



City of
Parksville

2013-2017 Provisional Financial Plan

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2012-2016

City of Parksville

STRATEGIC PLAN

May 2012



1. A city with a vibrant downtown and great neighbourhoods

Goal

To strengthen the City's downtown, neighbourhoods, housing diversity and overall liveability.

Objectives

- **Downtown** – the downtown is a thriving center of activity for the City including great shopping experiences, community events and multi-family housing.
 - Continue to:
 - Support appropriate Parksville Downtown Business Association and Parksville and District Chamber of Commerce initiatives.
 - Support the development of multi-family housing and mixed use developments in and around the downtown core.
 - Discourage the proliferation of strip development along Highway 19A.
 - Enhance pedestrian and cycling linkages.
 - Take new action to:
 - Review City tax incentive programs.
- **Neighbourhoods** – The neighbourhoods in Parksville are desirable places, each with a range of housing types and amenities to support individuals and families through all stages of their lives.
 - Continue to:
 - Promote policies and zoning that support secondary suites, small lots, carriage houses.
 - Implement the City's affordable housing policies.
 - Support the continued development of a good balance of housing types in the City.
 - Support the Regional District of Nanaimo's growth management initiatives.
 - Promote alternative modes of transportation for all residents and particularly for downtown employees.
- **Quality of design** – The City is widely recognized for the quality and desirability of its public realm and architecture, enhancing the City's identity and liveability.
 - Continue to:
 - Invest in enhancing public space in the downtown and along the waterfront.
 - Seek opportunities for developers to provide enhanced public amenities beyond minimum development requirements.
- **Economic diversification** – The City has an increasingly diverse economy and recognizes economic growth will occur by attracting people to live and work in the community.

2. A vibrant community

Goal

To promote an active, engaged, healthy and safe community.

Objectives

- **Arts and culture** – Arts and culture will be highly visible in the community and will be celebrated throughout the year in many ways.
 - Continue to:
 - Support the further growth of the City's portfolio of public art.
 - Support the Parksville Downtown Business Association's efforts to increase the presence of public art in the downtown core.
 - Provide grants and support efforts of the City's arts and culture groups to make Parksville a vibrant community.
- **Quality of life** – The City will offer the best quality of life of any small city in the country, including positive social interaction, natural beauty, community services and a healthy lifestyle.
 - Continue to:
 - Provide amenities and other elements that promote Parksville as a vibrant, safe community with a superior quality of life and comfortable environment that is appealing to all.
- **Volunteerism** – Volunteers will be acknowledged and supported to enhance the sense of community and quality of life for all in the City.
 - Continue to:
 - Provide grants to community groups for events and projects in the City.
 - Recognize the contribution and commitment of volunteers in the community.
- **Police, fire, emergency** – The City will be a safe place to live with effective emergency response capacity.
 - Continue to:
 - Update and expand emergency preparedness plans (including neighbourhood scale plans) and an emergency management program, including staff training and public education.
 - Work with the community in 'table top' exercises on the emergency operations plan.
 - Ensure certification of all members of the Parksville Volunteer Fire Department.
 - Ensure necessary facilities and equipment are available for emergency, fire and police services.
 - Deploy appropriate crime prevention and drug awareness initiatives.
 - Consult with the community on issues and prevention.

3. Environment and parks

Goal

To have a healthy environment and offer many opportunities for the community to interact with the natural beauty that surrounds the City.

Objectives

- **Waterfront and Riparian Areas** - The waterfront will support a wide range of community recreation while protecting its environmental health as well as those of the City's creeks, rivers and groundwater aquifers.
 - Continue to:
 - Extend the waterfront walkway as opportunities arise and provide additional waterfront areas for sitting and picnicking.
 - Protect riparian areas and the City's water resources.
 - Take new action to:
 - Develop floodplain protection and fill control bylaws.
- **Parks, public landscapes and greenways** – A wide range of parks and greenways are available throughout the community and they and all public landscapes are cared for to enhance the experience of the City.
 - Continue to:
 - Improve and maintain the Community Park at highest levels of quality possible.
 - Operate and maintain sports fields and facilities in a cost-effective manner.
 - Evaluate an appropriate balance of levels of service for outer area parks, trails and open spaces with the available budget and staffing levels.
 - Use native and drought resistant plantings wherever possible.
 - Use public landscapes for educational purposes.
 - Use recovered wastewater for irrigation and practice water conservation where possible.
 - Invest in maintaining and enhancing the landscape beauty of the City.
 - Increase the extent and quality of trail corridors, sidewalks and pedestrian and cycling oriented facilities.
 - Take new action to:
 - Improve tree management policies and bylaws.
 - Develop the Rath Trevor Greenway connection from the Resort Area to the Community Park and Downtown Parksville.

4. Effective municipal infrastructure and services

Goal

- To plan, design, construct, operate and maintain an efficient network of transportation, water, sanitary sewer and drainage infrastructure and services that support a high quality of life in a long term, cost-effective manner.

Objectives

- **Transportation** – A convenient, safe and environmentally friendly transportation network supports the health of the community, the environment and the economy.
 - Continue to:
 - Implement the Master Transportation Plan
 - Continue to maintain and upgrade pedestrian infrastructure including sidewalks and pedestrian crossings.
 - Promote alternate modes of transportation for all City transportation projects.
 - Make strategic acquisitions of land in support of strong transportation network as opportunities arise.
 - Maintain City's traffic signals at optimum efficiency and plan for upgrades and interconnections when warranted.
 - Operate and maintain the City's streetlight network in a safe and reliable manner while seeking options to using lower energy luminaires.
 - Operate and maintain the City's traffic signage, striping and pavement markings in a safe and reliable manner.
 - Promote use of alternative forms of transportation such as transit, car-sharing, walking and cycling.
 - Take new action to:
 - Develop a strategy to eliminate the serious bottleneck along Highway 19A, between Pym Street and Moilliet Street.
 - Implement reasonable downtown core parking study strategies as warranted.
 - Explore opportunities for increased transit services.
 - Address the growing infrastructure deficit through improved asset and pavement management systems and preventive maintenance programs.
 - Update engineering standards and specifications.
 - Integrate the newly revised 20 year roads and transportation capital replacement program into the City's 20 year comprehensive financial model. Update the Roads and Transportation Development Cost Charge Bylaw.

- **Drainage and Flood Protection** – a resilient drainage and flood protection system protects the quality of life and reduces risks to people and property.
 - Continue to:
 - Maintain and enhance the City’s drainage and flood protection systems.
 - Promote drainage best management practices through initiatives such as rain gardens.
 - Operate and maintain the City’s flood protection and drainage culverts, pipelines and ditches in a safe and reliable manner.
 - Take new action to:
 - Update the City-wide Drainage Master Plan.
 - Integrate the newly revised 20 year storm sewer capital replacement program into the City’s 20 year comprehensive Financial Model. Update the Storm Sewer Development Cost Charge Bylaw.

- **Community facilities** - A wide range of community facilities and services support a healthy community.
 - Continue to:
 - Maintain the existing civic buildings, facilities and programs.
 - Update community needs, recreation facilities and asset and land acquisition strategies to ensure the City always supplies an excellent level of community amenities and services.
 - Integrate facility renewal and replacement requirements into the City’s 20 year comprehensive Financial Model.
 - Take New Action to:
 - Initiate implementation of upgraded public works facilities.

- Update the City's policies and procedures.
 - Provide for improved communications of ongoing projects and programs from staff to Council.
- Take new action to:
 - Implement a new Procedure Bylaw to enhance efficiency and effectiveness of Council meetings.
 - Design and develop a new records management methodology for the City.
 - Research and present a proposal for improvements to the City's election process.
 - Initiate a corporate information technology strategy.
- **Fiscal responsibility** – The City's costs and revenues are managed to ensure financial competitiveness and stability over time.
 - Continue to:
 - Maintain the City's capital asset reporting model.
 - Review and update revenue systems for the City including development cost charge models, water rates, parcel tax roll and utility rates.
 - Seek grants in support of City projects.
 - Take new action to:
 - Implement a new Development Cost Charges Bylaw
 - Develop new water rate structure for Council consideration.
 - Develop new sewer rate structure for Council consideration.
 - Explore advisability and feasibility of development and implementation of a system of user fees for various City services.
 - Maintain Protection of Private Property, Organizational Welfare, Economic Welfare, and Community Welfare at 2012 expenditure levels.
- **Maintenance of order** – The City's bylaws are effectively implemented and enforced.
 - Continue to:
 - Update, implement and enforce the City's bylaws.
 - Support the RCMP Municipal Traffic Section to enforce provincial and municipal laws.
 - Evaluate community issues and advise Council on standards.
 - Take new action to:
 - Develop a bylaw adjudication system.
 - Develop a new sign bylaw

2013- 2017

**Provisional Financial Plan
Bylaw Schedules**

CITY OF PARKSVILLE
2013 - 2017 Final Financial Plan
General Revenue Fund

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Revenues					
Property Taxes	11,441,496	11,809,171	12,286,739	12,784,161	13,300,480
Parcel Taxes	72,000	76,561	80,390	84,407	86,929
Fees and Charges					
General Government	1,244,675	1,321,236	1,333,878	1,329,837	1,313,241
Protective Services	358,097	358,380	358,570	358,763	358,960
Community Planning	288,650	316,341	348,618	381,552	388,877
Parks and Sportsfields	788,500	141,875	144,643	147,464	150,340
Engineering & Public Works	455,150	485,196	493,414	501,794	510,336
Solid Waste Collection	701,900	726,264	743,868	761,940	780,344
Provincial Grants	319,800	321,800	432,000	432,000	432,000
Capital Grants and Developer contributions	220,000	180,250	183,855	-	-
Transfers From Reserves					
DCC Funds	1,076,352	762,303	1,508,136	213,962	188,100
Total Funding Sources	16,966,620	16,499,377	17,914,111	16,995,880	17,509,607
Expenses					
Municipal Purposes					
General Government	2,590,840	2,695,946	2,709,241	2,742,866	2,866,008
Protective Services	3,421,160	3,568,614	3,684,452	3,773,905	3,865,602
Community Planning	849,000	877,026	898,102	919,705	941,845
Parks and Sportsfields	1,394,080	1,439,183	1,477,703	1,496,276	1,525,650
Engineering & Public Works	3,129,756	3,250,977	3,350,991	3,444,412	3,392,798
Solid Waste Collection	645,900	670,460	686,765	703,505	720,553
Library	525,000	541,652	554,318	567,292	580,578
Interest on Long Term Debt	101,100	99,026	97,057	95,038	92,968
Amortization of tangible capital assets	2,429,350	2,429,350	2,429,350	2,429,350	2,429,350
Transfers To Water and Sewer Funds	72,000	76,561	80,390	84,407	86,929
Total Expenditures	15,158,186	15,648,795	15,968,369	16,256,756	16,502,281
Net Income from Operations	1,808,434	850,582	1,945,741	739,124	1,007,326
Other non operating budget items					
Capital Expenditures	(5,549,500)	(3,230,080)	(4,657,047)	(3,943,863)	(4,965,335)
Principal payments on Long Term Debt	(92,057)	(93,005)	(93,977)	(94,973)	(95,995)
Transfers to appropriated reserves	(23,100)	(23,100)	(23,100)	(23,100)	(23,100)
Transfers from appropriated reserves					
Capital Reserves	650,000	-	-	-	183,624
Carryforward reserve	-	-	-	-	-
Capital Borrowing					
Amortization of tangible capital assets	2,429,350	2,429,350	2,429,350	2,429,350	2,429,350
Annual cash surplus (deficit)	(776,873)	(66,253)	(399,033)	(893,462)	(1,464,130)
Transfers from (to) unappropriated reserves					
From Accumulated Surplus	776,873	66,253	399,033	893,462	1,464,130
To Accumulated Surplus	-	-	-	-	-
Financial Plan Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PARKSVILLE
2013 - 2017 Final Financial Plan
Water Utility Fund

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Revenues					
Fees and Charges					
User Fees	3,047,200	3,280,595	3,486,508	3,705,401	3,827,575
Other	60,000	86,355	85,074	76,110	46,896
Grants and Developer contributions	339,414	-	-	-	-
Transfers From Other Funds & Reserves					
DCC reserve	781,190	1,426,196	1,557,387	2,490,846	1,645,992
General Revenue Fund	104,000	108,601	112,717	117,007	119,782
Total Funding Sources	4,331,804	4,901,747	5,241,686	6,389,364	5,640,245
Expenses					
Municipal Purposes					
Administration	702,900	720,980	735,897	751,135	766,258
Service of Supply	649,907	666,155	679,477	693,060	706,904
Trans & Distribution	402,099	412,151	420,395	242,178	247,016
Minor capital	90,000	92,250	94,095	95,976	97,893
Interest on Long Term Debt	156,250	156,250	353,875	749,125	853,750
Amortization of Tangible Capital Assets	600,100	615,103	627,405	639,947	1,250,964
Total Expenses	2,601,256	2,662,889	2,911,144	3,171,421	3,922,785
Net Income from Water Operations	1,730,548	2,238,858	2,330,542	3,217,943	1,717,460
Other non operating budget items					
Capital expenditures	(2,444,315)	(2,633,470)	(12,186,255)	(13,556,355)	(1,834,003)
Principal payments on Long Term Debt	(104,639)	(104,639)	(104,639)	(305,741)	(512,842)
Transfers from appropriated reserves					
Capital reserve funds	-	-	-	-	-
Carryforward reserve	-	-	-	-	-
Capital borrowing	-	-	8,500,000	8,500,000	-
Amortization of tangible capital assets	600,100	615,103	627,405	639,947	1,250,964
Annual cash surplus (deficit)	(218,306)	115,852	(832,947)	(1,504,206)	621,579
Transfers from (to) unappropriated reserves					
From Accumulated Surplus	218,306	-	832,947	1,504,206	-
To Accumulated Surplus	-	(115,852)	-	-	(621,579)
Financial Plan Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PARKSVILLE
2013 - 2017 Final Financial Plan
Sewer Utility Fund

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Funding Sources					
Fees and Charges					
User Fees	867,000	971,656	1,033,551	1,099,358	1,169,374
Other	57,500	80,759	72,234	69,686	62,745
Grants and Developer contributions	-	-	-	-	-
Transfers From Other Funds & Reserves	-	-	-	-	-
DCC reserve	173,249	-	-	-	302,980
General Revenue Fund	23,000	25,111	26,367	27,685	29,070
Total Funding Sources	<u>1,120,749</u>	<u>1,077,526</u>	<u>1,132,152</u>	<u>1,196,729</u>	<u>1,564,169</u>
Expenditures					
Municipal Purposes					
Administration	642,250	659,398	673,152	687,194	701,524
Collection System & Pumping Stations	274,400	285,823	293,896	302,225	310,814
Minor Capital	175,000	169,125	120,233	122,636	70,701
Interest on Long Term Debt	278,100	285,100	290,800	296,600	302,500
Amortization of tangible capital assets	-	-	-	-	-
Total Expenditures	<u>1,369,750</u>	<u>1,399,446</u>	<u>1,378,081</u>	<u>1,408,655</u>	<u>1,385,539</u>
Net Income (loss) from Sewer Operations	<u>(249,001)</u>	<u>(321,920)</u>	<u>(245,929)</u>	<u>(211,926)</u>	<u>178,630</u>
Other non operating budget items					
Capital expenditures	(485,000)	(77,250)	(102,434)	(491,597)	(736,409)
Transfers from Capital reserves					
Capital reserve funds	-	-	-	-	-
Carryforward reserve	-	-	-	-	-
Amortization of tangible capital assets	278,100	285,100	290,800	296,600	302,500
Annual cash surplus (deficit)	<u>(455,901)</u>	<u>(114,070)</u>	<u>(57,563)</u>	<u>(406,923)</u>	<u>(255,279)</u>
Transfers from (to) unappropriated reserves					
From Accumulated Surplus	455,901	114,070	57,563	406,923	255,279
To Accumulated Surplus	-	-	-	-	-
Financial Plan Surplus (Deficit)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**2013
Provisional
Detailed Budget**

CITY OF PARKSVILLE Budget Revenue & Expense For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
GENERAL FUND					
EXECUTIVE					
<u>Legislative</u>					
<u>Revenue</u>					
Grants- In - Aid		(\$8,333)	(\$14,300)		\$14,300
Special Events/Projects	(46,106)		(23,000)		23,000
Other					
Election Recovery	(8,529)				
Total Revenue	(54,635)	(8,333)	(37,300)		37,300
<u>Expense</u>					
Council Administration	135,274	152,227	210,823	218,460	7,637
Council Other	6,081				
Council Planning		6,046	10,000		(10,000)
Grants- In - Aid	32,227	28,997	71,600	21,300	(50,300)
Special Events/Projects	42,926	22,446	23,000		(23,000)
Elections	28,957	193			
Total Council Expenses	245,465	209,909	315,423	239,760	(75,663)
Net Council Cost	\$190,830	\$201,576	\$278,123	\$239,760	(\$38,363)
<u>Administration</u>					
<u>Revenue</u>					
Fees and charges	(\$120)				
Carryforward from Prior Year					
Cost Allocation to Water/Sewer	(208,000)	(168,000)	(336,000)	(349,000)	(13,000)
Economic Development					
Total Revenue	(208,120)	(168,000)	(336,000)	(349,000)	(13,000)
<u>Expense</u>					
Administration	448,604	449,271	506,844	491,995	(14,849)
Communications	66,477	89,769	89,382	108,400	19,018
Human Resources	172,128	198,760	226,047	223,500	(2,547)
Records management	6,171	12,054	5,500	5,500	
Economic Development					
Information systems (IT)	381,280	215,822	281,812	362,850	81,038
Total Operating Expenses	1,074,661	965,676	1,109,585	1,192,245	82,660
Net Admin Operating Cost	\$866,541	\$797,676	\$773,585	\$843,245	\$69,660
<u>Bylaw Enforcement</u>					
<u>Revenue</u>					
Bylaw Enforcement	(1,400)	(2,760)	(1,000)	(1,500)	(500)
Parking Enforcement	(8,998)	(5,645)	(7,000)	(8,000)	(1,000)
Dog Licenses and Fines	(16,764)	(15,992)	(15,500)	(15,300)	200
Total Bylaw Revenues	(27,162)	(24,397)	(23,500)	(24,800)	(1,300)
<u>Expense</u>					
Bylaw Enforcement	125,798	109,851	130,599	136,640	6,041
Parking Enforcement	4,209	3,470	4,110	5,000	890
Animal Control	6,702	2,556	6,232	16,200	9,968
Total Bylaw Expense	136,709	115,878	140,941	157,840	16,899
Net Bylaw Enforcement Cost	109,547	91,481	117,441	133,040	15,599
Amortization of Capital Assets	175,835		163,050	163,050	
<u>Capital Expenditures</u>					
<u>Capital Funding</u>					
Property Acquisition	(1,811)		(12,700)		12,700
PW Yard Purchase	(190,000)				
Computer Network	(239,500)		(244,000)		244,000
Total Admin Capital Funding	(431,311)		(256,700)		256,700
<u>Capital Expenditures</u>					
Property Acquisition	1,811	24,022	32,700		(32,700)
PCTC City Hall Renovations					
PW Yard Purchase	190,000				
Office Equipment		18,654	81,000		(81,000)
Computer Network	248,736	18,441	444,000	167,000	(277,000)

CITY OF PARKSVILLE					
Budget Revenue & Expense					
For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
Total Admin Capital Expenditures	440,546	61,118	557,700	167,000	(390,700)
Net Admin Capital Cost	\$9,236	\$61,118	\$301,000	\$167,000	(\$134,000)
TOTAL, EXECUTIVE	\$1,351,789	\$1,151,850	\$1,633,199	\$1,546,095	(\$87,104)

CITY OF PARKSVILLE
Budget Revenue & Expense
For the Twelve Months Ending December-31-12

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
FINANCE					
Property Taxes					
Property Taxes - General	(\$9,637,552)	(\$10,048,447)	(\$10,048,628)	(\$10,465,000)	(\$416,372)
Property Taxes - Debt	(155,517)	(127,916)	(127,930)	(127,996)	(66)
Local Improvement Taxes	(74,027)	(74,028)	(74,000)	(74,000)	
1% Utility Tax	(193,038)	(200,832)	(200,800)	(206,000)	(5,200)
Library Tax	(455,552)	(487,435)	(487,440)	(525,000)	(37,560)
Provincial Gov't Properties GIL	(21,430)	(22,500)	(20,700)	(22,000)	(1,300)
Federal Gov't Properties GIL	(20,356)	(21,384)	(20,500)	(21,500)	(1,000)
	(\$10,557,471)	(\$10,982,742)	(\$10,979,998)	(\$11,441,496)	(\$461,498)
Fees and Charges					
Tax Certificates	(14,140)	(12,360)	(14,000)	(14,000)	
Bus Day Pass	(609)	1,394	(500)	(600)	(100)
Bus Month Pass	(375)	(715)	(500)	(400)	100
Photocopying Fees	(220)	(89)			
10% Admin. Fess (RE; Outside P	(742)	(1,180)	(1,000)	(1,000)	
NSF and Refunds Admin Fee	(2,320)	(1,735)	(2,000)	(2,300)	(300)
Cell Tower Revenue	(20,833)	(20,000)	(20,000)	(20,000)	
Other	(5,057)	(3,908)	(5,000)	(5,000)	
	(\$44,296)	(\$38,593)	(\$43,000)	(\$43,300)	(\$300)
Other Revenue					
Tax penalties	(84,047)	(85,590)	(84,000)	(78,000)	6,000
Interest - Arrears Taxes	(25,949)	(11,631)	(18,000)	(18,450)	(450)
Interest - Delinquent Taxes	(5,756)	(7,453)	(5,000)	(5,125)	(125)
Interest on Investments	(170,595)	(442,753)	(175,000)	(125,000)	50,000
Cash short/Over	(9)	(104)			
Commercial Plates - Revenue	(2,941)	(2,796)	(3,000)	(3,000)	
School Tax Admin Fee Revenue	(7,858)	(7,816)	(7,900)	(7,900)	
Loss/(Gain)On Disposal Of TCA'S	89,625				
US \$ Exchange (Gains)/Losses	(235)				
MFA Dividends					
Discounts Taken/Available					
	(\$207,765)	(\$558,143)	(\$292,900)	(\$237,475)	\$55,425
Grant Revenue					
Small Communities Grant	(463,049)	(476,265)	(307,150)	(222,600)	84,550
Other Grants - Provincial	(5,126)	(6,483)	(6,000)	(6,000)	
	(\$468,175)	(\$482,748)	(\$313,150)	(\$228,600)	\$84,550
Finance/Common Services					
Revenue					
Finance					
Common Services	(8,770)	(8,781)			
Allocation to Water Fund	(162,500)	(82,000)	(164,000)	(171,000)	(7,000)
Allocation to Sewer Fund	(162,500)	(82,000)	(164,000)	(171,000)	(7,000)
Total Revenues	(\$333,770)	(\$172,781)	(\$328,000)	(\$342,000)	(\$14,000)
Expense					
Finance Administration	619,184	546,718	614,000	638,000	24,000
Finance Other	1,559	1,373	1,400	2,000	600
Common Services	192,870	169,778	218,500	216,900	(1,600)
Total Expenses	\$813,613	\$717,870	\$833,900	\$856,900	\$23,000
Net Finance/Common Service Cost	\$479,843	\$545,089	\$505,900	\$514,900	\$9,000
Interest Charges					
Long Term Debt Interest	101,106	102,817	102,817	101,100	(1,717)
Interest on Tax Prepayments	6,349	4,395	15,000	10,000	(5,000)
	\$107,455	\$107,212	\$117,817	\$111,100	(\$6,717)
Parksville Civic and Technology Centre					
Revenue					
PCTC Technology Lease	(97,316)	(93,961)	(95,520)	(96,000)	(480)
PCTC MLA Lease	(34,457)	(28,576)	(35,976)	(8,100)	27,876
PCTC Library Lease	(144,012)	(147,506)	(144,252)	(144,000)	252
Total PCTC Revenues	(\$275,784)	(\$270,043)	(\$275,748)	(\$248,100)	\$27,648
Expense					
PCTC-Technology Cost Alloc.	37,021	36,583	50,150	50,675	525
PCTC-MLA Cost Allocations	6,123	6,574	9,050	9,100	50
PCTC-Library Cost Allocations	52,666	46,492	71,730	74,320	2,590

CITY OF PARKSVILLE					
Budget Revenue & Expense					
For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
Total PCTC Expenses	\$95,810	\$89,649	\$130,930	\$134,095	\$3,165
Net PCTC Cost (Surplus)	(\$179,974)	(\$180,394)	(\$144,818)	(\$114,005)	\$30,813
Library Contract	456,032	487,376	487,400	525,000	37,600
<u>Other Revenue</u>					
Water Parcel Taxes	(65,977)	(64,307)	(66,000)	(49,000)	17,000
Sewer Parcel Taxes	(22,600)	(20,900)	(22,600)	(23,000)	(400)
Transfer from TCA Equity	(3,242,009)				
Trans From Accumulated Surplus					
Total Other Revenue	(\$3,330,586)	(\$85,207)	(\$88,600)	(\$72,000)	\$16,600
<u>Expense</u>					
Transfer to Water Utility - Parcel Tax	65,977		66,000	49,000	(17,000)
Transfer to Sewer Utility - Parcel Tax	22,600		22,600	23,000	400
Transfer to Cfdw Reserve	1,456,724				
Transfer to Res for Future Expend.	23,100		23,100	23,100	
Total Other Transfers	\$1,568,401		\$111,700	\$95,100	(\$16,600)
Net Other Items	(\$1,762,185)	(\$85,207)	\$23,100	\$23,100	
<u>Collections for Other Governments Revenue</u>					
School Tax - Non Residential	(1,767,796)	(1,707,425)	(1,821,000)	(1,748,000)	73,000
School Tax - Residential	(4,051,561)	(4,078,887)	(4,178,000)	(4,183,000)	(5,000)
Regional District Tax	(3,699,051)	(3,887,106)	(3,810,000)	(3,992,000)	(182,000)
Regional Parks Parcel Taxes	(72,314)	(79,176)	(79,200)	(79,200)	
RDN Hospital District Tax	(559,630)	(563,773)	(560,000)	(574,000)	(14,000)
B.C. Assessment Authority Tax	(173,593)	(167,161)	(176,000)	(170,000)	6,000
Municipal Finance Authority Tax	(524)	(523)	(500)	(500)	
Downtown BIA Tax	(150,000)	(151,086)	(150,000)	(150,000)	
Total Tax Collected for Other Gov'ts	(\$10,474,470)	(\$10,635,137)	(\$10,774,700)	(\$10,896,700)	(\$122,000)
<u>Expenditure</u>					
Sewer Utility - RDN Levy	1,706,856	1,797,746	1,758,000	1,840,000	82,000
School Tax	5,819,357	5,678,694	5,999,000	5,931,000	(68,000)
Regional District Tax	1,992,195	2,088,863	2,052,000	2,152,000	100,000
Regional Parks Parcel Taxes	72,314	79,176	79,200	79,200	
RDN Hospital District Tax	559,630	563,268	560,000	574,000	14,000
B.C. Assessment Authority Tax	173,593	167,143	176,000	170,000	(6,000)
Municipal Finance Authority Tax	524	523	500	500	
Downtown BIA Tax	150,000	150,000	150,000	150,000	
Total Payments to Other Gov'ts	\$10,474,470	\$10,525,413	\$10,774,700	\$10,896,700	\$122,000
Net Tax Collections for Other Gov'ts		(\$109,724)			
TOTAL FINANCE	(\$12,176,536)	(\$11,297,875)	(\$10,639,649)	(\$10,890,776)	(\$251,127)

CITY OF PARKSVILLE Budget Revenue & Expense For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
FIRE DEPT					
Revenue					
RDN - French Creek Fire Protection	(\$405,562)	(\$326,252)	(\$395,100)	(\$348,097)	\$47,003
Fire Permits	(500)	(500)			
Administration	(525)	(825)	(700)	(500)	200
Training	(475)	(1,470)	(3,000)	(1,000)	2,000
Training Ground					
Small Equipment		(1,000)			
Emergency Program	(10,000)	(13,000)	(13,000)	(16,000)	(3,000)
Minor capital			(14,700)		14,700
Loss (Gain) on Capital Asset Disposal	(13,500)				
Total Revenue	(430,562)	(343,047)	(426,500)	(365,597)	60,903
Expense					
Fire Administration Costs					
Administration	484,731	388,400	470,209	503,850	33,641
Health & Safety	5,192	5,393	5,400	4,900	(500)
Fire Prevention	3,627	4,327	4,600	4,600	
Emergency Program	65,786	53,390	74,400	79,550	5,150
Total Fire Dept Administration	559,336	451,509	554,609	592,900	38,291
Training Costs					
Training	103,130	164,216	113,240	116,100	2,860
Training Ground	2,383	2,075	2,700	2,750	50
Total Training Costs	105,512	166,291	115,940	118,850	2,910
Maintenance Costs					
Equipment Maintenance	15,775	9,000	17,600	18,000	400
Vehicle Maintenance	41,359	42,603	57,900	58,850	950
Radio Equipment Maint.	5,608	6,094	6,900	9,350	2,450
Bldgs & Grounds Maintenance	33,063	25,825	36,050	42,910	6,860
Hydrant Maintenance	53,136		55,000	55,000	
Total Maintenance Costs	148,941	83,522	173,450	184,110	10,660
Other Costs					
Small Equipment/Clothing/Supplies	36,130	55,337	61,500	60,900	(600)
Minor Capital	25,774	20,102	14,700	55,100	40,400
Total Other Costs	61,904	75,439	76,200	116,000	39,800
Capital Amortization	158,470		156,300	167,300	11,000
Total Expense	1,034,163	776,762	1,076,499	1,179,160	102,661
Net Departmental Cost	\$603,601	\$433,715	\$649,999	\$813,563	\$183,564
Capital Expenditures					
Fire Services					
Capital Funding					
Equipment	(521,195)				
Fire Hall #1 Building Addition	(2,004,321)	(11,400)	(12,000)		12,000
Emergency Communications Trailer	(15,996)				
Total Fire Capital Funding	(2,541,512)	(11,400)	(12,000)		12,000
Capital Expenditures					
Fire Protection, Equipment	534,928		123,600	511,000	387,400
FireHall #1 Building	2,174,708	50,106	55,000		(55,000)
Training Ground	17,374		250,000		(250,000)
Emergency Communications Trailer	23,494				
Total Fire Capital Expenditures	2,750,505	50,106	428,600	511,000	82,400
Net Fire Capital Cost	208,993	38,706	416,600	511,000	94,400
TOTAL FIRE DEPARTMENT	812,594	472,420	1,066,599	1,324,563	257,964

CITY OF PARKSVILLE					
Budget Revenue & Expense					
For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
RCMP					
<u>Revenue</u>					
Document Service Fees	(\$8,419)	(\$10,053)	(\$8,200)	(\$8,500)	(\$300)
Traffic Fine Provincial Grant	(160,218)	(153,309)			
Community Policing Grants			(101,200)	(75,200)	26,000
Total Revenues	<u>(168,637)</u>	<u>(163,362)</u>	<u>(109,400)</u>	<u>(83,700)</u>	<u>25,700</u>
<u>Expense</u>					
RCMP Contract	1,400,408	1,311,882	1,840,000	2,027,100	187,100
Prisoner Expense Contract	64,604	23,425	80,000	80,000	
Administration	250,161	186,462	300,731	293,900	(6,831)
Community Policing	6,420	6,241	6,420	6,400	(20)
Citizens On Patrol	1,000		500	500	
Auxiliary Policing			1,400	1,400	
Total Expenses	<u>1,722,593</u>	<u>1,528,011</u>	<u>2,229,051</u>	<u>2,409,300</u>	<u>180,249</u>
Net RCMP Cost	<u>1,553,956</u>	<u>1,364,648</u>	<u>2,119,651</u>	<u>2,325,600</u>	<u>205,949</u>
<u>Capital Expenditures</u>					
Police Equipment					
Net Police Capital Cost					
TOTAL RCMP	<u>1,553,956</u>	<u>1,364,648</u>	<u>2,119,651</u>	<u>2,325,600</u>	<u>205,949</u>

CITY OF PARKSVILLE
Budget Revenue & Expense
For the Twelve Months Ending December-31-12

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
COMMUNITY DEVELOPMENT					
<u>Planning Services</u>					
<u>Revenue</u>					
Development Permit/Variance Fees	(\$39,048)	(\$12,727)	(\$10,000)	(\$19,000)	(\$9,000)
Subdivision-Preliminary Exam Fee					
Subdivision -Approval Application Fee	(12,980)	(14,665)	(10,000)	(15,000)	(5,000)
Zoning (Re-zoning) Bylaw Amendments	(8,000)	(17,500)	(10,000)	(15,000)	(5,000)
OCP Amendment Application		(7,500)	(5,000)		5,000
OCP, Zoning & Development Bylaw	(498)	(1,175)	(500)	(1,000)	(500)
Board of Variance	(300)	(300)	(500)	(300)	200
Planning Services	(30)	(50)	(200)	(100)	100
Special Projects	(32,688)	(12,200)	(186,150)		186,150
Total Planning Revenue	(93,544)	(66,117)	(222,350)	(50,400)	171,950
<u>Expense</u>					
Planning Administration	546,927	578,778	596,852	585,550	(11,302)
Special Projects	32,688	119,198	186,150		(186,150)
Total Planning Expense	579,615	697,977	783,002	585,550	(197,452)
Net Planning Service Cost	486,071	631,860	560,652	535,150	(25,502)
<u>Building Inspection</u>					
<u>Revenue</u>					
Building & Plumbing Permits	(118,732)	(116,412)	(150,000)	(125,000)	25,000
Building Inspections-Other	(300)	(360)	(250)	(250)	
	(119,032)	(116,772)	(150,250)	(125,250)	25,000
<u>Expense</u>					
Building Inspection Administration	165,555	173,572	203,230	210,450	7,220
Net Building Inspection Cost (Surplus)	46,523	56,801	52,980	85,200	32,220
<u>Business Licenses</u>					
<u>Revenue</u>					
Business Licenses	(118,320)	(114,978)	(117,500)	(113,000)	4,500
<u>Expense</u>					
Chamber of Commerce Grant	40,700	41,921	41,200	42,200	1,000
Business License Administration	8,323	9,621	10,372	10,800	428
Total Business License Expense	49,022	51,542	51,572	53,000	1,428
Net Business License Surplus	(69,298)	(63,436)	(65,928)	(60,000)	5,928
TOTAL COMMUNITY DEVELOPMENT	\$463,297	\$625,225	\$547,704	\$560,350	\$12,646

CITY OF PARKSVILLE
Budget Revenue & Expense
For the Twelve Months Ending December-31-12

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
ENGINEERING & OPS					
<u>Revenue</u>					
Engineering & Operations - Other	(\$7,538)	(\$4,850)	(\$6,000)	(\$6,500)	(\$500)
Engineering Admin Fees	(7,116)	(26,093)	(30,000)	(30,000)	
Reports-Eng. Spec./Drainage Fees	(357)		(3,500)	(250)	3,250
Cost Allocation to Water/Sewer	(367,000)	(150,000)	(300,000)	(291,000)	9,000
Engineering Special Projects Cfd	(2,000)		(151,000)		151,000
Total Revenue	<u>(384,011)</u>	<u>(180,943)</u>	<u>(490,500)</u>	<u>(327,750)</u>	<u>162,750</u>
<u>Expense</u>					
Administration Engineering & Ops	768,238	781,408	938,070	800,056	(138,014)
Engineering Special Projects	38,189	74,889	151,000		(151,000)
Inspection Services	24,737	28,942	23,100	113,200	90,100
Total Administration Expenses	<u>831,164</u>	<u>885,239</u>	<u>1,112,170</u>	<u>913,256</u>	<u>(198,914)</u>
TOTAL ENG. & OPS	<u>\$447,153</u>	<u>\$704,296</u>	<u>\$621,670</u>	<u>\$585,506</u>	<u>(\$36,164)</u>

CITY OF PARKSVILLE
Budget Revenue & Expense

For the Twelve Months Ending December-31-12

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
PARKS					
<u>Parks Administration</u>					
<u>Expense</u>					
Administration	144,520	112,120	118,500	154,330	35,830
Training	24,272	18,976	16,700	16,700	
Small tools	13,954	6,756	9,800	9,800	
Park Inspection	4,551	5,906	6,250	6,250	
Staff meetings	15,138	6,116	8,300	6,500	(1,800)
Pager Pay				9,750	9,750
Communities in Bloom	2,370		3,000		(3,000)
Allocations from Works Yard	31,000	11,000	22,000	20,800	(1,200)
Net Parks Administration Costs	235,805	160,874	184,550	224,130	39,580
<u>Parks Maintenance</u>					
<u>Revenue</u>					
RDN Sports Field Contribution	(129,858)	(122,785)	(135,000)	(135,000)	
Summer Student Grants	(9,487)				
Springwood Park Lighting Tokens	(3,230)	(2,460)	(3,500)	(3,500)	
Outer Parks					
	(142,575)	(125,245)	(138,500)	(138,500)	
<u>Expense</u>					
Community Park	248,586	214,049	259,700	258,500	(1,200)
Community Park Sports fields	71,240	63,421	55,600	54,900	(700)
Springwood Park	153,502	198,741	179,800	179,800	
Foster Park	6,791	3,199	10,050	9,650	(400)
Outer Parks	117,107	88,339	141,400	141,100	(300)
Top Bridge Park	9,702	1,930	11,600	11,100	(500)
PCTC Park	4,561	4,267	13,000	11,400	(1,600)
Dog parks	12,391	15,961	12,650	6,900	(5,750)
Downtown	44,486	43,398	40,100	38,500	(1,600)
Highway Streetscape	142,090	153,881	192,000	191,900	(100)
Waterfront Walkway	2,036	464	7,300	7,300	
Walkway Cleanup					
Irrigation	10,325	21,793	18,400	19,400	1,000
Total Park Maintenance Expense	822,816	809,443	941,600	930,450	(11,150)
Net Park Maintenance Costs	680,241	684,198	803,100	791,950	(11,150)
<u>Horticulture</u>					
<u>Revenue</u>					
Tree Maintenance	(950)				
Tree Planting	(1,500)	(3,000)			
	(2,450)	(3,000)			
<u>Expense</u>					
Tree maintenance	78,983	45,924	65,100	70,500	5,400
Tree Planting	5,258	18,513	15,650	18,300	2,650
Wood chipping	35,691	29,383	30,000	17,000	(13,000)
	119,932	93,820	110,750	105,800	(4,950)
	117,482	90,820	110,750	105,800	(4,950)
<u>Picnic Tables, Benches & Garbage Cans</u>					
<u>Revenue</u>					
Memorial Bench Contributions	(13,500)	(7,500)	(8,000)	(8,000)	
<u>Expense</u>					
Picnic Tables, Benches & Garbage Cans	42,739	30,283	41,200		(41,200)
Park Furniture Maintenance	10,624	9,131	14,800	48,900	34,100
Total Furniture Costs	53,364	39,415	56,000	48,900	(7,100)
Net Picnic Table/Bench Costs	39,864	31,915	48,000	40,900	(7,100)

CITY OF PARKSVILLE				
Budget Revenue & Expense				
For the Twelve Months Ending December-31-12				
2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
9,706	983	5,100	1,100	(4,000)
20,533	4,820	31,400	24,200	(7,200)
18,304	21,634	27,500	27,500	
6,957	510			
55,500	27,947	64,000	52,800	(11,200)
38,294		30,000	40,000	10,000
186,547		199,000	199,000	
\$1,353,734	\$995,754	\$1,439,400	\$1,454,580	\$15,180
			(175,000)	(175,000)
(26,907)		(97,700)		97,700
		(15,000)	(798,500)	(783,500)
(26,907)		(112,700)	(973,500)	(860,800)
		30,000	150,000	120,000
		50,000		(50,000)
		200,000		(200,000)
82,460				
26,907				
2,238	18,788	117,700		(117,700)
	5,004	15,000	820,000	805,000
111,605	23,792	412,700	970,000	557,300
84,698	23,792	300,000	(3,500)	(303,500)
1,438,432	1,019,546	1,739,400	1,451,080	(288,320)

CITY OF PARKSVILLE Budget Revenue & Expense For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
PUBLIC WORKS					
<u>Administration</u>					
<u>Expense</u>					
Administration				\$32,750	\$32,750
<u>Administration - Outside Crew</u>					
<u>Expense</u>					
Supervisory	113,032	92,058	105,800	108,100	2,300
Training	14,031	20,831	32,500	32,800	300
Staff meetings	12,031	5,495	9,000	7,900	(1,100)
First Aid	11,698	5,536	12,050	12,300	250
Pager Pay				9,750	9,750
Net Administration Costs	150,792	123,919	159,350	203,600	44,250
<u>Public Works Building and Yard</u>					
<u>Revenue</u>					
Works Yard Allocation to Wtr/Swr	(180,400)	(55,000)	(110,000)	(104,000)	6,000
<u>Expense</u>					
PW Building	245,399	109,997	159,300	149,600	(9,700)
PW Shop	18,267	14,164	17,000	15,000	(2,000)
PW Small tools	11,227	7,765	11,300	8,300	(3,000)
PW Shop - Minor Equipment	21,076	13,881	16,800	19,200	2,400
PW Shop - Bookkeeping	1,363	3,724	2,400	2,500	100
PW Shop - Vehicle prep	4,544	4,762	6,900	7,100	200
PW Shop Vehicle cleaning	7,954	4,412	6,900	7,100	200
Vandalism & theft	682	555			
Total PW Building and Yard Exp	310,511	159,260	220,600	208,800	(11,800)
Net PW Building/Yard Costs	130,111	104,260	110,600	104,800	(5,800)
<u>Other Buildings</u>					
<u>Revenue</u>					
Municipal House Rentals	(6,300)	(8,400)	(8,400)	(8,400)	
Other Rentals	(3,867)	(1,500)			
Community Park Concession Lease	(8,025)	(8,000)	(15,000)	(15,000)	
Total Rental Revenues	(18,192)	(17,900)	(23,400)	(23,400)	
<u>Expense</u>					
Municipal Houses	6,237	11,116	3,250	4,600	1,350
City Hall - PCTC	104,431	87,928	97,400	97,400	
Community Park Concession/Washroom	44,963	31,197	44,200	44,900	700
Other Buildings - Community park	20,970	25,156	22,700	27,000	4,300
Springwood Park Washrooms	33,956	24,004	31,200	30,500	(700)
Foster Park Washrooms	13,857	16,647	14,200	14,500	300
Shelly Road Centre	5,453	5,269	5,000	5,000	
Parksville Community Centre	220,452	270,585	272,300	272,500	200
Small Tools-Bldg Maintenance	299	94	500	2,000	1,500
Pest control-Buildings	10,146	1,374	5,000	2,500	(2,500)
Total Building Maint. Expenses	460,763	473,369	495,750	500,900	5,150
Net Building Maintenance Costs	442,571	455,469	472,350	477,500	5,150
<u>Road Maintenance</u>					
<u>Expense</u>					
Road Rehabilitation/patching	168,914	90,437	223,000	110,000	(113,000)
Grade Gravel roads	19,862	11,738	21,700	16,600	(5,100)
Dust control	9,131	7,960	10,000	10,000	
Unplanned Road Work	6,977	1,079			
Road Line Painting	36,360	33,945	31,200	65,800	34,600
Curb Painting			4,800		(4,800)
Miscellaneous Painting	15,379	22,561	14,100		(14,100)
Net Road Maintenance Costs	256,622	167,720	304,800	202,400	(102,400)
<u>Right of Way Maintenance</u>					
<u>Expense</u>					
Shoulders	33,458	30,723	21,100	28,700	7,600
Machine Brushing	70,886	57,578	59,300	64,400	5,100
Weed Control	3,910	9,528	7,600	16,300	8,700
Net Right of Way Maintenance	108,254	97,830	88,000	109,400	21,400

CITY OF PARKSVILLE					
Budget Revenue & Expense					
For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
<u>Street Cleaning</u>					
<u>Expense</u>					
Street Sweeping	58,267	55,385	74,400	71,000	(3,400)
Litter Pickup	52,830	50,451	44,900	54,000	9,100
Fall Leaf pickup	14,769	6,200	12,600	12,800	200
Net Street Cleaning Costs	125,866	112,037	131,900	137,800	5,900
<u>Snow Removal</u>					
<u>Expense</u>					
Sand Salt Supplies	19,842	10,663	32,600	32,600	
Plowing/sanding & Salt	106,970	35,611	72,800	73,900	1,100
Winter Equipment Prep	30,868	10,992	17,200	18,300	1,100
Net Snow Removal Costs	157,681	57,266	122,600	124,800	2,200
<u>Sidewalk Maintenance</u>					
<u>Expense</u>					
Sidewalk Maintenance	45,566	17,934	64,900	64,500	(400)
<u>Sign Installation/Maintenance</u>					
<u>Revenue</u>					
New Sign Installation Grant					
<u>Expense</u>					
New Sign Installation	24,611	18,379	30,100		(30,100)
Vandalism	13,191	9,811	13,300	13,500	200
Sign maintenance	8,796	5,424	14,300	50,800	36,500
No Post Guardrails/ delineators	3,152	2,208	4,550	4,650	100
Total Signs Expense	49,750	35,823	62,250	68,950	6,700
Net Sign Installation/Maint. Costs	49,750	35,823	62,250	68,950	6,700
<u>Street Lights and Traffic Signals</u>					
<u>Expense</u>					
Street Light Maintenance	171,307	137,766	205,650	204,450	(1,200)
Traffic signal Maintenance	25,625	23,024	41,000	41,000	
Total Street Lights & Traffic Signals	196,931	160,791	246,650	245,450	(1,200)
<u>Open Drainage</u>					
<u>Expense</u>					
Ditch Cleaning	34,746	26,022	30,700	31,200	500
Right of Way Interceptors					
Culvert cleaning	3,844	13,196	10,000	16,300	6,300
Ditch enclosure	2,929	1,665	6,800	6,900	100
Surface Drainage Monitoring	11,556	4,542	15,800	15,800	
Net Open Drainage Costs	53,075	45,425	63,300	70,200	6,900
<u>Enclosed Drainage</u>					
<u>Revenue</u>					
Storm Drain Connection Fees	(1,000)		(3,000)	(3,000)	
<u>Expense</u>					
Storm Drain Connection	18,283	10,282	10,000	10,100	100
Catch Basin Cleaning	4,495	31,631	29,500	32,700	3,200
Storm Drain Cleaning	19,919	15,888	17,900	18,000	100
Storm Drainage Repair	24,220	22,470	25,600	25,600	
Catch Basin Installation	20,131	5,224	8,700	8,800	100
Total Enclosed Drainage Expense	87,047	85,496	91,700	95,200	3,500
Net Enclosed Drainage Costs	86,047	85,496	88,700	92,200	3,500
<u>Minor Capital</u>					
<u>Revenue</u>					
Sidewalk Upgrades cfwd	(36,500)				
Minor road construction cfwd					
Other Minor Capital				(12,000)	(12,000)
Total Minor Capital Revenue	(36,500)			(12,000)	(12,000)
<u>Expense</u>					
Sidewalk Upgrades	47,920			40,000	40,000

CITY OF PARKSVILLE Budget Revenue & Expense For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
Minor road construction	9,224	25	100,000	60,000	(40,000)
Other Minor Capital	4,811	91,719	225,000	87,500	(137,500)
Work adjacent to development	192				
Storm Sewer Easements		9,235			
Total Minor Capital Expense	62,147	100,978	325,000	187,500	(137,500)
Net Minor Capital Costs	25,647	100,978	325,000	175,500	(149,500)
Amortization of Capital Assets	1,870,710		1,900,000	1,900,000	
Net Public Works Cost	\$3,699,623	\$1,584,947	\$4,140,400	\$3,977,100	(\$163,300)
CAPITAL					
Capital Funding					
Hwy 19a, Langara to Resort Dr.					
McMillan-Hirst to Morison	(302,182)		(1,017,800)		1,017,800
Corfield Street: Stanford to Jensen			(112,860)	(243,776)	(130,916)
Temple : Doehle to Bay			(252,500)	(134,188)	118,312
Temple Street			(350,000)		350,000
Hwy 19A: Finholm			(799,000)		799,000
McMillan St: Undergrounding			(123,100)		123,100
Intersection Shelly to Hwy 19A			(323,215)		323,215
Corfield Street: Jensen to Hwy 19A				(315,256)	(315,256)
Bay Avenue: Hwy 19A Realignment				(33,000)	(33,000)
McMillan/Hirst Traffic Signal	(116,813)	(31,775)	(77,200)		77,200
McCarter/Hwy 19A Traffic Signal			(100,000)		100,000
Corfield St Signals			(26,730)	(56,430)	(29,700)
Bay Ave: Hwy 19a Traffic Signals				(123,750)	(123,750)
Moillet /Hwy 19A Traffic Signal Upgrade				(54,450)	(54,450)
Blenkin SS: R/W to Finholm			(304,800)		304,800
McMillan SS: Hirst to Morison	(120,176)		(77,400)		77,400
Forsyth SS: Acacia to Finholm			(115,000)		115,000
Temple SS: Sanderson to Doehle			(186,500)		186,500
Total PW Capital Funding	(539,171)	(31,775)	(3,866,105)	(960,850)	2,905,255
Capital Expenditures					
Works Equipment		19,147	79,000	80,000	1,000
Asphalt Overlays				250,000	250,000
Hwy 19a, Langara to Resort Dr.					
McMillan-Hirst to Morison	302,182	914,271	1,017,800		(1,017,800)
Moillet Street: Morison to Birch	10,740				
Moillet Street: Hamish to Morison	20,198				
Corfield St:			150,000	324,000	174,000
Public Works Building		87,703	145,000	290,000	145,000
Temple: Sanderson to Doehle		49,378	252,500	919,000	666,500
Temple Street Extension		77,462	350,000		(350,000)
Hwy 19A: Finholm			800,000		(800,000)
McMillan St: Undergrounding	470,896	49,151	123,100		(123,100)
Banks Ave			275,000		(275,000)
Hwy 4A Railway Road repairs			81,000		(81,000)
Intersection Shelly to Hwy 19A		5,920	326,480		(326,480)
Pavement Management System					
Corfield Street : Jensen to Hwy 19A - contracts				419,000	419,000
Bay Avenue: Hwy 19A Realignment				75,000	75,000
Dogwood: Bay to SRW				90,000	90,000
Hwy 19a - Roscow to Pym				500,000	500,000
McMillan/Hirst Traffic Signal	116,813	68,868	77,200		(77,200)
McCarter/Hwy 19a Traffic Signal			100,000		(100,000)
Corfield St Traffic Signals			27,000	57,000	30,000
Bay Ave: Hwy 19A Traffic Signals				125,000	125,000
Moillet/Hwy 19A Traffic signal Upgrade				55,000	55,000
Bagshaw SS: Hwy 19A to outfall				160,000	160,000
Banks Ave SS: Finholm to Acacia		2,095	66,000	181,000	115,000
Blenkin SS: R/W to Finholm			304,800		(304,800)
Corfield Street SS: Stanford to Jensen			50,000		(50,000)
Dogwood SS: Bay to SRW				40,000	40,000
McMillan SS: Hirst to Morison	120,176	114,574	77,400		(77,400)
Forsyth SS: Acacia to Finholm		2,095	115,000		(115,000)

CITY OF PARKSVILLE					
Budget Revenue & Expense					
For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
Temple SS: Sanderson to Doeble			126,500		(126,500)
Temple SS: Doeble to Bay				321,500	321,500
Temple ext. SS: Finholm to Rushton			60,000		(60,000)
SS Carey Creek Outfall				15,000	15,000
Works Adjacent to Development - capital		122,830			
Total PW Capital Expenditures	1,041,006	1,513,494	4,603,780	3,901,500	(702,280)
Net PW Capital Cost	501,835	1,481,719	737,675	2,940,650	2,202,975
TOTAL PUBLIC WORKS	4,201,458	3,046,667	4,878,075	6,917,750	2,039,675

CITY OF PARKSVILLE					
Budget Revenue & Expense					
For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
GARBAGE					
<u>Revenue</u>					
Collection Fees	(\$684,382)	(\$767,983)	(\$720,300)	(\$762,300)	(\$42,000)
Collection Fee Discount	58,669	63,243	64,800	65,600	800
Garbage Bag Tags	(3,270)	(4,938)	(4,500)	(5,200)	(700)
Blue box Sales					
Total Revenue	<u>(628,983)</u>	<u>(709,678)</u>	<u>(660,000)</u>	<u>(701,900)</u>	<u>(41,900)</u>
<u>Expense</u>					
RDN Collection Expense	585,136	511,965	612,800	641,200	28,400
Bag Tag Purchase Expense	2,396	5,204	4,300	4,700	400
Total Expense	<u>587,532</u>	<u>517,169</u>	<u>617,100</u>	<u>645,900</u>	<u>28,800</u>
Net Solid Waste (Surplus)\Cost	<u>(\$41,451)</u>	<u>(\$192,509)</u>	<u>(\$42,900)</u>	<u>(\$56,000)</u>	<u>(\$13,100)</u>
TOTAL GENERAL FUND	<u>(\$1,949,309)</u>	<u>(\$3,105,731)</u>	<u>\$1,923,749</u>	<u>\$3,764,168</u>	<u>\$1,840,419</u>

CITY OF PARKSVILLE
Budget Revenue & Expense
For the Twelve Months Ending December-31-12

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
WATER FUND					
<u>Revenue</u>					
<u>Sale of Services</u>					
Water User Billings	(\$2,472,421)	(\$2,574,796)	(\$2,643,000)	(\$2,991,000)	(\$348,000)
Water user discounts					
Total Sale of Services	<u>(2,472,421)</u>	<u>(2,574,796)</u>	<u>(2,643,000)</u>	<u>(2,991,000)</u>	<u>(348,000)</u>
<u>Other</u>					
Water Parcel Tax	(65,977)		(66,000)	(49,000)	17,000
Loss/(Gain) on Disposal of Capital Assets	4,090				
	<u>(61,888)</u>		<u>(66,000)</u>	<u>(49,000)</u>	<u>17,000</u>
Total Revenue	<u>(2,534,309)</u>	<u>(2,574,796)</u>	<u>(2,709,000)</u>	<u>(3,040,000)</u>	<u>(331,000)</u>
<u>Administration</u>					
<u>Revenue</u>					
Water model recoveries	<u>(882)</u>	<u>(954)</u>	<u>(4,200)</u>	<u>(4,200)</u>	
<u>Expense</u>					
Administration	7,848	1,267		32,750	32,750
Supervisor	19,120	25,491	58,850	60,100	1,250
Training	15,766	14,075	35,350	35,100	(250)
Pager pay	19,160	14,274	18,800	9,750	(9,050)
Small tools	559	5,312	7,800	7,500	(300)
Water model	1,374	2,747	3,600	3,600	
Consulting	5,572	74	10,000	5,000	(5,000)
Licensing	367	250	1,500	1,500	
Inspection services	34,187	19,619	28,900		(28,900)
Water Conservation Program	26,000	8,941	13,300	2,800	(10,500)
General Fund Allocation-Administration	266,500	166,000	332,000	345,500	13,500
General Fund Allocation-PW Admin.	183,500	75,000	150,000	145,500	(4,500)
General Fund Allocation-Works Yard	62,000	22,000	44,000	41,600	(2,400)
Total Administration Expense	<u>641,951</u>	<u>355,050</u>	<u>704,100</u>	<u>690,700</u>	<u>(13,400)</u>
Net Administration Costs	<u>641,069</u>	<u>354,096</u>	<u>699,900</u>	<u>686,500</u>	<u>(13,400)</u>
<u>Water Supply</u>					
<u>Revenue</u>					
River Pump station recoveries	<u>(48,548)</u>		<u>(46,000)</u>	<u>(50,000)</u>	<u>(4,000)</u>
<u>Expense</u>					
Springwood Pump Station	72,180	70,668	91,700	92,000	300
River Pump station	83,686	110,043	129,000	110,400	(18,600)
Pym St. Booster station #4	1,760	1,685	1,750	1,750	
Springwood Wells 1 -11	58,551	98,143	92,300	63,200	(29,100)
Railway Wells 1-8	56,048	48,211	58,300	91,000	32,700
Trill Well			7,000		(7,000)
Industrial Well	32,236	237	1,800	900	(900)
Scada system	5,038	7,067	9,315	9,315	
Alarms	2,703		2,300		(2,300)
Building Site Maintenance	336	150	5,400	5,800	400
Chlorination	21,642	6,860	34,000	33,600	(400)
Cross connection controls	13,590	3,058	58,250	62,430	4,180
Water Testing	14,202	10,403	17,100	17,400	300
Reservoir #1	9,230	3,947	8,000	8,200	200
Reservoir #2	2,586	2,948	4,700	4,700	
Reservoir #3	157	327	460		(460)
Reservoir #4	2,047	3,447	3,200	7,000	3,800
Reservoir #5	13,218	11,361	23,050	15,700	(7,350)
Arrowsmith Bulk Water Requisition	104,178		154,319	115,512	(38,807)
ERWS Requisition	4,170		10,945	11,000	55
Total Water Supply Costs	<u>497,556</u>	<u>378,555</u>	<u>712,889</u>	<u>649,907</u>	<u>(62,982)</u>
Net Water Supply Costs	<u>449,008</u>	<u>378,555</u>	<u>666,889</u>	<u>599,907</u>	<u>(66,982)</u>
<u>Transmission and Distribution</u>					

CITY OF PARKSVILLE					
Budget Revenue & Expense					
For the Twelve Months Ending December-31-12					
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
Revenue					
New service connections	(8,790)	(2,260)			
Water Meter R & M			(100,000)		100,000
Hydrant Servicing recoveries	(125)	(500)	(1,000)	(1,000)	
Hydrant Maintenance	(53,136)		(55,000)	(55,000)	
	<u>(60,051)</u>	<u>(2,760)</u>	<u>(156,000)</u>	<u>(56,000)</u>	<u>100,000</u>
Expense					
Hydrant Servicing costs		197			
New service connections	4,134	1,227			
Water meter repairs/maintenance	26,544	26,906	228,200	177,300	(50,900)
Customer service request	17,846	11,475	14,200	14,500	300
Water Service repairs	42,085	39,959	44,300	45,100	800
Water main repairs	13,182	18,917	17,000	19,400	2,400
Main flushing	24,056	26,595	34,400	35,700	1,300
Valve Maintenance	46,918	57,669	43,200	54,000	10,800
Hydrant maintenance	53,136	37,355	55,000	54,400	(600)
Enforcement of Water Restrictions	101	930	1,700	1,700	
Total transmission and distribution expense	<u>228,004</u>	<u>221,231</u>	<u>438,000</u>	<u>402,100</u>	<u>(35,900)</u>
Net transmission and distribution cost	<u>167,953</u>	<u>218,471</u>	<u>282,000</u>	<u>346,100</u>	<u>64,100</u>
Billing and Collections					
Revenue					
Water Meter Reading Recoveries	(13,130)	(1,160)	(11,000)	(11,000)	
Other (NSF Fee & Admin Charge)	(985)	(802)	(1,000)	(1,000)	
	<u>(14,115)</u>	<u>(1,962)</u>	<u>(12,000)</u>	<u>(12,000)</u>	
Expense					
Water Meter Readings	21,895	15,967	22,700	23,200	500
Net Billing and Collection Costs	<u>7,780</u>	<u>14,005</u>	<u>10,700</u>	<u>11,200</u>	<u>500</u>
Minor Capital					
Expense					
Work Adjacent to Development					
Contingency	31	44,386	90,000	90,000	
Minor Capital			55,000		(55,000)
	<u>31</u>	<u>44,386</u>	<u>145,000</u>	<u>90,000</u>	<u>(55,000)</u>
Total Operating Expenses	<u>(1,268,467)</u>	<u>(1,565,283)</u>	<u>(904,511)</u>	<u>(1,306,293)</u>	<u>(401,782)</u>

	CITY OF PARKSVILLE				
	Budget Revenue & Expense				
	For the Twelve Months Ending December-31-12				
	2011	2012	2012	2013	BUDGET
	ACTUAL	ACTUAL	FINAL	PROVISIONAL	VARIANCE
	YTD	YTD	BUDGET	BUDGET	\$
<u>Fiscal</u>					
<u>Revenue</u>					
Interest on Accumulated Surplus	(59,566)		(60,000)	(60,000)	
Interest on Overdue Accounts	(10,420)	(5,511)			
Transfer From Water DCC's	(78,479)		(78,479)	(78,479)	
Total fiscal revenue	<u>(148,466)</u>	<u>(5,511)</u>	<u>(138,479)</u>	<u>(138,479)</u>	
<u>Expense</u>					
Long Term Debt Payments	78,606	156,250	164,602	156,250	(8,352)
Net Fiscal Costs	<u>(69,860)</u>	<u>150,739</u>	<u>26,123</u>	<u>17,771</u>	<u>(8,352)</u>
<u>Transfers</u>					
Transfer to (from) carryforward reserve	<u>527,671</u>				
<u>Amortization of Capital Assets</u>					
Amortization expense	<u>598,565</u>		<u>560,000</u>	<u>600,100</u>	<u>40,100</u>
TOTAL OPERATING	<u>(\$212,090)</u>	<u>(\$1,414,544)</u>	<u>(\$318,388)</u>	<u>(\$688,422)</u>	<u>(\$370,034)</u>

CITY OF PARKSVILLE				
Budget Revenue & Expense				
For the Twelve Months Ending December-31-12				
2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$

CITY OF PARKSVILLE
Budget Revenue & Expense
For the Twelve Months Ending December-31-12

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET	BUDGET VARIANCE \$
SEWER FUND					
<u>Revenues</u>					
<u>Fees and Charges</u>					
Sewer User Billings	(\$828,125)	(\$830,619)	(\$855,800)	(\$867,000)	(\$11,200)
Sewer User Discounts					
Total Fees and Charges	<u>(828,125)</u>	<u>(830,619)</u>	<u>(855,800)</u>	<u>(867,000)</u>	<u>(11,200)</u>
<u>Other</u>					
Sewer Parcel Tax	(22,600)		(22,600)	(23,000)	(400)
(Gain)/Loss on Disposal of Capital Assets	305				
Total Other	<u>(22,295)</u>	<u></u>	<u>(22,600)</u>	<u>(23,000)</u>	<u>(400)</u>
<u>Fiscal</u>					
Interest on Accumulated Surplus	(52,248)		(60,000)	(55,000)	5,000
Total Revenues	<u>(902,667)</u>	<u>(830,619)</u>	<u>(938,400)</u>	<u>(945,000)</u>	<u>(6,600)</u>
<u>Administration</u>					
<u>Revenues</u>					
Sewer Model	<u>(338)</u>	<u>(742)</u>	<u>(2,500)</u>	<u>(1,500)</u>	<u>1,000</u>
<u>Expenses</u>					
Administration	7,258	127		32,750	32,750
Supervisor	10,549	33,775	31,250	31,950	700
Training	12,850	8,877	15,600	15,900	300
Pager Pay	19,658	21,788	21,000	9,750	(11,250)
Small tool purchases	1,269	5,921	10,300	7,300	(3,000)
Consulting	4,579		1,000		(1,000)
Inspection Services	28,399	31,069	29,300		(29,300)
Sewer Model	712	1,781	3,000	1,000	(2,000)
Water Fund Alloc. - Meter Reading	10,010		11,000	11,000	
General Fund Alloc. - Administration	266,500	166,000	332,000	345,500	13,500
General Fund Alloc. - PW Admin	183,500	75,000	150,000	145,500	(4,500)
General Fund Alloc. - Works Yard	62,000	22,000	44,000	41,600	(2,400)
Total Administration Expense	<u>607,284</u>	<u>366,338</u>	<u>648,450</u>	<u>642,250</u>	<u>(6,200)</u>
Net Administration Cost	<u>606,946</u>	<u>365,596</u>	<u>645,950</u>	<u>640,750</u>	<u>(5,200)</u>
<u>Collection System</u>					
<u>Revenues</u>					
New Service connections	<u>(2,000)</u>	<u>(4,250)</u>	<u>(4,120)</u>	<u>(1,000)</u>	<u>3,120</u>
<u>Expenses</u>					
New Service connections	9,122	2,936	9,120		(9,120)
Customer service	10,412	7,043	10,200	10,200	
Service repair	22,983	28,979	26,000	32,900	6,900
Blockage removal	4,284	8,543	7,200	7,300	100
Manhole maintenance	17,273	11,386	27,700	27,800	100
Main repair	3,631	8,431	31,000	34,000	3,000
Main flushing	55,101	22,717	63,000	57,000	(6,000)
Scada System - Sewer		3,121	5,000	5,000	
Sewer Investigation Program		452	5,000	4,000	(1,000)
Total Collection System Expenses	<u>122,807</u>	<u>93,607</u>	<u>184,220</u>	<u>178,200</u>	<u>(6,020)</u>
Net Collection System Cost	<u>120,807</u>	<u>89,357</u>	<u>180,100</u>	<u>177,200</u>	<u>(2,900)</u>
<u>Lift Stations</u>					
<u>Expenses</u>					
Martindale Lift Station	35,607	50,451	42,300	42,600	300
Craig Bay Lift Station	51,843	51,973	53,300	53,600	300
	<u>87,450</u>	<u>102,425</u>	<u>95,600</u>	<u>96,200</u>	<u>600</u>
<u>Minor Capital</u>					
<u>Expense</u>					
Works Adjacent to Development			65,000	125,000	60,000
Minor Capital			225,000	50,000	(175,000)
Easements		28,275			
	<u></u>	<u>28,275</u>	<u>290,000</u>	<u>175,000</u>	<u>(115,000)</u>
Total Operating Expenses	<u>815,204</u>	<u>585,652</u>	<u>1,211,650</u>	<u>1,089,150</u>	<u>(122,500)</u>

CITY OF PARKSVILLE Budget Revenue & Expense For the Twelve Months Ending December-31-12				
	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 PROVISIONAL BUDGET
				BUDGET VARIANCE \$
<u>Sewage Treatment</u>				
<u>Revenues</u>				
RDN Sewage Treatment Tax Levy				
RDN Sewage Treatment Plant Levy				
Net Treatment Costs				
<u>Transfers</u>				
Transfer to (from) Carryforward Reserve	(5,244)			
Transfer From Accumulated Surplus				
Total Transfers (in) out of Fund	(5,244)			
<u>Amortization of Capital Assets</u>				
Amortization	281,248		275,000	278,100
Net Sewer Surplus/(Deficit)	\$188,541	(\$244,967)	\$548,250	\$422,250
<u>Sewer Capital</u>				
<u>Capital Funding</u>				
McMillan: Hirst to Morison	(\$121,797)		(\$101,200)	\$101,200
Corfield St: Stanford to Jensen - Dcc Reserve				(108,900)
Corfield St: Jensen to Hwy 19A - Dcc Reserve				(64,350)
Developer Contributions - Asset	(17,212)			
	(139,009)		(101,200)	(173,250)
<u>Capital Expenditures</u>				
Sewer Equipment	14,112			
McMillan: Hirst to Morison	121,798	26,968	101,200	(101,200)
Temple Ext - Hwy19A to Finholm		1,343	50,000	25,000
Banks Avenue			115,000	(115,000)
Corfield St: Stanford to Jensen - Dcc Reserve				220,000
Corfield St: Jensen to Hwy 19A - Dcc Reserve				130,000
Dogwood St: Bay to SRW				60,000
Developer Contributions - Asset	17,212			
	153,122	28,311	266,200	485,000
Net Capital Expenditures	\$14,113	\$28,311	\$165,000	\$311,750
TOTAL SEWER FUND	\$202,654	(\$216,656)	\$713,250	\$734,000

2013 – 2017

**Provisional Financial Plan
Detail Schedules**

	2013	2014	2015	2016	2017
Executive					
Revenue					
Legislative	-	11,110	-	-	11,447
Administration	-	-	-	-	-
Common Service Allocation	349,000	357,725	364,880	372,174	379,607
Bylaw Enforcement	24,800	25,962	26,563	27,177	27,806
Carry forward funding	-	-	-	-	-
Capital Revenues	-	-	-	-	-
Total Revenue	373,800	394,797	391,443	399,351	418,860
Expenditures					
Legislative	239,760	275,769	258,096	248,145	295,349
Administration	829,395	867,489	867,871	896,209	929,706
Economic Development	-	-	-	-	-
Computer Services	302,850	321,886	329,381	337,058	344,917
Minor capital	60,000	35,875	31,365	10,664	16,316
Bylaw Enforcement	157,840	162,846	166,654	170,555	174,549
Amortization of Capital	163,050	163,050	163,050	163,050	163,050
Total Expenditures	1,752,895	1,826,915	1,816,417	1,825,681	1,923,887
Total Executive	(1,379,095)	(1,432,118)	(1,424,974)	(1,426,330)	(1,505,027)

	2013	2014	2015	2016	2017
Finance					
Revenue					
General Taxation	10,465,000	10,813,963	11,276,784	11,759,131	12,260,042
General Debt	127,996	127,996	127,996	127,996	127,996
Library Tax	525,000	541,652	554,318	567,292	580,578
1% Taxation	206,000	208,060	210,141	212,242	214,364
Local Improvements	74,000	74,000	74,000	74,000	74,000
Grants in Lieu	43,500	43,500	43,500	43,500	43,500
Total Taxation	11,441,496	11,809,171	12,286,739	12,784,161	13,300,480
Int. and Other Income					
Investment Income	125,000	173,105	181,568	162,011	118,224
Pen. & Int. on Taxes	-	-	-	-	-
Finance Com Serv Rec	342,000	345,420	348,874	352,363	355,885
Miscellaneous Income	155,775	157,333	158,906	160,495	162,099
PCTC	248,100	250,581	253,087	255,617	258,173
Total Int. & Other	870,875	926,439	942,435	930,486	894,381
Provincial Grants	228,600	228,600	313,000	313,000	313,000
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Res	-	-	-	-	-
Total Revenue	12,540,971	12,964,210	13,542,174	14,027,647	14,507,861

	2013	2014	2015	2016	2017
Finance cont.					
Expenditures					
Administration	638,000	658,236	673,629	689,395	705,541
Common Services	216,900	223,780	229,013	234,373	239,862
Other	200	206	211	216	221
PCTC	134,095	137,447	140,196	142,999	145,855
	<u>989,195</u>	<u>1,019,669</u>	<u>1,043,049</u>	<u>1,066,983</u>	<u>1,091,479</u>
Bank Charges & Interest on PP Tax	11,800	12,412	12,825	13,252	13,692
Long Term Debt	101,100	99,026	97,057	95,038	92,968
New Long Term Debt	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-
Reserve for Contingencies	-	-	-	-	-
Trans to PCTC Capital Reserve	-	-	-	-	-
Parkland Reserve	-	-	-	-	-
Library	525,000	541,652	554,318	567,292	580,578
Amortization of Capital	-	-	-	-	-
	<u>1,627,095</u>	<u>1,672,759</u>	<u>1,707,249</u>	<u>1,742,565</u>	<u>1,778,717</u>
Total Expenditures	<u>1,627,095</u>	<u>1,672,759</u>	<u>1,707,249</u>	<u>1,742,565</u>	<u>1,778,717</u>
Total Finance	<u>10,913,876</u>	<u>11,291,451</u>	<u>11,834,924</u>	<u>12,285,082</u>	<u>12,729,144</u>

	2013	2014	2015	2016	2017
Police					
Revenue					
General	8,500	8,754	8,928	9,106	9,288
Provincial Grants	75,200	75,200	101,000	101,000	101,000
Capital Funding From Res	-	-	-	-	-
Total Revenue	83,700	83,954	109,928	110,106	110,288
Expenditures					
RCMP Contract	2,107,100	2,259,828	2,341,552	2,395,958	2,451,660
Other	302,200	313,815	322,202	330,823	339,681
Total Expenditures	2,409,300	2,573,643	2,663,754	2,726,781	2,791,341
Total Police	(2,325,600)	(2,489,689)	(2,553,826)	(2,616,675)	(2,681,053)

	2013	2014	2015	2016	2017
Fire					
Revenue					
General	1,500	1,529	1,545	1,560	1,575
Local Area Fire Protection	348,097	348,097	348,097	348,097	348,097
ESS and EC Grant	16,000	18,000	18,000	18,000	18,000
Minor capital	-	-	-	-	-
C/F Funding From Reserves	-	-	-	-	-
Capital Funding	-	-	-	-	-
Total Revenue	365,597	367,626	367,642	367,657	367,672
Expenditures					
Administration	513,350	529,632	542,018	554,704	567,695
Training/Health & Welfare	118,850	123,961	127,552	131,251	135,058
Small Equipment	60,900	63,519	65,359	67,254	69,205
Fire Hall #1	42,910	44,755	46,052	47,387	48,762
Equipment	86,200	89,907	92,512	95,194	97,956
Hydrant Maintenance	55,000	57,151	58,694	60,285	61,923
Provincial Emergency Program	79,550	86,046	88,511	91,049	93,662
Minor capital	55,100	-	-	-	-
Amortization of Capital	167,300	167,300	167,300	167,300	167,300
Total Expenditures	1,179,160	1,162,271	1,187,998	1,214,424	1,241,561
Total Fire Department	(813,563)	(794,645)	(820,356)	(846,767)	(873,889)

	2013	2014	2015	2016	2017
Community Development					
Revenue					
Fees	50,400	41,428	41,920	42,419	42,926
Special Projects	-	-	-	-	-
Building Permits	125,250	156,820	185,667	215,301	219,255
Business Licences	113,000	118,293	121,031	123,832	126,696
C/F Funding From Reserves	-	-	-	-	-
Capital Funding From Res	-	-	-	-	-
Total Revenue	288,650	316,341	348,618	381,552	388,877
Expenditure					
Planning	585,550	605,434	620,269	635,483	651,083
Special Projects	-	-	-	-	-
Business Licences	53,000	54,467	55,631	56,819	58,033
Building Inspections	210,450	217,125	222,202	227,403	232,729
Minor capital	-	-	-	-	-
Amortization	-	-	-	-	-
Total Expenditures	849,000	877,026	898,102	919,705	941,845
Total Community Development	(560,350)	(560,685)	(549,484)	(538,153)	(552,968)

	2013	2014	2015	2016	2017
Parks					
Revenue					
Dist 69 Sports Field Contribution	135,000	138,375	141,143	143,964	146,840
Springwood Park Lights Tokens	3,500	3,500	3,500	3,500	3,500
Other (bench donations)	-	-	-	-	-
C/F Funding From Reserves	-	-	-	-	-
Capital Funding From Res	973,500	509,850	1,508,136	-	54,104
Total Revenue	1,112,000	651,725	1,652,779	147,464	204,444
Expenditures					
Rec Commission	-	-	-	-	-
Administration	224,130	229,733	234,328	239,012	243,786
Park Maintenance	1,005,750	1,056,519	1,077,649	1,099,192	1,121,147
Turf Management	19,400	19,885	20,283	20,688	21,101
Horticulture	35,300	36,183	36,906	37,644	38,396
Park & Street Furnishings	40,900	41,923	42,761	43,616	44,487
General	28,600	29,315	29,901	30,499	31,108
Minor capital	40,000	25,625	35,875	25,625	25,625
Amortization of Capital	199,000	199,000	199,000	199,000	199,000
Total Expenditures	1,593,080	1,638,183	1,676,703	1,695,276	1,724,650
Total Parks	(481,080)	(986,458)	(23,924)	(1,547,812)	(1,520,206)

	2013	2014	2015	2016	2017
Engineering					
Revenue					
Administration Fees	30,250	46,222	46,663	47,111	47,566
Common Service Allocations	297,500	309,938	316,361	322,923	329,626
C/F Funding from Reserves	-	-	-	-	-
Capital Funded From Reserves	-	-	-	-	-
Total Revenue	327,750	356,160	363,024	370,034	377,192
Expenditures					
Engineering	913,256	954,493	983,150	1,012,683	1,043,111
Amortization of Capital	-	-	-	-	-
Total Expenditures	913,256	954,493	983,150	1,012,683	1,043,111
Total Engineering	(585,506)	(598,333)	(620,126)	(642,649)	(665,919)

	2013	2014	2015	2016	2017
Public Works					
Revenue					
Common Ser. Admin Fees	104,000	105,040	106,090	107,151	108,222
Building Rentals	23,400	23,996	24,300	24,609	24,922
Miscellaneous	-	-	-	-	-
Storm Drain Connection Fees	-	-	-	-	-
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Res	972,852	432,703	183,855	213,962	133,996
Total Revenue	<u>1,100,252</u>	<u>561,739</u>	<u>314,245</u>	<u>345,722</u>	<u>267,140</u>
Expenditures					
Administration	203,600	208,690	212,864	217,119	221,456
Yards	208,800	214,020	218,300	222,664	227,112
Building Maintenance	500,900	513,423	502,781	512,832	523,075
Road Maintenance	138,200	141,655	144,488	147,376	150,320
Right of Way Maintenance	109,400	112,135	114,378	116,664	118,994
Street Cleaning	137,800	141,245	144,070	146,950	149,885
Snow Removal	124,800	127,920	130,478	133,087	135,745
Sidewalk Maintenance	64,500	66,113	67,435	68,783	70,157
Signs	68,950	70,674	72,087	73,528	74,997
Painting	64,200	65,805	67,121	68,463	69,830
Street Light Maintenance	245,450	251,586	267,073	261,748	266,976
Open Drainage	70,200	104,755	73,394	74,861	76,357
Enclose Drainage	92,200	94,505	96,395	98,322	100,286
Minor Capital	187,500	183,958	256,977	289,332	164,497
Amortization of Capital	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Total Expenditures	<u>4,116,500</u>	<u>4,196,484</u>	<u>4,267,841</u>	<u>4,331,729</u>	<u>4,249,687</u>
Total Public Works	<u>(3,016,248)</u>	<u>(3,634,745)</u>	<u>(3,953,596)</u>	<u>(3,986,007)</u>	<u>(3,982,547)</u>

General Revenue Fund

2013 - 2017 Provisional
Financial Plan

	2013	2014	2015	2016	2017
Refuse					
Revenue					
Refuse collection	696,700	720,925	738,457	756,457	774,788
Miscellaneous	5,200	5,339	5,411	5,483	5,556
Capital Funding From Res	-	-	-	-	-
Total Revenue	701,900	726,264	743,868	761,940	780,344
Expenditures					
Refuse Pickup Contract	645,900	670,460	686,765	703,505	720,553
Capital	-	-	-	-	-
Total Expenditures	645,900	670,460	686,765	703,505	720,553
Total Refuse	56,000	55,804	57,103	58,435	59,791
General Revenue Fund Net Income (Loss)	1,808,434	850,582	1,945,741	739,124	1,007,326
Non Operating budget items					
Capital Funding (Non revenue source)					
Capital Funding from Cfwd Reserves	-	-	-	-	-
Capital Reserve	650,000	-	-	-	183,624
Long term debt borrowing	-	-	-	-	-
	650,000	-	-	-	183,624
Capital Expenditures					
Administration	167,000	25,750	-	128,592	134,439
Finance	-	15,450	-	-	-
Police	-	-	-	-	-
Fire Services	511,000	-	-	352,128	820,406
Community Development	-	-	-	-	7,651
Parks	970,000	854,900	1,754,502	42,864	584,755
Public Works	3,901,500	2,333,980	2,902,545	3,420,279	3,418,084
	5,549,500	3,230,080	4,657,047	3,943,863	4,965,335
Long Term Debt					
Long term debt principal payments	92,057	93,005	93,977	94,973	95,995
Short term Capital borrowing pmts	-	-	-	-	-
	92,057	93,005	93,977	94,973	95,995
Transfers to (from) reserves					
Transfer to PCTC maintenance reserve	23,100	23,100	23,100	23,100	23,100
	23,100	23,100	23,100	23,100	23,100

General Revenue Fund

2013 - 2017 Provisional
Financial Plan

	2013	2014	2015	2016	2017
Amortization of Capital Assets	2,429,350	2,429,350	2,429,350	2,429,350	2,429,350
Net Surplus (Deficit)	(776,873)	(66,253)	(399,033)	(893,462)	(1,464,130)
Transfers from(to) Surplus Reserves					
Transfer from Accumulated Surplus	776,873	66,253	399,033	893,462	1,464,130
Transfer to Accumulated Surplus	-	-	-	-	-
Financial Plan Balance	-	-	-	-	-

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Revenue					
Sale of Services					
Metered Water	2,991,000	3,223,088	3,428,403	3,646,692	3,768,257
Connection Admin Fee	1,000	1,755	1,795	1,836	1,877
Miscellaneous	55,200	55,752	56,310	56,873	57,441
	<u>3,047,200</u>	<u>3,280,595</u>	<u>3,486,508</u>	<u>3,705,401</u>	<u>3,827,575</u>
Other Revenue From Own Sources					
Interest Income	60,000	86,355	85,074	76,110	46,896
Penalties	-	-	-	-	-
Miscellaneous	-	-	-	-	-
	<u>60,000</u>	<u>86,355</u>	<u>85,074</u>	<u>76,110</u>	<u>46,896</u>
Other Rev. From Own Sources	<u>60,000</u>	<u>86,355</u>	<u>85,074</u>	<u>76,110</u>	<u>46,896</u>
Transfers from Other Gov'ts					
Old Facilities Assist	-	-	-	-	-
New Facilities Assist	-	-	-	-	-
Other Provincial Grants	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers from Other Gov'ts	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers from Own Reserves & Funds					
Capital Funding-Developers	-	-	-	-	-
Capital Funding-Grants	339,414	-	-	-	-
Capital Funding from DCC's	702,711	1,347,717	1,282,073	1,618,578	373,604
AWS LTD Funding From DCC'S	78,479	78,479	275,314	872,268	1,272,388
Transfer from Surplus	-	-	-	-	-
Water Parcel Taxes	49,000	51,450	54,023	56,722	57,859
General Revenue-Hydrants	55,000	57,151	58,694	60,285	61,923
Local Improvements	-	-	-	-	-
	<u>1,224,604</u>	<u>1,534,797</u>	<u>1,670,104</u>	<u>2,607,853</u>	<u>1,765,774</u>
Trans from Own Reserves & Funds	<u>1,224,604</u>	<u>1,534,797</u>	<u>1,670,104</u>	<u>2,607,853</u>	<u>1,765,774</u>
Total Revenue	<u>4,331,804</u>	<u>4,901,747</u>	<u>5,241,686</u>	<u>6,389,364</u>	<u>5,640,245</u>

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Expense					
Common Services	491,000	503,275	513,341	523,602	534,061
Administration	199,700	204,693	208,786	212,960	217,214
Service of Supply	523,395	536,480	547,209	558,148	569,297
AWS	126,512	129,675	132,268	134,912	137,607
Trans & Distribution	402,099	412,151	420,395	242,178	247,016
Pumping	-	-	-	-	-
Customer Bill & Collect	12,200	13,012	13,770	14,573	14,983
Fiscal Services					
Short Term Debt - Interest	-	-	-	-	-
Long term debt - Interest	156,250	156,250	353,875	749,125	853,750
New Long Term Debt	-	-	-	-	-
Minor Capital	90,000	92,250	94,095	95,976	97,893
Amortization of capital assets	600,100	615,103	627,405	639,947	1,250,964
Trans to Future Exp	-	-			
Trans to Surplus					
Total Expenses	2,601,256	2,662,889	2,911,144	3,171,421	3,922,785
Water Utility Fund Net Income (Loss)	<u>1,730,548</u>	<u>2,238,858</u>	<u>2,330,542</u>	<u>3,217,943</u>	<u>1,717,460</u>
Non Operating budget items					
<u>Capital Funding</u>					
Capital Funding from Cfdw Reserves	-	-	-	-	-
Capital Reserve	-	-	-	-	-
Long term debt borrowing	-	-	8,500,000	8,500,000	-
	-	-	8,500,000	8,500,000	-
<u>Capital Expenditures</u>					
Capital Expenditures	2,444,315	2,633,470	12,186,255	13,556,355	1,834,003
Long term debt principal payments	104,639	104,639	104,639	305,741	512,842
Short term Capital borrowing pmts	-	-	-	-	-
	<u>2,548,954</u>	<u>2,738,109</u>	<u>12,290,894</u>	<u>13,862,096</u>	<u>2,346,845</u>
Amortization of Capital Assets	<u>600,100</u>	<u>615,103</u>	<u>627,405</u>	<u>639,947</u>	<u>1,250,964</u>
Net Cash Surplus (Deficit)	(218,306)	115,852	(832,947)	(1,504,206)	621,579
Transfers to/from Surplus Reserves					
Transfer from Accumulated Surplus	218,306	-	832,947	1,504,206	-
Transfer to Accumulated Surplus	-	(115,852)	-	-	(621,579)
Financial Plan Balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Revenue and Expenditure Summary

	2013	2014	2015	2016	2017
Revenue					
Sale of Services					
Metered Sewer	867,000	971,473	1,033,368	1,099,171	1,169,187
Connection Admin Fee	-	183	183	187	187
Miscellaneous	-	-	-	-	-
	<u>867,000</u>	<u>971,656</u>	<u>1,033,551</u>	<u>1,099,358</u>	<u>1,169,374</u>
Other Rev From Own Sources					
Interest Income	55,000	78,234	69,684	67,110	60,143
Penalties	-	-	-	-	-
Miscellaneous	2,500	2,525	2,550	2,576	2,602
	<u>57,500</u>	<u>80,759</u>	<u>72,234</u>	<u>69,686</u>	<u>62,745</u>
Transfers from Other Gov't					
Old Facil Assist	-	-	-	-	-
Other Prov Grants	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers from Other Gov't	-	-	-	-	-
Transfer from Own Reserves & Funds					
Trans from Future Expenditure	-	-	-	-	-
Capital Funding-Grants	-	-	-	-	-
Capital Funding from DCC's	173,249	-	-	-	302,980
Transfer from Surplus	-	-	-	-	-
Parcel Tax	23,000	25,111	26,367	27,685	29,070
RDN Levy	-	-	-	-	-
Local Improvements	-	-	-	-	-
	<u>196,249</u>	<u>25,111</u>	<u>26,367</u>	<u>27,685</u>	<u>332,050</u>
Total Revenue	<u>1,120,749</u>	<u>1,077,526</u>	<u>1,132,152</u>	<u>1,196,729</u>	<u>1,564,169</u>

Revenue and Expenditure Summary

	2013	2014	2015	2016	2017
Expenditures					
Common Services	490,900	503,173	513,236	523,496	533,952
Administration	140,350	144,802	148,188	151,656	155,208
Collection System	178,200	186,572	192,324	198,275	204,430
Lift Station Maintenance	96,200	99,251	101,572	103,950	106,384
Treatment and Disposal	-	-	-	-	-
Customer Bill & Collect	11,000	11,423	11,728	12,042	12,364
Minor Capital	175,000	169,125	120,233	122,636	70,701
Fiscal Services	-	-	-	-	-
Interest on Long term debt	-	-	-	-	-
Amortization of Capital Assets	278,100	285,100	290,800	296,600	302,500
Transfer to Future Expenditure	-	-	-	-	-
Trans to Sewer Cap Reserve	-	-	-	-	-
Trans to 15 Year Cap Reserve	-	-	-	-	-
Total Expenditures	1,369,750	1,399,446	1,378,081	1,408,655	1,385,539
Sewer Utility Fund Net Income (Loss)	(249,001)	(321,920)	(245,929)	(211,926)	178,630
Non Operating budget items					
Capital Funding					
Capital Funding from Cfwd Reserves	-	-	-	-	-
Capital Reserve	-	-	-	-	-
Long term debt borrowing	-	-	-	-	-
Capital Expenditures					
Capital Expenditures	485,000	77,250	102,434	491,597	736,409
Long term debt principal payments	-	-	-	-	-
Short term Capital borrowing pmts	-	-	-	-	-
	485,000	77,250	102,434	491,597	736,409
Amortization of Capital Assets	278,100	285,100	290,800	296,600	302,500
Net Cash Surplus (Deficit)	(455,901)	(114,070)	(57,563)	(406,923)	(255,279)
Transfers to/from Surplus Reserves					
Transfer from Accumulated Surplus	455,901	114,070	57,563	406,923	255,279
Transfer to Accumulated Surplus	-	-	-	-	-
Financial Plan Balance	-	-	-	-	-

Reserve Account and Fund Balances

Reserve Fund Summary

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Accumulated Surplus	3,532,094	3,465,841	3,066,808	2,173,346	709,216
Future Expenditure Res	0	238,922	238,922	238,922	238,922
General Capital Reserve	178,155	182,163	186,262	190,453	6,983
Parkland Reserve	(7,685)	642,315	656,767	671,544	686,654
Off Street Parking Reserve	1,058,259	1,082,070	1,106,417	1,131,311	1,156,765
Road DCC Reserve	2,246,660	2,739,740	3,281,023	3,617,156	4,204,831
Land Sale Reserve	139,708	142,851	146,065	149,351	152,711
Open Spaces DCC Reserve Fund	2,217,990	2,031,970	845,984	1,176,679	1,476,888
Storm Sewer DCC Reserve	268,101	90,906	174,528	260,204	215,471
Total Reserve Ending Balance	<u>9,633,282</u>	<u>10,616,778</u>	<u>9,702,776</u>	<u>9,608,965</u>	<u>8,848,441</u>

Water Utility Fund

2013 - 2017 Provisional Financial Plan

Reserve Fund Summary

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
RESERVE ACCOUNTS AND FUNDS					
ENDING BALANCE SUMMARY	2013	2014	2015	2016	2017
Surplus	3,345,035	3,460,887	2,627,940	1,123,734	1,745,313
Future Expenditure Res	0	0	0	0	0
Water Capital Reserve	152,856	156,225	159,740	163,334	167,009
Water DCC Reserve	1,971,402	1,809,731	1,601,823	447,239	179,343
Total Water Utility Reserves	<u>5,469,292</u>	<u>5,426,842</u>	<u>4,389,503</u>	<u>1,734,307</u>	<u>2,091,664</u>

Sewer Utility Reserve Fund Summary

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Surplus	2,379,851	2,265,781	2,208,218	1,801,295	1,546,016
Future Expenditure Res	0	0	0	0	0
Sewer Capital Reserve	663,480	682,994	702,898	723,388	744,475
Sewer DCC Reserve	(73,950)	(43,561)	(10,515)	23,183	(244,759)
Total Reserve Fund Balances	<u>2,969,381</u>	<u>2,905,214</u>	<u>2,900,601</u>	<u>2,547,866</u>	<u>2,045,732</u>

2013 – 2028 Capital Expenditure Programs

City of Parkville
Summary of Capital Expenditures 2013-2032

	Capital Expenditures							Funding Sources																		
	2013	2014	2015	2016	2017	2018-2032	Total	General Operations	Water Operations	Sewer Operations	General Capital Reserve	Water Capital Reserve	Sewer Capital Reserve	Land Sale Reserve	Open Spaces DCC Reserve	Roads DCC Reserve	Storm Sewer DCC Reserve	Water DCC Reserve	Sewer DCC Reserve	Long Term Debt	Equipment Replacement Reserve	General Parkland Reserve	Parking Reserve	Grants	Donations	
Legislative	0	25,000	0	0	23,000	75,000	123,000	123,000			0			0						0				0	0	123,000
Finance	0	15,000	0	0	0	15,000	30,000	30,000																	0	30,000
Information Technology	227,000	35,000	30,000	130,000	115,000	646,000	1,183,000	1,183,000			0									0				0	0	1,183,000
RCMP	0	0	0	0	0	0	0	0			0			0						0				0	0	0
Fire	566,100	0	0	328,600	750,600	3,234,500	4,879,800	4,879,800			0			0						0				0	0	4,879,800
Community Development	0	0	0	0	7,000	701,000	708,000	708,000			0			0						0				0	0	708,000
Parks and Recreation	1,010,000	855,000	1,705,000	65,000	560,000	8,306,250	12,501,250	3,261,250			0			0	8,415,000					0		650,000		175,000	0	12,501,250
Public Works	4,089,000	2,444,600	3,007,350	3,461,750	3,277,750	53,498,156	69,778,606	54,747,997			168,000			0		12,638,833	1,828,776			0			0	395,000	0	69,778,606
Equipment Replacement	141,000	136,600	175,800	352,900	418,500	2,904,960	4,129,760														4,129,760			0	0	4,129,760
Water Utility Fund	2,444,315	2,556,767	11,599,329	12,650,574	1,677,953	22,115,500	53,044,438		26,687,144			0		0				8,395,294		17,000,000				962,000	0	53,044,438
Sewer Utility Fund	660,000	75,000	97,500	458,750	673,750	6,333,900	8,298,900			7,561,351				0					737,549	0				0	0	8,298,900
	9,137,415	6,142,967	16,614,979	17,447,574	7,503,553	97,830,266	154,676,754	64,933,047	26,687,144	7,561,351	168,000	0	0	0	8,415,000	12,638,833	1,828,776	8,395,294	737,549	17,000,000	4,129,760	650,000	0	1,532,000	0	154,676,754
General Operations	3,945,748	2,459,500	3,131,850	3,785,684	4,393,255	47,217,010	64,933,047																			
Water Operations	1,101,386	926,622	1,879,004	2,640,143	1,336,138	18,803,951	26,687,144																			
Sewer Operations	486,751	75,000	97,500	458,750	396,550	6,046,800	7,561,351																			
General Capital	0	0	0	0	168,000	0	168,000																			
Water Capital	0	0	0	0	0	0	0																			
Sewer Capital	0	0	0	0	0	0	0																			
Land Sale Reserve	0	0	0	0	0	0	0																			
Open Spaces DCC Reserve	148,500	495,000	1,435,500	0	49,500	6,286,500	8,415,000																			
Roads DCC Reserve	793,664	0	0	199,666	0	11,645,503	12,638,833																			
Storm Sewer DCC Reserve	134,188	245,100	0	0	122,595	1,326,893	1,828,776																			
Water DCC Reserve	702,711	1,308,463	1,220,325	1,510,431	341,815	3,311,549	8,395,294																			
Sewer DCC Reserve	173,249	0	0	0	277,200	287,100	737,549																			
Long Term Debt	0	0	8,500,000	8,500,000	0	0	17,000,000																			
Equipment Replacement Reserve	141,000	136,600	175,800	352,900	418,500	2,904,960	4,129,760																			
General Parkland Reserve	650,000	0	0	0	0	0	650,000																			
Parking Reserve	0	0	0	0	0	0	0																			
Grants	860,218	496,782	175,000	0	0	0	1,532,000																			
Donations	0	0	0	0	0	0	0																			
	9,137,415	6,142,967	16,614,979	17,447,574	7,503,553	97,830,266	154,676,754																			

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
GENERAL GOVERNMENT EXECUTIVE																				
Minor Capital																				
Filing system (HR)	0	0	0	0	0	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Minor Capital	0	0	0	0	0	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital																				
Civic Center	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PCTC Office Renovation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Mobile High Density Compact Shelving Units (HDCS)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Voting Machines	0	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Purchase	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Photocopier	0	0	0	0	23,000	0	0	12,000	0	0	23,000	0	12,000	0	0	0	23,000	0	0	0
Miscellaneous	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Major Capital	0	25,000	0	0	23,000	0	0	12,000	0	0	23,000	0	12,000	0	0	0	23,000	0	0	0
Total Executive	0	25,000	0	0	23,000	5,000	0	12,000	0	0	23,000	0	12,000	0	0	0	23,000	0	0	0
Executive Source of Funds																				
Operations	0	25,000	0	0	23,000	5,000	0	12,000	0	0	23,000	0	12,000	0	0	0	23,000	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Executive Source of Funds	0	25,000	0	0	23,000	5,000	0	12,000	0	0	23,000	0	12,000	0	0	0	23,000	0	0	0
Information Technology																				
Minor Capital																				
Servers	10,000	15,000	20,000	10,000	15,000	20,000	10,000	15,000	20,000	10,000	15,000	20,000	10,000	15,000	20,000	10,000	15,000	20,000	10,000	15,000
Back Up Systems	0	0	10,000	0	0	10,000	0	0	10,000	0	0	1,000	0	0	10,000	0	0	10,000	0	0
Radio Antennas, Iprgrades & Technology Improvement	0	0	0	0	0	0	15,000	0	0	0	0	0	0	15,000	0	0	0	0	0	0
Website redesign	0	20,000	0	0	0	20,000	0	0	0	20,000	0	0	0	20,000	0	0	0	20,000	0	0
IT Needs Assessment	50,000	0	0	0	0	20,000	0	0	0	0	20,000	0	0	0	0	0	0	0	0	0
Total Minor capital	60,000	35,000	30,000	10,000	15,000	70,000	25,000	15,000	30,000	30,000	35,000	21,000	10,000	50,000	30,000	10,000	15,000	50,000	10,000	15,000
Capital																				
Phone System (PW PCTC Equipment)	0			0	100,000	0	0	0	0	0	0			0	100,000	0	0	0	0	0
Aerial Photography and GIS Update	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	0	0
Smart Board	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Property Management Software	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Electronic Document & Records Mgmt System	0	0	0	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Human Resource Management System	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Long Term Financial Planning & Budgeting Software	32,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Financial Statement/YE Software	15,000																			
Mapping Integration Software	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Report Builder Software	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pavement Management System	0	0	0	0	0	0	0	0	0	25,000	0	0	0	0	25,000	0	0	0	0	0
Vehicle tracking System	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital	167,000	0	0	120,000	100,000	0	20,000	0	0	45,000	0	0	20,000	0	125,000	20,000	0	0	0	0
Total IT	227,000	35,000	30,000	130,000	115,000	70,000	45,000	15,000	30,000	75,000	35,000	21,000	30,000	50,000	155,000	30,000	15,000	50,000	10,000	15,000

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CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
IT Source of Funds																				
Operations	227,000	35,000	30,000	130,000	115,000	70,000	45,000	15,000	30,000	75,000	35,000	21,000	30,000	50,000	155,000	30,000	15,000	50,000	10,000	15,000
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total IT Source of Funds	227,000	35,000	30,000	130,000	115,000	70,000	45,000	15,000	30,000	75,000	35,000	21,000	30,000	50,000	155,000	30,000	15,000	50,000	10,000	15,000
Total Administration Minor capital	60,000	35,000	30,000	10,000	15,000	75,000	25,000	15,000	30,000	30,000	35,000	21,000	10,000	50,000	30,000	10,000	15,000	50,000	10,000	15,000
Total Administration Major Capital	167,000	25,000	0	120,000	123,000	0	20,000	12,000	0	45,000	23,000	0	32,000	0	125,000	20,000	23,000	0	0	0
COMMON SERVICES																				
New Furniture & Equipment	0	15,000	0	0	0	0	0	0	0	0	0	15,000	0	0	0	0	0	0	0	0
Municipal Phone System	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Atrium Sound Abatement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Finance	0	15,000	0	0	0	0	0	0	0	0	0	15,000	0	0	0	0	0	0	0	0
Finance Source of Funds																				
Operations	0	15,000	0	0	0	0	0	0	0	0	0	15,000	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Finance Source of Funds	0	15,000	0	0	0	0	0	0	0	0	0	15,000	0	0	0	0	0	0	0	0

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
POLICE																				
Miscellaneous	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
POLICE DEPARTMENT SOURCE OF FUNDS																				
Operations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL POLICE DEPARTMENT SOURCE OF FUNDS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FIRE DEPARTMENT																				
MINOR CAPITAL																				
SCBA upgrade	50,000					50,000					50,000					50,000				
Amateur Radio Repeater	5,100																			
Total Minor Capital	55,100	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0	0
CAPITAL																				
Fire Hall #2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	675,000	0	0	0	0	0
Emergency Generator	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Tanker Truck & Tank	0	0	0	0	0	0	0	0	0	0	0	0	0	0	350,000	0	0	0	0	0
Replace C-41	0	0	0	28,600	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0	30,000	0
Replace C-42 (Dodge P/U)	0	0	0	0	28,600	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0	0
Replace C-43	0	0	0	0	22,000	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0	0
Medium Rescue Truck	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fire Rescue Truck R-41	0	0	0	0	0	650,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace E-41	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace E-42	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	500,000	0
New Fire Truck E-43	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	500,000	0	0	0	0
Replace Ladder 41	0	0	0	300,000	700,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Turnout Gear Cleaning apparatus	0	0	0	0	0	0	0	15,000	0	0	0	0	0	0	0	0	0	0	0	0
Replace Air Compressor	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	60,000	0	0
Replace Photocopier	11,000	0	0	0	0	11,000	0	0	0	0	11,000	0	0	0	0	12,500	0	0	0	0
Auto Extrication Tools	0	0	0	0	0	0	0	50,000	0	0	0	0	0	0	0	0	0	0	0	0
SCBA Upgrade	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Training Ground Improvements	0	0	0	0	0	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Total capital	511,000	0	0	328,600	750,600	681,000	20,000	65,000	30,000	60,000	11,000	0	0	30,000	1,085,000	512,500	0	60,000	530,000	0
Total Fire dept	566,100	0	0	328,600	750,600	731,000	20,000	65,000	30,000	60,000	61,000	0	0	30,000	1,085,000	562,500	0	60,000	530,000	0
FIRE DEPARTMENT SOURCE OF FUNDS																				
Operations	566,100	0	0	328,600	750,600	731,000	20,000	65,000	30,000	60,000	61,000	0	0	30,000	1,085,000	562,500	0	60,000	530,000	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Grant	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FIRE DEPARTMENT SOURCE OF FUNDS	566,100	0	0	328,600	750,600	731,000	20,000	65,000	30,000	60,000	61,000	0	0	30,000	1,085,000	562,500	0	60,000	530,000	0
COMMUNITY DEVELOPMENT																				
Minor capital																				
Office Equipment	0	0	0	0	0	0	10,000	0	0	0	0	0	0	10,000	0	0	0	0	0	0
OCP review	0	0	0	0	0	0	200,000	0	0	0	0	0	0	200,000	0	0	0	0	0	0
Zoning review	0	0	0	0	0	0	0	0	0	100,000	0	0	0	0	0	0	0	0	0	100,000
Total Minor capital	0	0	0	0	0	0	210,000	0	0	100,000	0	0	0	210,000	0	0	0	0	0	100,000
Capital																				
Photocopier	0	0	0	0	7,000	0	0	0	0	7,000	0	0	0	0	7,000	0	0	0	0	7,000
Plotter/ Large Format Printer	0	0	0	0	0	0	10,000	0	0	0	0	0	0	10,000	0	0	0	0	0	0
Plans/Document Scanner/Copier	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
File Storage contribution										20,000										20,000
Total Capital	0	0	0	0	7,000	0	10,000	0	0	27,000	0	0	0	10,000	7,000	0	0	0	0	27,000
Total Community Planning	0	0	0	0	7,000	0	220,000	0	0	127,000	0	0	0	220,000	7,000	0	0	0	0	127,000

CAPITAL EXPENDITURE PROGRAM

COMMUNITY DEVELOPMENT SOURCE OF FUNDS

Operations
Grants
Donations
Carry Forward reserve
Short Term Capital Borrowing
Debt

2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
0	0	0	0	7,000	0	220,000	0	0	127,000	0	0	0	220,000	7,000	0	0	0	0	127,000
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	0	7,000	0	220,000	0	0	127,000	0	0	0	220,000	7,000	0	0	0	0	127,000

TOTAL SOURCE OF FUNDS Community Deve/opment

CAPITAL EXPENDITURE PROGRAM

			2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
PARKS & RECREATION																						
MINOR CAPITAL																						
New	7	Replace Playground Equipment - Comm Park	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
New	7	Parks Master Plan																				
New	7	Trails Network connectivity		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	7	Master Irrigation Control Valves	15,000																			
New	7	Installation of Sentinel Central Control system																				
New	7	Springwood Pk buildings, minor capital maintenance.	0		10,000			10,000			10,000			10,000			10,000			10,000		
Total Minor Capital			40,000	25,000	35,000	25,000	25,000	35,000	25,000	25,000	35,000	25,000	25,000	35,000	25,000	25,000	35,000	25,000	25,000	35,000	25,000	25,000
7		Beach viewpoint and Bench, Fairwinds, Gaetjen & Bay	0	0	0	0	0	0	10,000	40,000	0	0	0	0	0	0	0	0	0	0	0	0
Community Park Master Plan Projects																						
7		New Park Washrooms/Concession Facility	0	290,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
7		Replace all Light Standards	0	0	0	0	0	0	0	0	37,500	150,000	0	0	0	0	0	0	0	0	0	0
7		Community Park - Ball field drainage	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	7	Community Park - Tennis Court Drainage	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0	0	0	0	0	0	0	0
New	7	Com Pk. NEW WASHROOMS,to replace Kin Hut	0	15,000	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	7	Kin Hut deconstruction	0	0	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	7	Equipment Storage Building	0	0	0	0	0	0	0	37,500	150,000	0	0	0	0	0	0	0	0	0	0	0
New	7	Pave Rafiki walkway Hirst to Morison	0	0	0	0	0	0	11,250	45,000	0	0	0	0	0	0	0	0	0	0	0	0
New	7	Renz Park Open Link off Forsyth from renz to Daffodil	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,500	10,000	0
Springwood park																						
New	7	Field resurfacing	0	0	0	0	400,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	7	Upgrade Washrooms	0	0	0			0	0	0	0	0	0	0	0	0	0	0	0	0	16,250	65,000
New	7	Field Lighting	0	0	0	0	0	0	0	0	0	0	0	0	100,000	400,000	0	0	0	0	0	0
New	1	Top Bridge park Trail Revitalization	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
7		Replace Water Park Equipment	0	0	0	15,000	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital			170,000	330,000	220,000	40,000	485,000	35,000	46,250	147,500	228,750	200,000	25,000	35,000	125,000	425,000	35,000	25,000	25,000	37,500	51,250	90,000
Total Parks			210,000	355,000	255,000	65,000	510,000	70,000	71,250	172,500	263,750	225,000	50,000	70,000	150,000	450,000	70,000	50,000	50,000	72,500	76,250	115,000
PARKS & RECREATION SOURCE OF FUNDS																						
Operations			35,000	355,000	255,000	65,000	510,000	70,000	71,250	172,500	263,750	225,000	50,000	70,000	150,000	450,000	70,000	50,000	50,000	72,500	76,250	115,000
Grants			175,000	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SOURCE OF FUNDS PARKS & RECREATION			210,000	355,000	255,000	65,000	510,000	70,000	71,250	172,500	263,750	225,000	50,000	70,000	150,000	450,000	70,000	50,000	50,000	72,500	76,250	115,000

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Parkland Open Spaces																				
Land Acquisition & Development for Park Expansion	0	0	0	0	0	6,000,000				0	0	0	0	0	0	0	0	0	0	0
Land acquisition & Development for Links	0		0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rathfrevor Trail Development	750,000	500,000	1,400,000	0																
Trail Development	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0
	800,000	500,000	1,450,000	0	50,000	6,000,000	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0
Parkland Open Spaces Source of Funds																				
Operations																				
Existing	0								0	0	0	0	0	0	0	0	0	0	0	0
Municipal Assist	1,500	5,000	14,500	0	500	60,000	500	0	500	0	500	0	500	0	500	0	500	0	500	0
Total Operations	1,500	5,000	14,500	0	500	60,000	500	0	500	0	500	0	500	0	500	0	500	0	500	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	650,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DCC Open Space Reserve	148,500	495,000	1,435,500	0	49,500	5,940,000	49,500	0	49,500	0	49,500	0	49,500	0	49,500	0	49,500	0	49,500	0
Total Parkland Open Spaces Sources of Funds	800,000	500,000	1,450,000	0	50,000	6,000,000	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0	50,000	0

[illegible]

CAPITAL EXPENDITURE PROGRAM

		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
New	3 Signal Replace/connectivity Hwy 19A Controllers (16)	0	0		0	0	0	0	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	0	0	0
Total Capital		1,834,000	1,444,000	1,727,750	1,626,000	2,076,750	1,444,500	1,151,500	1,825,342	1,839,368	1,231,750	3,777,750	1,121,500	1,786,250	2,045,500	3,806,250	1,294,000	972,500	1,208,500	2,797,750	875,000
Total Roads		1,934,000	1,544,000	1,827,750	1,626,000	2,176,750	1,544,500	1,251,500	1,925,342	1,939,368	1,331,750	3,877,750	1,221,500	1,886,250	2,145,500	3,906,250	1,394,000	1,072,500	1,308,500	2,897,750	975,000
Roads Source of Funds																					
	Operations	1,901,000	1,369,000	1,652,750	1,626,000	2,008,750	1,544,500	1,251,500	1,925,342	1,939,368	1,331,750	3,877,750	1,221,500	1,886,250	2,145,500	3,906,250	1,394,000	1,072,500	1,308,500	2,897,750	975,000
	Grants	33,000	175,000	175,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	General Capital Reserve	0	0	0	0	168,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Debt	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		1,934,000	1,544,000	1,827,750	1,626,000	2,176,750	1,544,500	1,251,500	1,925,342	1,939,368	1,331,750	3,877,750	1,221,500	1,886,250	2,145,500	3,906,250	1,394,000	1,072,500	1,308,500	2,897,750	975,000
DCC Roads for All Zones																					
3137	3 Corfield Street:Jensen to Hwy 19A	419,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3136	3 Corfield Street: Stanford to Jensen	324,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	3 Craig: Island Hwy to Hirst	0	0	0	0	0	0	0	0	193,000	0	0	0	0	0	0	0	0	0	0	0
	3 Despard: Hwy 4a to Craig	0	0	0	0	0	0	0	0	0	0	0	0	977,000	0	0	0	0	0	0	0
New	3 Hirst Ave: Alberni to McCarter	0	0	0	0	0	0	0	0	0	0	0	193,000	0	0	0	0	0	0	0	0
	3 Hirst Ave: MacMillan to Moilliet	0	0	0	870,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3147	3 Hwy 19A: Finholm to Rushton Lane	0	0	0	0	0	0	0	0	0	0	0	0	900,000	0	0	0	0	0	0	0
	3 Hwy 19A: Langara to Grieg	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,930,000	0	0
	3 Hwy 4A: Despard to Jensen	0	0	0	0	0	0	0	0	1,800,000	0	0	0	0	0	0	0	0	0	0	0
	3 Jensen; Bagshaw - Isl Hwy	0	0	0	0	0	0	0	0	0	0	0	0	0	505,000	0	0	0	0	0	0
	3 Jensen, Corfield to Bagshaw	0	0	0	0	0	0	0	0	0	0	0	0	0	811,000	0	0	0	0	0	0
New	3 Middleton: craig to McCarter	0	0	0	0	0	0	0	0	194,000	0	0	0	0	0	0	0	0	0	0	0
	3 Northwest Bay Road: Langara to Boundary	0	0	0	0	0	0	0	0	0	0	0	0	1,619,000	0	0	0	0	0	0	0
	3 Stanford Ave: Hwy 19a to Craig	0	0	0	0	0	0	0	0	0	0	0	0	0	2,550,000	0	0	0	0	0	0
Traffic Signals																					
5022	3 19A/Corfield - Left Turn Advance	57,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	3 Despard Ave/Craig	0	0	0	0	0	0	0	0	0	0	150,000	0	0	0	0	0	0	0	0	0
5023 New	3 Bay Ave: Hwy 19A Traffic Signals	125,000																			
	3 Jensen Ave/Alberni Highway Upgrade	0	0	0	0	0	0	0	0	0	0	0	0	0	600,000	0	0	0	0	0	0
	3 Jensen Ave/Craig St	0	0	0		0	0	0	0	0	0	0	0	0	150,000	0	0	0	0	0	0
5024 New	3 Moilliet/Hwy 19A Traffic signal Upgrade	55,000																			
	3 Stanford Ave/ Craig St	0	0	0	0	0	0	0	0	0	0	0	0	0	150,000	0	0	0	0	0	0
	3 Wright Road/highway 19A	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		980,000	0	0	870,000	0	0	0	0	1,994,000	193,000	150,000	193,000	3,496,000	4,766,000	0	0	0	2,930,000	0	0

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
DCC Roads Source of Funds																				
Operations																				
Existing	178,320			668,317		0		0	0	0				1,958,864	0	0	0	0	0	0
Municipal Assist	8,016	0	0	2,017	0	0	0	0	19,941	1,930	1,501	1,930	34,959	28,072	0	0	0	29,300	0	0
Total Operations	186,336	0	0	670,334	0	0	0	0	19,941	1,930	1,501	1,930	34,959	1,986,936	0	0	0	29,300	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Road DCC Reserve	793,664	0	0	199,666	0	0	0	0	1,974,059	191,070	148,499	191,070	3,461,041	2,779,064	0	0	0	2,900,700	0	0
	980,000	0	0	870,000	0	0	0	0	1,994,000	193,000	150,000	193,000	3,496,000	4,766,000	0	0	0	2,930,000	0	0
General Storm Sewer																				
Minor capital																				
New 2 Easements (ROW's)	50,000	50,000	50,000	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Minor capital	50,000	50,000	50,000	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital																				
New 3 Aberdeen: Kazan to SRW	0	0	0	0	0	0	0	23,500	94,000	0	0	0	0	0	0	0	0	0	0	0
New 3 Bagshaw: 203 Bagshaw to Hwy 4A	0	0	0	0	0	0	0	0	0	25,000	100,000	0	0	0	0	0	0	0	0	0
New 4041 3 Bagshaw: Hwy 19A to outfall	160,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Ballenas Pl: (Pipe 402)	0	0	0	0	0	0	0	0	0	0	0	16,250	65,000	0	0	0	0	0	0	0
3 Banks Ave: Moilliet east	0	0	0	0	0	0	28,750	115,000	0	0	0	0	0	0	0	0	0	0	0	0
3 Bass Ave: Moss South	0	0	0	17,750	71,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Bernard Ave: Hwy 4A to Moilliet	0	0	0	0	0	0	0	0	0	0	0	22,500	90,000	0	0	0	0	0	0	0
3 Birch Ave: Moilliet East	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	26,500	106,000	0
New 4042 3 Carey Creek Outfall	15,000	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Cedar Street: Hirst to Hamish	0	0	76,250	305,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Cheney St: Hirst to Jensen	0	0	0	0	0	0	0	0	0	0	0	0	4,750	19,000	0	0	0	0	0	0
New 3 Community Park Outfall replacement	0	0	0	0	0	0	25,000	100,000	0	0	0	0	0	0	0	0	0	0	0	0
4033 3 Corfield Street: Stanford to Jensen	181,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New 3 Craig Bay Outfall	0	0	0	0	0	0	0	0	0	0	0	0	0	5,000	20,000	0	0	0	0	0
3 Cypress St: Jensen Ave South	0	0	0	0	0	0	0	0	0	0	0	0	0	17,500	70,000	0	0	0	0	0
3 Despard Ave: Hwy 4a to Craig	0	0	0	0	0	0	0	0	0	0	0	0	96,250	385,000	0	0	0	0	0	0
3 Despard Ave: Moilliet to Hwy 4a	0	0	0	0	0	0	0	0	0	0	0	0	12,500	50,000	0	0	0	0	0	0
New 4043 3 Doehle Outfall	0	0	0	15,000	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Dogwood: Bay to SRW	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Evergreen St: Stanford north	0	0	0	0	0	0	0	0	0	0	25,000	100,000	0	0	0	0	0	0	0	0
3 Finholm St: Rowen to Hirst	0	0	0	0	0	0	0	0	0	0	0	0	0	0	111,250	445,000	0	0	0	0
3 Gerald Pl: Pym east (Pipe 5030) + 100AC Pipe 391	0	0	0	21,750	87,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Hamish Ave: Moilliet to James	0	0	0	0	0	0	33,750	135,000	0	0	0	0	0	0	0	0	0	0	0	0
3 Hamison Ave: Hwy 4A to Macmillian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	25,000	100,000	0
3 Health Ave & McVickers: Mills to Pioneer	0	0	8,750	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Hickey Ave: Craig to Hwy 4A	0	0	0	0	0	0	0	0	0	0	0	27,500	110,000	0	0	0	0	0	0	0
3 Hickey Ave: Hwy 4A to Cypress	0	0	0	0	0	0	0	0	0	0	0	30,000	120,000	0	0	0	0	0	0	0
New 3 Highway 19A: Pym to Wright	0	0	0	0	0	0	0	0	0	0	0	0	0	12,500	50,000	0	0	0	0	0
New 3 Highway 19A: Roscow to Pym	0	0	0	0	12,500	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New 3 Hirst Ave: Craig to McCarter	0	0	0	0	0	0	0	0	0	0	0	7,500	30,000	0	0	0	0	0	0	0
3 Hwy 4A: Despard to Jensen	0	0	0	0	0	0	0	0	75,000	300,000	0	0	0	0	0	0	0	0	0	0
3 Jenkins Place: Pym est (pipe 5029) + 100 AC Pipe 391	0	0	0	0	0	0	0	0	0	0	23,000	92,000	0	0	0	0	0	0	0	0
3 Jensen Ave: Hwy 4A to Moilliet	0	0	0	0	0	105,000	420,000	0	0	0	0	0	0	0	0	0	0	0	0	0
New 3 Langara Place fallout	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	25,000	100,000	0
3 Lee Ave: Hwy 4 to Craig	0	0	0	0	0	0	0	26,250	105,000	0	0	0	0	0	0	0	0	0	0	0
3 Lombardy St: Hay 19A to Morrison	0	0	0	0	0	0	0	23,750	95,000	0	0	0	0	0	0	0	0	0	0	0
3 Maple Crescent	0	0	0	0	0	0	0	36,250	145,000	0	0	0	0	0	0	0	0	0	0	0
New 3 McCarter: Hirst to Middleton	0	0	0	0	0	0	0	0	0	0	30,000	120,000	0	0	0	0	0	0	0	0
New 3 McKillop Dr: Moss South	0	0	0	25,000	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 McMillan Outfall	0	0	0	0	0	0	0	15,000	60,000	0	0	0	0	0	0	0	0	0	0	0
3 McVickers St: Hwy 19A south	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	26,250	105,000	0	0	0
New 3 Memorial Ave: Hwy 4A to MacMillian	0	0	0	0	45,000	180,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New 3 Mills Outfall	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	25,000	100,000	0
New 3 Mills: Hwy 19A to Pioneer	0	0	0	0	0	0	0	32,500	130,000	0	0	0	0	0	0	0	0	0	0	0
3 Morison Ave: Hwy 4A to MacMillian	0	0	0	0	37,500	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Moss Ave: Hwy 4A to Stanford	0	0	0	27,500	110,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Moss Ave: Stanford to Bass	0	0	0	13,750	55,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Narroose Ave: Pym to Renz	0	0	0	0	0	0	0	0	0	40,000	160,000	0	0	0	0	0	0	0	0	0
New 3 Newcastle Ave Pym to Renz	0	0	0	0	0	0	0	0	0	40,000	160,000	0	0	0	0	0	0	0	0	0
3 Pioneer Estates Outfall	0	0	0	0	0	0	0	0	0	5,000	20,000	0	0	0	0	0	0	0	0	0

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
3 Potlatch	0	0	0	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0	0	0	0	0
3 Roscow St: Hwy 19a to Bay	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	13,750	55,000	0
3 Rushton Outfall	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	25,000	100,000
3 Sanderson Outfall	0	0	0	0	15,000	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New 3 Sanderson: Temple to Pym	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	41,250	165,000	0	0	0
3 Sangster Pl: (Pipe 401)	0	0	0	0	0	0	0	0	0	0	0	16,250	65,000	0	0	0	0	0	0	0
New 3 Seaway Outfall	0	0	0	0	0	0	0	0	0	0	0	0	5,000	20,000	0	0	0	0	0	0
New 3 Shelly Creek Outfall	0	0	0	0	0	0	0	5,000	20,000	0	0	0	0	0	0	0	0	0	0	0
New 3 Shoreline Outfall	0	0	0	0	0	0	15,000	60,000	0	0	0	0	0	0	0	0	0	0	0	0
3 Soriel Road Outfall	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	25,000	100,000
3 SRW: Temple to future outfall	0	0	0	0	37,500	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Stanford Ave: Blower to Shelly	0	0	0	0	0	0	0	0	0	0	0	0	0	45,000	180,000	0	0	0	0	0
New 3 Stanford Ave: McCarter to Corfield	0	0	0	0	0	0	0	0	0	0	0	0	0	18,750	75,000	0	0	0	0	0
New 3 Stormwater Detention Basin, location TBD	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	125,000	500,000	0	0
3 Sunray Ct: Sunray to end	0	0	0	0	0	0	0	0	0	0	8,750	35,000	0	0	0	0	0	0	0	0
New 3 Sunray Outfall	0	0	0	5,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Sunset Blvd: Mills east	0	0	0	0	0	0	0	0	0	0	16,250	65,000	0	0	0	0	0	0	0	0
New 3 Sutherland Outfall	0	0	0	0	0	0	15,000	60,000	0	0	0	0	0	0	0	0	0	0	0	0
4034 3 Temple: Phillips to Sanderson	0	0	420,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Transfield St: Young to Doeble	0	0	0	0	0	25,250	101,000	0	0	0	0	0	0	0	0	0	0	0	0	0
New 3 Tuan Outfall	0	0	0	0	0	0	0	0	0	5,000	20,000	0	0	0	0	0	0	0	0	0
New 3 Turner Outfall	0	0	0	0	0	0	0	0	0	0	5,000	20,000	0	0	0	0	0	0	0	0
3 Wallis Street: Morison to end	0	0	45,000	180,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Willow St: #330 N to Rushton	0	0	0	0	0	0	0	0	17,500	70,000	0	0	0	0	0	0	0	0	0	0
3 Willow st: Bay to #330 S	0	0	0	0	0	0	0	0	11,250	45,000	0	0	0	0	0	0	0	0	0	0
3 Wisteria ST: Rushton to SRW	0	0	0	0	0	0	0	0	13,750	55,000	0	0	0	0	0	0	0	0	0	0
3 Wisteria: #330 N to Rushton	0	0	0	0	0	0	0	0	15,000	60,000	0	0	0	0	0	0	0	0	0	0
3 Woodland Drive	0	0	0	0	0	0	0	0	0	0	42,500	170,000	0	0	0	0	0	0	0	0
Total Capital	396,000	60,000	550,000	645,750	650,500	720,250	638,500	599,750	684,000	775,000	610,500	728,250	623,500	572,750	508,250	512,500	395,000	588,750	431,500	306,000
Total General Storm Sewer	446,000	110,000	600,000	695,750	650,500	720,250	638,500	599,750	684,000	775,000	610,500	728,250	623,500	572,750	508,250	512,500	395,000	588,750	431,500	306,000
General Storm Sewer Source of Funds																				
Operations	446,000	110,000	600,000	695,750	650,500	720,250	638,500	599,750	684,000	775,000	610,500	728,250	623,500	572,750	508,250	512,500	395,000	588,750	431,500	306,000
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	446,000	110,000	600,000	695,750	650,500	720,250	638,500	599,750	684,000	775,000	610,500	728,250	623,500	572,750	508,250	512,500	395,000	588,750	431,500	306,000
DCC Storm Sewer																				
3 Bagshaw St: Stanford to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	0	100,000	0	0	0	0	0	0	0
3 Bay Ave: Outfall	0	0	0	0	0	0	65,296	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Digby 3-t Gaetjen to Outfall	0	0	0	0	0	0	110,000	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Forsyth Ave: Cameron to Pym	0	0	0	0	0	0	0	131,000	0	0	0	0	0	0	0	0	0	0	0	0
3 Hirst Ave: MacMillian to Moilliet	0	0	0	0	250,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Hwy 19a: Shelly to Mills	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	100,000	0	0	0
3 Jensen: Bagshaw to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	0	0	0	110,000	0	0	0	0	0
3 Jensen: Corfield to Bagshaw	0	0	0	0	0	0	0	0	0	0	0	0	0	0	110,000	0	0	0	0	0
3 McVickers- Ring Rd South	0	0	0	0	0	0	0	0	0	0	0	0	0	0	162,000	0	0	0	0	0
3 Moss Ave: Bass to Craig	0	0	0	0	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Temple St: Doeble to Bay	321,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Temple: Sanderson to Doeble	0	397,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Turner Road	0	0	0	0	0	0	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	321,500	397,000	0	0	400,000	0	675,296	131,000	0	0	0	0	100,000	0	382,000	0	100,000	0	0	0
DCC Storm Sewer Source of Funds																				
Operations																				
Existing	185,956	149,423	0	0	276,166	0	0	0	0	0	0	0	48,000	0	0	0	0	0	0	0
Municipal Assist	1,356	2,477	0	0	1,239	0	6,753	1,309	0	0	0	0	520	0	3,820	0	1,001	0	0	0
Total Operations	187,312	151,900	0	0	277,405	0	6,753	1,309	0	0	0	0	48,520	0	3,820	0	1,001	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Storm DCC Zone IV	134,188	245,100	0	0	122,595	0	668,543	129,691	0	0	0	0	51,480	0	378,180	0	98,999	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	321,500	397,000	0	0	400,000	0	675,296	131,000	0	0	0	0	100,000	0	382,000	0	100,000	0	0	0

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Other																				
Minor capital																				
Electric Vehicle Charging Station	28,000																			
PCCC																				
New 7 replace roofing				120,000																
New 7 New Roofing						40,000														
New 7 Structural engineering assessment			50,000																	
New 7 Outer walls painting					25,000															
New 7 Replace windows																35,000				
New 7 Interior painting						30,000														
New 7 Replace appliances						20,000		25,000		15,000										
New 7 RTU's. Heat air ?												38,200								
PCTC																				
New Structural engineering assessment																	38,200			
New Emergency generator																				
New Elevator upgrade.									76,400											
New Software Upgrade for Trane,					25,500															
New Painting Interior	9,500								15,900									19,100		
New Replace RTU's (3).											95,500									
New Paint exterior								19,100												25,500
New Replace carpets			19,100																	
New Replace carpets, library,		12,700																12,700		
New Replace carpets. City, SD 69.			19,100															19,100		
New Roof repairs			8,400																	15,900
New Roof replacement										159,100										
New Doors hardware replacement		15,900																		
New Replace exterior woodwork						6,400														
New Replace flooring							31,800													
Total Minor capital	37,500	28,600	94,600	120,000	50,500	96,400	31,800	44,100	92,300	174,100	95,500	38,200	0	0	0	35,000	38,200	50,900	0	41,400
Capital																				
Buildings& Facilities																				
WORKS YARD																				
New 3 Public Works Yard	40,000	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New 3 Vehicle Lift Hoists	80,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New 3 Renovate current building			150,000	150,000																
New 3 Office roof replacement																60,000				
New 3 Upgrade shop lighting			15,000																	
New 3 Construct new building	250,000	300,000	300,000																	
New 3 Demolish old sheds			20,000																	
New 3 Construct new outbuildings						60,000	60,000													
New 3 Pave parking lot		25,000																		
New 3 Shop roof replacement								100,000												
Shelly Road centre																				
New 7 Replace roof																				
New 7 Lighting upgrade																				
New 7 Replace flooring																				
New 7 Replace carpets																				
New 7 Interior painting.																				
New 7 Structural engineering assessment																				
Total Capital	370,000	365,000	485,000	150,000	0	60,000	60,000	100,000	0	0	0	0	0	0	0	60,000	0	0	0	0
Total Buildings/facilities/Other	407,500	393,600	579,600	270,000	50,500	156,400	91,800	144,100	92,300	174,100	95,500	38,200	0	0	0	95,000	38,200	50,900	0	41,400
Other Source of Funds																				
Operations	395,500	393,600	579,600	270,000	50,500	156,400	91,800	144,100	92,300	174,100	95,500	38,200	0	0	0	95,000	38,200	50,900	0	41,400
Grants	12,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total PW Minor Capital	187,500	178,600	244,600	270,000	150,500	196,400	131,800	144,100	192,300	274,100	195,500	138,200	100,000	100,000	100,000	135,000	138,200	150,900	100,000	141,400
Total PW capital	3,901,500	2,266,000	2,762,750	3,191,750	3,127,250	2,224,750	2,525,296	2,656,092	4,517,368	2,199,750	4,538,250	2,042,750	6,005,750	7,384,250	4,694,500	1,866,500	1,467,500	4,727,250	3,229,250	1,181,000
Total Public Works	4,089,000	2,444,600	3,007,350	3,461,750	3,277,750	2,421,150	2,657,096	2,800,192	4,709,668	2,473,850	4,733,750	2,180,950	6,105,750	7,484,250	4,794,500	2,001,500	1,605,700	4,878,150	3,329,250	1,322,400

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CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Public Works Source of Funds																				
Operations	3,116,148	2,024,500	2,832,350	3,262,084	2,987,155	2,421,150	1,988,553	2,670,501	2,735,609	2,282,780	4,585,251	1,989,880	2,593,229	4,705,186	4,416,320	2,001,500	1,506,701	1,977,450	3,329,250	1,322,400
Grants	45,000	175,000	175,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	168,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Storm DCC Zone IV	134,188	245,100	0	0	122,595	0	668,543	129,691	0	0	0	0	51,480	0	378,180	0	98,999	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Open Space DCC Reserve																				
Road DCC Reserve	793,664	0	0	199,666	0	0	0	0	1,974,059	191,070	148,499	191,070	3,461,041	2,779,064	0	0	0	2,900,700	0	0
Total Public Works Source of Funds	4,089,000	2,444,600	3,007,350	3,461,750	3,277,750	2,421,150	2,657,096	2,800,192	4,709,668	2,473,850	4,733,750	2,180,950	6,105,750	7,484,250	4,794,500	2,001,500	1,605,700	4,878,150	3,329,250	1,322,400
Total General Fund Minor Capital	342,600	238,600	309,600	305,000	190,500	356,400	391,800	184,100	257,300	429,100	305,500	194,200	135,000	385,000	165,000	220,000	178,200	235,900	135,000	281,400
Total General Revenue Fund Capital	5,549,500	3,136,000	4,432,750	3,680,350	4,542,850	8,940,750	2,671,546	2,880,592	4,826,118	2,531,750	4,647,250	2,092,750	6,212,750	7,849,250	5,996,500	2,424,000	1,565,500	4,824,750	3,860,500	1,298,000
Total General Revenue Fund Minor & Major Capital	5,892,100	3,374,600	4,742,350	3,985,350	4,733,350	9,297,150	3,063,346	3,064,692	5,083,418	2,960,850	4,952,750	2,286,950	6,347,750	8,234,250	6,161,500	2,644,000	1,743,700	5,060,650	3,995,500	1,579,400
Total General Revenue Fund																				
SOURCE OF FUNDS																				
Operations	3,945,748	2,459,500	3,131,650	3,786,684	4,393,255	3,357,150	2,345,303	2,935,001	3,059,859	2,769,780	4,754,751	2,095,880	2,786,729	5,455,186	5,733,820	2,644,000	1,595,201	2,159,950	3,946,000	1,579,400
Grants	220,000	175,000	175,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Grant	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	650,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	168,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CarryForward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Storm DCC Res Zone IV	134,188	245,100	0	0	122,595	0	668,543	129,691	0	0	0	0	51,480	0	378,180	0	98,999	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Open Space DCC Reserve	148,500	495,000	1,435,500	0	49,500	5,940,000	49,500	0	49,500	0	49,500	0	49,500	0	49,500	0	49,500	0	49,500	0
Road DCC Reserve	793,664	0	0	199,666	0	0	0	0	1,974,059	191,070	148,499	191,070	3,461,041	2,779,064	0	0	0	2,900,700	0	0
Total	5,892,100	3,374,600	4,742,350	3,985,350	4,733,350	9,297,150	3,063,346	3,064,692	5,083,418	2,960,850	4,952,750	2,286,950	6,347,750	8,234,250	6,161,500	2,644,000	1,743,700	5,060,650	3,995,500	1,579,400

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
New Long Term Debt Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenditures	16,375,141	15,546,516	16,540,762	17,590,973	18,882,332	17,910,079	17,142,477	18,268,220	18,785,556	18,955,338	21,810,015	18,741,888	20,037,650	24,841,426	25,740,561	22,104,038	21,211,794	22,466,394	25,352,245	22,284,859
6% Percent of Total Expenditures	982,508	932,791	992,446	1,055,458	1,132,940	1,074,605	1,028,549	1,096,093	1,127,133	1,137,320	1,308,601	1,124,513	1,202,259	1,490,486	1,544,434	1,326,242	1,272,708	1,347,984	1,521,135	1,337,092
Total General Revenue Fund																				
SOURCE OF FUNDS																				
Operations	3,945,748	2,533,285	3,290,322	4,056,739	4,801,828	3,742,887	2,687,079	3,404,308	3,620,119	3,342,571	5,852,623	2,631,377	3,567,405	7,125,564	7,639,168	3,592,932	2,211,108	3,053,737	5,690,527	2,300,396
Grants	220,000	180,250	183,855	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Grant	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	650,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	183,624	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Storm DCC Res Zone IV	134,188	252,453	0	0	133,996	0	760,267	150,429	0	0	0	0	65,925	0	503,849	0	137,223	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Open Space DCC Reserve	148,509	509,850	1,508,136	0	54,104	6,622,506	56,291	0	58,563	0	60,930	0	63,390	0	65,949	0	68,612	0	71,384	0
Road DCC Reserve	793,664	0	0	213,962	0	0	0	0	2,335,509	230,583	182,787	239,886	4,432,209	3,630,013	0	0	0	4,101,010	0	0
Total	5,892,100	3,475,838	4,982,313	4,270,701	5,173,552	10,365,393	3,483,637	3,554,737	6,014,191	3,573,154	6,096,340	2,871,265	8,128,929	10,755,577	8,208,966	3,592,932	2,416,943	7,154,747	5,761,911	2,300,396

WATER UTILITY FUND CAPITAL		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Water Minor Capital Items																					
New	Fire Hydrant replacement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000	50,000	50,000	50,000	50,000	50,000
New	Pym Street, Old booster station. Re-roof	0	0	0	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Water Meter replacement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Water Study	0	0	0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0
	Works Adjacent to Development	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Total Minor capital		90,000	90,000	90,000	150,000	90,000	90,000	90,000	90,000	140,000	90,000	90,000	90,000	90,000	140,000	140,000	140,000	140,000	140,000	190,000	140,000
Water Capital Items																					
New	Aquilla Place to Zengai Way	0	0	0	0	7,500	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Ash Cres	0	0	0	0	0	0	0	0	0	0	7,500	30,000	0	0	0	0	0	0	0	0
	Aurora St: Meridian Way South	0	0	0	0	11,250	45,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Bagshaw St: Stanford to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	51,250	205,000	0	0	0	0	0	0	0
	Ballenas Pl: (Pipe 402)	0	0	0	0	0	0	0	0	0	0	16,250	65,000	0	0	0	0	0	0	0	0
	Banks Ave: Moilliet east	0	0	0	0	0	0	35,000	140,000	0	0	0	0	0	0	0	0	0	0	0	0
	Bass Ave: Moss South	0	0	0	21,250	85,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Bay Avenue: Hwy 19A Realignment	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Bernard Ave: Hwy 4A to Moilliet	0	0	0	0	0	0	0	0	0	0	0	30,000	120,000	0	0	0	0	0	0	0
	Birch Ave: Moilliet East	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	32,500	130,000	0
	Butler Ave: Craig to Corfield	0	0	0	0	0	0	0	0	0	0	0	0	0	47,500	190,000	0	0	0	0	0
	Cedar Street: Hirst to Harnish	0	0	45,000	180,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	Chamber replacement program	0	0	0	0	0	0	0	0	0	0	0	37,500	150,000	0	0	0	0	0	0	0
	Cheney St: Hirst to Jensen	0	0	0	0	0	0	0	0	0	0	0	12,500	50,000	0	0	0	0	0	0	0
	Chinook Ave: Temple east	0	0	0	0	0	0	0	0	0	0	0	27,500	110,000	0	0	0	0	0	0	0
New	Community Park AC replacement	0	0	0	0	0	0	0	0	33,750	135,000	0	0	0	0	0	0	0	0	0	0
	Corfield at Island Highway and Pioneer	0	0	0	0	3,750	15,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2079	Corfield Street: Hwy 19A to Jensen	47,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2078	Corfield Street: Jensen to Stanford	107,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2080	Corfield Street: Skylark to Stanford	89,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Craig St: Meridian to Despard	0	0	0	0	0	0	0	0	26,250	105,000	0	0	0	0	0	0	0	0	0	0
	Craig St: Middleton to 40m North of Jensen	0	0	0	0	0	0	0	0	22,500	90,000	0	0	0	0	0	0	0	0	0	0
	Craig St: Stanford to Moss	0	0	0	0	0	0	0	0	0	12,500	50,000	0	0	0	0	0	0	0	0	0
	Cypress St: Jensen Ave South	0	0	0	0	0	0	0	0	0	0	0	0	17,500	70,000	0	0	0	0	0	0
New	Decommission E.R. pumpstation and intake	0	0	0	0	0	0	0	0	0	0	0	0	25,000	100,000	0	0	0	0	0	0
New	Despard Av: Greig to industrial loop	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	25,000	100,000	0	0
New	Despard Ave: Hwy 4A to Craig	0	0	0	0	0	0	0	0	0	0	0	113,750	455,000	0	0	0	0	0	0	0
New	Despard Ave: Hwy 4A to Springwood	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	137,500	550,000	0	0	0
	Despard Ave: Moilliet to Hwy 4a	0	0	0	0	0	0	0	0	0	0	0	11,250	45,000	0	0	0	0	0	0	0
2094	Dogwood: Bay to SRW	38,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Dogwood: Rushton North and South	0	0	0	0	0	0	0	22,500	90,000	0	0	0	0	0	0	0	0	0	0	0
	Evergreen St: Stanford north	0	0	0	0	0	0	0	0	0	32,500	130,000	0	0	0	0	0	0	0	0	0
New	Fairwind Road : Temple to Gaetjen + 27m North	0	0	0	0	0	0	0	0	0	0	0	28,125	104,500	0	0	0	0	0	0	0
	Finholm St Morison to Forsyth	0	0	0	0	0	0	0	0	0	0	0	0	0	0	33,750	135,000	0	0	0	0
	Finholm St: Hwy 19A to Forsyth	0	0	0	0	0	0	0	0	0	0	0	0	0	0	15,750	63,000	0	0	0	0
	Finholm St: Morison to Hirst	0	0	0	0	0	0	0	0	0	0	0	0	0	23,750	95,000	0	0	0	0	0
New	Ford Ave: Hwy 4a to Craig	0	0	0	0	0	0	0	0	0	0	0	0	0	30,000	120,000	0	0	0	0	0
	Forsyth Ave: Cameron to Pym	0	0	0	0	0	0	8,750	35,000	0	0	0	0	0	0	0	0	0	0	0	0
New	Foster: Wheeler to Despard	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	35,000	140,000	0
	Gaetjen St: Samuel to Digby	0	0	0	0	0	0	0	0	0	0	0	30,000	120,000	0	0	0	0	0	0	0
	Gerald Pl: Pym east (Pipe 5030) + 100AC Pipe 39	0	0	0	20,000	80,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	Greig: Hwy 19A to Despard	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	68,750	275,000	0	0	0
	Harnish Ave: Moilliet to James	0	0	0	0	0	0	46,250	185,000	0	0	0	0	0	0	0	0	0	0	0	0
	Harrison Ave: Hwy 4 to MacMillian	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	26,250	105,000	0	0
	Health Ave : Mills to end	0	0	26,250	105,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Hickey Ave: Craig to Hwy 4A	0	0	0	0	0	0	0	0	0	0	32,500	130,000	0	0	0	0	0	0	0	0
	Hickey Ave: Hwy 4A to Cypress	0	0	0	0	0	0	0	0	0	0	31,250	125,000	0	0	0	0	0	0	0	0
	Hirst Ave: Craig to McCarter	0	0	0	0	0	0	0	0	0	0	22,500	90,000	0	0	0	0	0	0	0	0
	Hirst Ave: Craig to 4A	0	0	0	0	0	0	0	0	0	0	7,500	30,000	0	0	0	0	0	0	0	0
	Hirst Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	28,500	114,000	0	0	0	0	0	0	0	0	0	0	0
	Hirst Ave: MacMillian to Moilliet	0	0	0	60,000	240,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	Hwy 19A : Pym to Wright	0	0	0	0	0	0	0	0	0	0	0	0	12,500	50,000	0	0	0	0	0	0
New	Hwy 19A : Roscow to Pym	0	0	0	0	0	0	0	0	68,750	275,000	0	0	0	0	0	0	0	0	0	0
	Hwy 19A: Macmillian to Roscow	0	0	0	0	0	0	0	0	0	0	0	0	0	0	103,750	415,000	0	0	0	0
	Hwy 4A: Despard to Jensen	0	0	0	0	0	0	0	109,250	437,000	0	0	0	0	0	0	0	0	0	0	0
	James St: Harnish to Hirst	0	0	0	0	0	0	48,750	195,000	0	0	0	0	0	0	0	0	0	0	0	0
	Jenkins Place: Pym est (pipe 5029) + 100 AC Pipe	0	0	0	0	0	0	0	0	0	20,000	80,000	0	0	0	0	0	0	0	0	0
	Jensen Ave: Extension	0	0	0	0	42,500	170,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Jensen Ave:McMillan to Moilliet	0	0	0	0	60,000	240,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Kingsley St: Wheeler to Despard	0	0	0	0	0	0	16,250	65,000	0	0	0	0	0	0	0	0	0	0	0	0
	Lee Ave: Hwy 4 to Craig	0	0	0	0	0	0	23,750	95,000	0	0	0	0	0	0	0	0	0	0	0	0
	Lombardy St: Hay 19A to Morrison	0	0	0	0	0	0	18,750	75,000	0	0	0	0	0	0	0	0	0	0	0	0
	Major Water Equipment	0	0	0	0	0	0	0	0	200,000	0	0	0	0	0	0	0	0	0	0	0
	Marks Ave: Craig to Hwy 4A	0	0	0	0	0	0	0	0	0	0	0	43,750	175,000	0	0	0	0	0	0	0
	Martindale Road: Turner to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	37,500	150,000	0	0	0	0	0	0	0
	McCarter St: Hirst to Jensen	0	0	0	0	0	0	0	0	0	0	31,250	125,000	0	0	0	0	0	0	0	0
	McKillop Dr: Moss South	0	0	0	22,500	90,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

WATER UTILITY FUND CAPITAL		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
New	McKinnon St: Hamish south	0	0	0	0	0	0	30,000	120,000	0	0	0	0	0	0	0	0	0	0	0	0
	McKinnon St: Hirst to Hamish	0		50,000	200,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	McVickers St: Stanford south	0	0	0	16,500	66,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	McVickers St: Pioneer to Heath	0	0	5,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Meadowview Pl: McVickers to end	0	0	0	0	20,000	80,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Meadowview Pl: SRW to Stanford	0	0	0	0	0	6,250	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Memorial Ave: Hwy 4A to MacMillian	0	0	0		27,500	110,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Meridan Way: Craig to Aurora	0	0	0	0	0	0	0	0	21,250	85,000	0	0	0	0	0	0	0	0	0	0
	Middleton Ave: Craig to McCarter	0	0	0	0	0	0	0	22,500	90,000	0	0	0	0	0	0	0	0	0	0	0
	Mills St: Hwy 19A to Stanford	0	0	0	0	0	0	0	42,500	170,000	0	0	0	0	0	0	0	0	0	0	0
	Mills St: Hwy 19A to Pioneer	0	0	0	0	0	0	0	10,750	43,000	0	0	0	0	0	0	0	0	0	0	0
	Mills St: Pioneer to Sunset	0	0	0	0	0	0	0	15,500	62,000	0	0	0	0	0	0	0	0	0	0	0
	Morison Ave: Hwy 4A to MacMillian	0	0	0		28,500	114,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Morison Ave: Moilliet to Pym	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		118,750	475,000	0
	Moss Ave: Bass to Craig	0	0	0	25,000	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Moss Ave: Hwy 4A to Stanford	0	0	0	8,750	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Moss Ave: Stanford to Bass	0	0		26,250	105,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Nanoose Ave: Pym to Renz	0		0	0	0	0	0	0		47,500	190,000	0	0	0	0	0	0	0	0	0
	Newcastle Ave Pym to Renz	0	0	0	0	0	0	0	0		47,500	190,000	0	0	0	0	0	0	0	0	0
	Panorama Pl: Temple to Willow	0	0	0	0	0	0	0	0	0	0	0	0	0	18,750	75,000	0	0	0	0	0
New	Parkview Pl: McVickers to end	0	0	0	0	20,000	80,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Parkview Pl: SRW to Stanford	0	0	0	0	0	6,250	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Phillips Road: Sanderson to Temple	0	0	0	0	0	0	0	0	0	0	0	0	0	64,625	258,500	0	0	0	0	0
	Potlatch: Jensen to End	0	0	0	0	0	0	0	0	0	0		9,000	36,000	0	0	0	0	0	0	0
	Pump Station # 1 - building	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	12,500	50,000	0
	Pump Station # 1 - electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,750	15,000	0
	Pump Station # 1 -mechanical	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	10,000	40,000	0
	Pump Station # 2 - building	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	12,500	50,000	0
	Pump Station # 2 - electrical	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,750	15,000	0
	Pump Station # 2 -mechanical	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	10,000	40,000	0
	Pym St Pump Station bypass	0	0	0	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0	0	0	0	0
	Pym: Brice to Forsyth	0	0	0		47,500	190,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reservoir #3 - re conditioning	0	0	0	0	0	62,500	250,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Roscow St: Hwy 19A to Bay	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		22,500	90,000	0
	Sangster Pl: (Pipe 401)	0	0	0	0	0	0	0	0	0	0		16,250	65,000	0	0	0	0	0	0	0
	Sortef: Temple East	0	0	0	0	0	0	0	0	0	0	27,500	110,000	0	0	0	0	0	0	0	0
	Springwood Water quality upgrade	0	0	0	0	0	125,000	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Springwood Well # 10	0	0	0	0	0	0	0	0	0	0	62,500	250,000	0	0	0	0	0	0	0	0
	SRW: Magnolia to James	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	13,750	55,000	0
New	SRW: Wedgewood to Doehle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	10,000	40,000	0	0	0
	SRW:Hirst to Erminskine	0	0	0	0	0	0	0	0	0	18,750	75,000	0	0	0	0	0	0	0	0	0
	Stanford Ave: Blower to Shelly	0	0	0	0	0	0	0	0	0	0	0	0	57,500	230,000	0	0	0	0	0	0
	Stanford Ave: Corfield to Blower	0	0	0	0	0	0	0	0	0	0	0	0	62,500	250,000	0	0	0	0	0	0
	Stanford Ave: McCarter to Corfield	0	0	0	0	0	0	0	0	0	0	0	0	25,000	100,000	0	0	0	0	0	0
	Sunray CI	0	0	0	0	0	0	0	0	0	8,750	35,000	0	0	0	0	0	0	0	0	0
	Sunset Blvd: Cul-de-sac	0	0	0	0	0	0	0	0	0	7,500	30,000	0	0	0	0	0	0	0	0	0
	Sunset Blvd: Mills east	0	0	0	0	0	0	0	0	0	19,000	76,000	0	0	0	0	0	0	0	0	0
	Surfside fire meter bypass	0	0	0	0	0	0	0	0	0	0		0	12,500	50,000	0	0	0	0	0	0
	Sylvan Cr: Acacia west	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	47,500	190,000	0
	Sylvan Cr: Acacia to end	0	0	0	0	7,500	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	2082 Temple Street: Doehle to Bay	225,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Temple Street: Sanderson to Doehle	0	225,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Temple Street: Phillips to Sanderson	0		225,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Transfield St: Young to Doehle	0	0	0	0		32,500	130,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Tulip Street	0	0	0	0	4,750	19,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Turner Road: Shelly to end	0	0	0	0	45,000	180,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Wallis St	0		12,500	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Weld Street: Jensen to Island Hwy	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	30,000	120,000	0
	Wheeler Ave: Kingsley St west	0	0	0	0	0	0	26,250	105,000	0	0	0	0	0	0	0	0	0	0	0	0
	Willow St: #330 N to Rushton	0	0	0	0	0	0	0	11,250	45,000	0	0	0	0	0	0	0	0	0	0	0
	Willow st: Bay to #330 S	0	0	0	0	0	0	0		12,500	50,000	0	0	0	0	0	0	0	0	0	0
	Willow St: north and south of Panorama	0	0	0	0	0	0	0		17,500	70,000	0	0	0	0	0	0	0	0	0	0
	Wisteria ST: Rushton to SRW	0	0	0	0	0	0	0		8,750	35,000	0	0	0	0	0	0	0	0	0	0
	Wisteria: #330 N to Rushton	0	0	0	0	0	0	0		12,500	50,000	0	0	0	0	0	0	0	0	0	0
	Woodland Dr.: Acacia to end	0	0	0	0	0	0	0	0	0		45,000	180,000	0	0	0	0	0	0	0	0
	Work Adjacent to Development - Capital	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2090	ERWS River Intake	131,010	211,687	759,862	628,027	24,667	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2091	ERWS Water Treatment	316,779	346,598	2,963,835	3,550,054	56,734	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2092	ERWS Aquifer Storage Recovery	320,109	200,911	1,089,230	941,554	34,534	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Water Capital Items		1,324,398	984,197	6,176,677	5,874,885	1,242,685	1,535,500	1,183,750	1,277,750	1,441,000	1,007,750	1,274,750	1,587,625	2,023,000	1,034,625	891,750	829,250	916,250	557,500	1,410,000	0
Total water Fund		1,414,398	1,074,197	5,266,677	6,024,885	1,332,685	1,625,500	1,273,750	1,367,750	1,581,000	1,097,750	1,364,750	1,677,625	2,113,000	1,174,625	1,031,750	969,250	1,056,250	697,500	1,600,000	140,000

WATER UTILITY FUND CAPITAL		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Water Capital Source of Funds																					
OPERATIONS		1,094,289	913,306	1,866,677	2,624,885	1,332,685	1,625,500	1,273,750	1,367,750	1,581,000	1,097,750	1,364,750	1,677,625	2,113,000	1,174,625	1,031,750	969,250	1,056,250	697,500	1,600,000	140,000
Carry-forward Reserve																					
Water Capital Reserve Fund		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water DCC Reserve Fund		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants/Developer Contributions		320,109	160,891	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
8,500,000 Long Term Debt		0	0	3,400,000	3,400,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
40.00%																					
Total Water Capital Source of Funds		1,414,398	1,074,197	5,266,677	6,024,885	1,332,685	1,625,500	1,273,750	1,367,750	1,581,000	1,097,750	1,364,750	1,677,625	2,113,000	1,174,625	1,031,750	969,250	1,056,250	697,500	1,600,000	140,000
Water DCC																					
New	150 Main-Connection Gaetjen to Sunray	0	0	0	0	0	0	0	0	0	0	0	0	0	60,000	0	0	0	0	0	0
	200 Main-Hwy 4A to Cypress (LP37)	0	0	0	0	0	0	160,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Despard to Maple Crescent (HP7)-200 Main	0	0	0	0	0	0	0	0	0	0	280,000	0	0	0	0	0	0	0	0	0
	Jensen: Bagshaw to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	0	0	110,000	0	0	0	0	0	0
	Jensen: Corfield to Bagshaw	0	0	0	0	0	0	0	0	0	0	0	0	0	105,000	0	0	0	0	0	0
New	R/W Acacia to Blenkin	0	0	0	0	180,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Reservoir #4 Duplication	0	0	0	0	0	0	0	0	0	0	2,000,000	0	0	0	0	0	0	0	0	0
	Scriel to Chinook - 150 Main-	0	0	0	0	0	110,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Stanford Ave: Shelly to Martindale	0	0	0	0	0	170,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Well - Springwood facility	0	300,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	Reservoir #1 - Springwood Facility	0	0	0	0	0	0	0	350,000	0	0	0	0	0	0	0	0	0	0	0	0
New	New Wells(Railway)	0	0	0	250,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2080	ERWS River Intake	393,029	635,060	2,279,587	1,884,081	74,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2091	ERWS Water Treatment	316,779	346,599	2,963,835	3,550,054	56,734	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2092	ERWS Aquifer Storage Recovery	320,109	200,911	1,089,230	941,554	34,534	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total DCC Capital		1,029,917	1,482,570	6,332,652	6,625,689	345,268	280,000	160,000	350,000	0	0	2,280,000	0	0	275,000	0	0	0	0	0	0
DCC Source of Funds																					
OPERATIONS																					
Existing		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal Assist		7,097	13,216	12,327	15,258	3,453	2,800	1,600	3,500	0	0	22,801	0	0	2,750	0	0	0	0	0	0
Total Operations		7,097	13,216	12,327	15,258	3,453	2,800	1,600	3,500	0	0	22,801	0	0	2,750	0	0	0	0	0	0
Carry-forward Reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water Capital Reserve Fund		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water DCC Reserve Fund		702,711	1,308,463	1,220,325	1,510,431	341,815	277,200	158,400	346,500	0	0	2,257,199	0	0	272,250	0	0	0	0	0	0
Grants/Developer Contributions		320,109	160,891	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Grant		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
8,500,000 Long Term Debt		0	0	5,100,000	5,100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
100%																					
Total DCC Source of Funds		1,029,917	1,482,570	6,332,652	6,625,689	345,268	280,000	160,000	350,000	0	0	2,280,000	0	0	275,000	0	0	0	0	0	0
Total Capital		2,444,315	2,556,767	11,599,329	12,650,574	1,677,953	1,905,500	1,433,750	1,717,750	1,581,000	1,097,750	3,644,750	1,677,625	2,113,000	1,449,625	1,031,750	969,250	1,056,250	697,500	1,600,000	140,000
SOURCE OF FUNDS																					
Operations		1,101,386	926,522	1,879,004	2,640,143	1,336,138	1,628,300	1,275,350	1,371,250	1,581,000	1,097,750	1,387,551	1,677,625	2,113,000	1,177,375	1,031,750	969,250	1,056,250	697,500	1,600,000	140,000
Carry-forward Reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water Capital Reserve Fund		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water DCC Reserve Fund		702,711	1,308,463	1,220,325	1,510,431	341,815	277,200	158,400	346,500	0	0	2,257,199	0	0	272,250	0	0	0	0	0	0
Grants/Developer Contributions		640,218	321,782	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Grant		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Long Term Debt		0	0	8,500,000	8,500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Source of Funds		2,444,315	2,556,767	11,599,329	12,650,574	1,677,953	1,905,500	1,433,750	1,717,750	1,581,000	1,097,750	3,644,750	1,677,625	2,113,000	1,449,625	1,031,750	969,250	1,056,250	697,500	1,600,000	140,000

Sewer Capital Fund		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Minor capital Items																					
New	Craig Bay Lift Station	60,000																			
New	Easements (ROW's)	50,000	50,000	50,000	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sewer Master Plan	0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0
	Work adjacent to development	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Minor Capital		175,000	165,000	115,000	115,000	65,000	65,000	115,000	65,000	65,000	65,000	65,000	115,000	65,000	65,000	65,000	65,000	115,000	65,000	65,000	65,000
Capital Items																					
	Ash Cres	0	0	0	0	0	0	0	0	0		3,400	14,000	0	0	0	0	0	0	0	0
New	Bagshaw to Stanford	0	0	0	0	0	0	0	0	0	0		6,250	25,000	0	0	0	0	0	0	0
	Banks Ave: Moilliet east	0	0	0	0	0		26,250	105,000	0	0	0	0	0	0	0	0	0	0	0	0
	Bass Ave: Moss South	0	0		22,500	90,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Bay Ave: Temple to #392W	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	22,500	90,000	0
	Bernard Ave: Hwy 4A to Moilliet	0	0	0	0	0	0	0	0	0	0		28,750	115,000	0	0	0	0	0	0	0
	Butler Ave: Craig to Corfield	0	0	0	0	0	0	0	0	0	0	0	0	0	35,000	140,000	0	0	0	0	0
New	Cedar Street: Hirst to Harnish	0		37,500	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	Craig Bay pump station - building	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	12,500	50,000	0
New	Craig Bay pump station - electrical	0	0	0	0	6,250	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	Craig Bay pump station - mechanical	0	0	0	0	12,500	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Craig St: Middleton to 40m North of Jens	0	0	0	0	0	0	0	0	20,000	80,000	0	0	0	0	0	0	0	0	0	0
	Despard Ave: Hwy 4a to Craig	0	0	0	0	0	0	0	0	0	0		47,500	190,000	0	0	0	0	0	0	0
4199	Dogwood: Bay to SRW	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Dogwood: Rushton North and South	0	0	0	0	0	0	0	23,750	95,000	0	0	0	0	0	0	0	0	0	0	0
	Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	Gerald	0	0	0	6,250	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Hirst Ave: Hwy 4A to MacMillian	0	0	0	0	0	0		22,500	90,000	0	0	0	0	0	0	0	0	0	0	0
New	Hirst Ave: James to Moilliet	0	0	0	0	0	0	0	0	0	0	40,000	160,000	0	0	0	0	0	0	0	0
New	Humphrey: mh 101 to 40	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0
	Hwy 19A: McMillan to Roscow	0	0	0	0	0	0	0	0	0	0	0	0	0	0	40,000	160,000	0	0	0	0
New	Hwy 19A: Pym to Wright	0	0	0	0	0	0	0	0	0	0	0	0	2,500	10,000	0	0	0	0	0	0
New	Hwy 19A: Roscow to Pym	0	0	0	0	0	0		20,000	80,000	0	0	0	0	0	0	0	0	0	0	0
New	Hwy 4A: Hwy 19A to Jensen	0	0	0	0	0	0	0	0	0	0	0	0	0	42,250	169,000	0	0	0	0	0
New	James Street: Harnish to Hirst	0	0	0	0	0		37,500	150,000	0	0	0	0	0	0	0	0	0	0	0	0
New	Jenkins	0	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0	0	0	0	0	0	0
	Jensen: Bagshaw to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	0	27,500	110,000	0	0	0	0	0	0
	Jensen Ave: Hwy 4A to Moilliet	0	0	0	0	45,000	180,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	Liliac: mh 696 to 686	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0
New	Lombardy: Hwy 19A to Morison	0	0	0	0	0	0	14,300	57,200	0	0	0	0	0	0	0	0	0	0	0	0
New	Martindale Pump Station - building	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	12,500	50,000	0
New	Martindale Pump Station - electrical	0	0	0	0	6,250	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	Martindale Pump Station - mechanical	0	0	0	0	12,500	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	McKinnon Street: Hirst to Harnish	0		37,500	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Memorial Ave: Hwy 4A to MacMillian	0	0	0	0	30,000	120,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Morison Ave: Moilliet to Pym	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		100,000	400,000	0
New	Morison Ave: Wallis to Lombardy	0	0	0	0	0	0	0	0	0	35,000	140,000	0	0	0	0	0	0	0	0	0
New	Morison Ave: Moilliet to Lombardy	0	0	0	0	0	0	42,000	168,000	0	0	0	0	0	0	0	0	0	0	0	0
	Moss Ave: Stanford to Craig	0	0		40,000	160,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Nanoose Ave: Pym to Renz	0	0	0	0	0	0	0	0		37,500	150,000	0	0	0	0	0	0	0	0	0
	Newcastle Ave Pym to Renz	0	0	0	0	0	0	0	0		37,500	150,000	0	0	0	0	0	0	0	0	0
New	Orchid: mh 690 to 692	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0
New	Park: Aberdeen to Temple	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	10,000	40,000	0
	Pollatch Street	0	0	0	0	0	40,000	0	0	0	0		10,000	40,000	0	0	0	0	0	0	0
New	PW Herring Gull Extension	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,250	25,000	0
New	Pym at Camas - mh 449 to 447	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0
New	Pym at Camas - mh 449 to 561	0	0	0	0	6,250	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New	Pym at Erminskin - mh 867 to 868	0	0	0	0	0	0	6,250	25,000	0	0	0	0	0	0	0	0	0	0	0	0

Sewer Capital Fund

		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
New	Pym at Forsyth - mh 564 to 690	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0	0
New	Pym at Rylands - mh 564 to 678	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0
	Roscow St: Hwy 19A to Bay	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	48,750	195,000	0
	Rowan Ave: Finholm to Acacia	0	0	0	0	0	0	13,750	55,000	0	0	0	0	0	0	0	0	0	0	0	0
	Rushton: Wisteria to Temple	0	0	0	0	0	0	0	31,250	125,000	0	0	0	0	0	0	0	0	0	0	0
New	RW - Camas - mh 820 to 819 to 103	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,250	25,000	0	0	0
New	Sanderson: Temple to Pym	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	22,500	90,000	0	0	0
	Stanford Ave: Craig To Shelly	0	0	0	0	0	0	0	0	0	0	0	0	105,000	420,000	0	0	0	0	0	0
	Sutherland Cres	0	0	0	0	0	0	0	0	0	0	0	16,250	65,000	0	0	0	0	0	0	0
4194	Temple Street Extension	75,000	75,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Transfield St: Young to Doehle	0	0	0	0	0	20,000	80,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Wallis Street	0	0	22,500	90,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Wisteria ST: Rushton to SRW	0	0	0	0	0	0	0	8,750	35,000	0	0	0	0	0	0	0	0	0	0	0
	Woodland Dr.: Acacia to end	0	0	0	0	0	0	0	0	0	0	20,000	80,000	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		135,000	75,000	97,500	458,750	393,750	535,000	220,050	646,450	365,000	216,250	608,400	362,750	570,000	617,250	355,250	245,000	240,000	212,500	850,000	0
Total Sewer Fund		310,000	240,000	212,500	573,750	458,750	600,000	335,050	711,450	430,000	281,250	673,400	477,750	635,000	682,250	420,250	310,000	355,000	277,500	915,000	65,000
Capital Items Source of Funds																					
	OPERATIONS	310,000	75,000	97,500	458,750	393,750	535,000	220,050	646,450	365,000	216,250	608,400	362,750	570,000	617,250	355,250	245,000	240,000	212,500	850,000	0
	Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sewer Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sewer DCC Reserve Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	GRANTS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Long Term Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital Items Source of Funds		310,000	75,000	97,500	458,750	393,750	535,000	220,050	646,450	365,000	216,250	608,400	362,750	570,000	617,250	355,250	245,000	240,000	212,500	850,000	0
DCC Capital Items																					
	Craig Steet - Phase 1 Moss to Stanford	0	0	0	0	0	0	0	0	0	140,000	0	0	0	0	0	0	0	0	0	0
4192	Corfield Street: Jensen to Hwy 19a	130,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4191	Corfield St: Stanford to Jensen	220,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Despard Avenue diversion: Craig to Corfi	0	0	0	0	0	0	0	0	0	0	150,000	0	0	0	0	0	0	0	0	0
	Hirst Ave: MacMillian to Moilliet	0	0	0	0	280,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4186	Martindale Lift Station Upgrade & 3rd Pui	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital Items		350,000	0	0	0	280,000	0	0	0	0	140,000	150,000	0	0	0	0	0	0	0	0	0
DCC Items Source of Funds																					
	Operations																				
	Existing	175,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Municipal Assist	1,751	0	0	0	2,800	0	0	0	0	1,400	1,500	0	0	0	0	0	0	0	0	0
	OPERATIONS	176,751	0	0	0	2,800	0	0	0	0	1,400	1,500	0	0	0	0	0	0	0	0	0
	Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sewer Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	DCC Res Fund	173,249	0	0	0	277,200	0	0	0	0	138,600	148,500	0	0	0	0	0	0	0	0	0
	GRANTS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Long Term Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital Items Source of Funds		350,000	0	0	0	280,000	0	0	0	0	140,000	150,000	0	0	0	0	0	0	0	0	0
Total Capital & Minor Capital		660,000	75,000	97,500	458,750	673,750	535,000	220,050	646,450	365,000	356,250	758,400	362,750	570,000	617,250	355,250	245,000	240,000	212,500	850,000	0

Sewer Capital Fund

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
TOTAL SOURCE OF FUNDS																				
OPERATIONS	486,751	75,000	97,500	458,750	396,550	535,000	220,050	646,450	365,000	217,650	609,900	362,750	570,000	617,250	355,250	245,000	240,000	212,500	850,000	0
Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sewer Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sewer DCC Reserve Fund	173,249	0	0	0	277,200	0	0	0	0	138,600	148,500	0	0	0	0	0	0	0	0	0
GRANTS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Long Term Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Source of Funds	660,000	75,000	97,500	458,750	673,750	535,000	220,050	646,450	365,000	356,250	758,400	362,750	570,000	617,250	355,250	245,000	240,000	212,500	850,000	0

2013 – 2017 Service Priorities

Administration	Human Resources	Bylaw Enforcement	Finance	Planning	Fire Department	RCMP	Engineering	Public Works	Parks & Facilities	General	Sanitary Sewer	Water
Health & Safety												
Insurance Claims 5,855	Occupational Health & Safety Program Administration 10,693			Animal control 0	Fire Protection 167,783	Police Protection 2,245,600		Snow Removal 148,564		2,578,495	Collection System O&M 194,273	Water Production (Wells/Intake) 328,301
Risk Assessment & Management 14,638	Joint Health and Safety Program Administration 10,693			Community Emergency Preparedness Planning and Training 0	Community Emergency Preparedness Planning and Training 101,501					126,832	Lift Stations O&M 143,651	Transmission/ Distribution System O&M 126,425
	Health & Safety Training and Development 13,731				Training of Volunteer Members 228,026					241,757	SCADA System Operation & Maintenance 7,466	Reservoirs O&M 41,253
										0		Pump Stations O&M 243,289
										0		Dam O&M 0
										0		Backflow & Cross Connections 72,344
										0		Laboratory Testing & Reporting 20,163
										0		Purification & Treatment 38,936
										0		SCADA System Operation & Maintenance 10,794
										0		Hydrant Maintenance 63,039
20,493	35,117	0	0	0	497,310	2,245,600	0	148,564	0	2,947,084	345,390	944,544
Legislation												
Council 288,720	Work Safe BC Claims Administration 10,693		Financial accounting and reporting 57,614	Building Inspection 6,335	Fire Code Inspections 69,079					432,441		
Bylaw Administration 17,566	OHS, JHS Compliance & Reporting 30,186		Budgeting 59,260	Subdivision Administration 131,029	Fire response Emergency Planning 31,740					269,781		
Meetings & Records Management 111,514			Audit 49,978	Development Administration 277,586						439,078		
Board of Variance 0			Long Term Debt & other Fiscal Services 104,838							104,838		
417,800	40,879	0	271,690	414,950	100,819	0	0	0	0	1,246,138	0	0

Administration	Human Resources	Bylaw Enforcement	Finance	Planning	Fire Department	RCMP	Engineering	Public Works	Parks & Facilities	General	Sanitary Sewer	Water
Development and Maintenance of Municipal Infrastructure & Assets												
Grant Funding Administration 69,380			Capital Planning & Infrastructure Renewal 7,292		Vehicle & Small Equipment Maintenance 109,258		Capital Planning & Infrastructure Renewal 52,632	Asphalt Patching & Rehabilitation 157,733	Sports Field Maintenance & Irrigation 182,608	578,903	Capital Planning & Infrastructure Renewal 0	Capital Planning & Infrastructure Renewal 0
			Property Insurance 58,758	Park Planning 0	Building & Grounds Maintenance 8,564		Engineering Standards Administration 29,515	Fleet Maintenance 0	Street Scope Maintenance 0	96,837		AWS Expansion Program 0
							Capital Works Project Management 222,687	Traffic Signals O&M 175,313	Building Maintenance 0	398,000		
							Capital Expenditure Programming 48,766	Street Signs 82,079	Tree Maintenance 186,480	317,325		
							Street Encroachment Permit Administration 26,983	Striping/Markings 70,497	Park Maintenance 287,924	385,404		
							Traffic Engineering 40,377	Street Lights O&M 116,875	Capital Planning & Infrastructure Renewal 0	157,252		
							Works & Services Inspection 369,447	Fire Equipment Maintenance 0	Building Custodial Services 0	369,447		
							Grant Funding Administration 9,835	Curb & Sidewalk Maintenance 84,615		94,450		
								Municipal Building Maintenance 584,354		584,354		
								Closed Drainage Maintenance 113,328		113,328		
69,380	0	0	66,050	0	117,822	0	800,242	1,384,794	657,012	3,095,300	0	0
Protection of Private Property												
				Zoning Administration 44,696	Fire Protection 156,938			Open Ditch Maintenance 172,884		374,518	Service Maintenance & Connections 64,359	Service Maintenance & Connections 274,519
				Building Permit Administration 219,632				Service Maintenance & Connections 21,380		241,012		
				0						0		
0	0	0	0	264,328	156,938	0	0	194,264	0	615,530	64,359	274,519

Administration	Human Resources	Bylaw Enforcement	Finance	Planning	Fire Department	RCMP	Engineering	Public Works	Parks & Facilities	General	Sanitary Sewer	Water
Organizational Welfare												
General City Administration 139,032	Safety Audits 3,208		Department Administration 49,143	IT Support 0			GIS Mapping & Applications 91,388	Equipment Safety & Certifications 16,804		299,575		
Council Strategic Planning 19,862	Personnel Policies, Procedures, Forms and Practices 20,974		Tax, Utility, Business Lic/Dog Lic Billing & Collections 161,135		Recruitment & Retention of Volunteers 30,268		Contract Administration & Support 45,198			277,437		
Policy Management 25,717	Employee Communications, Survey, Handbook, & Newsletter 32,080		Accounts Payable 80,738		Fleet Acquisitions 6,929		Aerial Orthophotos & Topographic Mapping 10,052			155,516		
IT Administration 305,779	Collective Bargaining and Collective Bargain Administration 26,404		Payroll 93,512							425,695		
Communications & Website 130,581	Performance Management, Career Development & Job Evaluations 10,693		Collections and General Accounting Services 72,679		Strategic Planning 6,929					220,882		
Collective Bargaining Administration 19,862	Employee Recognition Program 10,473		Liability Insurance 80,000							110,335		
	Recruitment, Retention & Succession Planning 9,112									9,112		
	Return to Work, Accommodations, and Benefits Administration 14,558									14,558		
	Employment Grant Funding Administration 0									0		
640,833	127,502	0	537,207	0	44,126	0	146,638	16,804	0	1,513,110	0	0
				Community Planning 95,513	Business Continuity Emergency Preparedness Planning 6,929					102,442		
		Business License Administration 3,244		Business License Administration 10,800						14,044		
0	0	3,244	0	106,313	6,929	0	0	0	0	116,486	0	0

Administration	Human Resources	Bylaw Enforcement	Finance	Planning	Fire Department	RCMP	Engineering	Public Works	Parks & Facilities	General	Sanitary Sewer	Water
Grants In Aid 0		Bylaw Complaint Administration 138,813	Library 526,458	Bylaw Complaint Administration 0	Fire Safety Programs 25,890	Keep of Prisoners 80,000	Multi-Modal Planning & Implementation 12,548	Litter & Fall Leaf Pick-up 24,606	Park Maintenance & Furnishings 237,860	1,046,175		Water Conservation Program 3,245
Permissive Tax Exemptions 0		Animal Control 15,784			Emergency Preparedness Neighbourhood Plans 6,929		0	Street Cleaning 123,030	Horticulture/ Annuals 118,685	264,428		
Homelessness Task Force 0				Official Community Plan/ Long Range Planning 11,754			Special Events Administration 16,630	Dust Control 35,939	Streetscape Maintenance 245,844	310,167		
				Conservation Programs (Aqua Star) 0					Chipping Program 20,348	20,348		
				Social Planning 0					Communities in Bloom 0	0		
				Environmental/ Sustainability Planning 0					Special Events Facilitation 32,916	32,916		
				Sign permitting 0					Goose Control 28,966	28,966		
				Committee Administration 0					Vandalism Repairs 9,566	9,566		
				Downtown Parking Administration 0					Security Systems & Patrol 1,317	1,317		
				Visitor Information Centre 42,200						42,200		
				Park Acquisition Planning 0					Graffiti Abatement 9,566	9,566		
0	0	154,597	526,458	53,954	32,819	80,000	29,178	183,575	705,068	1,765,649	0	3,245
1,148,506	203,498	157,841	1,401,405	839,545	956,763	2,325,600	976,058	1,928,001	1,362,080	11,299,297	409,749	1,222,308

Administration	Human Resources	Bylaw Enforcement	Finance	Planning	Fire Department	RCMP	Engineering	Public Works	Parks & Facilities	General	Sanitary Sewer	Water
Centralized Work Order Management System			Carbon tax reporting	Environmental & Sustainability Planning	Expanded First Responder Program			Pavement Management System	Beach Erosion & Restoration		Fats/Oils/ Grease Program	Watershed Protection
Property Management			Development of policies for reserves and investments		Functional Emergency Preparedness Exercises		Seismic Vulnerability Assessment	Downtown Parking	Weed Abatement		Manhole Inspection Program	
Purchasing Agent			Updating purchasing and travel expense policy		Community Wild fire Protection Plan		Performance Measurements & Benchmarking	Signal Connectivity			Water Reclamation Applications	
Electronic Document & Records Management System			Quarterly reporting of actuals to budget				Trail & Bikeway Development Program	Alternative Fuels & Vehicles				
City Archive			Preparing, maintaining and updating procedure manuals for positions				Greenhouse Gas Reduction Program	Storm Water Discharge/ Pollution Prevention				
								Detention Basins for Storm water Quality				