controls	7,500	27,600	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Phone System (PW PCTC Equipment)		0	69,100	0	0	0	0	0	0	0	0	0	69,100	0	0	0	0	0	0	0	0
Server Room Air Conditioner		0	0	0	27,600	0	0	0	0	0	0	0	0	0	0	17,250	0	0	0	0	0
Electronic Equipment in Forum		0	0	0	6,900	0	0	0	0	6,900	0	0	0	0	0	0	0	0	0	6,900	0
Radio Repeater	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Electric Vehicle Charging Stations	28,000																				
PW buildir																					
Bulk Fuel Storage/ backup Generator		0	0	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FACILITIES		271,850	228,950	84,850	34,500	75,700	71,130	208,330	207,200	45,100	0	86,500	69,100	39,800	34,500	37,950	65,000	15,900	0	6,900	0
PUBLIC WORKS																					
Roads																					
Minor Road Construction		60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Sidewalk and Accessibility Improvements		40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Works Adjacent to Development		50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Demolish Old Sheds		0	10,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Minor capital		150,000	110,000	110,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
General Storm Sewer																					
Drainage Easements (ROW's)		20,000	20,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Drainage Master Plan		9,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Minor capital		29,000	20,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other																					
Speed Reader boards		19,100																			
Construct New Sheds at PW		30,000	30,000																		
Total Minor capital		49,100	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PUBLIC WORKS		228,100	160,000	120,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL MINOR CAPITAL		815,450	559,950	605,600	224,500	275,700	361,130	451,080	407,200	341,600	530,000	342,250	336,100	309,800	214,500	253,700	298,000	345,400	195,000	197,650	210,750
Minor Capital Source of Funds																					
Operations		660,950	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Reserve		47,800																			
Carry Forward reserve		106,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Minor Capital Source of Funds		815,450	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

CAPITAL	City Share	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
GENERAL GOVERNMENT																					
EXECUTIVE																					
Land Purchase		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Photocopier	##	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0
New bylaw vehicle & onboard computerization		36,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Archival Storage Facility		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Major Capital		36,000	23,000	0	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0
Total Executive Major & Minor		36,000	23,000	5,000	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0
Executive Source of Funds																					
Operations		36,000	23,000	0	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0
Grants		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Executive Source of Funds		36,000	23,000	0	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0
Capital																					
Aerial Photography and GIS Update		20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0
Electronic Document & Records Mgmt. System		0	181,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Human Resource Management System		30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Financial Statement/YE Software		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Mapping Integration Software		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pavement Management System		0	0	0	0	0	0	25,000	0	0	0	0	25,000	0	0	0	0	0	0	0	0
Asset Mgmt. Software		144,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Ivault Software		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bylaw - Field Ticketing software		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Server Replacement		11,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Service Connection Software		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Payroll System Upgrade		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
GIS mapping Software		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital		205,000	181,500	0	20,000	0	0	45,000	0	0	20,000	0	25,000	20,000	0	0	20,000	0	0	20,000	0
IT Source of Funds																					
Operations		0	100,000	0	20,000	0	0	45,000	0	0	20,000	0	25,000	20,000	0	0	20,000	0	0	20,000	0
Donations		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve		0	81,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve		205,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total IT Source of Funds		205,000	181,500	0	20,000	0	0	45,000	0	0	20,000	0	25,000	20,000	0	0	20,000	0	0	20,000	0
Total Administration Capital		241,000	204,500	0	20,000	0	0	45,000	23,000	0	20,000	0	25,000	20,000	23,000	0	20,000	0	0	20,000	0
COMMON SERVICES																					
Furniture & Equipment (Folding/stuffing Machine)		0	0	0	0	0	0	0	0	0	15,000	0	0	0	0	0	0	0	0	0	15,000
Financial /Taxation System		0	0	0	0	0	0	0	0	0	260,000	0	0	0	0	0	0	0	0	0	0
Budget software Replacement		0	0	0	0	0	0	0	0	0	40,000	0	0	0	0	0	0	0	0	0	0
Total Finance		0	0	0	0	0	0	0	0	0	315,000	0	0	0	0	0	0	0	0	0	15,000
Finance Source of Funds																					
Operations		0	0	0	0	0	0	0	0	0	315,000	0	0	0	0	0	0	0	0	0	15,000
Grants		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Finance Source of Funds		0	0	0	0	0	0	0	0	0	315,000	0	0	0	0	0	0	0	0	0	15,000
POLICE																					
Miscellaneous		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office Furniture		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

City Share	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
POLICE DEPARTMENT SOURCE OF FUNDS																				
Operations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL POLICE DEPARTMENT SOURCE OF FUNDS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FIRE DEPARTMENT																				
CAPITAL																				
Fire Hall #2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Additional Bay to Fire Hall	0	0	0	0	0	0	0	0	675,000	0	0	0	0	0	0	0	0	0	0	0
Tanker Truck & Tank (Tender 47)	0	0	0	0	0	0	0	0	0	0	0	350,000	0	0	0	0	0	0	0	0
Replace C 41	28,600	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0
Replace C-42 (Dodge P/U)	0	28,600	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0
Replace C-43	0	0	28,600	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0	30,000	0	0
Medium Rescue Truck	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fire Rescue Truck R-41	0	0	650,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace E-41	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	650,000	0
Replace E-42	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	650,000	0	0	0	0
New Fire Truck E-43	0	0	0	0	0	0	0	0	0	0	0	0	0	650,000	0	0	0	0	0	0
Replace Ladder 41	420,000	980,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Turnout Gear Cleaning apparatus	0	0	0	0	15,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace Air Compressor	0	0	0	0	0	0	0	0	0	0	0	0	0	0	60,000	0	0	0	0	0
Replace Photocopier	0	0	11,000	0	0	0	0	11,000	0	0	0	0	12,500	0	0	0	0	0	0	0
Auto Extrication Tools	0	0	0	0	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Training Ground Improvements	439,600	0	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total capital	888,200	1,008,600	709,600	20,000	65,000	30,000	30,000	41,000	675,000	0	30,000	380,000	42,500	650,000	60,000	680,000	30,000	30,000	650,000	0
Total Fire dept.	908,200	1,019,600	959,600	20,000	65,000	60,000	30,000	41,000	675,000	5,000	30,000	380,000	117,500	650,000	60,000	680,000	30,000	30,000	650,000	0
FIRE DEPARTMENT SOURCE OF FUNDS																				
Operations	648,600	1,008,600	709,600	20,000	65,000	30,000	30,000	41,000	675,000	0	30,000	380,000	42,500	650,000	60,000	680,000	30,000	30,000	650,000	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Grant	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	239,600	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FIRE DEPARTMENT SOURCE OF FUNDS	888,200	1,008,600	709,600	20,000	65,000	30,000	30,000	41,000	675,000	0	30,000	380,000	42,500	650,000	60,000	680,000	30,000	30,000	650,000	0
COMMUNITY DEVELOPMENT																				
Capital																				
Plotter/ Large Format Printer	0	0	0	10,000	0	0	0	0	0	0	10,000	0	0	0	0	0	0	0	0	0
Plans/Document Scanner/Copier	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
File Storage contribution	0	0	0	0	0	0	20,000	0	0	0	0	0	0	0	0	0	20,000	0	0	0
Total Capital	0	0	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0
Total Community Planning	0	0	0	10,000	0	0	27,000	0	0	0	10,000	7,000	0	0	0	0	27,000	0	0	0
COMMUNITY DEVELOPMENT SOURCE OF FUNDS																				
Operations	0	0	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SOURCE OF FUNDS Community Development	0	0	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0

City of Parkville
2016-2020 Final Financial Plan

Proposed Changes from 2016 -2020 Provisional Plan
General Revenue Fund

2015 Carry Forwards

Operating Expenditures & Revenue

	2016	2017	2018	2019	2020
HR Safety Audit	10,200				
Website redesign	17,200				
IT Backup Storage Systems	10,000				
Radio Repeater -Emergency Program	10,000				
Community Park Tennis Court Repainting	12,500				
Springwood Park Tennis Court Repainting	22,500				
PCTC Library Flooring	19,100				
PCTC - Roof Repairs	6,400				
Drainage Master Plan	9,000				

Capital Expenditures & Revenue

Asset Management Software	144,000				
HR Management Software	30,000				
IT - DL380 Server	11,000				
Aerial Photography/GIS Update	20,000				
F.D. Training Grounds	239,600				
Rathrevor Trail Development	500,000				
Hovercraft Site Erosion Control	75,400				
Sutherland Stairs	20,000				
Operations Shop (Hangar)	705,600				
Corfield St: Stanford to Jensen	474,000				
Corfield St: Jensen to Hwy 19A	419,000				
Temple: Chinook to Bay	2,120,100				
Banks Ave: Finholm to Acacia	249,800				
McKinnon St: Hirst to Harnish	92,000				
Wallis St: Morison to End	30,750				
Intersection Shelly & Hwy 19A	263,400				
SS Forsyth : Acacia to Finholm	99,600				
SS Corfield : Stanford to Jensen	231,000				
SS Temple: Chinook to Bay	239,098				
SS Banks Ave: Finholm to Acacia	59,300				
SS Wallis St: Morison to End	45,000				

Operating

Revenue - Incr(Decr)

Operations

Minor Capital	2,500				
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Finance

Property Taxes	(16,000)	(16,000)	(16,000)	(16,000)	(16,000)
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Fire Dept.

Grant for Speed Reader Boards

Reduction due to assessment changes

City of Parksville
2016-2020 Final Financial Plan

	2016	2017	2018	2019	2020	
Proposed Changes from 2016 -2020 Provisional Plan						
<u>RCMP</u>						
Provincial Grants						
<u>Expenditures - Incr(Decr)</u>						
<u>Human Resources</u>						
Market rate Contingency	18,000	18,000	18,000	18,000	18,000	Market rate adjustment for exempt salaries
<u>Engineering</u>						
<u>Special Projects</u>	14,500					Downtown Transportation Report
<u>Parks</u>						
Goose control	35,000					Goose Cull Program
Springwood Tennis court Resurfacing	37,500					Increase cost to \$60,000 from \$22,500 - every 8 years recurrence
Minor Capital - Community Park Cistern	30,000					Transferred from Capital for Feasibility study
<u>Facilities</u>						
PCCC - Replace roofing	18,000					Increased Cost estimate-moved to 2017 to comply with grant fun
PCCC - New Flooring		46,000	(40,000)			Increased Cost estimate-moved to 2017 to comply with grant fun
PCCC - Outside painting		8,750				Increased Cost estimate
PCCC - Interior Painting		34,500	(30,000)			Increased Cost estimate-moved to 2017 to comply with grant fun
PCCC - Appliance Replacement		23,000	(20,000)			Increased Cost estimate-moved to 2017 to comply with grant fun
PCCC - Consulting	100,000					Review of Operations
Replace Library Carpet	20,900					Cost Increase to \$40,000 from \$19,100
PCTC HVAC Computer Controls	10,000	27,600				Repair for heating system & upgrade of controls
PCTC Common Area Painting	17,300					City portion of PCTC Maintenance costs
PCTC Door Hardware Replacement	10,350					City portion of PCTC Maintenance costs
PCTC Road/Parking lot Maintenance	13,800					City portion of PCTC Maintenance costs
PCTC - Phone System		69,050				City portion of PCTC phone system
PCTC Replace Flooring				(31,800)		City portion of PCTC Maintenance costs
PCTC Server Room Air conditioner Unit				2,100		Increase in City portion of PCTC Maintenance costs
PCTC - Electronic Equipment in Forum				6,900		City portion of PCTC Maintenance costs
PCTC - Electric Vehicle charging Stations	28,000					Charging stations for new electric vehicles
<u>Operations</u>						
Building & Yard Operations & Maintenance	(11,250)					Removal of Portable Building
<u>Operations Minor Capital</u>						
Construct New Storage buildings	30,000	30,000				Salt Shed, Parks Shed & Canopies
Speed Reader Boards	19,100					Approved by Council - Resolution
Drainage Easements	(30,000)	20,000	10,000			Deferred part of 2016 \$50,000 budget to 2017-18
Demolish Old Sheds (Operations Yard)		10,000	10,000			2015 Project -Deferred to 2017 & 2018
Works adjacent to development	50,000					Funds required for new development
<u>Capital</u>						

**City of Parksville
2016-2020 Final Financial Plan**

	2016	2017	2018	2019	2020	
Proposed Changes from 2016 -2020 Provisional Plan						
<u>Revenue - Incr(Decr)</u>						
<u>I.T.</u>						
Electronic Data and Records Management		81,500				Capital Reserve funding for Electronic Records mgmt.
<u>Parks</u>						
Rathrevor Trail		1,024,500				75% DCC's on project deferred from 2015
<u>Operations</u>						
Operations Garage (Hangar)		400,000				Funds from future Land Sales to offset cost of project
Jensen; Bagshaw - Isl Hwy - DCC's			(333,745)			Project Moved to 2035
Jensen, Corfield to Bagshaw - DCC's			(389,703)			Project Moved to 2035
Corfield: Jensen to Hwy 19A	100,000					BC Hydro Grant for Undergrounding portion of project
SS Jensen; Bagshaw - Isl Hwy - DCC's			(41,879)			Project Moved to 2035
SS Jensen, Corfield to Bagshaw - Dcc's			(90,759)			Project Moved to 2035
<u>Expenditures - Incr(Decr)</u>						
<u>Fire Dept.</u>						
Equipment	120,000	280,000				Increase for adverse Exchange rates on ladder truck
<u>I.T.</u>						
Aerial Photography			(20,000)	20,000		Move project out one year
Electronic Data and Records Management	(100,000)	181,500				Move project out one year. Add 2015 carryforward.
Phone System (PW PCTC Equipment)		(100,000)				Move to Minor Capital - PCTC Expense
<u>Parks</u>						
Community Park Erosion Control	85,000					Additional cost to complete project
Sutherland Stairs	25,000					Additional cost to complete project
Community Park Cistern	(30,000)					Moved \$ 30,000 to Minor capital for Feasibility study
Community Park Cistern		(250,000)				Moved out to 2024
Community Park - Water Park Cistern		(15,000)	(100,000)			Moved out to 2024
Springwood Park -Cistern		(30,000)	(250,000)			Moved out to 2025
Rathrevor Trail		1,366,000				Deferred from 2015 budget
Trail Development	25,000	(25,000)	25,000	(25,000)	25,000	Re-allocate budget from Bi annual to annual.
Community Park - Beach fest Expansion				(300,000)		Moved out to 2023
Community Park - Arbutus Point Kiosk / Plaza			(250,000)			Moved out to 2022

**City of Parksville
2016-2020 Final Financial Plan**

	2016	2017	2018	2019	2020	
Proposed Changes from 2016 -2020 Provisional Plan						
Community Park Clubhouse/Washroom/Storage Facility Dist. 69 Track & Field (City Portion)				(300,000)	(500,000)	Moved to 2021 Moved to 2023
<u>Public Works</u>						
Operations Garage (Hangar)	95,000					Water Line Service to new shop - Moved from Water fund
Operations Garage (Hangar)	80,000					Sewer line service to new shop - Moved from Sewer fund
Operations Garage (Hangar)	103,100					DCC costs and City permits not previously budgeted for
Operations Garage (Hangar)	(53,100)	1,100,000				Revised Construction Costs
Gerald Pl: Pym East	(26,250)	(78,750)	105,000			Move project out one year
Gerald Pl Storm Sewer	(21,750)	(65,250)	87,000			Move project out one year
Evergreen Storm Sewer	(25,000)	(75,000)	100,000			Move project out one year -tied to Jensen project
Forsyth: Acacia to Finholm	150,000					Roads component of this project was missing
SS Forsyth: Acacia to Finholm	5,400					Additional cost to complete project
Stanford McCarter to Corfield	109,000					Roads component of this project was missing
SS Stanford McCarter to Corfield	93,750					Moved from 2026 to align with Corfield project
Construct new outbuildings				(60,000)	(60,000)	Remove building costs - to offset cost of New Storage buildings
Shop roof replacement					(100,000)	NO longer required - to offset the cost of New Storage buildings
Intersection Shelly & Hwy 19A	16,600					Cost increase due to market prices
Works adjacent to development	50,000					Funds required for new development
Jensen; Bagshaw - Isl Hwy			(648,300)			Move project out to 2035
Jensen, Corfield to Bagshaw			(757,000)			Move project out to 2035
SS Jensen; Bagshaw - Isl Hwy			(81,350)			Move project out to 2035
SS Jensen, Corfield to Bagshaw			(176,300)			Move project out to 2035
Equipment	40,000					New Excavator - council resolution 16-039
2016 Final Budget Accumulated Surplus at End of Year	\$ 5,936,409	\$ 2,954,195	\$ 602,587	\$ 610,432	\$ 12,020	
Key Assumptions Used						
Assumptions:						
Inflation rate	2.00%	2.00%	2.50%	2.50%	2.50%	
Tax Rate % Increase Used	4.50%	4.00%	4.00%	4.00%	4.00%	
Business Tax Rate % Increase Used	4.50%	4.00%	4.00%	4.00%	4.00%	
1% Tax Increase (Decrease) Represents	115,598	121,013	121,013	127,827	134,972	
Property Taxation Increases (annual amount)	497,789	469,395	495,604	523,084	551,819	
Property Taxation Increases (Cumulative amount)	497,789	967,184	1,462,788	1,985,872	2,537,691	
Total Property Taxes Collected for City purposes	11,560,000	12,101,289	12,101,289	12,782,735	13,497,212	
New Development Assessments						
Residential	23,184,800	19,734,000	20,622,000	20,622,000	20,337,000	
Commercial	5,707,545	7,804,500	7,927,750	7,927,750	7,891,500	
Total Capital Expenditures	9,315,248	6,465,117	5,352,755	3,403,534	4,655,772	
Total Capital Exp. Funded by Property Taxes	2,704,417	4,018,423	4,305,154	2,497,527	3,603,950	

2016-2020 Final Plan
New Spending Packages

General Revenue Fund
Operating - 2016

Bylaw Enforcement Officer	\$ 88,600
Tempest E-Commerce Configuration	6,000
PT Accountant	31,620
FD Parking Lot Lighting	10,000
FD Casual Position	14,500
FD Class 3 Drivers Licensing	9,800
FD Replacement of Pavers	10,000
FD Instructors Conference	10,000
FD Standby Pay	36,500
PW/Parks labourer (absorbed by existing budget)	-
Drought Management	30,000
LED Street Light Replacement	22,000
Stream & Foreshore Maintenance	40,000
PCTC - Library Carpet replacement (cost increase)	20,900
Total Operating	<u>\$ 329,920</u>

Future years 2017 - 2020

2017

IT Summer Student	\$ 23,910
Emergency Program Coordinator - .6 FTE	59,400
FD Assistant	84,000
FD 75 th Anniversary Celebration	7,500
Paid Call System Implementation	60,000
Parks & Trails Master Plan	50,000

2018

HR Advisor	90,000
Engineering Technician	81,185

2020

Demolition – Shelly Road Building	30,000
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Total Future Years	<u>\$ 485,995</u>
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2016-2020 Final Plan
New Spending Packages

CAPITAL - 2016

New Vehicle for Bylaw Officer (see bylaw officer sp)	\$ 36,000.00
FD Training Tower	200,000
Community Park Sports field Cistern	280,000
Hwy 19A/Weld Street Sidewalk Refurbishment	95,000
Public Works Shop Water line servicing	\$ 95,000
Public works shop sewer servicing	80,000
FD -Quint Aerial Fire Apparatus (Cost increase)	500,000
PARKS - Springwood tennis courts resurfacing (cost increa	37,500
PW - Repair Facility (Hangar - cost increase)	1,150,000
PW - New Storage buildings	60,000
TOTAL	<hr/> \$ 2,533,500 <hr/>

Capital Future years 2017 - 2024

2017

Community Park Playground Resurfacing	\$ 120,000
Community Park Water Park Cistern	115,000
Bulk Fuel Storage/Backup Generator	380,000

2018

Community Park Mobility Challenged Access Ramp)	250,000
Community Park Arbutus Point Kiosk/Plaza	250,000
Pickle Ball Courts	120,000
Springwood Park Playing Field Cistern	280,000

2019

Community Park Plaza (Sandcastle Expansion)	300,000
District 69 Track & Field (City Portion)	300,000

2020

Community Park Clubhouse/Washrooms	500,000
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2024

All Weather Playing field	2,000,000
Total Capital Projects	<hr/> \$ 4,615,000 <hr/>

General Revenue Fund

Final Financial Plan

Reserve Fund Summary

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
ENDING BALANCE SUMMARY					
Unrestricted Surplus	5,936,409	2,954,195	602,587	610,432	12,020
Future Expenditure Res	396,185	419,285	442,385	465,485	488,585
General Capital Reserve	459,617	19,925	20,373	20,831	21,300
Parkland Reserve	100,605	102,869	105,184	107,551	109,971
Off Street Parking Reserve	232,386	237,615	242,961	248,428	254,018
Road DCC Reserve	2,316,867	2,786,584	2,805,056	3,298,448	3,797,921
Land Sale Reserve	136,573	131,466	134,424	137,449	140,542
Open Spaces DCC Reserve Fund	2,064,526	1,054,993	1,060,063	1,065,247	766,763
Storm Sewer DCC Reserve	(73,138)	(64,099)	(43,512)	(333,823)	(295,759)
Federal Gas Tax Reserve	2,874,001	2,938,666	3,004,786	3,072,394	3,141,523
Total Reserve Ending Balance	<u>14,444,031</u>	<u>10,581,499</u>	<u>8,374,308</u>	<u>8,692,442</u>	<u>8,436,884</u>