

2012 Approved Spending Packages

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department Administration

Records Management

PROGRAM

ACCOUNT NUMBER

DESCRIPTION	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
Mobile High Density Compact Shelving (HDGS)	58,000	58,000				58000
Budgeted Amount includes 10% Contingency.						
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						
5 Excellence in Governance						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
HIGH	<p>Currently the city is at maximum capacity for records storage. Some records are stored in an environment that is causing continuous degradation of the records and will require expensive remediation treatment in the future - particularly if the records are to be used for any legal purposes. The City is statutorily required to maintain records; some permanently others for varied periods from 2 to 10 years. In order to meet legislated requirements and ensure documents are maintained and retrievable for legal and or court purposes, proper storage of records, ideally in an environmentally controlled area is required. HDGS can double the life span of our current storage capacity quickly and in a cost effective manner. Failure to address the records storage needs can place the City in a position of liability in the event we are the subject of a lawsuit; it can create a safety hazard for employees both from the haphazard storage of file boxes to the air quality issues associated with records in dusty, rodent infested areas.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>The alternatives to installation of HDGS are: (1) Construction of a dedicated Archives and Records facility for the City of Parksville, or (2) Implementation of an electronic document and records management system. Both of these options are costly and take significant time to design and implement. While at some point in the not too distant future the City will need to move toward EDRMS, the need for storage has reached a point where faster action is required. The installation of HDGS can be done quickly and economically, virtually doubling our storage capacity in the time it takes to install the shelving. In the meantime it provides an opportunity to assess our other records management needs and take the time to find the most appropriate system for the City.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$	Unknown					

CITY OF PARKSVILLE

2012-2016 SPENDING PACKAGE

Department	Human Resources	Funding Source	
Account	Health & Safety (HR)	Account Number	113050-420
Budget Request	\$5,000-\$7,000	Priority	Organizational Welfare
Budget Amount		\$0 Future Budget Amounts	unknown
Description	Safety Audit		

Budget Impact

Benefits

Will provide us with valuable information of where our Safety Program is at now, where we should be and how we can move towards attaining COR Certification - which will save the City money (10% rebate on WorkSafeBC base assessment with a COR-OHS; and a 5% rebate on WorkSafeBC base assessment with a COR -RTW).

Possible consequences if not approved

We will not have baseline of where we are at (Safety Program) and where we need to be. The City will not save money and will not be recognized as an organization that has met a Health & Safety Management System standard.

CITY OF PARKSVILLE

2012-2016 SPENDING PACKAGE

Department	Human Resources	Funding Source	
Account	Health & Safety (HR)	Account Number	113050-420
Budget Request	\$5,000-\$7,000	Priority	Health and Safety
Budget Amount		\$0 Future Budget Amounts	\$2,500
Description	Digital Action Tracking System - Safety and Training Tracking Database		

Budget Impact

Benefits

Increased Efficiency and effectiveness; improved reports (more reports); improved records management; able to track and report on Training and learning, job competencies, deliver training content to employees online, track near misses/close calls, collect and investigate hazard reports; conduct mini audits of personnel and their immediate work areas - track completion and view statistics; keep track on contractors, suppliers, customers, stakeholders and others and the activities that relate to them; even deliver a weekly newsletter (derived from the database information. Will allow for better coordination of tasks and training

Possible consequences if not approved

Will be much less efficient/effective at tracking and reporting - much more time-consuming.

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department Fire Department

FD Operations

FD Equipment 1-2-40-1894-450

PROGRAM

ACCOUNT NUMBER

DESCRIPTION	AMOUNT	FUNDING		TOTAL COST
		BUDGET (TAXES)	RESERVES	
Thermal Imaging Cameras				
Requesting funding to provide an additional three (3) Thermal Imaging cameras, one to have video/picture capture capability. These additional cameras will be place in service on frontline fire apparatus, currently without imagers, and with the duty officer.	\$14,000	\$6,000		\$20,000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION				

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
High	<p>The application of thermal imaging technology in the fire service is one of the most useful and "game changing" innovations in recent history. The usefulness of thermal imaging cameras has been embraced by the Parksville Fire Department and the fire service in general. Thermal imaging cameras (TIC's) have made it possible to better size-up situations; see heat through smoke and in smoke; locate fires and trapped occupants more quickly; help fire fighters move more quickly and have better awareness of their surroundings thereby improving safety. Uses also include Hazardous Materials response applications; investigation of alarm activations and smells complaints; locating victims ejected from motor vehicles and locating persons in the water; and in the overhaul of fires helping to locate hot spots and/or areas of concealed fire. TIC's have proven to be a highly effective in helping fire fighters perform their work which in turn speeds up outcomes. Currently the PVFD has two thermal imaging cameras in service. In order for the PVFD to apply the technology to our benefit in a more consistent manner we require a camera in each of our front line apparatus and one with our duty officer. This will allow the fire department to include the TIC in standard operational guidelines for use in almost all situations. Additionally, the department will benefit from being able to utilize the devices for training purposes. Not funding these devices will leave the department in the position of not being as effective as possible and not being able to provide all team members with standardized tools, i.e. one crew will benefit from a camera while another may not. The policy of providing the best technology available to standardize operations, and also to enhance the ability of fire fighters to do their work and to improve safety, is critical to providing effective service.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>Like many frontline pieces of equipment (I.E. turnout gear & self contained breathing apparatus) the value is in the benefits. TIC's significantly enhance the fire fighter's ability to perform his/her job thereby increasing effectiveness of the fire fighter and the fire department. This translates into improved quality of service thereby enhancing public safety. The loss of life and property is of great detriment to the community and thermal imagers help to reduce these losses. The up front cost of the imagers will contribute directly to the saving of life and property as the benefits of this technology directly relate to the number one priority of the fire service - the prevention of death and injuries as a result of fire. The investment in Thermal Imaging technology on behalf of the community (fire department customers) will inevitably pay dividends in terms of life safety and will contribute to the limiting of dollar losses due to fire. TIC costs are dropping while the quality of the images and the functionality of the imagers continue to improve by leaps and bounds. TIC's are a piece of equipment that see frequent use across a wide variety of circumstances, making them invaluable as one of the most vertistile pieces of equipment available to the fire service today.</p>

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department **RCMP**

RCMP Admin 1-2-45-2002-330

PROGRAM

ACCOUNT NUMBER

DESCRIPTION	AMOUNT	FUNDING SOURCE		TOTAL COST
		BUDGET (TAXES)	RESERVES	
Increase PS Admin staff from 2.75 FTE's to 3	16,000.00	16,000.00		16,000.00
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION				

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>Regular members of the RCMP require a contingent of support staff employees (detachment clerks) to work with the members. The accepted ratio of detachment clerks to members is one detachment clerk for every four members. In 2010, the Oceanside Detachment increased it's regular member strength by two officers, one funded by the City of Parksville and the other by the Town of Qualicum Beach. These two members have formed the detachment's Crime Reduction Unit. The Oceanside Detachment is requesting that the City of Parksville fund a 1/4 time detachment clerk position in support of the additional member that was approved in 2010. It is anticipated that the Town of Qualicum Beach will also fund a 1/4 time detachment clerk position. This funding will allow the detachment to employ a 1/2 time detachment clerk position to support the Oceanside Detachment's Crime Reduction Unit. If this position is not funded, it will lead to a drain on other detachment clerks who are already fully engaged in their duties.</p>
	BRIEF COST / BENEFIT ANALYSIS

	2013	2014	2015	2016
FUTURE YEARS IMPACT - \$	16,480	16,974	17,484	18,008

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department

DESCRIPTION	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
Community Park - Ball field Drainage/Parking		200,000				200,000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>This project involves the design (by staff) and construction (by contractor) of drainage works and reconstruction of the existing gravel parking lot near the base ball/soccer fields located at the southern edge of the Community Park. The work will also necessitate a review of drainage for the Community Park to formulate a strategy to best address already existing drainage problems and ensure that the proposed works do not aggravate these problems.</p> <p>The heavily used gravel parking area near the baseball field currently has no drainage infrastructure. Drainage falling on this site is not controlled and results in unacceptable conditions for parking during the wet season. Also, during summer, there is a significant dust problem. The park facilities experience high usage at certain key events and times during the year and the City could benefit from maintaining a higher standard of parking near the down town core as identified in the Parksville Downtown Core Parking Study(this site is specifically referenced). This is expected to promote year-round usage alleviating some of the downtown parking demands.</p> <p>If this project is not funded, the already failed drainage system under the ball fields will continue to worsen to the point where the fields will no longer be useable. Also, there will continue to be no relief for significant parking challenges in the park and downtown areas.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>The drainage modifications and parking area design/construction is expected to cost \$200,000</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$						

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department Engineering and Operations

PROGRAM		ACCOUNT NUMBER				
DESCRIPTION Health and Safety Training	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
		25,000			10,000	35000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>The City's Health and Safety Policy Statement identifies that "the City of Parksville is committed to providing a safe and healthy work environment for all of its employees" In recognition of the Health and Safety Policy Statement and other legislative and Work safe BC requirements the City is undertaking a program to ensure that staff are effectively trained in all areas of their operation including; fall protection, confined space first aid, whmis, shoring, traffic control, handling of dangerous goods along with mobile and small equipment operations and monthly safety meetings just to name a few. These training courses are not a one time event they do expire and need to be renewed. Many of the courses need to be repeated on a one or two year cycle. Our long term goal in the Health and Safety program to perform an internal audit to ensure that we are managing health and safety issues in an effective manner. Training is a key component to achieving excellence in this area. If the staff are not adequately trained the City and Management and Supervisory staff may be liable under the current legislation. The cost of the Health and Safety training based on a minimum of 24 hours per full time employee is in addition to other legislative legislated training required fro Environmental Operator certification and professional development.</p>
	<p>BRIEF COST / BENEFIT ANALYSIS</p> <p>Training costs based on an average of additional 24 hours per full time staff per year, 12 hours for seasonals adn 5 hours for students is \$21,042 in the Parks, Facilities and Public Works and \$6,600 in Utilities. It is estomated that a further \$6,000 is required to support the costs of bringing in external trainers, The total costs would be \$10,000 for Utilities to be funded from the Water and Sewer Companies and \$25,000 to be funded from General taxation.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$	35000	35000	35000	35000	35000	35000

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department

PROGRAM

ACCOUNT NUMBER

DESCRIPTION	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
Three Railroad Track Crossing Repairs		300,000				300,000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>This project is to complete repairs to two railroad track crossings at Albennie Highway (4A) and one at Craigs Crossing(19A). The condition of these crossings has deteriorated to the point where delay to repairs could result in significant safety/liability issues related to the movement of vehicular traffic (see attached photo). City engineering staff have already been in contact with rail authorities and have worked out an economical repair treatment.</p> <p>If this work is not funded, there will be an unacceptable level of risk of injury or damage to passengers and vehicles traversing the crossings.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>This project is expected to cost \$300,000 and will completely rebuild the crossing panels at the tracks.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$						

COUNCIL APPROVED A TEMPORARY REPAIR OF \$81,000

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department

DESCRIPTION	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
Pavement Management System		200,000				200,000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>This project involves the purchase of proven pavement management software and hiring of a Consultant to initiate the Pavement Management System including development of multiple, cost effective, pavement rehabilitation strategies. Periodic Studies would also be required (every 5 years) to record condition data and re-evaluate and prioritize local roads.</p> <p>In the past, resurfacing of local roads has been handled in a reactive manner without the assistance of a formalized pavement management system. Candidate projects requiring resurfacing were identified ahead of time by City staff (with a visual drive-by of streets known to be distressed) and/or as a result of public complaints. This type of assessment tends to be reactive and usually results in the City having to spend a premium to try to maintain roads in an acceptable condition. The resulting road improvement investment tends to be applied long after the road structure (granular portion supporting pavements) is negatively impacted to the point where a premature complete road structure replacement is required.</p> <p>By not funding this system, the City will continue to spend a premium on pavement maintenance in a reactive, unscientific manner.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>It is expected that there will be an initial investment of \$200,000 required to implement the Pavement Management System. Then an ongoing \$20,000 every five years may be needed to update the program.</p> <p>The key benefit of a pavement management system is long-term significant cost savings by optimizing limited available pavement funds to the best use.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$					20,000	

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department

PROGRAM		ACCOUNT NUMBER				
DESCRIPTION	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
Storm water Drainage System Master Plan		150,000				150,000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>This project involves the updating of the 1998 Storm Drainage System Master Plan. We have based past Storm Drainage Capital Projects on the study's recommendations. However, there have been extensive new information and regulations introduced in the last 12 years that leave the 1998 Study out of date with current practises and understanding of managing storm water and storm water quality. In addition, the drainage infrastructure in the Master Plan does not reflect numerous changes made by City forces and developers over the past 14 years.</p> <p>The proposed study update will:</p> <ul style="list-style-type: none"> - Review past standards and philosophies against current storm water management / best engineering practises. - Update the Storm Drainage System model so the study area can be modelled to examine and identify the inadequacies of the existing storm water drainage system and associated facilities. - Deliver an update storm water drainage system inventory. - Recommend short and long term improvement measures to meet the current standards and future needs. - Identify, prioritise and provide appropriate class cost estimates for future Capital Plan projects in a cost effective manner. - Identify critical locations at which flow monitoring or storm water quality assessments need to be considered. - Recommend current best practises for storm water discharge into environmentally sensitive waters, i.e. the Englishman Estuary. - Provide commentary on storm water with respect to future Climate Change scenarios for the City to be aware of and make policy revision as required. - Evaluate alternative detention basin concepts to control overland drainage flow from south of the City boundaries to lessen flows through the City's drainage system and improve storm water discharge quality. <p>Failure to undertake the study will leave the City in a position of uncertainty regarding the current state of the storm water system as well as not understanding the implications of an out dated plan moving forward. Potential development upgrade opportunities related to OCP changes will be missed.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>It is expected that there will be an initial investment of \$150,000 required to develop the Storm water Drainage System Master Plan Update. Then an ongoing \$25,000 may be needed about every five years to update the inventory.</p> <p>Capital projects resulting from the updated Master Plan will be prioritized subsequently and programmed for future year construction.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$					25,000	

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department

PROGRAM		ACCOUNT NUMBER				
DESCRIPTION	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
Stormwater Drainage Easements		75,000				75,000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>This project involves the review and update / reconciliation of any missing stormwater drainage easements by staff with technical support by the City's on-call surveying and legal firms.</p> <p>Based on ongoing drainage maintenance activities, it has come to our attention that some City owned drainage pipes, culverts and open ditches are located on private property with no legal rights favouring the City for access and maintenance. To date we do not have an inventory of stormwater drainage easements that is easily referred to. Instead we have an excel spreadsheet, maintained by the Administration Dept., that does not lend itself to either finding SRW documents easily nor understanding what is missing. Easements are required wherever stormwater infrastructure, owned and maintained by the City, is built on private property. This provides legal authority for the City to access and maintain the infrastructure. Ideally this information would be available on MapGuide for all departments to access.</p> <p>Without legal easement agreements the City is not in a position to access private property to undertake inspection nor maintenance which contradicts Sanitary and Storm Sewerage System Bylaw No. 1319. This leaves the City potentially in a position for future litigation should City-owned stormwater drainage infrastructure fail and cause property damage.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>It is expected that there will be an initial investment of \$75,000 required to acquire the Stormwater Drainage Easement review and update.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$						

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department

PROGRAM

ACCOUNT NUMBER

DESCRIPTION	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
Public Works Hanger		1,000,000				1,000,000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>This project includes the purchase and installation of a warehouse type hanger building for the Public Works Yard (see attached photo).</p> <p>There is currently a lack of proper facilities at the works yard compounded by a significant demand for space. As an example, the recently leased Annex installed at the yard (to provide 8 additional offices) was immediately filled with staff upon receiving occupancy. Most of the City owned equipment at the Yard, representing an investment of approximately 2.5 million dollars, is sitting out in the weather depreciating at a much faster rate than equipment that is under cover. There are multiple sheds and out buildings that are unpermitted and required significant upgrades (if not demolition). Further degradation of these buildings may also pose health hazards for workers entering to retrieve equipment(see attached photos). The lunchroom is inadequate to handle meetings, the locker room is substandard and the mezzanine is out of code compliance. The Shops are inadequate as there is insufficient room to accommodate working on more than one vehicle at a time, the structural members are inadequate to support Operations need to lift heavy mechanical equipment/parts, the floor is not adequate to support a hoist for the Fire trucks, there are safety concerns with working on larger equipment in such a small space, etc...</p> <p>If this project is not funded, the City will be forced into a series of uneconomical upgrades to the existing works yard facilities including lockers, locker space, lunchroom area, mezzanine, shops, garage, storage, files, removal of unpermitted sheds.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>Engineering and Operations have significantly outgrown the existing Public Works Yard building/shops/garage that was acquired over ten years ago. It is anticipated that it would be much more cost-effective to purchase erect and modify the existing, but never used, Air Cadet hanger facility, available for \$70,000 (a significant savings) versus modifying the existing Public Works building, mezzanine, garage, shops and yard facilities to meet codes and be useable for existing and future departmental staff.</p> <p>This project is expected to cost \$1,000,000 which would be funded by deferring the construction of the Temple Street Capital Upgrade project. Design of Temple Street would be completed in 2012. However, the construction would be phased through 2013 - 2014.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$	700,000					

COUNCIL APPROVED \$100,000 FOR THE PURCHASE AND TRANSPORTATION OF THE HANGAR FROM THE CADETS.

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department Engineering and Operations

PROGRAM

ACCOUNT NUMBER

DESCRIPTION Traffic management equipment Sign Maker and traffic counter classifier	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
		\$14,000				14000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>The responsibilities of Public works includes the supply and installation of regulatory, warning, information and construction signs and other traffic related duties. As part of our on going maintenance program in 2012 we are planning to upgrade and replace a number of our aging street name signs. Currently the street name and other regulatory signs are tendered on an annual basis. The current supplier is Sherine Industries based out of Burnaby. The current cost for a 9 x 30" street name blade is \$46.50. The total cost of materials in 2011 was \$12,590. If we were to purchase a extruded aluminum blank that is sheeted with Engineer grade sheeting the cost would less than half at \$22.50. We would then use the plotter to cut the letter and apply it to the sign blank, we estimate the labour and material costs to do this at \$12 making the total cost to manufacture the street name blade at \$34.50 or approximately \$12 less per sign than purchasing it. The plotter cutter would also allow us to increase the level of service by replacing damaged street name and other signs in a more timely manner. The cost savings will allow us to increase the number of signs that we will be able to replace with current budgets in any given year. Another service provided by the department is traffic and speed counts. The se counts are often in response to a neighbourhood inquiry regarding the speed and or volumes of traffic on a local road or may be in support of road network planning. This service is currently provide by an Engineering consultant. The purchase of the software and traffic counting equipment is estimated at \$5,000 and will allow us to perform this function in house with existing staff. Having the equipment readily available will allow us to be more cost effective and provide a quicker and more thorough response to resident inquiries regarding traffic speed and volume.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>The estimated cost to purchase both pieces of equipment is \$14,000. We will deliver the service with existing staff so there will be no additional labour costs. Over time we anticipate savings and an increase level of service to the residents by providing these services in house.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$	0	0	0	0	0	0

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department Engineering and Operations

PROGRAM

ACCOUNT NUMBER

DESCRIPTION Snow and Ice Control equipment	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
	\$45,000	\$45,000				45000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>Purchase of a front plow and anti icing unit for snow and ice control. The tandem axle truck currently does not have a front plow. When there are heavy volumes of snow the belly plow on the tandem dump truck is unable to clear the snow effectively. As a result the small 4x4 front plows are used on 19A which are less effective and hard on the vehicles resulting in frequent breakdowns and added maintenance costs. The front plow for the tandem will allow Operations to more effectively clear large volumes of snow from the major roads and should reduce maintenance requirements on the smaller units. The anti icing unit is a liquid spray unit used to apply salt brine. This is used ahead of snow events or in advance of freezing temperatures. By using liquid salt brine it reduces the amount of winter salt applied to the roads, can be applied quicker and is found to be more effective than regular road salts for certain applications.</p> <p>BRIEF COST / BENEFIT ANALYSIS</p> <p>The cost benefit in purchasing the plow is reduced maintenance costs on the remaining fleet currently used inappropriately to clear heavy volumes of snow and more effectively using the tandem axle truck. The anti icing using will result in reduced use of winter road salts and associated costs of materials as well as by being able to apply salt brine ahead of a winter snow and ice events will help to break the bond between the road and the snow allowing for easier snow clearing and should improve traffic safety and efficiencies.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$	\$2,000 per year future equipment replacement cost	\$2,000 per year future equipment replacement cost	\$2,000 per year future equipment replacement cost	\$2,000 per year future equipment replacement cost	\$2,000 per year future equipment replacement cost	\$2,000 per year future equipment replacement cost

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department Engineering and Operations

Department: Engineering and Operations		PROGRAM	ACCOUNT NUMBER			
DESCRIPTION	AMOUNT	FUNDING				TOTAL
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER Water	COST
Improve access and repairs to air valve and fire flow meter vaults and purchase a portable flow meter					55,000	55000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>There are 4 water meter fire screen and one air valve chamber that require significant improvements to the chambers to be able to access them safely and to complete necessary maintenance and repairs. Each of these chambers will exceed \$5,000 in costs and the plan is to bundle them into one project. The locations include; air valve chamber behind Earthman in the railway ROW, Craig Bay, Wembley Place and Springwood Middle School. If not funded we will not be able to repair the air valve and gate valve in the railway ROW which could potentially cause a problem with the water system. If the access to the chambers at the other locations are not improved it may have a negative impact on the speed with which the chambers can be accessed and the safety of the workers. The other component of this spending package is the purchase of portable flow meter to measure. The purpose of the equipment is to calibrate models and provide more accurate information for planning and design.</p> <p>BRIEF COST / BENEFIT ANALYSIS</p> <p>Efficiencies in operations and improved safety will be realised with proposed improvements to the accesss.. The flow meter will allow us to calibrate the models and confirm that we are planning correctly. Currently we rely on outside consultantst to provide this service, doing it in house will allow for increased flexibility and over time reduce costs.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$	0	0	0	0	0	0

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department Engineering and Operations

PROGRAM		ACCOUNT NUMBER				
DESCRIPTION Utility Maintenance equipment - Pressure washer	AMOUNT	FUNDING				TOTAL
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER Water / Sewer	COST
					30,000	30000
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>A portable pressure washer (trailer) is required for utilities. It is required to clean fire screens and other utility appurtenances. While the pressure washer will also be used in all other areas of the operation it will be primarily assigned to the utilities maintenance programs , the cost of this unit is estimated at \$15,000.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>Efficiencies will be realised with allowing us to pressure wash fire screens and other appurtenances quicker and in a more effective manner.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$	0	0	0	0	0	0

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department

PROGRAM

ACCOUNT NUMBER

DESCRIPTION	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
Sanitary Sewer System Master Plan		150,000				150,000
Sewer Fund						
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>This project involves the updating of the 1996 Sanitary Sewer System Master Plan. We have based past Sanitary Sewer Capital Projects on the study's recommendations. However, there has been extensive new development in the last 12 years as well as 2 OCP updates that leaves the 1996 Study out of date with the pending OCP Update. In addition, the sanitary drainage infrastructure in the Master Plan does not reflect numerous changes made by City forces and developers over the past 16 years.</p> <p>The Study Update will:</p> <ul style="list-style-type: none"> - Review past standards and philosophies against current sanitary sewer system best engineering practises. - Update the Sanitary Sewer System model so the study area can be modelled to examine and identify the inadequacies of the existing sanitary sewer system and associated facilities. - Deliver an update sanitary sewer system inventory. - Recommend short and long term improvement measures to meet the current standards and future needs. - Identify critical locations at which flow monitoring needs to be considered. - Develop educational information regarding industrial waste pretreatment, handling of fats, oils and grease (FOG), and other information to extend the life of our sewer collection system. <p>Failure to undertake the study will leave the City in a position of uncertainty regarding the current state of the sanitary sewer as well as not understanding the implications of an out-dated plan moving forward. Potential development upgrade opportunities related to OCP changes will be missed.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>It is expected that there will be an initial investment of \$150,000 required to implement the Storm water Drainage System Master Plan Update. Then an ongoing \$25,000 may be needed every five years to update the inventory.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$					25,000	

THE CITY OF PARKSVILLE

BUDGET SPENDING PACKAGE REQUEST

YEAR

2012

Department

DESCRIPTION	AMOUNT	FUNDING				TOTAL COST
		BUDGET (TAXES)	RESERVES	GRANTS	OTHER	
Sanitary Sewer Easements		75,000				75,000
Sewer Fund						
STRATEGIC PLAN REFERENCE SECTION & DESCRIPTION						

PRIORITY	EXPLANATION / JUSTIFICATION / IMPACT OF NOT FUNDING
	<p>This project involves the review and update / reconciliation of any missing sanitary sewer easements by staff with technical support by the City's on-call surveying and legal firms.</p> <p>Based on ongoing sanitary maintenance activities, it has come to our attention that some City owned sanitary pipes are located on private property with no legal rights favouring the City for access and maintenance. To date we do not have an inventory of sanitary sewer easements that is easily referred to. Instead we have a excel spreadsheet, maintained by the Administration dept., that does not lend itself to either finding SRW documents easily nor understanding what is missing. Easements are required wherever sanitary sewer infrastructure, owned and maintained by the City, is built on private property. This provides legal authority for the City to access and maintain the infrastructure. Ideally this information would be available on Mapguide for all departments to access.</p> <p>Without legal easement agreements the City is not in a position to access private property to undertake inspection nor maintenance which contradicts Sanitary and Storm Sewerage System Bylaw No. 1319. This leaves the City potentially in a position for future litigation should City-owned sanitary sewer infrastructure fail and cause property damage.</p>
	BRIEF COST / BENEFIT ANALYSIS
	<p>It is expected that there will be an initial investment of \$75,000 required to acquire the Sanitary Sewer Easement review and update.</p>

	2013	2014	2015	2016	2017	2018
FUTURE YEARS IMPACT - \$						

Reserve Account and Fund Balances

Reserve Fund Summary

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Accumulated Surplus	4,566,717	1,856,721	3,202,095	1,429,616	1,739,793
Future Expenditure Res	0	238,922	238,922	238,922	238,922
General Capital Reserve	178,155	5,230	5,348	5,468	5,591
Parkland Reserve	656,767	657,092	671,877	686,994	702,451
Off Street Parking Reserve	215,936	220,795	225,763	230,843	236,037
Road DCC Reserve	1,372,316	1,088,347	1,055,562	1,555,239	1,867,976
Land Sale Reserve	126,723	129,574	132,489	135,470	138,518
Open Spaces DCC Reserve Fund	2,304,999	1,745,601	767,624	1,028,388	1,308,644
Storm Sewer DCC Reserve	(8,903)	(299,063)	(201,953)	(240,888)	(164,250)
Total Reserve Ending Balance	<u>9,412,710</u>	<u>5,643,220</u>	<u>6,097,728</u>	<u>5,070,052</u>	<u>6,073,681</u>

Water Utility Fund

2012 - 2016 Final Financial Plan

Reserve Fund Summary

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Surplus	4,102,096	3,201,567	2,275,122	124,322	18,661
Future Expenditure Res	0	0	0	0	0
Water Capital Reserve	152,856	156,225	159,740	163,334	167,009
Water DCC Reserve	1,628,706	1,094,148	(31,181)	421,449	(1,770,419)
Total Water Utility Reserves	<u>5,883,657</u>	<u>4,451,939</u>	<u>2,403,680</u>	<u>709,104</u>	<u>(1,584,750)</u>

Sewer Utility Reserve Fund Summary

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
Surplus	2,407,622	2,468,543	2,205,901	1,878,287	1,625,982
Future Expenditure Res	0	0	0	0	0
Sewer Capital Reserve	663,480	682,994	702,898	723,388	744,475
Sewer DCC Reserve	22,420	68,589	119,811	172,409	(230,529)
Total Reserve Fund Balances	<u>3,093,522</u>	<u>3,220,126</u>	<u>3,028,610</u>	<u>2,774,083</u>	<u>2,139,928</u>

Property Taxes

CITY OF PARKSVILLE
2012
Property Tax Rates and Revenues

PROPERTY CLASS	ASSESSED VALUES	General Municipal		DEBT		LIBRARY		TOTAL MUNICIPAL	
	MUNICIPAL	RATE/ RATIO	AMOUNT/ % OF TOTAL	RATE/ RATIO	AMOUNT	RATE/ RATIO	AMOUNT	RATE/ RATIO	AMOUNT
01 RESIDENTIAL	1,962,557,997	3.8484 1.0000	7,552,708.20 0.751616	0.0491 1.0000	96,361.60 0.753251	0.1871 1.0000	367,194.60 0.753312	4.0846 1.0000	8,016,264.39 75.331200%
02 UTILITY	749,900	20.2683 5.2667	15,199.20 0.001513	0.2586 5.2667	193.92 0.001516	0.9854 5.2667	738.95 0.001516	21.5123 5.2667	16,132.07 0.151600%
03 SUPPORTIVE HOUSI	0	3.8484 1.0000	0.00 0.000000	0.0491 1.0000	0.00 0.000000	0.1871 1.0000	0.00 0.000000	4.0846 1.0000	0.00 0.000000%
04 MAJOR INDUSTRY	0	6.2844 1.6330	0.00 0.000000	0.0802 1.6330	0.00 0.000000	0.3055 1.6330	0.00 0.000000	6.6701 1.6330	0.00 0.000000%
05 LIGHT INDUSTRY	7,720,400	6.2844 1.6330	48,518.08 0.004828	0.0802 1.6330	619.18 0.004840	0.3055 1.6330	2,358.58 0.004839	6.6701 1.6330	51,495.84 0.483900%
06 BUSINESS/OTHER	232,868,653	10.1655 2.6415	2,367,226.29 0.235577	0.1285 2.6161	29,923.62 0.233911	0.4895 2.6161	113,989.21 0.233853	10.7835 2.6400	2,511,139.12 23.385300%
07 MANGD FOREST	0	3.8484 1.0000	0.00 0.000000	0.0491 1.0000	0.00 0.000000	0.1871 1.0000	0.00 0.000000	4.0846 1.0000	0.00 0.000000%
08 RECREATION/ NONPROFIT	6,188,000	10.3899 2.6998	64,292.70 0.006398	0.1326 2.6998	820.53 0.006414	0.5051 2.6998	3,125.56 0.006412	11.0276 2.6998	68,238.79 0.641200%
09 FARM	97,039	7.0464 1.8310	683.78 0.000068	0.0899 1.8310	8.72 0.000068	0.3426 1.8310	33.25 0.000068	7.4789 1.8310	725.74 0.006800%
TOTALS	\$ 2,210,181,989		\$ 10,048,628		\$ 127,928		\$ 487,440		\$ 10,663,996

**City of Parksville
2012 Property Tax Rates**

Tax Rates (Dollars of tax per \$1,000 taxable value)

	General Municipal Purposes	Downtown Business Improve- ment Area	Debt	Library	School	Regional District	Regional District Waste Water	Hospital	BCAA	MFA	Total
		(Note 1)									
Class 1 Residential	3.8484	-	0.0491	0.1871	2.0796	0.8007	0.7042	0.2169	0.0599	0.0002	7.9461
Class 2 Utility	20.2683	-	0.2586	0.9854	14.2000	4.2170	3.7089	0.7592	0.5113	0.0007	44.9094
Class3 Supportive Housing	3.8484	-	0.0491	0.1871	0.1000	0.8007	0.7042	0.2169	0.0000	0.0002	5.9066
Class 4 Major Industry	6.2844	-	0.0802	0.3055	6.4000	1.3075	1.1500	0.7375	0.5113	0.0007	16.7771
Class 5 Light Industrial	6.2844	-	0.0802	0.3055	6.4000	1.3075	1.1500	0.7375	0.1843	0.0007	16.4501
Class 5 Downtown Light Ind.	6.2844	1.4817	0.0802	0.3055	6.4000	1.3075	1.1500	0.7375	0.1843	0.0007	17.9318
Class 6 Business	10.1655	-	0.1285	0.4895	6.4000	2.1150	1.8602	0.5314	0.1843	0.0005	21.8749
Class 6 Downtown Business	10.1655	1.4817	0.1285	0.4895	6.4000	2.1150	1.8602	0.5314	0.1843	0.0005	23.3566
Class 7 Managed Forest Land	3.8484	-	0.0491	0.1871	2.2000	0.8007	0.7042	0.6507	0.3226	0.0006	8.7634
Class 8 Recreational, Non pro	10.3899	-	0.1326	0.5051	3.4000	2.1617	1.9013	0.2169	0.0599	0.0002	18.7676
Class 9 Farm	7.0464	-	0.0899	0.3426	6.9000	1.4660	1.2894	0.2169	0.0599	0.0002	17.4113
Total Tax Collections	\$ 10,048,628	151,088	127,928	487,440	5,786,103	2,090,690	1,796,961	563,845	167,143	522	\$ 21,220,348

Note 1: Applies only to Class 5 and Class 6 properties within the boundaries of the Parksville Downtown Business Improvement Area as per Parksville Downtown Business Improvement Area Establishment Bylaw, 2009, No. 1453.

CITY OF PARKSVILLE
2012
Other Government Tax Rates

	ASSESSED VALUES	ASSESSED VALUES	ASSESSED VALUES	ASSESSED VALUES	General Municipal	SCHOOL		RDN		RDNWW		RDNHD		BCAA		MFA	
OIC	MUNICIPAL	RDN Waste Water	SCHOOL	HOSPITAL	Amount	ok RATE/ RATIO	AMOUNT	ok RATE/ RATIO	AMOUNT	ok RATE/ RATIO	AMOUNT	ok RATE/ RATIO	AMOUNT	ok RATE/ RATIO	AMOUNT	ok RATE/ RATIO	AMOUNT
01 RESIDENTIAL	1,962,557,997	1,945,874,101	1,962,162,747	1,962,162,747	8,016,264.39 1.0000	2.0796	4,080,513.65 70.5227%	0.8007	1,571,395.92 75.1616%	0.7042	1,370,334.80 76.2585%	0.2169	425,599.53 75.4816%	0.0599	117,533.55 70.3192%	0.0002	392.43 75.1220%
02 UTILITY	749,900	749,900	11,953,900	9,319,900	16,132.07 5.2667	14.2000	169,745.38 2.9337%	4.2170	3,162.31 0.1513%	3.7089	2,781.34 0.1548%	0.7592	7,075.31 1.2548%	0.5113	4,765.26 2.8510%	0.0007	6.52 1.2481%
03 SUPPORTIVE HOU	0	0	0	0	0.00 1.0000	0.1000	0.00 0.0000%	0.0000	0.00 0.0000%	0.0000	0.00 0.0000%	0.0000	0.00 0.0000%	0.0000	0.00 0.0000%	0.0002	0.00 0.0000%
04 MAJ INDUSTRY	0	0	0	0	0.00 1.6330	6.4000	0.00 0.0000%	0.0000	0.00 0.0000%	0.0000	0.00 0.0000%	0.0000	0.00 0.0000%	0.5113	0.00 0.0000%	0.0007	0.00 0.0000%
05 LGT INDUSTRY	7,720,400	6,209,200	7,720,400	7,720,400	51,495.84 1.6330	6.4000	19,764.22 0.3416%	1.3075	10,094.60 0.4828%	1.1500	7,140.58 0.3974%	0.7375	5,693.57 1.0098%	0.1843	1,422.87 0.8513%	0.0007	5.40 1.0337%
06 BUSINESS/OTHER	232,868,653	218,507,953	233,573,853	233,573,853	2,511,139.12 2.6415	6.4000	1,494,872.66 25.8356%	2.1150	492,518.66 23.5577%	1.8602	406,469.29 22.6198%	0.5314	124,124.19 22.0139%	0.1843	43,047.66 25.7550%	0.0005	116.79 22.3569%
07 MANGD FOREST	0	0	0	0	0.00 1.0000	2.2000	0.00 0.0000%	0.0000	0.00 0.0000%	0.0000	0.00 0.0000%	0.0000	0.00 0.0000%	0.3226	0.00 0.0000%	0.0006	0.00 0.0000%
08 RECREATION/ NONPROFIT	6,188,000	5,361,100	6,188,000	6,188,000	68,238.79 2.6998	3.4000	21,039.20 0.3636%	2.1617	13,376.58 0.6398%	1.9013	10,192.89 0.5672%	0.2169	1,342.20 0.2380%	0.0599	370.66 0.2218%	0.0002	1.24 0.2374%
09 FARM	97,039	32,301	48,519	48,519	725.74 1.8310	6.9000	167.39 0.0029%	1.4660	142.26 0.0068%	1.2894	41.65 0.0023%	0.2169	10.52 0.0019%	0.0599	2.91 0.0017%	0.0002	0.01 0.0019%
TOTALS	2,210,181,989	2,176,734,555	2,221,647,419	2,219,013,419	10,663,995.95		5,786,102.50		2,090,690.34		1,796,960.56		563,845.32		167,142.91		522.39

	General	Debt	Library	Total													
Jurisdiction 0	10,048,628.24	127,927.57	487,440.14	10,663,995.95	2011 Rates Adj. Accounts Requisitions	1,827.34	-785.44	577.32									
						2,088,863.00	1,797,746.00	563,268.00									
						2,090,690.34	1,796,960.56	563,845.32									
	10,048,628.24	127,927.57	487,440.14	10,663,995.95													
Add Supp#2	0.00	0.00	0.00	0.00	0.00	-	-	-									
MAIS tax calc. total	10,048,628.24	127,927.57	487,440.14	10,663,995.95	5,786,102.50	2,090,690.34	1,796,960.56	563,845.32						167,142.91		522.39	
						2,090,690.33	1,796,960.55	563,845.32									
2011 tax amounts	9,637,552	155,517	455,552	10,248,621	5,819,357	1,992,181	1,709,353	559,699						173,593		524	
	411,076.24	-27,589.43	31,888.14	415,374.95	-33,254.50	98,509.34	87,607.56	4,146.32						-6,450.09		-1.61	
Tax increase	4.27%	-17.74%	7.00%	4.05%	-0.57%	4.94%	5.13%	0.74%						-3.72%		-0.31%	
Tax incr w/o new																	
							RDN combined	5.03%									

Long Term Debt

CITY OF PARKSVILLE
2012 Long Term Debt

Bylaw Number S/I-L/A	Issue #	Issue Date	Maturity Date	Purpose	Month	Day	Year	Opening Balance Jan. 1, 2012	New Borrowings	Actuarial Additions	Principal Payments	Interest Payments	Closing Balance, Dec. 31, 2012	Total 2012 Payments
General Revenue Fund											12903600 900	12903600 502		
1354	93	04/06/2005	04/06/2025	Resort Way	4	6	2012	600,705.73			36,242.40	15,317.99	564,463.33	51,560.39
1316/1346	75	10/10/2001	12/01/2021	Library	6	1	2012					16,012.50		29,872.50
1365/1316	78	03/10/2002	03/12/2022	Tec Space	6	3	2012					20,540.25		20,540.25
1354	93	04/06/2005	04/06/2025	Resort Way	10	6	2012					14,393.81		14,393.81
1316/1346	75	10/10/2001	12/01/2021	Library	12	1	2012	650,592.55		19,970.37	31,754.72	16,012.50	598,867.46	47,767.22
1365/1316	78	03/10/2002	03/12/2022	Tec Space	12	3	2012	509,894.04		12,755.30	23,135.58	20,540.25	474,003.16	43,675.83
								1,761,192.32	0.00	32,725.67	91,132.70	102,817.30	1,637,333.95	207,810.00
Water Utility Fund											22216185 900	22216185 502		
1263/1291	68	24/03/1998	24/03/2018		3	24	2012	557,176.35		32,141.18	36,291.10	27,900.00	488,744.07	64,191.10
1263/1295	69	14/10/1998	24/09/2018		3	24	2012					45,802.50		45,802.50
1263/1341	74	12/01/2001	06/01/2021		6	1	2012	179,687.47		5,515.63	8,770.35	4,422.50	165,401.49	13,192.85
1263/1291	68	24/03/1998	24/03/2018		9	24	2012					27,900.00		27,900.00
1263/1295	69	14/10/1998	24/09/2018		9	24	2012	914,697.65		52,765.12	59,577.90	45,802.50	802,354.63	105,380.40
1263/1341	74	12/01/2001	06/01/2021		12	1	2012					4,422.50		4,422.50
4 Year Capital loan		12/01/2007	12/01/20011		12	1	2012	0.00			0.00	0.00	0.00	0.00
								1,651,561.47	0.00	90,421.93	104,639.35	156,250.00	1,456,500.19	260,889.35
Total Long Term Debt								3,412,753.79	0.00	123,147.60	195,772.05	259,067.30	3,093,834.14	468,699.35

2012 – 2031 Capital Expenditure Programs

City of Parksville
Summary of Capital Expenditures 2012-2031

	Capital Expenditures							Funding Sources																		
	2012	2013	2014	2015	2016	2017-2031	Total	General Operations	Water Operations	Sewer Operations	General Capital Reserve	Water Capital Reserve	Sewer Capital Reserve	Land Sale Reserve	Open Spaces DCC Reserve	Roads DCC Reserve	Storm Sewer DCC Reserve	Water DCC Reserve	Sewer DCC Reserve	Long Term Debt	Equipment Replacement Reserve	General Parkland Reserve	Parking Reserve	Grants	Do-nations	
Legislative	113,700	0	0	0	0	93,000	206,700	194,000			0			12,700						0				0	0	206,700
Finance	0	0	0	0	0	0	0	0													0				0	0
Information Technology	444,000	40,000	0	0	20,000	80,000	584,000	584,000			0									0				0	0	584,000
RCMP	0	0	0	0	0	0	0	0			0			0						0				0	0	0
Fire	428,600	561,000	0	1,000,000	28,600	2,755,100	4,773,300	4,761,300			0			0						0				12,000	0	4,773,300
Community Development	0	0	0	0	0	0	0	0			0			0						0				0	0	0
Parks and Recreation	412,700	1,115,000	1,150,000	54,000	0	8,268,000	10,999,700	4,185,035			0			0	6,814,665					0				0	0	10,999,700
Public Works	4,603,780	5,324,600	1,665,400	3,476,200	2,773,880	35,423,864	53,267,724	39,266,936			168,000			0		11,551,695	2,071,860			0		0	23,775	185,458	53,267,724	
Equipment Replacement	141,000	136,600	175,800	352,900	418,500	2,904,960	4,129,760														4,129,760			0	0	4,129,760
Water Utility Fund	1,966,639	3,254,314	3,555,267	11,806,239	12,661,146	13,260,720	46,504,325		13,864,800			0						14,677,525		13,000,000				4,962,000	0	46,504,325
Sewer Utility Fund	266,200	0	320,000	340,000	740,000	3,293,552	4,959,752			3,957,873			0						1,001,879	0				0	0	4,959,752
	8,376,619	10,431,514	6,866,467	17,029,339	16,642,126	66,079,196	125,425,261	48,991,271	13,864,800	3,957,873	168,000	0	0	12,700	6,814,665	11,551,695	2,071,860	14,677,525	1,001,879	13,000,000	4,129,760	0	0	4,997,775	185,458	125,425,261
General Operations	3,708,970	4,986,845	1,181,900	4,400,510	2,598,294	32,114,752	48,991,271																			
Water Operations	843,186	1,784,695	1,852,300	3,126,808	1,489,015	4,768,796	13,864,800																			
Sewer Operations	175,120	0	320,000	340,000	324,201	2,798,552	3,957,873																			
General Capital	0	168,000	0	0	0	0	168,000																			
Water Capital	0	0	0	0	0	0	0																			
Sewer Capital	0	0	0	0	0	0	0																			
Land Sale Reserve	12,700	0	0	0	0	0	12,700																			
Open Spaces DCC Reserve	0	792,000	1,138,500	0	0	4,884,165	6,814,665																			
Roads DCC Reserve	1,640,081	714,464	495,000	0	199,666	8,502,484	11,551,695																			
Storm Sewer DCC Reserve	419,796	379,291	0	129,690	24,520	1,118,563	2,071,860																			
Water DCC Reserve	500,867	1,130,205	1,702,967	179,431	2,672,131	8,491,924	14,677,525																			
Sewer DCC Reserve	91,080	0	0	0	415,799	495,000	1,001,879																			
Long Term Debt	0	0	0	8,500,000	4,500,000	0	13,000,000																			
Equipment Replacement Reserve	141,000	136,600	175,800	352,900	418,500	2,904,960	4,129,760																			
General Parkland Reserve	0	0	0	0	0	0	0																			
Parking Reserve	0	0	0	0	0	0	0																			
Grants	658,361	339,414	0	0	4,000,000	0	4,997,775																			
Donations	185,458	0	0	0	0	0	185,458																			
	8,376,619	10,431,514	6,866,467	17,029,339	16,642,126	66,079,196	125,425,261																			

CAPITAL EXPENDITURE PROGRAM

GENERAL GOVERNMENT
EXECUTIVE

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Civic Center	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PCTC Office Renovation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Mobile High Density Compact Shelving Units (HDCS)	58,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Voting Machines	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Purchase	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Photocopier	23,000	0	0	0	0	23,000	0	0	12,000	0	0	23,000	0	12,000	0	0	0	23,000	0	0
Tech Space Renovations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Public works Yard-1/3 purch from SD69	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
120 Jensen House Environmental Remediation	32,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
MISCELLANEOUS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Total Executive 113,700 0 0 0 0 23,000 0 0 12,000 0 0 23,000 0 12,000 0 0 0 23,000 0 0

Executive Source of Funds

Operations	101,000	0	0	0	0	23,000	0	0	12,000	0	0	23,000	0	12,000	0	0	0	23,000	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	12,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Total Executive Source of Funds 113,700 0 0 0 0 23,000 0 0 12,000 0 0 23,000 0 12,000 0 0 0 23,000 0 0

Information Technology

Computer & Office Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Financial Software replacement/upgrade	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Aerial Photography and GIS Update	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	0
Smart Board	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Council Chamber Paperless conversion	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asset Management Software	144,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Property Management Software	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Records Management Software	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pavement Management Software	200,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Human Resource Management System	0	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Total IT 444,000 40,000 0 0 20,000 0 0 20,000 0 0 20,000 0 0 20,000 0 0 0 20,000 0 0 0

IT Source of Funds

Operations	200,000	40,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	244,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Total IT Source of Funds 444,000 40,000 0 0 20,000 0 0 20,000 0 0 20,000 0 0 20,000 0 0 0 20,000 0 0 0

COMMON SERVICES

Furniture & Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal Phone System	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Atrium Sound Abatement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Total Finance 0

Finance Source of Funds

Operations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Total Finance Source of Funds 0

POLICE

Miscellaneous	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

0 0

CAPITAL EXPENDITURE PROGRAM

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
POLICE DEPARTMENT SOURCE OF FUNDS																				
Operations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL POLICE DEPARTMENT SOURCE OF FUNDS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FIRE DEPARTMENT																				
Fire Hall #1 Addition	55,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fire Hall #2	0	0	0	0	0	0	0	0	675,000	0	0	0	0	0	0	0	0	0	0	0
Emergency Generator	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Tanker Truck & Tank	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace C 41	0	0	0	0	28,600	0	0	0	0	30,000	0	0	0	0	30,000	300,000	0	0	0	0
Replace C-42 (Dodge P/U)	28,600	0	0	0	0	28,600	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	50,000
Replace C-43	25,000	0	0	0	0	22,000	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0
Medium Rescue Truck	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fire Rescue Truck R-41	0	0	0	0	0	650,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace E-41	0	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace E-42	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New Fire Truck E-43	0	0	0	0	0	0	0	0	0	500,000	0	0	0	0	0	0	0	0	0	0
Replace Ladder 41	0	0	0	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
On Board Computer Hardware	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Turnout Gear Cleaning apparatus	0	0	0	0	0	0	0	0	15,000	0	0	0	0	0	0	0	0	0	0	0
Replace Air Compressor	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	60,000	0
Replace Photocopier	0	11,000	0	0	0	0	11,000	0	0	0	0	11,000	0	0	0	0	12,500	0	0	0
Auto Extrication Tools	0	0	0	0	0	0	0	0	50,000	0	0	0	0	0	0	0	0	0	0	0
SCBA Upgrade	0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0
Foam System	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Emergency Communications Trailer and Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Thermal Imaging cameras (3)	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Training Ground Improvements	250,000	0	0	0	0	0	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0
	428,600	561,000	0	1,000,000	28,600	700,600	81,000	20,000	740,000	530,000	60,000	61,000	0	0	30,000	360,000	62,500	0	60,000	50,000
FIRE DEPARTMENT SOURCE OF FUNDS																				
Operations	416,600	561,000	0	1,000,000	28,600	700,600	81,000	20,000	740,000	530,000	60,000	61,000	0	0	30,000	360,000	62,500	0	60,000	50,000
Grants	12,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Grant	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FIRE DEPARTMENT SOURCE OF FUNDS	428,600	561,000	0	1,000,000	28,600	700,600	81,000	20,000	740,000	530,000	60,000	61,000	0	0	30,000	360,000	62,500	0	60,000	50,000
COMMUNITY DEVELOPMENT																				
Photocopier	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Plans/Document Scanner/Copier	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
COMMUNITY DEVELOPMENT SOURCE OF FUNDS																				
Operations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SOURCE OF FUNDS Community Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

CAPITAL EXPENDITURE PROGRAM

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
PARKS & RECREATION																				
Cistern/Water Play Park Water Reuse	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Upgrade Washrooms At Springwood	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pave parking Area @ Springwood	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Goose Control Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment Storage Building	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace Picnic shelter	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water front walkway	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Park Master Plan Projects	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace Curb on One Way Exit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Composting washrooms at old Coast Guard Site	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace Playground Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New Park Washrooms/Concession Facility	50,000	265,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Construct Washrooms near picnic shelter	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
The Oval-Additional trees, outdoor classroom, irrigation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace all Light Standards	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Volleyball Courts improvements	0	0	0	54,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community park master plan implementation strategy	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New east access road off Corfield	0	0	0	0	0	370,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Construct East Rd from park entrance to Coast Guard	0	0	0	0	0	400,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Renovate Parking lot Pave and landscape- Old Comm	0	0	0	0	0	340,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Southwest exit-Pedestrian Parking	0	0	0	0	0	330,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Commons/Event area-convert overflow parking area	0	0	0	0	0	230,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Circle Road Renovations	0	0	0	0	0	370,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Remove lacrosse box. add trees, trails, etc.	0	0	0	0	0	164,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
West Access Road construction	0	0	0	0	0	240,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
West Access parking and roundabout	0	0	0	0	0	0	360,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Build Bocci, putting green	0	0	0	0	0	0	0	184,000	0	0	0	0	0	0	0	0	0	0	0	0
Community Park Ballfield Drainage & Paving	200,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sunray Beach Access	117,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Renz Park Open Link off Forsyth from renz to Daffodil	0	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Beach viewpoint and Bench, Fairwinds, Gaetjen & Bay	0	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rathrevor Trail Development	15,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6013 Reconstruct Comm Park Irrigation Vault	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	412,700	315,000	0	54,000	0	2,444,000	360,000	184,000	0	0	0	0	0	0	0	0	0	0	0	0
PARKS & RECREATION SOURCE OF FUNDS																				
Operations	300,000	315,000	0	54,000	0	2,444,000	360,000	184,000	0	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	112,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SOURCE OF FUNDS PARKS & RECREATION	412,700	315,000	0	54,000	0	2,444,000	360,000	184,000	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Open Spaces																				
Land Acquisition for Park Expansion	0	0	0	0	0	0	0	0	2,722,000	1,172,000	0	0	0	0	0	0	0	0	0	0
Land acquisition for Links	0	0	0	0	0	0	1,386,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Rathrevor Trail Development	0	800,000	1,150,000	0	0	0	1,386,000	0	2,722,000	1,172,000	0	0	0	0	0	0	0	0	0	0
	0	800,000	1,150,000	0	0	0	1,386,000	0	2,722,000	1,172,000	0	0	0	0	0	0	0	0	0	0

CAPITAL EXPENDITURE PROGRAM

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Parkland Open Spaces Source of Funds																				
Operations																				
Existing		0	0	0	0	0	346,500	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal Assist	0	8,000	11,500	0	0	0	10,395	0	27,220	11,720	0	0	0	0	0	0	0	0	0	0
Total Operations	0	8,000	11,500	0	0	0	356,895	0	27,220	11,720	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DCC Open Space Reserve	0	792,000	1,138,500	0	0	0	1,029,105	0	2,694,780	1,160,280	0	0	0	0	0	0	0	0	0	0
Total Parkland Open Spaces Sources of Funds	0	800,000	1,150,000	0	0	0	1,386,000	0	2,722,000	1,172,000	0	0	0	0	0	0	0	0	0	0
Public Works																				
Roads																				
Ash Cres	0	0	0	0	0	70,224	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asphalt Overlays	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Aurora St: Meridian Way South	0	0	0	0	0	0	0	0	0	0	0	91,168	0	0	0	0	0	0	0	0
Banks Ave	275,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Banks Ave: Moilliet east	0	0	0	0	0	0	321,552	0	0	0	0	0	0	0	0	0	0	0	0	0
Bay Ave: Dogwood to Outfall	0	0	0	0	0	0	90,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Bernard Ave: Hwy 4A to Moilliet	0	0	0	0	0	0	0	278,432	0	0	0	0	0	0	0	0	0	0	0	0
Cedar Street: Hirst to Harnish (Paving)	0	0	0	368,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Church Rd: Humphrey to Wembley	0	0	0	0	0	0	0	0	0	0	0	0	0	0	316,624	0	0	0	0	0
Craig St: Middleton to 40m North of Jensen	0	0	0	0	0	0	0	0	250,000	0	0	0	0	0	0	0	0	0	0	0
Daffodil Dr: Camas to Renz	0	0	0	0	0	0	0	0	0	0	0	0	0	0	273,504	0	0	0	0	0
Doehle Ave: Pym to Willow	0	0	0	0	0	0	0	0	0	0	0	0	0	0	574,112	0	0	0	0	0
Doehle Ave: Willow to Wisteria	0	0	0	0	0	0	0	0	0	0	0	0	0	0	128,128	0	0	0	0	0
Dogwood St: Rushton North and South	0	0	0	0	0	0	209,440	0	0	0	0	0	0	0	0	0	0	0	0	0
Dogwood: Bay to SRW	0	0	0	0	0	0	310,464	0	0	0	0	0	0	0	0	0	0	0	0	0
Erminkskin: Pym to Banks	0	33,600	134,400	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Finholm St: Morison to Forsyth	0	60,800	243,200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Finholm St: Forsyth to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	0	0	250,000	0	0	0	0	0	0
Finholm/Hwy19a Intersection Upgrade	0	0	0	0	0	0	0	0	0	0	0	0	0	500,000	0	0	0	0	0	0
Harnish Ave: James to Moilliet (Paving)	0	0	0	168,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hirst Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	0	0	522,368	0	0	0	0	0	0	0	0	0	0
Humphrey Ave: Renz to Pym	0	0	0	0	0	0	0	0	0	0	0	0	0	0	444,752	0	0	0	0	0
Hwy 4A - Railroad Tracks Safety Repairs	81,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hwy 19a - Bridge to Shelly	0	0	0	0	0	0	0	0	0	0	0	0	0	348,656	0	0	0	0	0	0
Hwy 19a - Langara to Resort Way	0	0	0	0	0	0	0	0	0	0	0	0	0	300,000	0	0	0	0	0	0
Hwy 19a - Langara to Tuan	0	0	0	0	0	0	0	0	0	0	0	0	0	190,960	0	0	0	0	0	0
Hwy 19a - McMillan to Mills	0	0	0	735,000	0	0	0	0	0	0	0	0	0	560,000	0	0	0	0	0	0
Hwy 19a - Mills to ER Bridge	0	0	0	0	0	0	0	0	0	0	0	0	0	94,864	0	0	0	0	0	0
Hwy 19a - Mills to Finholm	0	0	0	0	0	0	0	0	0	0	0	0	0	1,015,168	0	0	0	0	0	0
Hwy 19a - Rushton to Stanhope	0	0	0	0	0	0	0	0	0	0	0	0	0	317,856	0	0	0	0	0	0
Hwy 19a - Tuan to Martindale	0	0	0	0	0	0	0	0	0	0	0	0	0	444,752	0	0	0	0	0	0
Hwy 4a - Despard to Border	0	0	0	0	0	0	0	300,000	0	0	0	0	0	0	0	0	0	0	0	0
Industrial Way: Hwy 19A to Herring Gull	0	0	0	0	0	0	0	0	0	0	0	0	0	1,276,352	0	0	0	0	0	0
James Street: Hirst to Harnish (Paving)	0	0	0	158,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Maple Crescent	0	0	0	0	0	0	0	0	0	0	0	385,616	0	0	0	0	0	0	0	0
Martindale Road: Turner to Hwy 19A	0	0	0	0	0	420,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McCarter St: Hwy 19A to Jensen	0	0	0	0	0	0	0	0	260,000	0	0	0	0	0	0	0	0	0	0	0
McKinnon Street: Hirst & Harnish (Paving)	0	0	0	368,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McMillan Street Hydro/Tel/Cable Undergrounding	123,100	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McMillan Street : Street Lighting	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McMillan Street : Streetscaping	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McMillan Traffic Controller Upgrade	0	0	0	0	0	0	126,896	0	0	0	0	0	0	0	0	0	0	0	0	0
McVickers St: Hwy 19A south	0	0	0	0	0	0	0	0	0	0	0	0	243,936	0	0	0	0	0	0	0
Memorial Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	0	0	400,000	0	0	0	0	0	0	0	0	0	0
Morison Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	0	0	185,000	0	0	0	0	0	0	0	0	0	0
Morison Ave: Moilliet to Pym	0	0	104,000	416,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Morison: Lombardy to Moilliet	0	0	0	0	0	0	0	0	0	177,408	0	0	0	0	0	0	0	0	0	0
Moss Ave: Stanford to Bass	0	0	0	0	104,000	416,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Nanoose Ave: Pym to Renz	0	0	0	90,000	360,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Newcastle Ave Pym to Renz	0	0	0	90,000	360,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Potlatch	0	0	0	0	0	0	75,152	0	0	0	0	0	0	0	0	0	0	0	0	0
Pym: Forsyth to Humphrey	0	0	0	236,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pym: Hirst to Erminkskin	0	84,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

CAPITAL EXPENDITURE PROGRAM

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Renz: MID Park to Humphrey	0	208,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roscow St: Hwy 19A to Bay	0	0	0	0	0	0	64,064	0	0	0	0	0	0	0	0	0	0	0	0	0
Rowan Ave: Finholm to Acacia	0	0	0	0	0	112,112	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rushton: Wisteria to 410 E	0	0	0	0	0	0	123,200	0	0	0	0	0	0	0	0	0	0	0	0	0
Sanderson Road: Phillips to Foster	0	0	0	0	0	0	0	0	0	107,184	0	0	0	0	0	0	0	0	0	0
Stanford - Corfield to McCarter	0	0	0	0	0	0	390,960	0	0	0	0	0	0	0	0	0	0	0	0	0
Sylvan Cr: Acacia west	0	0	0	0	0	476,784	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3045 Temple: Doeble to Bay	75,000	475,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temple: Phillips to Sanderson	94,500	850,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temple: Phillips to Wright Road	0	315,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temple: Sanderson to Doeble	83,000	750,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temple Street Extension: Hwy 19A /Finholm	350,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfield St: Young to Doeble	0	0	0	0	0	75,152	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Wallis Street	0	0	0	0	0	0	0	0	0	123,200	0	0	0	0	0	0	0	0	0	0
Wisteria St: Doeble to 442N	0	0	0	0	0	0	0	0	0	0	0	0	0	0	112,112	0	0	0	0	0
Wisteria: Rushton to SRW	0	0	0	0	0	0	91,168	0	0	0	0	0	0	0	0	0	0	0	0	0
Works Equipment																				
Wright Road: Temple to Ocean	0	0	0	0	0	0	0	0	0	0	150,304	0	0	0	0	0	0	0	0	0
	1,081,600	2,876,900	581,600	2,729,000	924,000	1,670,272	1,902,896	678,432	610,000	1,615,160	250,304	576,784	343,936	5,398,608	1,949,232	100,000	100,000	100,000	100,000	100,000
Roads Source of Funds																				
Operations	356,000	2,708,900	581,600	2,729,000	924,000	1,670,272	1,902,896	678,432	610,000	1,615,160	250,304	576,784	343,936	5,398,608	1,949,232	100,000	100,000	100,000	100,000	100,000
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	168,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	715,600	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	1,081,600	2,876,900	581,600	2,729,000	924,000	1,670,272	1,902,896	678,432	610,000	1,615,160	250,304	576,784	343,936	5,398,608	1,949,232	100,000	100,000	100,000	100,000	100,000
DCC Roads for All Zones																				
Jensen, Corfield to Bagshaw	0	0	0	0	0	0	0	0	0	0	0	0	0	0	810,656	0	0	0	0	0
Jensen; Bagshaw - Isl Hwy	0	0	0	0	0	0	0	0	0	0	0	0	0	0	505,120	0	0	0	0	0
Hirst; Acacia - Moilliet	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pym St: Doeble to Stanhope	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pym St: Stanhope to Temple	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
From 2004 Hwy 19a Langara to Resort Drive	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
From 2011 McMillian Street: Hirst to Morison	1,017,800	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
From 2006 Pym: Humphrey to Morison	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
From 2006 Pym: Morison to Erminskin	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Alberni Hwy and Despard Intersection	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Corfield Street	150,000	743,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Stanford Ave: Hwy 19a to Craig	0	0	0	0	0	0	2,550,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Hwy 4A: Despard to Jensen	0	0	0	0	0	0	0	1,800,000	0	0	0	0	0	0	0	0	0	0	0	0
3147 Hwy 19A: Finholm	800,000	0	0	0	0	0	0	0	0	0	0	0	0	900,000	0	0	0	0	0	0
Alberni Hwy 4 Lanes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Intersection Shelly to Hwy 19A	326,480	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Highway 4a: Hwy 19a to Jensen	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Despard: Hwy 4a to Craig	0	0	0	0	0	0	0	0	0	0	0	976,976	0	0	0	0	0	0	0	0
HWY 19A: Langara to Grieg	0	0	0	0	0	0	0	0	0	0	0	0	0	2,929,696	0	0	0	0	0	0
Northwest Bay Road: Langara to Boundary	0	0	0	0	0	0	0	0	0	0	0	0	0	1,618,848	0	0	0	0	0	0
Hirst Ave: MacMillian to Moilliet	0	0	0	0	870,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Downtown Core Road Upgrades (Hirst, Craig, Middeltr	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Signals	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Wright Road/highway 19A	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McCarter St./Highway 19A	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hirst St/McMillian St.	77,200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Jensen Ave/Alberni Highway Upgrade	0	100,000	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Jensen Ave/Craig St	0	0	0	0	0	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Stanford Ave/ Craig St	0	0	0	0	0	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Despard Ave/ Alberni Hwy Upgrade	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Despard Ave/Craig	0	0	0	0	0	0	0	0	0	0	0	150,000	0	0	0	0	0	0	0	0
19A/Corfield - Left Turn Advance	27,000	57,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	2,498,480	900,000	500,000	0	870,000	300,000	2,550,000	1,800,000	0	0	0	1,126,976	0	5,448,544	1,315,776	0	0	0	0	0

CAPITAL EXPENDITURE PROGRAM

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
DCC Roads Source of Funds																				
Operations																				
Existing	36,000	178,320	0		668,317	0	1,958,864	0	0	0	0	750,495	0	1,243,570	0	0	0	0	0	0
Municipal Assist	5,676	7,216	5,000	0	2,017	3,000	5,911	17,999	0	0	0	3,765	0	42,050	13,158	0	0	0	0	0
Total Operations	41,676	185,536	5,000	0	670,334	3,000	1,964,775	17,999	0	0	0	754,260	0	1,285,620	13,158	0	0	0	0	0
Grants	23,775	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	175,458	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	617,490	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Road DCC Reserve	1,640,081	714,464	495,000	0	199,666	297,000	585,225	1,782,001	0	0	0	372,716	0	4,162,924	1,302,618	0	0	0	0	0
	2,498,480	900,000	500,000	0	870,000	300,000	2,550,000	1,800,000	0	0	0	1,126,976	0	5,448,544	1,315,776	0	0	0	0	0
General Storm Sewer																				
Aberdeen: Kazan to SRW	0	0	0	0	0	0	0	0	0	0	0	0	0	0	93,632	0	0	0	0	0
Ballenas Pl: (Pipe 402)	0	0	0	65,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Banks Ave: Finholm to Acacia	66,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Banks Ave: Moilliet east	0	0	0	0	0	0	110,880	0	0	0	0	0	0	0	0	0	0	0	0	0
Bass Ave: Moss South	0	0	0	0	70,224	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bernard Ave: Hwy 4A to Moilliet	0	0	0	0	0	0	0	89,936	0	0	0	0	0	0	0	0	0	0	0	0
Birch Ave: Moilliet East	0	0	0	0	0	0	0	0	0	105,952	0	0	0	0	0	0	0	0	0	0
Butler Ave: Craig to Corfield	0	0	0	0	0	0	0	0	0	0	0	186,032	0	0	0	0	0	0	0	0
Cedar Street: Hirst to Harnish	0	0	61,000	244,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cheney St: Hirst to Jensen	0	0	0	0	0	0	18,480	0	0	0	0	0	0	0	0	0	0	0	0	0
Church Road: Humphrey to Wembly	0	0	0	0	0	0	0	0	0	0	0	0	0	0	50,000	0	0	0	0	0
Corfield Street:	50,000	181,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Craig St: Butler to Meridian	0	0	0	0	0	0	0	0	0	0	0	203,280	0	0	0	0	0	0	0	0
Craig St: Despard 40M South	0	0	0	0	0	0	0	0	0	0	0	109,648	0	0	0	0	0	0	0	0
Craig St: Stanford to Moss	0	0	0	0	102,256	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cypress St: Jensen Ave South	0	0	0	0	0	0	68,992	0	0	0	0	0	0	0	0	0	0	0	0	0
Despard Ave: Hwy 4a to Craig	0	0	0	0	0	0	0	0	0	0	0	385,616	0	0	0	0	0	0	0	0
Despard Ave: Moilliet to Hwy 4a	0	0	0	0	0	0	0	48,048	0	0	0	0	0	0	0	0	0	0	0	0
Dogwood: Bay to SRW	0	0	0	0	0	0	38,192	0	0	0	0	0	0	0	0	0	0	0	0	0
Dogwood: Rushton North and South	0	0	0	0	0	0	30,800	0	0	0	0	0	0	0	0	0	0	0	0	0
Evergreen St: Stanford north	0	0	0	0	0	0	0	0	0	0	0	0	98,560	0	0	0	0	0	0	0
Finholm St: Rowen to Hirst	0	88,200	352,800	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4032 Forsyth Ave	115,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gaitjen St: Fairwind East & West and Digby West	0	0	0	0	0	0	109,200	0	0	0	0	0	0	0	0	0	0	0	0	0
Gerald Pl: Pym east (Pipe 5030) + 100AC Pipe 391	0	0	0	87,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Harnish Ave: Moilliet to James	0	0	135,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Harrison Ave: Hwy 4A to Macmillian	0	0	0	0	0	0	0	0	0	97,328	0	0	0	0	0	0	0	0	0	0
Health Ave & McVickers: Mills to Pioneer	0	0	0	0	0	33,264	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hickey Ave: Craig to Hwy 4A	0	0	0	0	107,184	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hickey Ave: Hwy 4A to Cypress	0	0	0	0	0	0	118,272	0	0	0	0	0	0	0	0	0	0	0	0	0
Hirst Ave: Craig to McCarter	0	0	0	0	0	0	0	0	29,568	0	0	0	0	0	0	0	0	0	0	0
Hwy 19A : Lnagara to Grieg	0	0	0	0	0	0	0	0	0	0	0	0	0	197,120	0	0	0	0	0	0
Hwy 19A: Finholm to Roscow	0	0	0	0	0	0	0	0	0	0	0	0	0	30,000	0	0	0	0	0	0
Hwy 19A: Finholm to Rushton Lane	0	0	0	0	0	0	0	0	0	0	0	0	0	222,992	0	0	0	0	0	0
Hwy 4A: Despard to Jensen	0	0	0	0	0	0	0	294,448	0	0	0	0	0	0	0	0	0	0	0	0
Jenkins Place: Pym est (pipe 5029) + 100 AC Pipe 390	0	0	0	92,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Jensen Ave: Hwy 4A to Moilliet	0	0	0	0	0	0	420,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Lee Ave: Hwy 4 to Craig	0	0	0	0	105,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Lombardy St: Hay 19A to Morrison	0	0	0	0	0	0	0	0	0	95,000	0	0	0	0	0	0	0	0	0	0
Maple Crescent	0	0	0	0	0	0	0	0	0	0	0	140,448	0	0	0	0	0	0	0	0
Martindale Road: Turner to Hwy 19A	0	0	0	0	0	141,680	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McKillop Dr: Moss South	0	0	0	0	96,096	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McVickers St: Hwy 19A south	0	0	0	0	0	0	0	0	0	0	0	0	104,720	0	0	0	0	0	0	0
Memorial Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	0	0	180,000	0	0	0	0	0	0	0	0	0	0
Moilliet St Hirst to Birch	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Moilliet St: Harnish to Hirst	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Moilliet: Bernard to Harnish	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Morison Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	0	0	150,000	0	0	0	0	0	0	0	0	0	0
Moss Ave: Hwy 4A to Stanford	0	0	0	0	21,190	84,762	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Moss Ave: Stanford to Bass	0	0	0	0	10,842	43,366	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Nanoose Ave: Pym to Renz	0	0	0	31,600	126,400	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Newcastle Ave Pym to Renz	0	0	0	31,600	126,400	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Northwest Bay Road: Langara to Boundary	0	0	0	0	0	0	0	0	0	0	0	0	0	52,976	0	0	0	0	0	0

CAPITAL EXPENDITURE PROGRAM

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Pollatch	0	0	0	0	0	0	23,408	0	0	0	0	0	0	0	0	0	0	0	0	0
Renz: Mid Park to Humphrey	0	0	0	0	0	0	68,992	0	0	0	0	0	0	0	0	0	0	0	0	0
Roscow St: Hwy 19a to Bay	0	0	0	0	0	0	55,440	0	0	0	0	0	0	0	0	0	0	0	0	0
Rushton Outfall	0	0	0	0	0	0	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Sanderson: Temple to Pym	0	0	0	0	0	0	165,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Sangster Pl: (Pipe 401)	0	0	0	65,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Soriel Road Outfall	0	0	0	0	0	0	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Soriel: Temple East	0	0	0	0	0	0	120,736	0	0	0	0	0	0	0	0	0	0	0	0	0
SRW: Temple to Willow	0	0	0	0	0	0	48,048	0	0	0	0	0	0	0	0	0	0	0	0	0
SRW: Willow to Dogwood	0	0	0	0	0	0	118,272	0	0	0	0	0	0	0	0	0	0	0	0	0
Stanford Ave: Craig to Shelly	0	0	0	0	0	0	178,640	0	0	0	0	0	0	0	0	0	0	0	0	0
Sunray CI	0	0	0	0	33,264	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sunset Blvd: Mills east	0	0	0	0	0	61,600	0	0	0	0	0	0	0	0	0	0	0	0	0	0
4034 Temple	47,000	420,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temple Street Extension: Hwy 19A/Finholm	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfield St: Young to Doehle	0	0	0	0	101,024	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Wallis Street	0	0	0	0	0	0	0	0	0	90,000	0	0	0	0	0	0	0	0	0	0
Willow St: #330 N to Rushton	0	0	0	0	0	0	70,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Willow st: Bay to #330 S	0	0	0	0	0	0	45,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Wisteria ST: Rushton to SRW	0	0	0	0	0	0	55,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Wisteria: #330 N to Rushton	0	0	0	0	0	0	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Woodland Drive	0	0	0	0	0	0	166,320	0	0	0	0	0	0	0	0	0	0	0	0	0
Master Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Easements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total General Storm Sewer	338,000	689,200	548,800	616,200	899,880	364,672	2,389,672	432,432	29,568	718,280	0	1,025,024	203,280	503,088	143,632	0	0	0	0	0
General Storm Sewer Source of Funds																				
Operations	116,000	689,200	548,800	616,200	899,880	364,672	2,389,672	432,432	29,568	718,280	0	1,025,024	203,280	503,088	143,632	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	222,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	338,000	689,200	548,800	616,200	899,880	364,672	2,389,672	432,432	29,568	718,280	0	1,025,024	203,280	503,088	143,632	0	0	0	0	0
DCC Storm Sewer																				
Bagshaw St: Stanford to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	0	100,000	0	0	0	0	0	0	0
Bay Ave: Outfall	0	0	0	0	0	0	65,296	0	0	0	0	0	0	0	0	0	0	0	0	0
Blenkin Street	304,800	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Digby 3-1 Gaetjen to Outfall	0	0	0	0	0	0	110,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Forsyth Ave: Cameron to Pym	0	0	0	131,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hirst Ave: MacMillian to Moilliet	0	0	0	0	50,000	200,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hwy 19a: Shelly to Mills	0	0	0	0	0	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Jensen: Bagshaw to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	0	0	0	110,000	0	0	0	0	0
Jensen: Corfield to Bagshaw	0	0	0	0	0	0	0	0	0	0	0	0	0	0	110,000	0	0	0	0	0
McMillian St: Hirst to Morison	77,400	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McVickers- Ring Rd South	0	0	0	0	0	0	0	0	0	0	0	0	0	0	162,000	0	0	0	0	0
Moss Ave: Bass to Craig	0	0	0	0	30,000	120,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temple St: Doehle to Bay	35,500	321,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Temple: Sanderson to Doehle	44,000	397,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Turner Road	0	0	0	0	0	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	461,700	718,500	0	131,000	80,000	920,000	175,296	0	0	0	0	0	100,000	0	382,000	0	0	0	0	0
DCC Storm Sewer Source of Funds																				
Operations																				
Existing	0	335,378	0	0	55,233	220,933	0	0	0	0	0	0	48,000	0	178,500	0	0	0	0	0
Municipal Assist	0	3,831	0	1,310	247	6,990	1,754	0	0	0	0	0	520	0	2,036	0	0	0	0	0
Total Operations	0	339,209	0	1,310	55,480	227,923	1,754	0	0	0	0	0	48,520	0	180,536	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	41,904	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Storm DCC Zone IV	419,796	379,291	0	129,690	24,520	692,077	173,542	0	0	0	0	0	51,480	0	201,464	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	461,700	718,500	0	131,000	80,000	920,000	175,296	0	0	0	0	0	100,000	0	382,000	0	0	0	0	0

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CAPITAL EXPENDITURE PROGRAM

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Other																				
Mcmillian Traffic Controller	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Landfill Closure	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Downtown Entrance Signs (Community events Sign)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Public Works Building	45,000	60,000	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Additional Public Works Building	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment - Plow/Anti- Icing spraying Unit	45,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment - Traffic Plotter/Sign Counter	14,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Oil Furnace Replacement - Foster Park House	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vehicle Lift Hoists	0	80,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	224,000	140,000	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Source of Funds																				
Operations	224,000	140,000	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	224,000	140,000	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Public Works	4,603,780	5,324,600	1,665,400	3,476,200	2,773,880	3,254,944	7,017,864	2,910,864	639,568	2,333,440	250,304	2,728,784	647,216	11,350,240	3,790,640	100,000	100,000	100,000	100,000	100,000
Public Works Source of Funds																				
Operations	737,676	4,062,845	1,170,400	3,346,510	2,549,694	2,265,867	6,259,097	1,128,863	639,568	2,333,440	250,304	2,356,068	595,736	7,187,316	2,286,558	100,000	100,000	100,000	100,000	100,000
Grants	23,775	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	185,458	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	168,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve	1,596,994	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Storm DCC Zone IV	419,796	379,291	0	129,690	24,520	692,077	173,542	0	0	0	0	0	51,480	0	201,464	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Open Space DCC Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Road DCC Reserve	1,640,081	714,464	495,000	0	199,666	297,000	585,225	1,782,001	0	0	0	372,716	0	4,162,924	1,302,618	0	0	0	0	0
Total Public Works Source of Funds	4,603,780	5,324,600	1,665,400	3,476,200	2,773,880	3,254,944	7,017,864	2,910,864	639,568	2,333,440	250,304	2,728,784	647,216	11,350,240	3,790,640	100,000	100,000	100,000	100,000	100,000
Total General Revenue Fund Capital	6,002,780	7,040,600	2,815,400	4,530,200	2,822,480	6,422,544	8,844,864	3,134,864	4,113,568	4,035,440	330,304	2,812,784	647,216	11,382,240	3,820,640	460,000	182,500	123,000	160,000	150,000
Total General Revenue Fund					-2,811,296	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SOURCE OF FUNDS																				
Operations	1,755,276	4,986,845	1,181,900	4,400,510	2,598,294	5,433,467	7,056,992	1,352,863	1,418,788	2,875,160	330,304	2,440,068	595,736	7,219,316	2,316,558	460,000	182,500	123,000	160,000	150,000
Grants	35,775	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Grant	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations	185,458	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	168,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CarryForward Reserve	1,966,394	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Storm DCC Res Zone IV	419,796	379,291	0	129,690	24,520	692,077	173,542	0	0	0	0	0	51,480	0	201,464	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Open Space DCC Reserve	0	792,000	1,138,500	0	0	0	1,029,105	0	2,694,780	1,160,280	0	0	0	0	0	0	0	0	0	0
Road DCC Reserve	1,640,081	714,464	495,000	0	199,666	297,000	585,225	1,782,001	0	0	0	372,716	0	4,162,924	1,302,618	0	0	0	0	0
Total	6,002,780	7,040,600	2,815,400	4,530,200	2,822,480	6,422,544	8,844,864	3,134,864	4,113,568	4,035,440	330,304	2,812,784	647,216	11,382,240	3,820,640	460,000	182,500	123,000	160,000	150,000

WATER UTILITY FUND CAPITAL

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Water Capital Items																				
Ash Cres	0	0	0	0	0	12,320	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Aurora St: Meridian Way South	0	0	0	0	0	0	0	0	0	0	0	45,000	0	0	0	0	0	0	0	0
Bagshaw St: Stanford to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	0	120,736	0	0	0	0	0	0	0
Ballenas Pl: (Pipe 402)	0	0	0	31,046	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2089 Banks Ave: Finholm to Acacia	95,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Banks Ave: Moilliet east	0	0	0	0	0	0	66,528	0	0	0	0	0	0	0	0	0	0	0	0	0
Bass Ave: Moss South	0	0	0	0	33,264	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bay Ave: Dogwood to Outfall	0	0	0	0	0	0	119,500	0	0	0	0	0	0	0	0	0	0	0	0	0
Bernard Ave: Hwy 4A to Moilliet	0	0	0	0	0	0	48,048	0	0	0	0	0	0	0	0	0	0	0	0	0
Birch Ave: Moilliet East	0	0	0	0	0	0	0	0	0	30,800	0	0	0	0	0	0	0	0	0	0
Butler Ave: Craig to Corfield	0	0	0	0	0	0	0	0	0	0	0	109,648	0	0	0	0	0	0	0	0
Cedar Street: Hirst to Harnish	0	0	178,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cheney St: Hirst to Jensen	0	0	0	0	0	0	24,640	0	0	0	0	0	0	0	0	0	0	0	0	0
Chinook Ave: Temple east	0	0	0	0	0	0	110,000	0	0	0	0	0	0	0	0	0	0	0	0	0
2080 Corfield Street	50,000	243,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Craig St: Butler to Meridian	0	0	0	0	0	0	0	0	0	0	0	48,048	0	0	0	0	0	0	0	0
Craig St: Meridian to Despard	0	0	0	0	0	0	0	0	0	0	0	35,728	0	0	0	0	0	0	0	0
Craig St: Middleton to 40m North of Jensen	0	0	0	0	0	0	0	0	90,000	0	0	0	0	0	0	0	0	0	0	0
Craig St: Stanford to Moss	0	0	0	0	25,872	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cypress St: Jensen Ave South	0	0	0	0	0	0	40,656	0	0	0	0	0	0	0	0	0	0	0	0	0
Despard Ave: Moilliet to Hwy 4a	0	0	0	0	0	0	0	0	0	0	0	0	45,584	0	0	0	0	0	0	0
Dogwood: Bay to SRW	0	0	0	0	0	0	90,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Dogwood: Rushton North and South	0	0	0	0	0	0	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Ermineskin Ave: SRW from Hirst to Pym	0	0	0	0	0	0	0	0	0	75,152	0	0	0	0	0	0	0	0	0	0
Evergreen St: Stanford north	0	0	0	0	0	0	0	0	0	0	0	0	66,528	0	0	0	0	0	0	0
Finholm St Morison to Forsyth	0	125,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Finholm St: Hwy 19A to Forsyth	0	70,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Finholm St: Morison to Hirst	0	110,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2081 Forsyth Ave	89,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Forsyth: Acaicia to Cameron	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Forsyth Ave: Cameron to Pym	0	0	0	90,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gaitjen St: Fairwind East & West and Digby West	0	0	0	0	0	0	135,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Gerald Pl: Pym east (Pipe 5030) + 100AC Pipe 39	0	0	0	43,120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Harnish Ave: Moilliet to James	0	0	187,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Harrison Ave: Hwy 4 to MacMillian	0	0	0	0	0	0	0	0	0	62,832	0	0	0	0	0	0	0	0	0	0
Health Ave & McVickers: Mills to Pioneer	0	0	0	0	0	65,296	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hickey Ave: Craig to Hwy 4A	0	0	0	0	71,456	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hickey Ave: Hwy 4A to Cypress	0	0	0	0	0	0	66,528	0	0	0	0	0	0	0	0	0	0	0	0	0
Hirst Ave: Craig to McCarter	0	0	0	0	0	0	0	0	54,208	0	0	0	0	0	0	0	0	0	0	0
Hirst Ave: Craig to 4A	0	0	0	0	0	0	0	0	23,408	0	0	0	0	0	0	0	0	0	0	0
Hirst Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	0	0	50,512	0	0	0	0	0	0	0	0	0	0
Hirst Ave: MacMillian to Moilliet	0	0	0	0	110,880	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hwy 19A Crossings	0	0	0	17,248	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hwy 19A service north to Beach area at Hwy 4A	0	0	0	0	0	0	46,816	0	0	0	0	0	0	0	0	0	0	0	0	0
Hwy 19A: Macmillian to Roscow	0	0	0	0	0	0	0	0	0	0	0	0	0	182,336	0	0	0	0	0	0
Hwy 4A: Despard to Jensen	0	0	0	0	0	0	0	208,208	0	0	0	0	0	0	0	0	0	0	0	0
James St: Harnish to Hirst	0	0	178,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Jenkins Place: Pym est (pipe 5029) + 100 AC Pipe	0	0	0	43,120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Jensen Ave: Hwy 4A to Moilliet	0	0	0	0	0	0	340,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Kingsley St: Wheeler south	0	0	89,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Lee Ave: Hwy 4 to Craig	0	0	0	0	85,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Lombardy St: Hay 19A to Morrison	0	0	0	0	0	0	0	0	0	32,032	0	0	0	0	0	0	0	0	0	0
Major Water Equipment	15,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Marks Ave: Craig to Hwy 4A	0	0	0	0	145,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Martindale Road: Turner to Hwy 19A	0	0	0	65,296	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McCarter St: Hirst to Jensen	0	0	0	0	0	0	0	0	115,000	0	0	0	0	0	0	0	0	0	0	0
McKillop Dr: Moss South	0	0	0	0	45,584	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McKinnon St: Harnish south	0	0	108,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McKinnon St: Hirst to Harnish	0	0	178,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McMillian Street: Hirst ot Morison	10,400	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
McVickers St: Stanford south	0	0	0	0	0	0	34,496	0	0	0	0	0	0	0	0	0	0	0	0	0
Memorial Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	0	0	120,000	0	0	0	0	0	0	0	0	0	0
Meridan Way: Craig east	0	0	0	0	0	0	0	0	0	0	0	0	55,000	0	0	0	0	0	0	0
Middleton Ave: Craig to McCarter	0	0	0	0	0	0	0	0	75,000	0	0	0	0	0	0	0	0	0	0	0
Mills St: Hwy 19A to Pioneer	0	52,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Mills St: Pioneer to Sunset	0	73,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Mills St: Stanford to Hwy 19A	0	157,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Morison Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	0	0	100,000	0	0	0	0	0	0	0	0	0	0
Morison Ave: Moilliet to Pym	0	0	550,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Moss Ave: Bass to Craig	0	0	0	0	51,744	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Moss Ave: Hwy 4A to Stanford	0	0	0	0	19,712	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Moss Ave: Stanford to Bass	0	0	0	0	44,352	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Nanoose Ave: Pym to Renz	0	0	0	76,384	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Newcastle Ave Pym to Renz	0	0	0	76,384	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

WATER UTILITY FUND CAPITAL

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Panorama Pl: Temple to Willow	0	0	0	0	0	0	39,424	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkview & Meadowview	0	0	0	0	0	0	91,168	0	0	0	0	0	0	0	0	0	0	0	0	0
Phillips Road:Sanderson to Temple	0	0	0	0	163,856	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pollatch	0	0	0	0	0	0	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Pym: Humnphrey to Morison	0	0	0	188,496	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace 400 AC Trunk Main: Despard to Reservio	0	0	0	0	0	0	0	0	0	0	0	0	380,688	0	0	0	0	0	0	0
Roscow St: Hwy 19A to Bay	0	0	0	0	0	0	19,712	0	0	0	0	0	0	0	0	0	0	0	0	0
Rowan Ave: Finholm to Acacia	0	0	0	0	0	41,888	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sanderson Road: Phillips to Foster	0	0	0	0	0	0	0	0	0	17,248	0	0	0	0	0	0	0	0	0	0
Sangster Pl: (Pipe 401)	0	0	0	29,568	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Shelly St: Hwy 19A to Stanford	0	0	0	0	0	0	30,800	0	0	0	0	0	0	0	0	0	0	0	0	0
Soriel: Temple East	0	0	0	0	0	0	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0
SRW: Magnolia to James	0	0	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SRW: Wedgewood to Doehle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Stanford Ave: Blower to Shelly	0	0	0	0	0	0	110,880	0	0	0	0	0	0	0	0	0	0	0	0	0
Stanford Ave: Corfield to Blower	0	0	0	0	0	0	117,040	0	0	0	0	0	0	0	0	0	0	0	0	0
Stanford Ave: Craig to Corfield	0	0	0	0	0	0	88,704	0	0	0	0	0	0	0	0	0	0	0	0	0
Sunray CI	0	0	0	0	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sunset Blvd: Cul-de-sac	0	0	0	0	0	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sunset Blvd: Mills east	0	0	0	0	0	38,192	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sylvan Cr: Acacia west	0	0	0	0	0	85,008	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2082 Temple Street	75,000	625,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfield St: Young to Doehle	0	0	0	0	70,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Turner Road	0	0	0	0	0	180,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Wallis St	0	0	0	0	0	0	0	0	0	40,000	0	0	0	0	0	0	0	0	0	0
Wheeler Ave: Kinglsey St west	0	0	103,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Willow St: #330 N to Rushton	0	0	0	0	0	0	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Willow st: Bay to #330 S	0	0	0	0	0	0	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Willow St: north and south of Panorama	0	0	0	0	0	0	34,496	0	0	0	0	0	0	0	0	0	0	0	0	0
Wisteria ST: Rushton to SRW	0	0	0	0	0	0	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Wisteria: #330 N to Rushton	0	0	0	0	0	0	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Woodland Drive	0	0	0	0	0	0	107,184	0	0	0	0	0	0	0	0	0	0	0	0	0
Work Adjacent to Development - Capital	50,000																			
Total Water Capital Items	384,400	1,456,500	1,613,500	660,662	901,720	452,704	2,046,620	208,208	357,616	528,576	0	238,424	668,536	182,336	0	0	0	0	0	0
Water Capital Source of Funds																				
OPERATIONS	160,000	1,456,500	1,613,500	660,662	-1,098,280	452,704	2,046,620	208,208	357,616	528,576	0	238,424	668,536	182,336	0	0	0	0	0	0
Carry-forward Reserve	224,400																			
Water Capital Reserve Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water DCC Reserve Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants/Developer Contributions	0	0	0	0	2,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Long Term Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Water Capital Source of Funds	384,400	1,456,500	1,613,500	660,662	901,720	452,704	2,046,620	208,208	357,616	528,576	0	238,424	668,536	182,336	0	0	0	0	0	0
Water DCC																				
R/W Acacia to Blenkin	0	0	0	0	0	180,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
150 Main-Connection Gaetjen to Sunray	0	0	0	0	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
200 Main-Willow: Doehle to Panorama(LP)36	0	0	0	0	0	0	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0
250 Main-North Hwy 19A & Hwy 4A	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Alberni Hwy and Despard Intersection	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Forsyth Street: Acacia to Cameron	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Cameron Street: Forsyth to Blenkin	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Blenkin Street: Cameron to RW	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Springwood Pump Station	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Ackerman Rd: Wembley to Hwy 19	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Young: Doehle to Park	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rushton: Lane to Young	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rushton Land: Hwy 19A to Rushton	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Jensen	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Jensen: Bagshaw to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	0	0	0	110,000	0	0	0	0	0
Jensen: Corfield to Bagshaw	0	0	0	0	0	0	0	0	0	0	0	0	0	0	105,000	0	0	0	0	0
Hwy 19A: Finholm	305,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
R/W from Hwy 19A to Doehle	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Stanford Ave: Shelly to Martindale	0	0	0	0	0	0	170,000	0	0	0	0	0	0	0	0	0	0	0	0	0
200 Main-Hwy 4A to Cypress (LP37)	0	0	0	0	0	0	0	160,000	0	0	0	0	0	0	0	0	0	0	0	0
200 Main-Despard to Maple Crescent (HP7)	0	0	0	0	0	0	0	0	0	0	0	280,000	0	0	0	0	0	0	0	0
150 Main-Soriel to Chinook	0	0	0	0	0	0	110,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Reservoir #4 Duplication	0	0	0	0	0	0	0	0	0	0	0	2,000,000	0	0	0	0	0	0	0	0
Springwood Phase II-Booster Upgrade	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hwy 4a to Reservoir #2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

WATER UTILITY FUND CAPITAL

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Hwy 4a to Reservoir #4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Railway Well # 8 (formerly SW Well #12)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
21278612 ERWS River Intake	243,706	524,038	40,147	4,038,449	4,195,608	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ERWS River Intake(Debt repayment)	0	0	0	0	204,102	204,102	204,102	204,102	204,102	204,102	204,102	204,102	204,102	204,102	204,102	204,102	204,102	204,102	204,102	204,102
ERWS Water Treatment	410,947	633,558	41,998	4,928,669	5,120,608	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ERWS Water Treatment(Debt repayment)	0	0	0	0	0	156,078	156,078	156,078	156,078	156,078	156,078	156,078	156,078	156,078	156,078	156,078	156,078	156,078	156,078	156,078
ERWS Aquifer Storage Recovery	622,586	640,218	1,859,622	2,178,459	2,179,108															
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total DCC Capital	1,582,239	1,797,814	1,941,767	11,145,577	11,759,426	540,180	700,180	520,180	360,180	360,180	360,180	2,640,180	360,180	360,180	575,180	360,180	360,180	360,180	360,180	360,180
DCC Source of Funds																				
OPERATIONS																				
Existing	205,474	316,779	20,999	2,464,335	2,560,304		0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal Assist	4,491	11,416	19,207	1,811	26,991	5,401	7,002	5,201	3,602	3,602	3,602	26,401	3,602	3,602	5,751	3,602	3,602	3,602	3,602	3,602
Total Operations	209,965	328,195	40,206	2,466,146	2,587,295	5,401	7,002	5,201	3,602	3,602	3,602	26,401	3,602	3,602	5,751	3,602	3,602	3,602	3,602	3,602
Carry-forward Reserve	248,821	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water Capital Reserve Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water DCC Reserve Fund	500,867	1,130,205	1,901,561	179,431	2,672,131	534,779	693,178	514,979	356,578	356,578	356,578	2,613,779	356,578	356,578	569,429	356,578	356,578	356,578	356,578	356,578
Grants/Developer Contributions	0	0	0	0	2,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Grant	622,586	339,414	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Long Term Debt	0	0	0	8,500,000	4,500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total DCC Source of Funds	1,582,239	1,797,814	1,941,767	11,145,577	11,759,426	540,180	700,180	520,180	360,180	360,180	360,180	2,640,180	360,180	360,180	575,180	360,180	360,180	360,180	360,180	360,180
Total Capital	1,966,639	3,254,314	3,555,267	11,806,239	12,661,146	992,884	2,746,800	728,388	717,796	888,756	360,180	2,878,604	1,028,716	542,516	575,180	360,180	360,180	360,180	360,180	360,180
SOURCE OF FUNDS																				
Operations	369,965	1,784,695	1,653,706	3,126,808	1,489,015	458,105	2,053,622	213,409	361,218	532,178	3,602	264,825	672,138	185,938	5,751	3,602	3,602	3,602	3,602	3,602
Carry-forward Reserve	473,221	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water Capital Reserve Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Water DCC Reserve Fund	500,867	1,130,205	1,901,561	179,431	2,672,131	534,779	693,178	514,979	356,578	356,578	356,578	2,613,779	356,578	356,578	569,429	356,578	356,578	356,578	356,578	356,578
Grants/Developer Contributions	0	0	0	0	4,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Grant	622,586	339,414	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Long Term Debt	0	0	0	8,500,000	4,500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Source of Funds	1,966,639	3,254,314	3,555,267	11,806,239	12,661,146	992,884	2,746,800	728,388	717,796	888,756	360,180	2,878,604	1,028,716	542,516	575,180	360,180	360,180	360,180	360,180	360,180

Sewer Capital Fund		2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Capital Items																					
4175	Ash Cres	0	0	0	0	0	13,552	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Banks Ave: Finholm to Acacia	115,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Banks Ave: Moilliet east	0	0	0	0	0	0	105,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Bass Ave: Moss South	0	0	0	0	90,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Bay Ave: Temple to #392W	0	0	0	0	0	0	90,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Bernard Ave: Hwy 4A to Moilliet	0	0	0	0	0	0	115,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Butler Ave: Craig to Corfield	0	0	0	0	0	0	0	0	0	140,000	0	0	0	0	0	0	0	0	0	0
	Craig St: Middleton to 40m North of Jensen	0	0	0	0	0	0	0	0	80,000	0	0	0	0	0	0	0	0	0	0	0
	Despard Ave: Hwy 4a to Craig	0	0	0	0	0	0	190,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Dogwood: Bay to SRW	0	0	0	0	0	0	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Dogwood: Rushton North and South	0	0	0	0	0	0	95,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Hirst Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	0	0	90,000	0	0	0	0	0	0	0	0	0	0
	Hwy 19A: MacMillian to Roscow	0	0	0	0	0	0	0	0	0	0	0	0	0	160,000	0	0	0	0	0	0
	Jensen: Bagshaw to Hwy 19A	0	0	0	0	0	0	0	0	0	0	0	0	0	0	110,000	0	0	0	0	0
	Jensen Ave: Hwy 4A to Moilliet	0	0	0	0	0	0	180,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Memorial Ave: Hwy 4A to MacMillian	0	0	0	0	0	0	0	0	0	120,000	0	0	0	0	0	0	0	0	0	0
	Morison Ave: MacMillian to Lombardy	0	0	0	0	0	0	0	0	0	0	0	140,000	0	0	0	0	0	0	0	0
	Morison Ave: Moilliet to Pym	0	0	320,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Moss Ave: Stanford to Bass	0	0	0	0	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Nanoose Ave: Pym to Renz	0	0	0	170,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Newcastle Ave Pym to Renz	0	0	0	170,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Potlatch Street	0	0	0	0	0	0	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Roscow St: Hwy 19A to Bay	0	0	0	0	0	0	195,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Rowan Ave: Finholm to Acacia	0	0	0	0	0	55,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Rushton: Wisteria to Temple	0	0	0	0	0	0	125,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Stanford Ave: Craig To Shelly	0	0	0	0	0	0	420,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Sutherland Cres	0	0	0	0	0	0	0	0	0	0	0	0	0	65,000	0	0	0	0	0	0
	Temple Street	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Transfield St: Young to Doehle	0	0	0	0	80,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Wallis Street	0	0	0	0	0	0	0	0	0	90,000	0	0	0	0	0	0	0	0	0	0
	Wisteria ST: Rushton to SRW	0	0	0	0	0	0	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Woodland Drive	0	0	0	0	0	0	80,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	Easements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		165,000	0	320,000	340,000	320,000	68,552	1,730,000	0	80,000	440,000	0	140,000	0	225,000	110,000	0	0	0	0	0
Capital Items Source of Funds																					
OPERATIONS		115,000	0	320,000	340,000	320,000	68,552	1,730,000	0	80,000	440,000	0	140,000	0	225,000	110,000	0	0	0	0	0
Carry-forward Reserve		50,000	0	0																	
Sewer Capital Fund		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sewer DCC Reserve Fund		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
GRANTS			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Long Term Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital Items Source of Funds		165,000	0	320,000	340,000	320,000	68,552	1,730,000	0	80,000	440,000	0	140,000	0	225,000	110,000	0	0	0	0	0
DCC Capital Items																					
4182	McMillian St: Hirst to 60m N of Harrison	101,200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Moilliet St: Harnish to Hirst	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Corfield St: Stanford to Jensen	0	0	0	0	0	0	0	0	0	0	0	0	0	0	220,000	0	0	0	0	0
	Corfield Street: Jensen to Hwy 19a	0	0	0	0	0	0	0	0	0	0	0	0	0	0	130,000	0	0	0	0	0
	Craig Steet - Phase 1 Moss to Stanford	0	0	0		140,000	0	0	0	0	0	0	0	0	0	0					

Sewer Capital Fund		2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
4186 4187	Despard Avenue diversion: Craig to Corfi	0	0	0	0	0	0	0	0	0	0	0	150,000	0	0	0					
	Aberdeen to Temple (RDN Cost share)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					
	Martindale Lift Station Upgrade & 3rd Pur	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Craig Street Lift Station & 3rd Pump	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Hirst Ave: MacMillian to Moilliet	0	0	0	0	280,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital Items		101,200	0	0	0	420,000	0	0	0	0	0	0	150,000	0	0	350,000	0	0	0	0	0
DCC Items Source of Funds																					
Operations																					
Existing		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal Assist		0	0	0	0	4,201	0	0	0	0	0	0	1,500	0	0	3,500	0	0	0	0	0
OPERATIONS		0	0	0	0	4,201	0	0	0	0	0	0	1,500	0	0	3,500	0	0	0	0	0
Carry-forward Reserve		10,120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sewer Capital Fund		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
DCC Res Fund		91,080	0	0	0	415,799	0	0	0	0	0	0	148,500	0	0	346,500	0	0	0	0	0
GRANTS		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Long Term Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital Items Source of Funds		101,200	0	0	0	420,000	0	0	0	0	0	0	150,000	0	0	350,000	0	0	0	0	0
Total Capital		266,200	0	320,000	340,000	740,000	68,552	1,730,000	0	80,000	440,000	0	290,000	0	225,000	460,000	0	0	0	0	0
TOTAL SOURCE OF FUNDS																					
OPERATIONS		115,000	0	320,000	340,000	324,201	68,552	1,730,000	0	80,000	440,000	0	141,500	0	225,000	113,500	0	0	0	0	0
Carry-forward Reserve		60,120	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sewer Capital Fund		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sewer DCC Reserve Fund		91,080	0	0	0	415,799	0	0	0	0	0	0	148,500	0	0	346,500	0	0	0	0	0
GRANTS		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Long Term Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Source of Funds		266,200	0	320,000	340,000	740,000	68,552	1,730,000	0	80,000	440,000	0	290,000	0	225,000	460,000	0	0	0	0	0

Downtown Revitalization Area

CITY OF PARKSVILLE FIVE YEAR FINANCIAL PLAN

REVITALIZATION AREA

Designated Area;

Properties that are located within the downtown core as shown on the attached Map "A" and are zoned for those uses listed as permitted in the C-3 Downtown Commercial Zone in the City's Zoning and Development Bylaw, 1994 No. 2000, are designated under Section 226(2) of the *Community Charter* for the purpose of encouraging revitalization.

Reasons for Designation:

The ongoing redevelopment of the downtown core as the primary area of business and government activity is supported by Council. In the OCP the "Downtown Core" is defined by Highway 19A to the north; McMillan Street to the west; Jensen Avenue to the south; and McVickers Street to the east.

The OCP supports the continuation of a downtown revitalization program that recognizes the downtown core as the focus of retail, office and entertainment activities in the City. Included in the OCP is the Downtown Master Plan and Development Guidelines that encourages the coordinated redevelopment of the downtown core.

Within the boundaries of the downtown Core is a sub-area that has been identified as the prime location to provide centrally located facilities for residents, which at the same time is in a location to serve and benefit from tourist traffic given its proximity to the waterfront resort lands. A rejuvenated downtown is a key component in creating a successful tourism and retail destination.

Objective of Designation:

- To stimulate development initiatives in the downtown where openly permissive policies and zoning provisions have not resulted in new or redevelopment projects.
- To reinforce the City's open for business approach and desire to attract high quality development in the downtown area

Details of Revitalization Tax Exemption Program:

- The tax exemption will only apply to the value of a new improvement or the alteration of an existing building
- Exemption is subject to the maximum of the increase in assessed value between the year before construction began and the year in which the tax exemption certificate is issued
- Exemption will not exceed of 100% of the increased assessed value will be permitted
- Exemption will apply only to those permitted uses in the C-3
- Downtown Commercial Zone in the City's Zoning and Development bylaw, 1994, No. 2000
- Exemption will only apply to municipal taxes

- Application must be made prior to August 31 in any year and will take effect for the subsequent year
- To receive a tax exemption, an occupancy permit must be issued within 24 months of the tax exemption being authorized
- Properties with taxes in arrears will not be eligible for a tax exemption
- Any work done prior to tax exemption application will not be eligible for consideration
- Maximum term of exemption in 5 years
- Tax exemption will be transferable to a new owner only once
- Tax exemption will be cancelled if property use not consistent with C-3 zone or ownership of property changes more than once
- Property owner may request cancellation in writing
- Development must have minimum construction value of \$10,000

SCHEDULE "A"
REVITALIZATION AREA

