2021 - 2025 <u>Draft</u> Amended Financial Plan

November 29, 2021

Special Council Meeting





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Presentation Overview



- Amended Budget Purpose
- General Revenue Fund
 Water Utility Fund
 Sewer Utility Fund Changes
 - Proposed budget amendments
 - Projected accumulated surplus
- Other Items for Council Consideration
 - Council initiatives
 - Spending packages



Amended Budget Process

2021-2025 Final Financial Plan adopted by Council on May 3, 2021.

Types of Budget Amendments

- Amounts per Council or ERWS Board resolution
- New information to be reflected in budget
- Requests from staff including:
 - Transfers from one operating or capital account to another
 - Deferrals or reallocations
 - New items for first quarter of 2022
- Amended Financial Plan Bylaw requires public consultation and Council approval



GENERAL REVENUE FUND





Per Council Resolution

Increase (Decrease)	2021	2022	2023	2024	2025
Operating Expenditures					
Staffing wages and benefits	\$ -	\$ 495,000	\$ 501,300	\$ 387,700	\$ 394,300
Minor Capital					
Net transfer to other projects	(34,700)	-	-	-	-
<u>Capital Revenues</u>					
Grants and donations received	321,000	-	-	-	-
Transfer from Capital and Gas Tax Res	515,000	671,800	(450,000)	-	-
Grant not awarded	(506,270)	(1,150,548)	-	-	-
Capital Expenditures					
Community Park	168,000	(1,096,750)	-	-	•
Community Park Performance Venue	490,000	•	-	-	-
Infrastructure Works - net transfer from Hirst project	(200,100)	-	-	-	-
to Memorial project	200,100	-	-	-	-
Public works equipment	25,000	-	-	-	-
Fire Department		671,800	(450,000)		



Other - Operating Revenues and Expenditures

Increase (Decrease)	2021	2022	2023	2024	2025
Revenues					
Gas Tax Grant received	\$ 608,700	\$ 26,600	\$ 53,200	\$ -	\$ -
Covid Restart Grant	(1,447,000)	(309,100)	(126,100)	-	-
Other	19,000	(9,600)	(9,600)	(9,600)	(9,600)
Expenditures					
Information Technology	(4,600)	(14,100)	(14,100)	(14,100)	(14,100)
RCMP	ı	(23,000)	(22,600)	(30,500)	(39,900)
Other	(31,100)	-	-	-	-
Minor Capital Changes					
Defer projects by 1 year	(359,000)	259,000	85,000	15,000	-
Budget amounts not required in 2021	(100,000)	-		-	-
Covid funded Atco trailer rental	-	24,000	24,000	-	-
Reserve Fund changes					
Transfer from Reserves - Covid Grant	1,447,000	333,100	150,100	-	-
Transfer to Reserves - Gas Tax Grant	608,700	26,600	53,200	-	-



Other - Capital Revenues and Expenditures

	Increase (Decrease)	2021	2022	2023	2024	2025
C	<u>apital Revenues</u>					
	Grant received	\$ 30,600	\$ -	\$ -	\$ -	\$ -
	Changes from Capital Plan refinement:					
	Transfer from Capital and Gas Tax Reserves	(1,213,000)	250,000	1,011,700	1	-
	Carryforward funding	(456,600)	456,600	-	-	-
	DCC Funding	(20,100)	20,100	-	-	-
C	apital Expenditures_					
	Administration	-	-	-	-	(16,500)
	Parks	(447,000)	ı	-	-	-
	Changes from Capital Plan refinement:					
	Roads	(2,805,000)	1,346,300	366,900	•	-
	Storm drainage	(741,400)	501,600	(291,700)	-	-



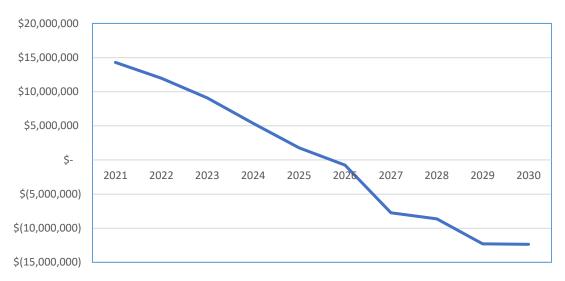
<u>Other – Equipment Replacement Reserve</u>

Increase (Decrease)	2021	2022	2023	2024	2025
Transfer from General Fund to Reserve re: dump truck	39,900				
Equipment Purchases	39,900				



General Revenue Fund Budgeted Unrestricted Surplus/(Deficit)

Increase (Decrease)	2021	2022	2023	<u>2024</u>	<u>2025</u>
Net change to surplus from proposed amendments	\$ 2,529,400	\$ (1,901,500)	\$ 377,300	\$ (367,700)	\$ (333,400)
Estimated Balance at End of Year	\$14,308,800	\$11,975,100	\$ 9,089,200	\$ 5,370,200	\$ 1,768,200
	2026	<u>2027</u>	2028	<u>2029</u>	<u>2030</u>
Estimated Balance at End of Year	\$ (764,200)	\$ (7,727,300)	\$ (8,627,700)	\$(12,279,000)	\$(12,347,300)





Other Items for Council Consideration Council Initiatives

Item	Reference	Year	Cost
Special Projects - Pool	Consulting re add'l community engagement, site assessment (\$75k c/fwd from 2021 + \$150k new)	2022	\$ 250,000
Traffic calming study	Per Council resolution 21-307 (in preparation for PDBA meeting)	2022	100,000
Lions Housing	Council resolution 21-317 (preliminary costs)	2022	15,000
PCC Renovation - Emergency Service	Expanded ESS offices (construction cost adjustment)	2022	15,000
Parks - Sports courts	Council resolution 21-302	2022	295,000



Other Items for Council Consideration Other from Staff

Operations - Sentinel V2 upgrade	Spending package: Parks 2022-01	2022	\$ 25,000
Parks - Wetlands Trail (funded via current DCC's rev in 2022/2023)	Spending package: Parks 2022-03	2022 2022 2023	190,000 (100,000) (90,000)
Fire Dept - fenced apparatus enclosure	Spending package: FD 2022-01	2022	45,000
IT - Ortho photos	Spending package: IT 2022-03	2022	15,000









Comments from Public



Council deliberations/ discussion/direction

WATER UTILITY FUND





Per Council Resolution

	Increase (Decrease)	2021	2022	2023	2024	2025
Capital Expenditures						
Infrastructure Works		58,600	-	-	-	•



Other - Operating Revenues and Expenditures

Increase (Decrease)	2021	2022	2023	2024	2025
Revenues					
Minor Capital	\$ (65,000)	\$ 50,000	\$ -	\$ 15,000	\$ -
<u>Expenditures</u>					
City share of AWS costs	3,200	(3,200)	-	-	-
City share of ERWS costs	42,200	-	(3,700)	-	-
Minor Capital - City Share of ERWS	(5,200)	-	-	-	-
Minor Capital	(65,000)	55,000	-	15,000	-

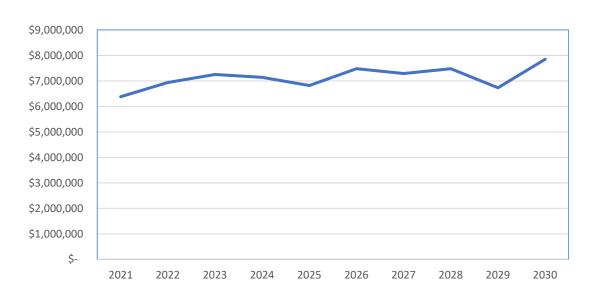


Other - Capital Revenues and Expenditures

Increase (Decrease)	2021	2022	2023	2024	2025
Capital Revenues					
Water DCC -ERWS adjustments	\$ (22,500)	\$ -	\$ -	\$ -	\$ -
Carryforwards adj re Capital Plan refinement	(173,200)	173,200	-	-	-
Capital Expenditures					
City share of ERWS Intake costs	(37,000)				
City share of ERWS watermain costs	10,000				
Water Capital Plan refinement	(608,000)	279,000	(46,000)	-	-

Water Utility Fund Budgeted Unrestricted Surplus/(Deficit)

Increase (Decrease)	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
Net change to surplus from proposed amendments	\$ 340,500	\$ (107,600)	\$ 49,700	\$ -	\$ -
Estimated Balance at End of Year	\$ 6,379,700	\$ 6,943,200	\$ 7,254,900	\$ 7,143,500	\$ 6,818,600
	<u>2026</u>	2027	2028	2029	2030
Estimated Balance					
at End of Year	\$ 7,480,600	\$ 7,290,500	\$ 7,481,400	\$ 6,732,400	\$ 7,847,700











Comments from Public



Council deliberations/ discussion/direction

SEWER UTILITY FUND

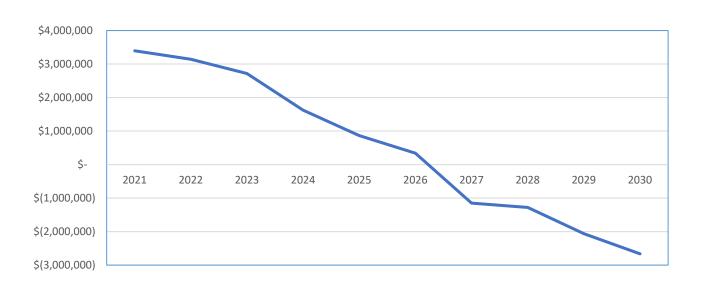


Other - Operating and Capital Revenues and Expenditures

Increase (Decrease)	2021	2022	2023	2024	2025
Operating Revenues					
RDN Wastewater Taxes Collected	\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200	\$ 34,200
Operating Expenditures					
RDN Wastewater Levy Paid	26,000	26,000	26,000	26,000	26,000
Minor Capital	(50,000)				
Capital Revenues					
Transfer from Sewer Capital Reserve	(146,000)		146,000		
Sewer Carryforwards	(179,600)	179,600			
Capital Expenditures					
Sewer Capital Plan refinement	(575,000)	199,000	(249,000)	-	-

Sewer Utility Fund Budgeted Unrestricted Surplus/(Deficit)

Increase (Decrease)	<u>2021</u>	2022	<u>2023</u>	<u>2024</u>	<u>2025</u>
Net change to surplus from proposed amendments	307,600	(11,200)	403,200	8,200	8,200
Estimated Balance at End of Year	\$ 3,398,300	\$ 3,142,400	\$ 2,718,800	\$ 1,626,900	\$ 865,500
	2026	<u>2027</u>	2028	2029	<u>2030</u>
Estimated Balance at End of Year	\$ 339,100	\$ (1,149,500)	\$ (1,280,500)	\$ (2,059,700)	\$ (2,663,100)











Comments from Public



Council deliberations/ discussion/direction





Next steps:

- Incorporate direction from Council re amendments
- Draft Amended Budget Bylaw
- Present bylaw for Council and public discussion (December)
- Adoption of Bylaw (January)