



2022-2026 FINANCIAL PLAN

Special Council Meeting - March 30, 2022

Water Fund

Sewer Fund

Capital – Infrastructure Renewal
Equipment Replacement Reserve

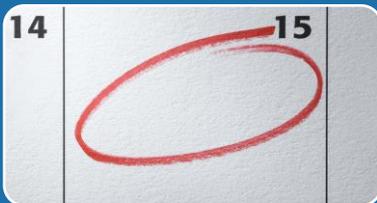
FINANCIAL PLAN TIMELINE

Financial Plan Details and Public Consultation



- Mar 2: Financial Plan Process / Economic Overview/
Spending packages
- Mar 23: General Fund - Operating
- Mar 30: Water and Sewer Funds / Capital

Bylaws (adoption required by May 15, 2022)



- Apr 13 & 25: Additional Financial Plan meetings if needed
- Apr/May: Financial Plan Bylaws
- Apr/May: Tax Rates Bylaw

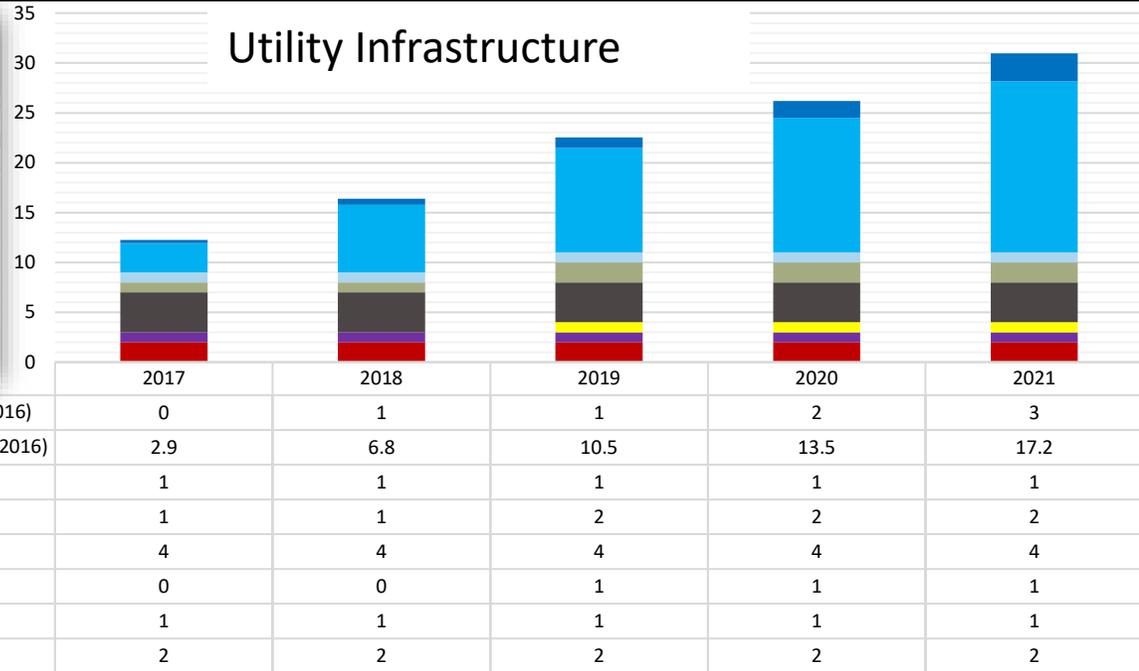
WATER AND SEWER UTILITIES

Critical
services to
residents/
ratepayers

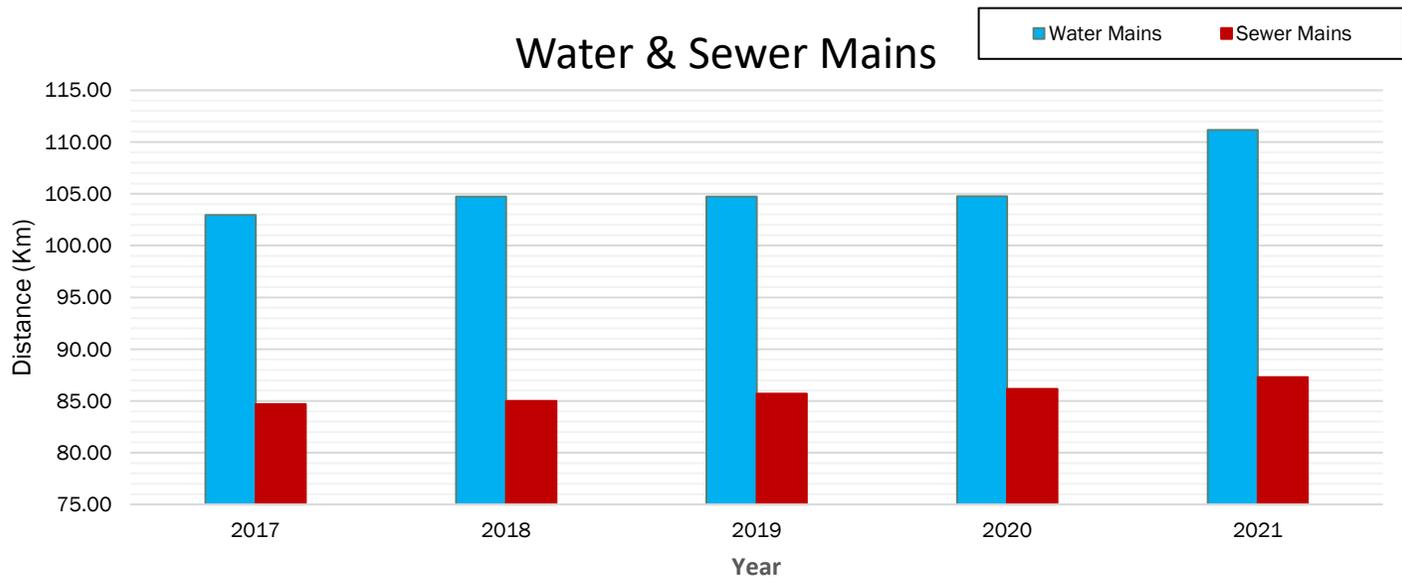




Utility Infrastructure



Water & Sewer Mains



UTILITIES

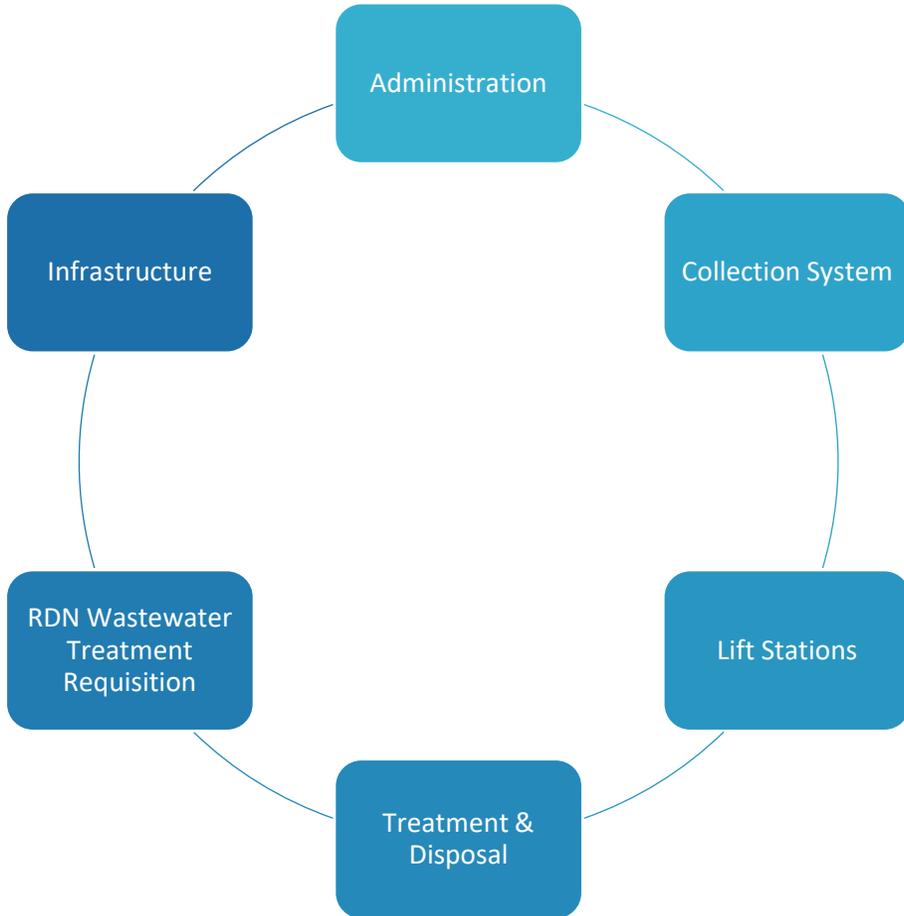
- 3% (119) increase in new water meters since 2016
- 17% (117) increase in new hydrants since 2016
- Increase in new watermain and sewer main infrastructure which increases flushing and valve exercising.



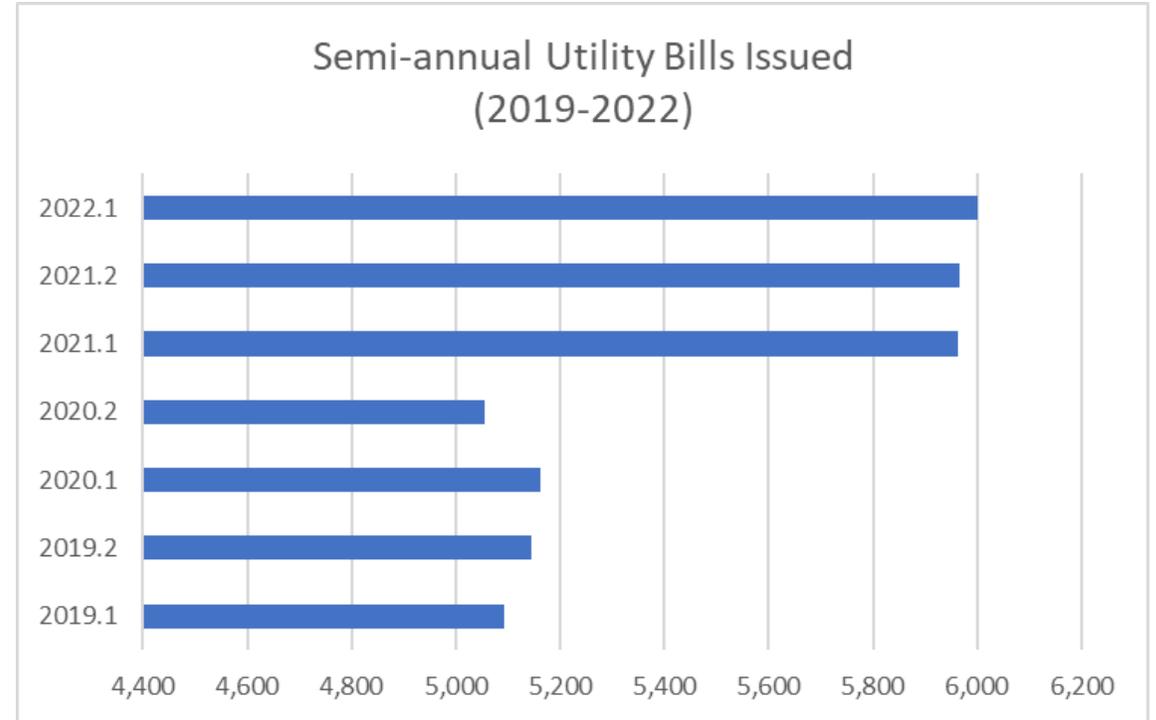
SEWER FUND

DRAFT FINANCIAL PLAN

SEWER UTILITY

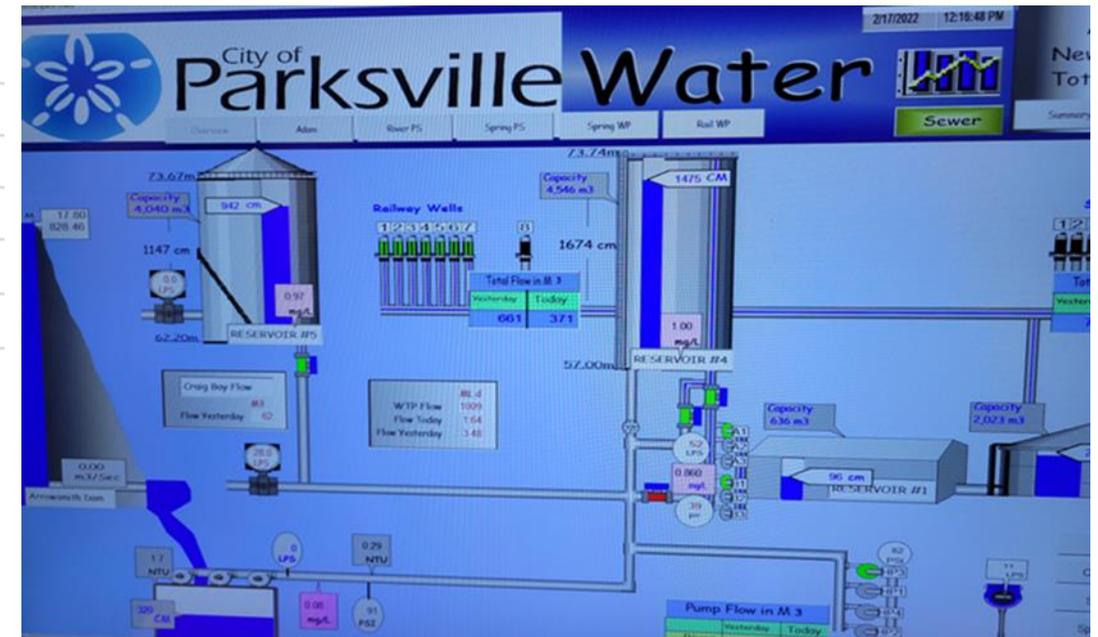


SEWER UTILITY ACTIVITY



CARRY-FORWARD AMOUNTS FOR 2022 PROJECTS

	Prior Years' Balance	2021 Residual Funding	2022 Carry Forward Funding
Bagshaw: Stanford to Hwy 19a	\$ -	\$ 330,000	\$ 330,000
Hirst Ave: Hwy 4a to McMillan	-	32,000	32,000
Memorial Ave: Hwy 4a to McMillan	-	147,000	147,000
Moss Ave: Hwy 4a to McKillop	179,600	-	179,600
SCADA software	-	10,000	10,000
Total	\$ 179,600	\$ 519,000	\$ 698,600



2022 MINOR CAPITAL / SPECIAL PROJECTS

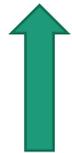
	2022	2023	2024	2025	2026	Total
Sewer Video Inspection Program	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
Sewer Master Plan	150,000	-	-	-	-	150,000
Works Adjacent to Development/Construction	40,000	-	-	-	-	40,000
Total Estimated Expenditures	\$ 240,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 440,000
Funding Sources:						
Operations - Sewer User Fees	240,000	50,000	50,000	50,000	50,000	440,000
Total Funding	\$ 240,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 440,000



REVENUE

	2021 Amended Financial Plan \$	2021 Prelim Actual \$	2022 Proposed Financial Plan \$	Incr(Decr) from 2021 FP	
				\$	%
Sewer User Billings	1,828,600	1,827,833	1,909,500	80,900	4.4%
Sewer Parcel Tax	37,700	31,453	39,900	2,200	5.8%
Sewer Property Tax Levy - RDN	2,115,600	2,118,079	2,405,300	289,700	13.7%

Sewer user rates and parcel taxes reflect 3% increase
 ~ \$6/ year for up to 100 m3 of water consumption



\$204 2021 rate for 200 m3 of water consumption/ year (min)
 \$6 3% increase
\$210 Proposed 2022 rate (April 1/22 – Mar 31/23)

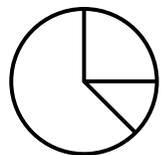


RDN – WASTEWATER NORTHERN COMMUNITY

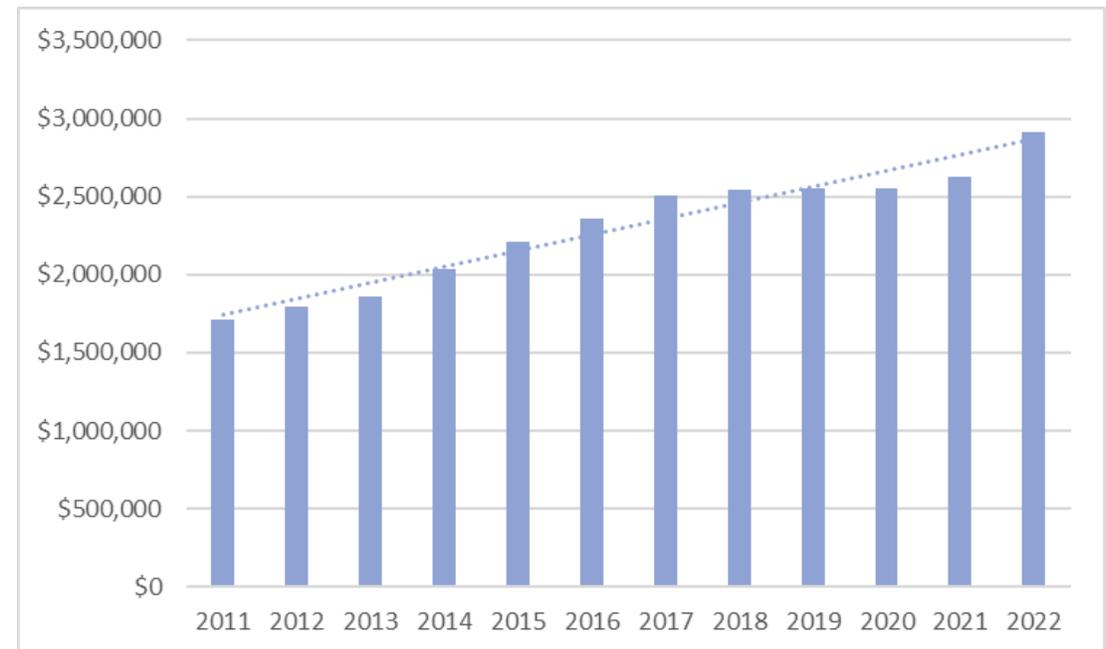
	2021 Amended Financial Plan \$	2021 Prelim Actual \$	2022 Proposed Financial Plan \$	Incr(Decr) from 2021 FP	
				\$	%
Treatment & Disposal					
-RDN Wastewater	2,626,000	2,625,661	2,915,300	289,300	11.0%

2022 REQUISITION: \$2,915,000

- \$510,000 collected via sewer user fees
- \$2,405,000 collected via property tax levy

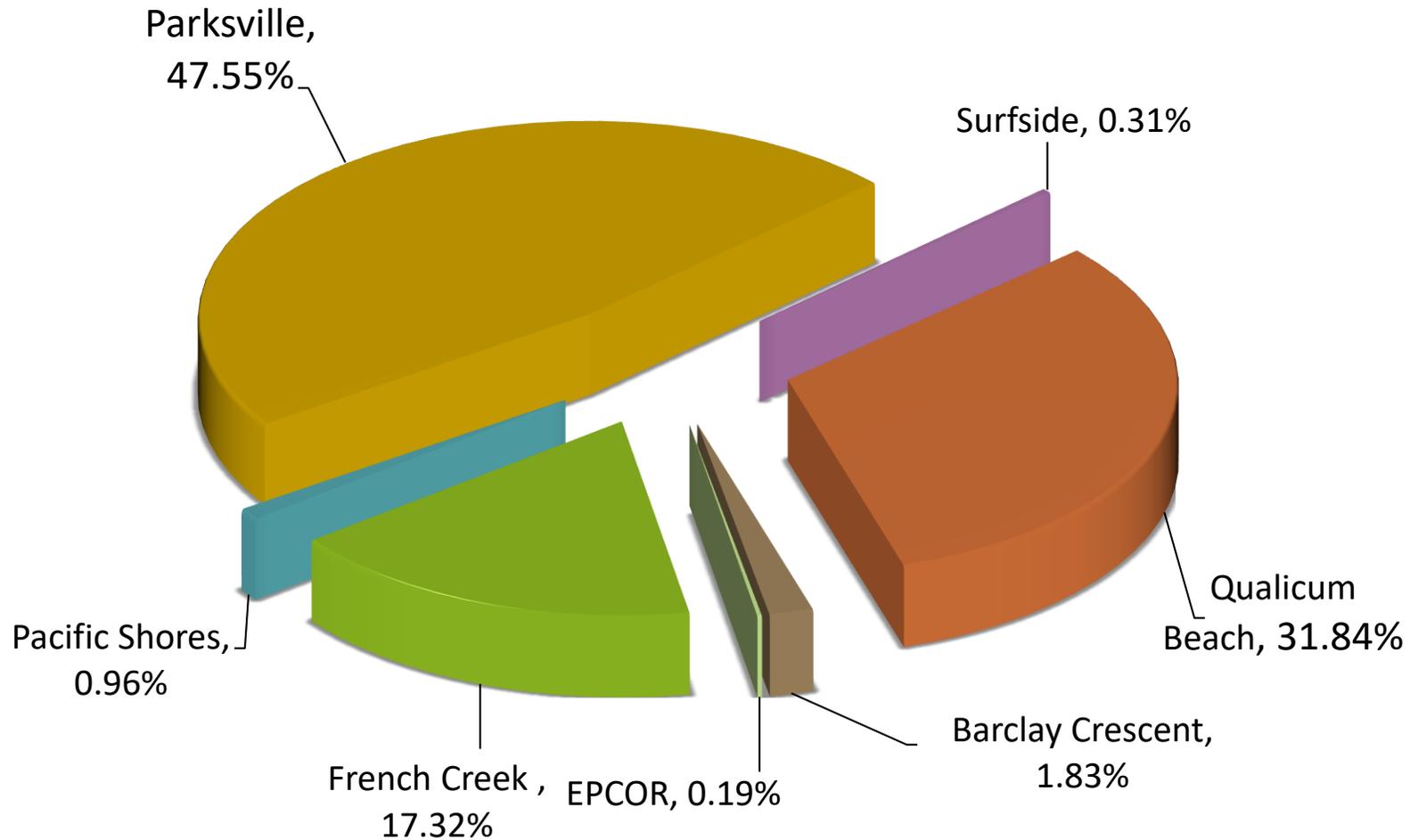


Cost allocation based on proportionate flows of participants in RDN service



FLOW ALLOCATION – NORTHERN COMMUNITIES

(provided by RDN)



EXPENDITURES

	2021 Amended Financial Plan \$	2021 Prelim Actual \$	2022 Proposed Financial Plan \$	Incr(Decr) from 2021 FP	
				\$	%
Administration	955,400	819,567	1,015,300	59,900	6.3%
Collection System	161,800	125,298	173,500	11,700	7.2%
Lift Station Maintenance	127,300	93,932	116,400	(10,900)	-8.6%

Transfer: Manager of Utilities - salary and benefits allocated to Water, Sewer, ERWS, AWS

Collection System - general increase to activities such as manhole maintenance, main repair, flushing, blockage removal, and customer service

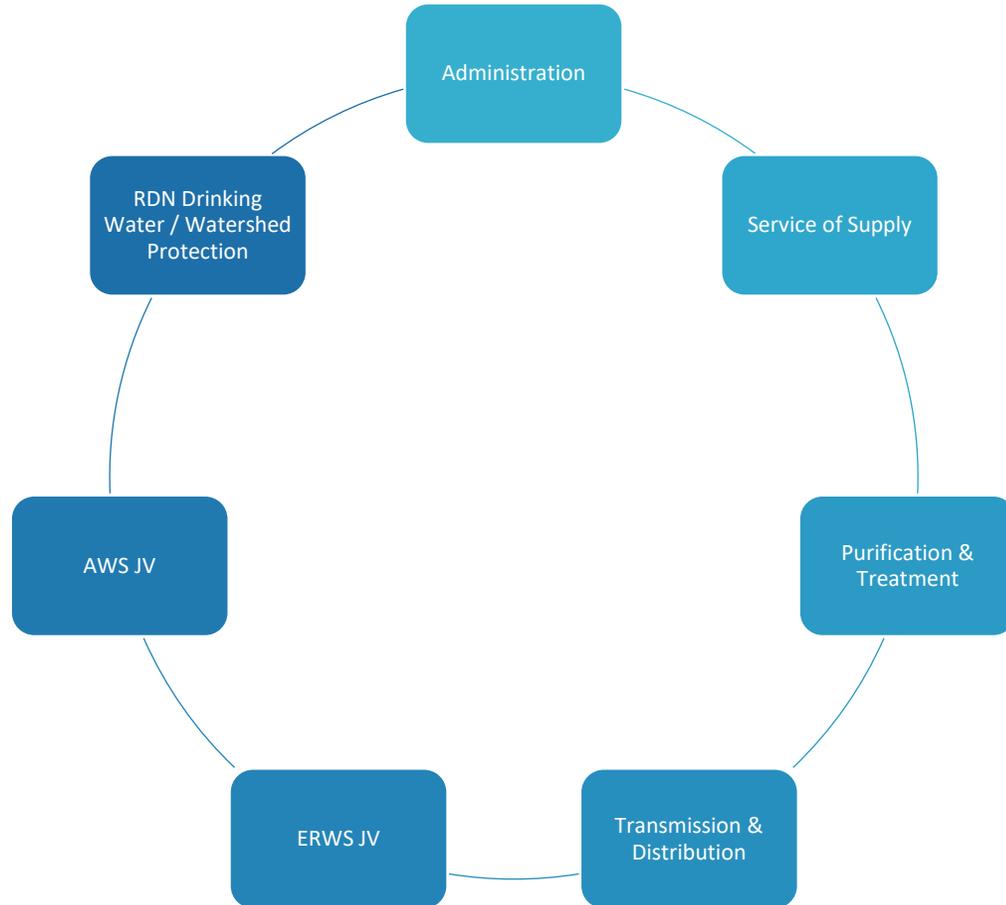
Lift Station Maintenance - Craig Bay and Martindale Road lift stations - budgets adjusted to reflect recent actual expenses



WATER FUND

DRAFT FINANCIAL PLAN

WATER UTILITY





WATER TREATMENT PLANT

The 2019 completion of the Water Treatment Plant and Intake Pump Station increased workload to provide 24/7 operating, monitoring, servicing and water sampling to meet regulatory and service requirements.



CARRY-FORWARD AMOUNTS FOR 2022 PROJECTS

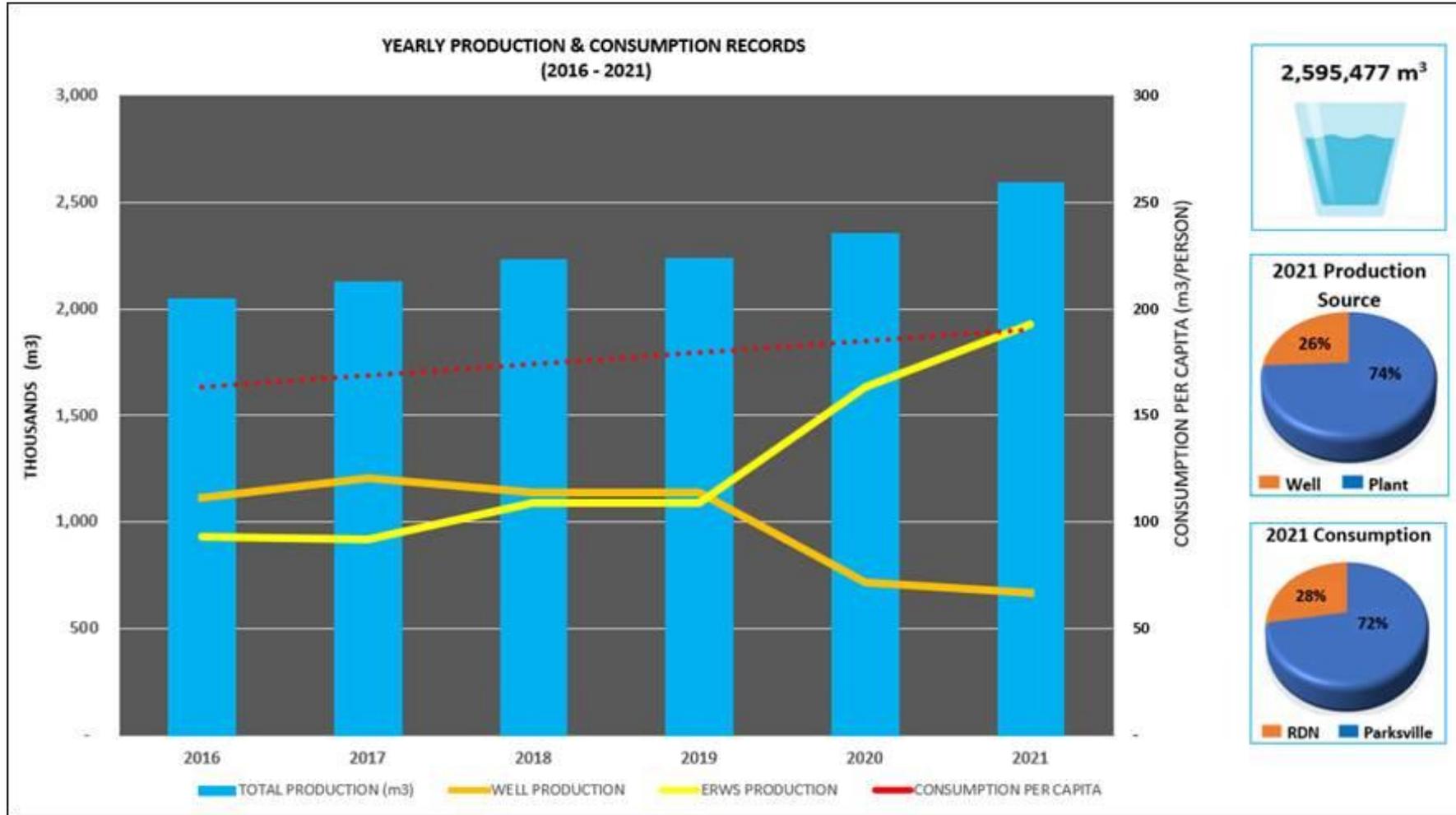
	OPERATING / MINOR CAPITAL			CAPITAL		
	Prior Years' Balance	2021 Residual Funding	2022 -2026 Carry Forward Funding	Prior Years' Balance	2021 Residual Funding	2022 Carry Forward Funding
Seaway Well Decommissioning	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -
Booster Pump Replacements	15,000	-	15,000	-	-	-
Reservoir #4 Cleaning	12,000	-	12,000	-	-	-
Railway Wells Groundwater study	-	45,000	45,000			
Bagshaw St: Stanford to Hwy 19a	-	-	-	-	11,000	11,000
Hirst Ave: Hwy 4a to McMillan	-	-	-	-	28,600	28,600
Memorial Ave: Hwy 4a to McMillan	-	-	-	-	300,000	300,000
Moss Ave: 4A to Craig	-	-	-	173,200	-	173,200
SCADA Upgrade - Software	-	-	-	-	30,000	30,000
Total	\$ 77,000	\$ 45,000	\$ 122,000	\$ 173,200	\$ 369,600	\$ 542,800

2022 MINOR CAPITAL / SPECIAL PROJECTS

	2022	2023	2024	2025	2026	Total
Seaway Well Decommissioning	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000
Railway Wells Groundwater study	45,000	-	-	-	-	45,000
Water Master Plan (Eng. leads)	150,000	-	-	-	-	150,000
Booster Pump Replacements	-	-	15,000	-	-	15,000
Reservoir # 4 Cleaning	-	-	25,000	-	-	25,000
Reservoir # 5 Cleaning	-	-	-	8,000	-	8,000
Works Adjacent to Development/ Construction	40,000	-	-	-	-	40,000
ERWS Minor Capital Items (COP share)	88,800	37,000	59,200	37,000	-	222,000
Total estimated expenditures	\$ 378,800	\$ 37,000	\$ 99,200	\$ 45,000	\$ -	\$ 560,000
Funding Sources:						
Operations - Water User Fees	283,800	37,000	72,200	45,000	0	438,000
Carry Forward reserve	95,000	0	27,000	0	0	122,000
Total Funding	\$ 378,800	\$ 37,000	\$ 99,200	\$ 45,000	\$ -	\$ 560,000



TOTAL WATER CONSUMPTION



REVENUE

	2021 Amended Financial Plan \$	2021 Prelim Actual \$	2022 Proposed Financial Plan \$	Incr(Decr) from 2021 FP	
				\$	%
				-	
Water User Billings	3,837,000	3,712,305	3,955,000	118,000	3.1%
Water Parcel Tax	49,000	48,189	56,400	7,400	15.1%

Water user revenue reflects:
 2% increase in consumption rates
 1.4% growth rate



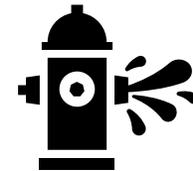
\$241 2021 rate for 120 m3 of water consumption/ year
 \$5 2% increase
\$246 Proposed 2022 rate (April 1/22 - Mar 31/23)



OTHER REVENUES - INTERNAL

	2021 Amended Financial Plan \$	2021 Prelim Actual \$	2022 Proposed Financial Plan \$	Incr(Decr) from 2021 FP	
				\$	%
				-	
Transfer from Fire Dept.	67,300	36,907	40,000	(27,300)	-40.6%
Transfer from Sewer Fund	15,500	16,341	15,800	300	1.9%
DCC's for Debt Payments	322,000	323,917	315,500	(6,500)	-2.0%
DCC's for Capital	248,500	138,092	67,750	(180,750)	-72.7%

- Transfer from Fire Department – for fire hydrant maintenance
- Transfer from Sewer Fund – for share of meter reading costs
- DCC’s applied for debt related to Parksville’s share of ERWS Water Treatment Plant project
- DCC’s applied for Parksville’s share of ERWS construction projects – geobags in 2022/23



EXPENDITURES

	2021 Amended Financial Plan \$	2021 Prelim Actual \$	2022 Proposed Financial Plan \$	Incr(Decr) from 2021 FP	
				\$	%
				-	
Administration	1,021,400	882,875	1,075,400	54,000	5.3%
Service of Supply	471,500	332,893	417,600	(53,900)	-11.4%
Transmission & Distribution	473,300	333,760	511,700	38,400	8.1%



- Transfer:** Manager of Utilities – salary and benefits allocated to Water, Sewer, ERWS, AWS
- Springwood and River Pump Stations – decreased budget to reflect recent actual costs
- Water service repairs – increased budget to reflect recent actual costs



EXPENDITURES

	2021 Amended Financial Plan \$	2021 Prelim Actual \$	2022 Proposed Financial Plan \$	Incr(Decr) from 2021 FP	
				\$	%
Purification & Treatment				-	
-AWS	161,500	88,668	194,000	32,500	20.1%
-ERWS	840,900	834,146	1,385,400	544,500	64.8%
-ERWS Reserve Cont'n	-	-	74,000	74,000	

AWS – Joint Venture between Parkville (63.9%), RDN (22.4%), and Qualicum Beach (13.7%). Operating costs allocated between Parkville and RDN based on share of water used).

- ✓ Financial Plan approved by Management Board on Nov 17/22

ERWS – Joint Venture between Parkville (74%) and RDN (26%). Operating costs allocated between Parkville and RDN based on share of water used).

- ✓ Financial Plan approved by Management Board on Dec 13/22



CAPITAL DRAFT FINANCIAL PLAN

2022 CAPITAL EXPENDITURES

Equipment Replacement Reserve

Sewer Utility

Water Utility

Infrastructure

Other

EQUIPMENT REPLACEMENT RESERVE DRAFT FINANCIAL PLAN



FLEET

Six procurement tenders were completed and awarded in 2021.

- Utilities panel van
- Single axle gravel truck
- Tandem axle gravel truck
- Komatsu forklift
- Water treatment plant scissor lift
- Stationary generator at PCTC brine tank

Equipment Reserve

Fleet and Finance manage a 20-year Equipment Replacement Reserve Plan.

EQUIPMENT REPLACEMENT RESERVE

		<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>
Funding Sources						
	Internal Rental Earnings	\$ 824,000	\$ 840,500	\$ 857,300	\$ 874,400	\$ 891,900
	Reserve fund interest	15,000	15,000	15,000	15,000	15,000
	Proceeds on Sale of Capital Assets	83,000	25,000	27,500	119,000	126,800
	Transfer from Equipment Replacement Reserve	204,700	-	-	-	-
Total Revenue		\$ 1,126,700	\$ 880,500	\$ 899,800	\$ 1,008,400	\$ 1,033,700
Expenditures						
	Operations	410,000	422,300	434,969	448,018	461,459
	Transfer to Equipment Replacement Reserve	-	360,800	294,731	19,982	82,441
	Capital	716,700	97,400	170,100	540,400	489,800
Total Expenditures		\$ 1,126,700	\$ 880,500	\$ 899,800	\$ 1,008,400	\$ 1,033,700
Equipment Replacement Reserve Surplus		-	-	-	-	-



EQUIPMENT REPLACEMENT RESERVE

Equipment Description	2022		
	Net Cost	Trade-in	Gross Cost
2005 Fisher Sander	\$ 17,000	\$ -	\$ 17,000
2012 Swenson 9' Spreader	17,000	-	17,000
2008 Ford F550 (Parks)	65,000	20,000	85,000
2001 GMC Flat Deck Crane	50,000	-	50,000
2005 Stirling Tandem Axle Dump Truck	217,600	22,000	239,600
2006 Freightliner Single Axle Dump	202,100	21,000	223,100
2012 Ram 5500	65,000	20,000	85,000
	\$ 633,700	\$ 83,000	\$ 716,700



SEWER CAPITAL PROJECTS

	2022
Bagshaw: Stanford to Hwy 19a	\$ 330,000
Hirst Ave: Hwy 4a to McMillan	32,000
Memorial Ave: Hwy 4a to McMillan	147,000
Moss Ave: Hwy 4a to McKillop	269,000
SCADA Upgrade - Software	10,000
Total Estimated Expenditures (*)	\$ 788,000
Funding Sources	
Sewer User Fees	89,400
Carry-forward Reserve	698,600
Sewer Capital Fund	-
Total Funding	\$ 788,000
Sewer DCC Capital Projects	-



WATER CAPITAL PROJECTS

	2022
Equipment	\$ -
Equipment - AWS	25,560
SCADA System Upgrade - Software	30,000
Bagshaw St: Stanford to Hwy 19a	11,000
Hirst Ave: Hwy 4a to McMillan	28,600
Memorial Ave: Hwy 4a to McMillan	300,000
Moss Ave: 4A to Craig	319,000
Works Adjacent to Development/Construction	60,000
Total estimated expenditures	\$ 774,160
Funding Sources	
Operations - Water User Fees	231,360
Carry Forward Reserve	542,800
Total Funding	\$ 774,160



CAPITAL – INFRASTRUCTURE RENEWAL

Projects include renewal of linear capital assets:
Roads, Storm Drainage, Watermains, Sanitary
Sewer Mains

Typically led by Engineering Department with
support of other departments and
consultants/contractors.

Planning for projects is informed by:

- Master plans
- Condition assessments / video scoping
- Risk assessments
- Asset management plans (when available)
- “On the ground” experience/ feedback



INFRASTRUCTURE PROJECTS

	2022-W	2022-S\$	2022-R	2022-D	Total	2023-W	2023-S	2023-R	2023-D	Total	2024-W	2024-S\$	2024-R	2024-D	Total	2025-W	2025-S\$	2025-R	2025-D	Total	2026-W	2026-S\$	2026-R	2026-D	Total	5 YRS TOTAL	
1 GENERAL ASPHALT OVERLAYS			500,000		500,000			500,000		500,000			500,000		500,000			500,000		500,000			#####	#####	#####	#####	#####
2 Community Park Stormwater Proj - grant									300,000					847,000	847,000				847,000	847,000							#####
3 Bagshaw St: Stanford to Hwy 19a	11,000	330,000	50,000	17,000	408,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	408,000
4 Hirst Ave: Hwy 4a to McMillan	28,600	32,000	800,000	8,500	869,100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	869,100
5 Memorial Ave: Hwy 4a to McMillan	300,000	147,000	1,285,137	253,000	1,985,137	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,985,137
6 Moss Ave: 4A to Craig	319,000	263,000	#####	507,300	#####	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####
7 McKinnon St: Hirst to Harnish	-	-	-	-	-	289,000	306,000	#####	193,500	#####	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####
8 Harrison Ave: Hwy 4 to McMillan	-	-	-	-	-	40,000	30,000	300,000	50,000	420,000	180,000	120,000	#####	220,000	#####	-	-	-	-	-	-	-	-	-	-	-	#####
9 Middleton Ave: Craig to McCarter	-	-	-	-	-	30,000	-	160,000	35,000	225,000	135,000	-	745,000	150,000	#####	-	-	-	-	-	-	-	-	-	-	-	#####
10 Willow St: Bay to Rushton	-	-	-	-	-	25,000	65,000	35,000	125,000	160,000	160,000	505,000	245,000	310,000	#####	-	-	-	-	-	-	-	-	-	-	-	#####
11 Nanooks Ave: Pym to Renz	-	-	-	-	-	60,000	55,000	150,000	85,000	350,000	355,000	325,000	1,153,000	525,000	#####	-	-	-	-	-	-	-	-	-	-	-	#####
12 Finholm St: Morison to Hirst	-	-	-	-	-	30,000	32,000	80,000	80,000	222,000	180,000	200,000	770,000	520,000	#####	-	-	1,127,000	1,127,000	#####	-	-	-	-	-	-	#####
13 Finholm St: 19a to Morison	-	-	-	-	-	-	-	-	-	-	45,000	125,000	65,000	235,000	#####	365,000	-	1,127,000	435,000	860,000	-	-	-	-	-	-	#####
14 Jenkins Place: Pym St to End	-	-	-	-	-	20,000	32,000	50,000	35,000	137,000	150,000	210,000	434,000	245,000	#####	-	-	-	-	-	-	-	-	-	-	-	#####
15 Gerald Pl: Pym to End	-	-	-	-	-	20,000	31,000	50,000	-	101,000	145,000	209,000	433,000	285,000	#####	-	-	-	-	-	-	-	-	-	-	-	#####
16 Morison Avenue: Finholm to Pym	-	-	-	-	-	-	-	-	-	-	90,000	26,000	125,000	241,000	#####	650,000	198,000	330,000	195,000	#####	-	-	-	-	-	-	#####
17 Morison Ave: Acacia to Pym	-	-	-	-	-	-	-	-	-	-	-	59,000	30,000	89,000	#####	-	-	-	-	437,000	-	-	-	-	-	-	#####
18 Newcastle Ave Pym to Renz	-	-	-	-	-	-	-	-	-	-	60,000	55,000	15,000	80,000	#####	365,000	335,000	1,154,000	500,000	#####	-	-	-	-	-	-	#####
19 McVickers St: Hwy 19a to Stanford	-	-	-	-	-	-	-	-	-	-	20,000	-	70,000	35,000	#####	100,000	-	425,000	135,000	720,000	-	-	-	-	-	-	#####
20 Salish Sea Dr: Community Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	27,000	-	-	-	27,000	177,000	-	-	-	-	-	#####
21 Sanderson Road: Phillips to Foster	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	25,000	-	225,000	250,000	#####	125,000	-	#####	#####	#####	#####	#####
22 Sanderson Road: Ackcroft Pl to Pym	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	-	-	60,000	60,000	#####	-	-	#####	#####	#####	#####	#####
23 Craig St: Hwy 19a to Jonson	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	15,000	75,000	285,000	30,000	405,000	80,000	445,000	#####	#####	#####	#####	#####
24 Ravenshill Rd: Community Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	12,000	-	-	12,000	#####	84,000	-	-	-	-	-	#####
25 Trafalgar St: Young to Doehle	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	6,500	-	25,000	33,500	#####	54,500	-	133,000	193,500	-	-	#####
26 James St: Harnish to Hirst	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	-	-	-	-	#####	48,000	54,000	180,000	#####	#####	#####	#####
27 Cedar Street: Hirst to Harnish	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	-	-	-	-	#####	43,000	40,000	170,000	#####	#####	#####	#####
28 Morison Ave: Hwy 19a to McMillan	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	-	-	-	-	#####	41,000	36,000	#####	#####	#####	#####	#####
29 Banks Ave: Moilliet east to end	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	-	-	-	-	#####	40,000	70,000	#####	#####	#####	#####	#####
30 SS - SRW: Banks to 286 Morison Ave	-	-	-	-	-	-	48,000	-	-	48,000	-	-	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	48,000
31 SS - SRW from Jenkins Pl to Morrison Ave	-	-	-	-	-	-	11,000	-	-	11,000	-	76,000	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	87,000
32 SS - SRW from Gerald Pl to Forsyth	-	-	-	-	-	-	10,000	-	-	10,000	-	66,000	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	76,000
33 Lombardy: Hwy 19a to Morison	-	-	-	-	-	-	71,500	-	-	71,500	-	-	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	71,500
34 Willow: Bay to Rushton Ave.	-	-	-	-	-	-	20,000	-	-	20,000	-	150,000	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	170,000
35 Banks Ave: Finholm to Acacia	-	-	-	-	-	-	22,500	-	-	22,500	-	150,000	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	172,500
36 Hwy 19a - Lombardy to Moilliet	-	-	-	-	-	-	-	341,000	-	341,000	-	-	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	341,000
37 Hwy 19a - Hwy 4a to McMillan	-	-	-	-	-	-	-	205,000	-	205,000	-	-	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	205,000
38 Hwy 19a - Resort Way to Greig Road	-	-	-	-	-	-	-	785,000	-	785,000	-	-	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	785,000
39 Hwy 19a - Rushton to Pym	-	-	-	-	-	-	-	374,000	-	374,000	-	-	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	374,000
40 Hwy 19a - McMillan to Lombardy	-	-	-	-	-	-	-	239,000	-	239,000	-	-	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	239,000
41 Hwy 19a - Pym to Stanhope	-	-	-	-	-	-	-	-	-	-	-	#####	#####	#####	#####	-	-	-	-	#####	-	-	-	-	-	-	#####
42 Hwy 19a - Stanhope to City Limits West	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	303,000	-	-	303,000	#####	-	-	-	-	-	-	303,000
43 Hwy 19a - Craig to Hwy 4a	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	-	-	83,000	83,000	#####	-	-	-	-	-	-	83,000
44 Hwy 19a - Englishman River to Shelly (Ped Improvements Ph2)	-	-	-	-	-	-	-	-	-	-	-	50,000	-	-	#####	-	-	450,000	450,000	#####	-	-	-	-	-	-	450,000
45 Hwy 4a - Despard to Border	-	-	-	-	-	-	-	-	-	-	-	532,000	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	532,000
46 Hwy 19a at Wold Street Sidewalk Refurbishment	-	-	-	-	-	-	-	35,000	-	35,000	-	-	-	-	#####	-	-	-	-	#####	-	-	-	-	-	-	35,000
47 Signal Replace/connectivity Hwy 19a Controllers (16)	-	-	-	-	-	-	-	75,000	-	75,000	-	75,000	-	-	#####	-	-	75,000	75,000	#####	-	-	75,000	-	-	-	300,000
	658,600	778,000	#####	785,800	#####	514,000	663,000	#####	813,500	#####	#####	#####	#####	#####	#####	1,567,500	#####	#####	#####	#####	632,500	645,000	#####	#####	#####	#####	#####
DCC Projects:																											
48 Hwy 19a: Finholm to Rushton Lane	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	-	-	53,000	53,000	#####	-	-	#####	#####	#####	#####	#####
49 Turner Road: Martindale to Shelly	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	-	-	-	-	#####	-	-	477,500	477,500	#####	#####	#####
	658,600	778,000	#####	785,800	#####	514,000	663,000	#####	813,500	#####	#####	#####	#####	#####	#####	1,567,500	#####	#####	#####	#####	632,500	645,000	#####	#####	#####	#####	#####



INFRASTRUCTURE PROJECTS – A NEW METHODOLOGY?



What is sustainable amount of investment in infrastructure renewal – considering financial position and staffing levels?



- ✓ Focus on sustainable level of funding rather than list of projects?
- ✓ Projects determined based on annual and long-term risk assessment process.
- ✓ To Council as part of 5-year financial planning process.

2022 SPENDING PACKAGES / SIGNIFICANT PROJECTS

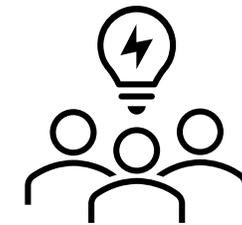
Spending packages reviewed by senior staff for criticality re: health and safety and risk factors.



- Community Development
- Finance
- Engineering / IT
- Operations
- Fire Department

SPENDING PACKAGE SUMMARY

	Description	2022	POTENTIAL FUNDING SOURCE					
		Estimated Cost	General Fund Operating	Gas Tax	DCCs	Land Sale Reserve	Water Fund Operating	Sewer Fund Operating
CD 2022-01	Prospero Mobile Building Inspection	\$ 18,000	\$ 18,000					
FIN 2022-01	Folder/stuffer machine	15,000	15,000					
FIN 2022-02	Asset Valuation	150,000		150,000				
IT 2022-02	Cyber Security Audit	55,000	55,000					
IT 2022-04	Implementation of Microsoft SCCM Data Centre software	15,000	15,000					
IT 2022-05	Engineering Plotter / Scanner replacement	25,000	25,000					
PARKS 2022-03	Maple Glen Trail Resurfacing	20,000	20,000					
PARKS 2022-05	Parkville Wetlands - Coldwater Completion	60,000			60,000			
ROADS 2022-01	Thermoplastic Road Marking	50,000	50,000					
WATER 2022-01	Utility/Roads Mower	40,000	10,000				15,000	15,000
WATER/SEWER 2022-02	Utilities, Water Distribution & Sewer SCADA Hardware Upgrade	50,000					37,000	13,000
FD 2022-02	Reporting Dashboard 2023: \$12,000	-						
FD 2022-03	Mobile Data Terminals for Computer Aided Dispatch 2023: \$70,000	-						
FD 2022-11	Fire Hall 1 - Addition/Renovation Design and Order of Magnitude 2024: \$200,000 / 2025: \$3,600,000	700,000				700,000		
FD 2022-12	Operational Guideline Review, Update and Renewal Project 2023: \$50,000	-						
FD 2022-13	SCBA Units	42,500	42,500					
FD 2022	Remuneration changes for paid on call members - \$120,000 full year	120,000	120,000					
FD 2023	Remuneration changes for paid on call members - 2023		40,000					
FD 2027/29	Additional FRST paid staff in 2027 and 2029 (\$130,000/ FRST)	-						
	Total	\$ 1,360,500	\$ 250,500	\$ 150,000	\$ 60,000	\$ 700,000	\$ 52,000	\$ 28,000



Direction from Council required to include spending packages in Financial Plan - April

GENERAL FUND – PROPERTY TAX INCREASE

STATUS QUO

- 3.5% Property tax rate increase
- 5.0% Property tax increase

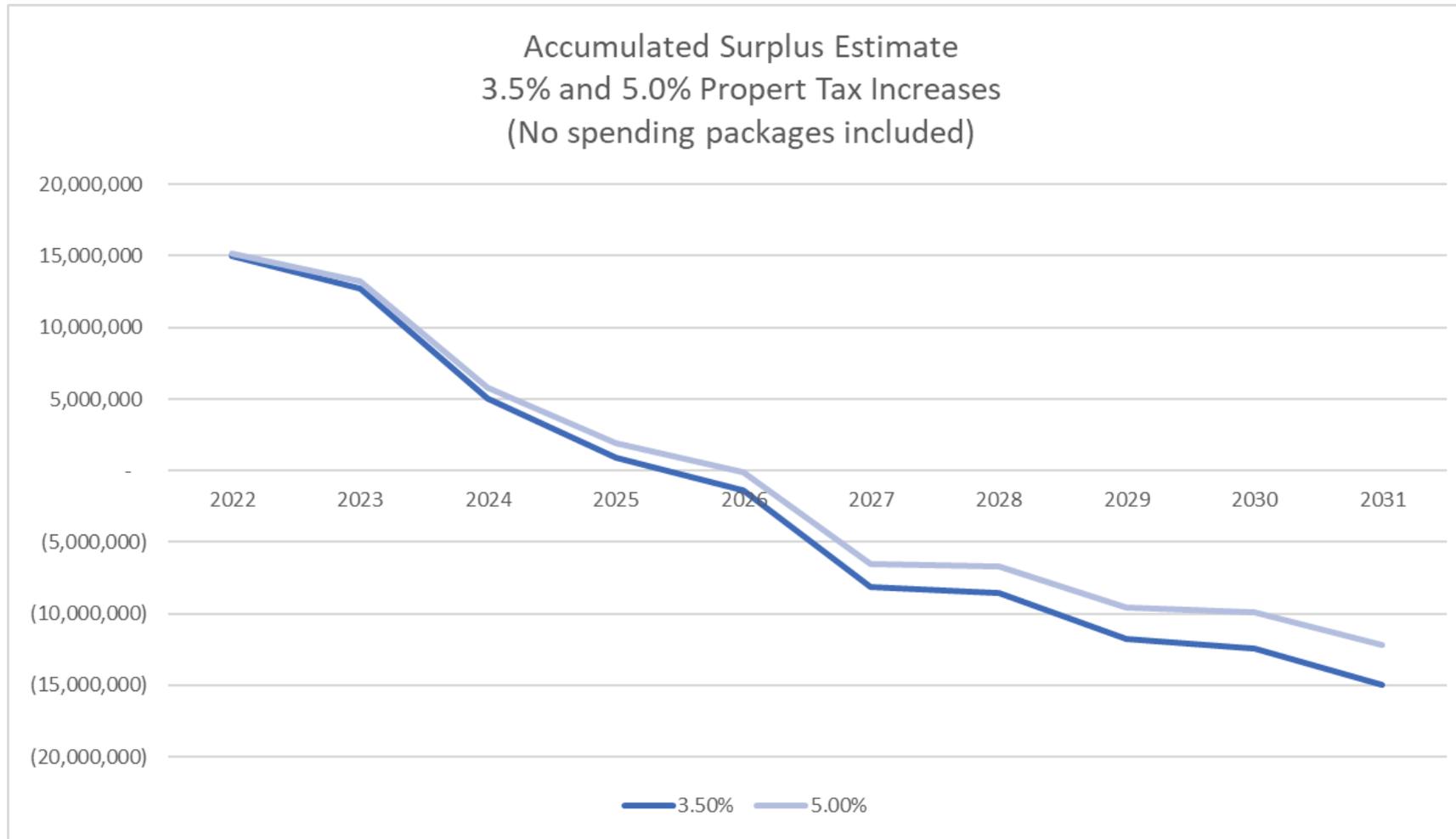
3.0% + .5%

- Status quo
- Reduce infrastructure renewal to \$3.2M max
- Include spending packages except land purchase to be funded with Land Sale Reserve

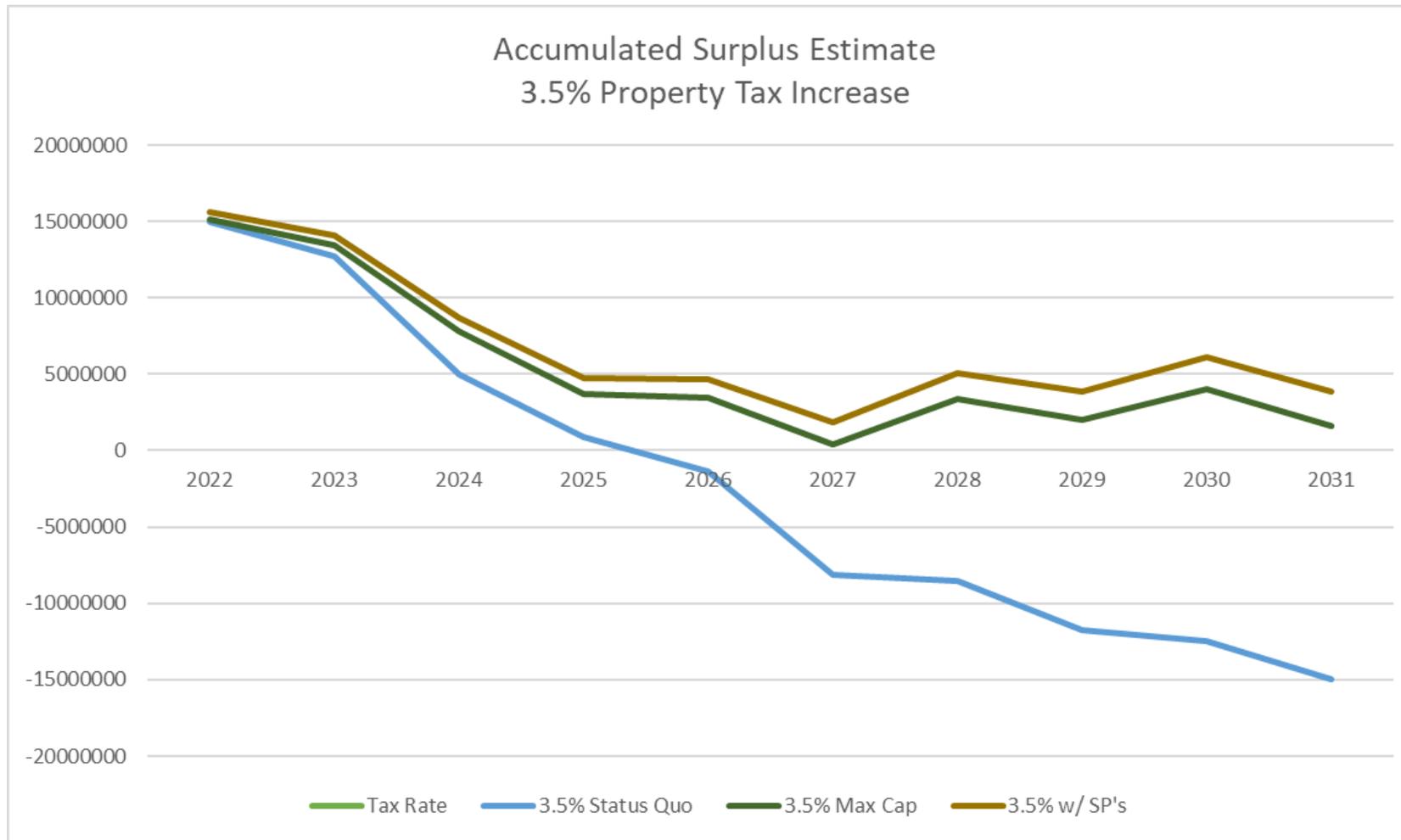
4.5%+.5%

- Status quo
- Reduce infrastructure renewal to \$3.2M max
- Include spending packages except land purchase to be funded with Land Sale Reserve

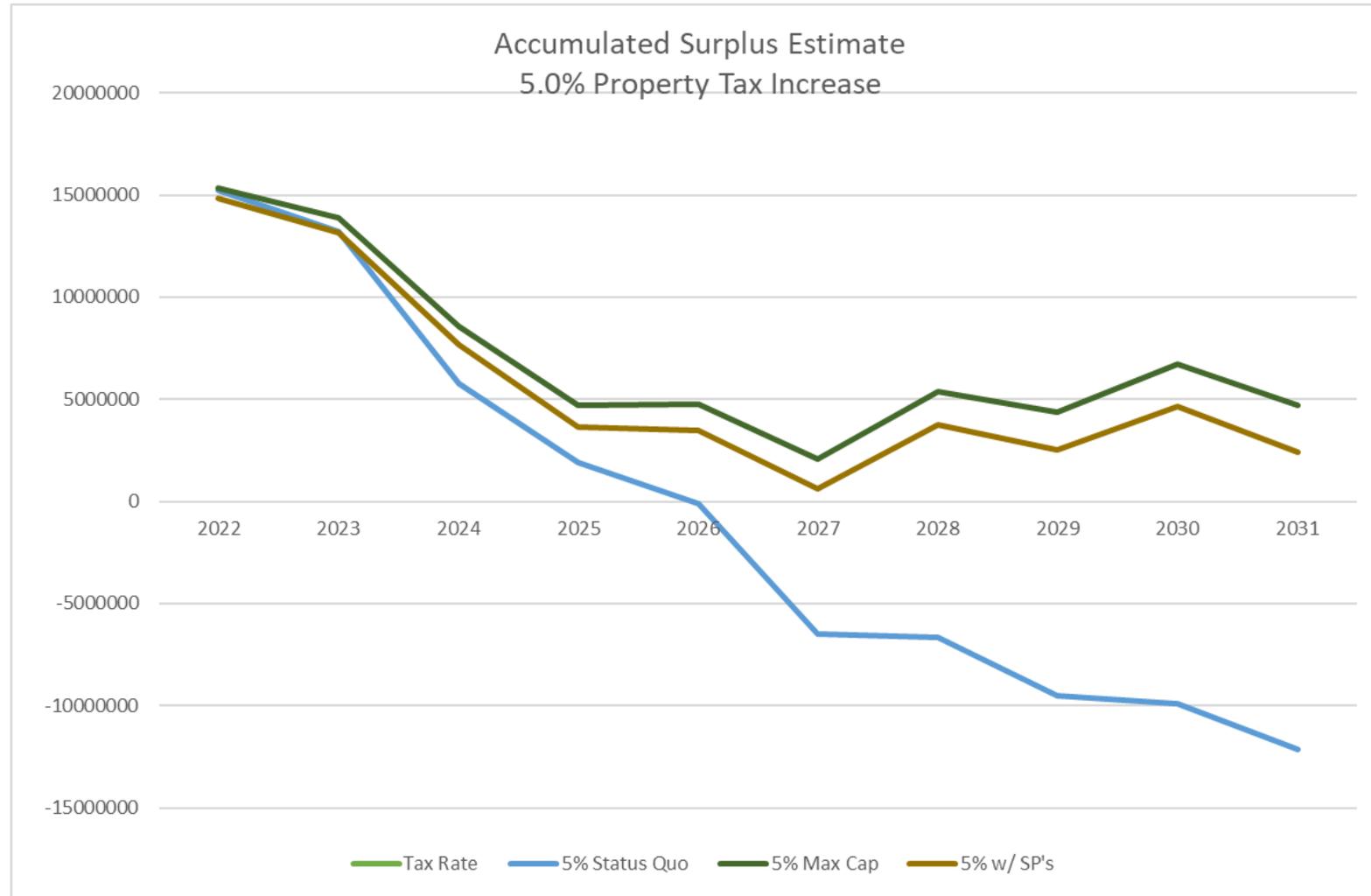
PROPERTY TAX INCREASE – 3.5% & 5%



3.5% PROPERTY TAX INCREASE – 3 SCENARIOS



5.0 % PROPERTY TAX INCREASE – 3 SCENARIOS





QUESTIONS