GENERAL FUND BUDGET BYLAW

CITY OF PARKSVILLE
2021 - 2025 Final Financial Plan
General Revenue Fund
Budget Bylaw

	2021	2022	2023	2024	2025
Revenues					
Property Taxes	$ 16,384,700	$ 17,018,900	$ 17,684,200	$ 18,415,700	$ 19,087,600
Fees and Charges					
General government	909,300	853,900	843,600	835,200	775,800
Protective services	585,000	597,400	552,600	552,800	552,900
Community planning	314,000	305,500	312,700	319,900	327,100
Parks, facilities and sports fields	413,000	207,700	211,400	215,100	218,800
Engineering and Operations	60,000	92,500	94,300	96,000	97,700
Solid waste collection	850,500	890,700	919,800	949,500	979,700
Operating Grants	1,725,200	765,000	582,000	455,900	455,900
Capital Grants and Developer contributions	4,317,500	2,191,050	582,000	-	-
Actuarial Reduction of Debt	81,000	35,300	-	-	-
Transfer from DCC Funds	329,550	1,344,540	130,010	54,860	288,260
Total Funding Sources	25,969,750	24,302,490	21,912,610	21,894,960	22,783,760
Expenses					
Municipal Purposes					
General government	4,890,600	4,140,400	4,190,900	3,980,600	4,032,400
Protective services	4,782,500	4,819,200	5,031,600	5,303,100	5,457,800
Community planning	841,400	865,300	1,016,200	907,200	928,800
Parks, facilities and sports fields	3,432,500	2,742,200	3,095,300	3,044,400	2,742,900
Engineering and Operations	3,154,200	2,992,900	3,030,600	2,915,500	2,999,600
Solid waste collection	786,000	817,000	843,800	871,100	898,900
Library and Cultural services	748,000	768,100	786,000	804,200	822,800
Interest on long term debt	46,700	25,900	6,300	3,800	1,300
Amortization of tangible capital assets	3,031,200	3,031,200	3,031,200	3,031,200	3,031,200
Total Expenses	21,713,100	20,202,200	21,031,900	20,861,100	20,915,700
Net Income (Loss) from Operations	4,256,650	4,100,290	880,710	1,033,860	1,868,060
Other non operating budget items					
Capital Expenditures	$ (15,054,400)	$ (7,077,800)	$ (7,630,400)	$ (8,520,900)	$ (10,419,400)
Principal payments on Long Term Debt	(100,400)	(69,800)	(47,800)	(49,000)	(50,300)
Transfers to appropriated reserves	(687,500)	(766,000)	(847,500)	(350,000)	(350,000)
Transfers from (to) appropriated reserves					
Capital reserve	963,000	309,040	-	-	-
Carryforward reserve	1,950,600	-	-	-	-
Reserve for future expenditures	100,000	-	-	100,000	-
Land Sale reserve	-	-	472,770	484,610	1,545,320
Gas Tax reserve	772,000	22,000	809,950	870,059	1,056,813
Transfers (to) from Other Funds	-	-	-	-	-
Capital Borrowing	-	-	-	-	-
Actuarial Reduction of Debt	(81,000)	(35,300)	-	-	-
Amortization of Tangible Capital Assets	3,031,200	3,031,200	3,031,200	3,031,200	3,031,200
Annual cash surplus (deficit)	(4,849,850)	(486,370)	(3,331,070)	(3,400,171)	(3,318,307)
Transfers from (to) unappropriated reserves					
From Accumulated Surplus	4,849,850	486,370	3,331,070	3,400,171	3,318,307
To Accumulated Surplus	-	-	-	-	-
Financial Plan Surplus (Deficit)	$ -	$ -	$ -	$ -	$ -

BUDGET DETAIL

THE CITY OF PARKSVILLE
General Government Revenue & Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Legislative				
Revenue				
Special Events/Projects	$0.00	$0.00	($258,000.00)	($258,000.00)
Total Revenue	0.00	0.00	(258,000.00)	(258,000.00)
Expense				
Council Administration	272,283.49	314,000.00	328,500.00	14,500.00
Council Other	4,779.37	25,000.00	25,000.00	0.00
Grants- in - Aid	19,092.30	35,800.00	320,800.00	285,000.00
Special Events/Projects	176,155.80	169,000.00	267,500.00	98,500.00
Elections	0.00	0.00	1,500.00	1,500.00
Total Council Expenses	472,310.96	543,800.00	943,300.00	399,500.00
Net Council Cost	$472,310.96	$543,800.00	$685,300.00	$141,500.00
Administration				
Revenue				
Fees and charges	($70.00)	$0.00	$0.00	$0.00
Cost Allocation to Water/Sewer	(523,050.00)	(663,000.00)	(676,200.00)	(13,200.00)
Total Revenue	(523,120.00)	(663,000.00)	(676,200.00)	(13,200.00)
Expense				
Administration	466,808.42	508,800.00	1,135,300.00	626,500.00
Communications	212,379.04	233,300.00	267,300.00	34,000.00
Records management	401.16	1,000.00	100.00	(900.00)
Information systems (IT)	731,675.44	932,400.00	977,900.00	45,500.00
Total Operating Expenses	1,411,264.06	1,675,500.00	2,380,600.00	705,100.00
Minor Capital				
Information Systems	65,022.46	57,000.00	83,000.00	26,000.00
	65,022.46	57,000.00	83,000.00	26,000.00
NetAdmin Operating Cost	$953,166.52	$1,069,500.00	$1,787,400.00	$717,900.00
Bylaw Enforcement				
Revenue				
Bylaw Enforcement	(1,275.00)	(5,000.00)	(3,000.00)	2,000.00
Parking Enforcement	(3,225.00)	(10,000.00)	(8,000.00)	2,000.00
Dog Licenses and Fines	(17,511.25)	(17,600.00)	(17,600.00)	0.00
Total Bylaw Revenues	(22,011.25)	(32,600.00)	(28,600.00)	4,000.00
Expense				
Bylaw Enforcement	312,507.19	314,000.00	318,800.00	4,800.00
Parking Enforcement	20,926.16	26,600.00	26,400.00	(200.00)
Animal Control	14,757.31	17,900.00	17,400.00	(500.00)
Total Bylaw Expense	348,190.66	358,500.00	362,600.00	4,100.00
Net Bylaw Enforcement Cost	326,179.41	325,900.00	334,000.00	8,100.00

THE CITY OF PARKSVILLE
General Government Revenue & Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Business Licenses				
Revenue				
Business Licenses	(190,137.51)	(175,000.00)	(176,800.00)	(1,800.00)
Expense				
Chamber of Commerce Grant	48,078.00	48,200.00	49,400.00	1,200.00
Business License Administration	17,549.27	19,200.00	23,000.00	3,800.00
Total Business License Expense	65,627.27	67,400.00	72,400.00	5,000.00
Net Business License Surplus	(124,510.24)	(107,600.00)	(104,400.00)	3,200.00
Emergency Program				
Revenue				
Cost sharing Grants	(44,000.00)	(76,200.00)	(85,900.00)	(9,700.00)
Minor Capital Grants	(19,180.61)	(25,000.00)	(25,000.00)	0.00
	(63,180.61)	(101,200.00)	(110,900.00)	(9,700.00)
Expense				
Administration	241,341.87	267,600.00	270,500.00	2,900.00
Minor Capital	22,212.61	25,000.00	140,000.00	115,000.00
	263,554.48	292,600.00	410,500.00	117,900.00
Net Emergency Program Cost	**200,373.87**	**191,400.00**	**299,600.00**	**108,200.00**
Net Executive	**1,827,520.52**	**2,023,000.00**	**3,001,900.00**	**978,900.00**

SUMMARY

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Total Revenues	(275,399.37)	(308,800.00)	(574,300.00)	(265,500.00)
Cost allocation to Wtr/Swr	(523,050.00)	(663,000.00)	(676,200.00)	(13,200.00)
Total Expenses	2,625,969.89	2,994,800.00	4,252,400.00	1,257,600.00
	2,350,570.52	2,686,000.00	3,678,100.00	992,100.00

THE CITY OF PARKSVILLE
Human Resources Revenue & Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Human Resouces				
Revenue				
Total Revenue				
Expense				
Human Resources	$252,254.45	$375,000.00	$344,500.00	($30,500.00)
Corporate Training	4,835.17	26,500.00	29,500.00	3,000.00
Corporate Safety Program	102,511.57	121,000.00	118,500.00	(2,500.00)
Joint Health & Safety Commitee	408.93	10,800.00	7,500.00	(3,300.00)
Total Operating Expenses	360,010.12	533,300.00	500,000.00	(33,300.00)
Net Department Cost	$360,010.12	$533,300.00	$500,000.00	($33,300.00)

THE CITY OF PARKSVILLE
Finance And Common Services Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Property Taxes				
Property Taxes - General	($14,239,470.12)	($14,241,000...	($15,110,000.00)	($869,000.00)
Property Taxes - Debt	(90,430.55)	(90,500.00)	(90,500.00)	0.00
Local Improvement Taxes	(74,027.58)	(74,000.00)	(74,000.00)	0.00
1% Utility Tax	(304,641.77)	(303,400.00)	(307,600.00)	(4,200.00)
Library Tax	(735,124.82)	(734,900.00)	(748,000.00)	(13,100.00)
Provincial Gov't Properties GIL	(19,437.34)	(19,000.00)	(19,600.00)	(600.00)
Federal Gov't Properties GIL	(34,035.22)	(35,000.00)	(35,000.00)	0.00
	(15,497,167.40)	(15,497,800....	(16,384,700.00)	(886,900.00)
Fees and Charges				
Tax Certificates	(17,380.00)	(16,000.00)	(16,000.00)	0.00
Bus Day Pass	(340.00)	(700.00)	(700.00)	0.00
Bus Month Pass	(446.20)	(500.00)	(500.00)	0.00
Photocopying Fees	(55.16)	0.00	0.00	0.00
10% Admin. Fess (RE: Outside P	(5,652.37)	(1,400.00)	(1,400.00)	0.00
NSF and Refunds Admin Fee	(1,555.00)	(1,500.00)	(1,500.00)	0.00
Cell Tower Revenue	(33,473.49)	(32,800.00)	(32,800.00)	0.00
Other	(12,376.87)	(14,100.00)	(13,800.00)	300.00
	(71,279.09)	(67,000.00)	(66,700.00)	300.00
Other Revenue				
Tax penalties	(41,927.01)	(79,000.00)	(78,500.00)	500.00
Interest - Arrears Taxes	(17,769.33)	(16,000.00)	(16,000.00)	0.00
Interest - Delinquent Taxes	(2,942.35)	(2,400.00)	(2,600.00)	(200.00)
Interest on Investments	(503,258.65)	(300,000.00)	(266,000.00)	34,000.00
Cash short/Over	(1.05)	0.00	0.00	0.00
Commercial Plates - Revenue	(355.50)	(3,100.00)	0.00	3,100.00
School Tax Admin Fee Revenue	(7,600.48)	(8,200.00)	(8,200.00)	0.00
Loss/(Gain)On Disposal Of TCA'S	27,282.55	0.00	0.00	0.00
US $ Exchange (Gains)/Losses	(1,686.98)	0.00	0.00	0.00
Acturial Debt Reductions	(75,092.14)	(74,600.00)	(81,000.00)	(6,400.00)
	(623,350.94)	(483,300.00)	(452,300.00)	31,000.00
Grant Revenue				
Small Communities Grant	(324,466.00)	(325,000.00)	(325,000.00)	0.00
Other Grants - Provincial & Other	(2,184,257.00)	(9,600.00)	(1,247,600.00)	(1,238,000.00)
Other Grants - Federal Gas Tax	(582,114.45)	(582,000.00)	(582,000.00)	0.00
	(3,090,837.45)	(916,600.00)	(2,154,600.00)	(1,238,000.00)
Finance/Common Services				
Revenue				
Allocation to Water Fund	(216,800.00)	(228,000.00)	(232,600.00)	(4,600.00)
Allocation to Sewer Fund	(216,800.00)	(228,000.00)	(232,600.00)	(4,600.00)
Total Revenues	(433,600.00)	(456,000.00)	(465,200.00)	(9,200.00)
Expense				
Finance Administration	798,681.06	824,100.00	844,500.00	20,400.00
Finance Other	14,565.61	14,500.00	15,000.00	500.00
Common Services	269,921.48	317,400.00	320,100.00	2,700.00
Total Expenses	1,083,168.15	1,156,000.00	1,179,600.00	23,600.00
Net Finance/Common Service Cost	649,568.15	700,000.00	714,400.00	14,400.00
Interest Charges				
Long Term Debt Interest	47,078.92	49,000.00	46,700.00	(2,300.00)

THE CITY OF PARKSVILLE
Finance And Common Services Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Interest on Tax Prepayments	8,055.67	23,000.00	10,000.00	(13,000.00)
Total Interest	55,134.59	72,000.00	56,700.00	(15,300.00)
Parksville Civic and Technology Centre				
Revenue				
PCTC Library Lease	(165,728.07)	(182,800.00)	(180,000.00)	2,800.00
Total PCTC Revenues	(165,728.07)	(182,800.00)	(180,000.00)	2,800.00
Expense				
PCTC-Library Cost Allocations	74,228.07	91,600.00	90,000.00	(1,600.00)
Total PCTC Expenses	74,228.07	91,600.00	90,000.00	(1,600.00)
Net PCTC Cost (Surplus)	(91,500.00)	(91,200.00)	(90,000.00)	1,200.00
Library Contract	734,837.00	734,900.00	748,000.00	13,100.00
Other				
Revenue				
Water Parcel Taxes	(42,456.18)	(43,100.00)	(49,000.00)	(5,900.00)
Sewer Parcel Taxes	(24,688.50)	(25,200.00)	(37,700.00)	(12,500.00)
Transfer from TCA Equity	(2,971,430.48)	0.00	0.00	0.00
Total Other Revenue	(3,038,575.16)	(68,300.00)	(86,700.00)	(18,400.00)
Expense				
Transfer to Water Utility - Parcel Tax	42,456.18	43,100.00	49,000.00	5,900.00
Transfer to Sewer Utility - Parcel Tax	24,688.50	25,200.00	37,700.00	12,500.00
Transfer to Gas Tax Reserve	582,114.45	582,000.00	582,000.00	0.00
Transfer to Cfwd Reserve	(29,050.00)	0.00	0.00	0.00
Transfer to Res for Future Expend.	1,912,300.00	30,000.00	30,000.00	0.00
Transfer to Other Reserves	0.00	0.00	75,500.00	75,500.00
Total Other Transfers	2,532,509.13	680,300.00	774,200.00	93,900.00
Net Other Items	(506,066.03)	612,000.00	687,500.00	75,500.00
Net Departmental Surplus	($18,440,661.17)	($14,937,000...	($16,941,700.00)	($2,004,700....
Summary				
Total Revenues	(22,920,538.11)	(17,671,800....	(19,790,200.00)	(2,118,400.00)
Total Expenditures	4,479,876.94	2,734,800.00	2,848,500.00	113,700.00
Net Departmental Surplus	($18,440,661.17)	($14,937,000...	($16,941,700.00)	($2,004,700....

THE CITY OF PARKSVILLE
Fire Protection Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Revenue				
RDN - French Creek Fire Protection	($560,565.00)	($560,500.00)	($560,500.00)	$0.00
Other Grants	(118.29)	0.00	(500.00)	(500.00)
Miscellanous Fees	(100.00)	(500.00)	(500.00)	0.00
Fire Permits	(100.00)	(500.00)	(500.00)	0.00
Administration	(89,240.37)	(16,000.00)	0.00	16,000.00
Training	0.00	0.00	(16,000.00)	(16,000.00)
Total Revenue	**(650,123.66)**	**(577,500.00)**	**(578,000.00)**	**(500.00)**
Expense				
Fire Administration Costs				
Administration	959,815.57	968,100.00	1,111,800.00	143,700.00
Health & safety	16,797.12	23,100.00	23,900.00	800.00
Fire Prevention/Public education	6,474.64	10,900.00	11,900.00	1,000.00
Recruiting & Retention	18,136.83	23,400.00	26,700.00	3,300.00
Total Fire Dept Administration	1,001,224.16	1,025,500.00	1,174,300.00	148,800.00
Training Costs				
Training	94,181.78	141,000.00	146,400.00	5,400.00
Training Ground	4,465.31	10,200.00	12,700.00	2,500.00
Total Training Costs	98,647.09	151,200.00	159,100.00	7,900.00
Maintenance Costs				
Equipment Maintenance	17,505.62	20,400.00	20,700.00	300.00
Vehicle Maintenance	61,006.99	66,000.00	68,700.00	2,700.00
Radio Equipment Maint.	14,953.93	14,000.00	14,800.00	800.00
Bldgs & Grounds Maintenance	56,424.28	57,100.00	62,300.00	5,200.00
Hydrant Maintenance	64,491.34	66,000.00	67,300.00	1,300.00
Total Maintenance Costs	214,382.16	223,500.00	233,800.00	10,300.00
Other Costs				
Small Equipment/Clothing/Supplies	76,897.73	76,300.00	106,200.00	29,900.00
Minor Capital	63,846.65	139,400.00	130,800.00	(8,600.00)
Total Other Costs	140,744.38	215,700.00	237,000.00	21,300.00
Total Operating Expenses	**1,454,997.79**	**1,615,900.00**	**1,804,200.00**	**188,300.00**
Net Departmental Operating Cost	**$804,874.13**	**$1,038,400....**	**$1,226,200.00**	**$187,800.00**
Capital				
Funding				
Equipment	(17,000.00)	(792,000.00)	(775,000.00)	17,000.00
Training Ground	0.00	0.00	(27,500.00)	(27,500.00)
Total Fire Capital Funding	(17,000.00)	(792,000.00)	(802,500.00)	(10,500.00)
Expenditures				
Fire Protection, Equipment	103,112.86	900,100.00	791,100.00	(109,000.00)
Training Ground	3,755.36	150,000.00	192,500.00	42,500.00
Total Fire Capital Expenditures	106,868.22	1,050,100.00	983,600.00	(66,500.00)
Net Fire Capital Cost	$89,868.22	$258,100.00	$181,100.00	($77,000.00)

THE CITY OF PARKSVILLE
Fire Protection Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Summary				
Total Operating Revenues	($650,123.66)	($577,500.00)	($578,000.00)	($500.00)
Total Capital Revenues	(17,000.00)	(792,000.00)	(802,500.00)	(10,500.00)
Total Operating Expenses	1,454,997.79	1,615,900.00	1,804,200.00	188,300.00
Capital Expenditures	106,868.22	1,050,100.00	983,600.00	(66,500.00)
Net Total Departmental Cost	**$894,742.35**	**$1,296,500....**	**$1,407,300.00**	**$110,800.00**

THE CITY OF PARKSVILLE
RCMP Revenue & Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Revenue				
Prisoner Cost Recoveries	($18,818.15)	($16,000.00)	($16,300.00)	($300.00)
Document Service Fees	(4,245.00)	(8,000.00)	(7,000.00)	1,000.00
Traffic Fine Provincial Grant	(114,895.00)	(98,000.00)	(105,000.00)	(7,000.00)
Total Revenues	(137,958.15)	(122,000.00)	(128,300.00)	(6,300.00)
Expense				
RCMP Contract	1,824,770.83	2,313,300.00	2,330,400.00	17,100.00
Prisoner Expense Contract	95,897.26	110,000.00	112,200.00	2,200.00
Administration	513,036.06	518,700.00	521,900.00	3,200.00
Community Policing	1,493.72	6,700.00	1,300.00	(5,400.00)
Citizens On Patrol	0.00	500.00	500.00	0.00
Auxiliary Policing	0.00	0.00	12,000.00	12,000.00
Total Expenses	2,435,197.87	2,949,200.00	2,978,300.00	29,100.00
Net RCMP Cost	2,297,239.72	2,827,200.00	2,850,000.00	22,800.00

THE CITY OF PARKSVILLE
Community Development Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Planning Services				
Revenue				
Development Permit/Variance Fees	($14,090.00)	($8,000.00)	($15,000.00)	($7,000.00)
Subdivision -Approval Application Fee	(51,000.00)	(10,000.00)	(10,000.00)	0.00
Zoning (Re-zoning) Bylaw Amendments	0.00	(8,000.00)	(8,000.00)	0.00
OCP Amendment Application	0.00	(3,000.00)	(3,000.00)	0.00
OCP, Zoning & Development Bylaw	(25.00)	(100.00)	(100.00)	0.00
Tree Permits	(3,075.00)	(4,000.00)	(4,100.00)	(100.00)
Comfort Letters	(150.00)	(300.00)	(300.00)	0.00
Planning Services	(5,015.00)	(3,000.00)	(3,100.00)	(100.00)
Total Planning Revenue	(73,355.00)	(36,400.00)	(43,600.00)	(7,200.00)
Expense				
Planning Administration	431,755.90	565,700.00	569,200.00	3,500.00
Utility Modelling	14,200.00	11,200.00	12,000.00	800.00
Total Planning Expense	445,955.90	576,900.00	581,200.00	4,300.00
Net Planning Service Cost	372,600.90	540,500.00	537,600.00	(2,900.00)
Building Inspection				
Revenue				
Building & Plumbing Permits	(426,685.06)	(290,000.00)	(270,000.00)	20,000.00
Building Inspections-Other	(1,013.21)	(400.00)	(400.00)	0.00
	(427,698.27)	(290,400.00)	(270,400.00)	20,000.00
Expense				
Building Inspection Administration	271,064.79	264,100.00	260,200.00	(3,900.00)
Net Building Inspection Cost (Surplus)	(156,633.48)	(26,300.00)	(10,200.00)	16,100.00
Net Planning Group Cost	$215,967.42	$514,200.00	$527,400.00	$13,200.00
Summary				
Total Revenues	($501,053.27)	($326,800.00)	($314,000.00)	$12,800.00
Total Expenses	717,020.69	841,000.00	841,400.00	400.00
Net Departmental Cost	$215,967.42	$514,200.00	$527,400.00	$13,200.00

THE CITY OF PARKSVILLE
Parks Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Parks Administration				
Expense				
Administration	$361,056.44	$383,600.00	$393,400.00	$9,800.00
Training	14,607.94	30,800.00	32,500.00	1,700.00
Small tools	8,952.43	14,200.00	14,400.00	200.00
Park Inspection	4,573.67	9,200.00	9,300.00	100.00
Staff meetings	6,115.18	10,900.00	11,100.00	200.00
Allocations from Works Yard	28,890.00	27,300.00	27,800.00	500.00
Net Parks Administration Costs	424,195.66	476,000.00	488,500.00	12,500.00
Parks Maintenance				
Revenue				
RDN Sports Field Contribution	(178,790.00)	(150,000.00)	(150,000.00)	0.00
Springwood Park Lighting Tokens	(270.00)	(1,000.00)	(1,000.00)	0.00
	(179,060.00)	(151,000.00)	(151,000.00)	0.00
Expense				
Community Park	275,047.45	310,700.00	317,000.00	6,300.00
Community Park Sports fields	53,977.30	65,800.00	65,700.00	(100.00)
Springwood Park	207,021.04	203,800.00	207,700.00	3,900.00
Parksville Wetlands	22,212.61	57,000.00	59,000.00	2,000.00
Outer Parks	295,656.72	205,800.00	229,800.00	24,000.00
PCTC Park	610.00	0.00	0.00	0.00
Dog parks	9,651.80	7,000.00	7,200.00	200.00
Downtown	76,719.36	71,800.00	73,000.00	1,200.00
Highway Streetscape	190,808.06	159,800.00	169,300.00	9,500.00
Waterfront Walkway	7,701.64	19,800.00	19,200.00	(600.00)
Vandalism	19,154.58	11,100.00	11,400.00	300.00
Irrigation	21,429.16	20,900.00	23,100.00	2,200.00
Drought Management	8,127.94	11,200.00	11,400.00	200.00
Industrial Well	0.00	3,400.00	3,500.00	100.00
Total Park Maintenance Expense	1,188,117.66	1,148,100.00	1,197,300.00	49,200.00
Net Park Maintenance Costs	1,009,057.66	997,100.00	1,046,300.00	49,200.00
Horticulture				
Revenue				
Tree Planting	(1,000.00)	0.00	0.00	0.00
	(1,000.00)	0.00	0.00	0.00
Expense				
Tree maintenance	147,531.60	120,300.00	109,400.00	(10,900.00)
Wood chipping	16,750.19	15,500.00	20,800.00	5,300.00
	164,281.79	135,800.00	130,200.00	(5,600.00)
	163,281.79	135,800.00	130,200.00	(5,600.00)
Picnic Tables, Benches & Garbage Cans				
Revenue				
Memorial Bench Contributions	(12,000.00)	(8,000.00)	(8,000.00)	0.00
Expense				
Park Furniture Maintenance	43,621.37	54,300.00	55,200.00	900.00
Total Furniture Costs	43,621.37	54,300.00	55,200.00	900.00
Net Picnic Table/Bench Costs	31,621.37	46,300.00	47,200.00	900.00

THE CITY OF PARKSVILLE
Parks Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Other Parks Costs				
Expense				
Additional Park Security	1,467.32	1,500.00	1,500.00	0.00
Goose control	30,000.00	38,600.00	35,000.00	(3,600.00)
Special Events	18,220.62	40,300.00	35,000.00	(5,300.00)
	49,687.94	80,400.00	71,500.00	(8,900.00)
Minor Capital				
Revenue				
Other Minor Capital	(253,655.54)	(282,000.00)	(86,000.00)	196,000.00
Expense				
Other Minor Capital	353,130.12	525,400.00	352,500.00	(172,900.00)
	99,474.58	243,400.00	266,500.00	23,100.00
Amortization				
Expense				
Amortization of Capital Assets	500,317.05	500,000.00	500,000.00	0.00
Net Parks Costs	$2,277,636.05	$2,479,000....	$2,550,200.00	$71,200.00
Departmental Summary				
Total Revenues	($445,715.54)	($441,000.00)	($245,000.00)	$196,000.00
Total Operating Expenses	1,869,904.42	1,894,600.00	1,942,700.00	48,100.00
Minor Capital	353,130.12	525,400.00	352,500.00	(172,900.00)
Amortization of Capital Assets	500,317.05	500,000.00	500,000.00	0.00
Net Departmental Cost	$2,277,636.05	$2,479,000....	$2,550,200.00	$71,200.00

THE CITY OF PARKSVILLE
Facilities Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
City Facilities				
Revenue				
Municipal House Rentals	($17,750.85)	($18,300.00)	($18,500.00)	($200.00)
Other Rentals	(2,486.19)	0.00	0.00	0.00
Community Park Concession Pad Rentals	(15,239.82)	(26,000.00)	(26,500.00)	(500.00)
Works Yard allocation to Other departments	(144,250.00)	(136,600.00)	(135,600.00)	1,000.00
Minor Capital -Non PCTC	0.00	0.00	(209,000.00)	(209,000.00)
Minor Capital -PCTC	(38,000.00)	(177,700.00)	(100,000.00)	77,700.00
Total Revenues	(217,726.86)	(358,600.00)	(489,600.00)	(131,000.00)
Expense				
Municipal Houses	688.24	5,500.00	5,500.00	0.00
City Hall - PCTC	234,622.91	252,800.00	240,100.00	(12,700.00)
PW Building and Yard	202,485.67	182,500.00	239,700.00	57,200.00
Fleet Shop Building	24,741.00	34,000.00	37,100.00	3,100.00
Community Park Washrooms	115,853.13	78,800.00	80,000.00	1,200.00
Springwood Park Washrooms	36,111.90	40,000.00	43,000.00	3,000.00
Foster Park Washrooms	23,169.31	18,500.00	24,500.00	6,000.00
Shelly Road Centre	6,434.00	6,000.00	6,000.00	0.00
Community Park Performance Venue	0.00	0.00	27,400.00	27,400.00
Parksville Community Centre	145,699.24	146,700.00	22,200.00	(124,500.00)
PW Yard/Buildings Vandalism & Theft	1,393.36	3,100.00	3,200.00	100.00
Small Tools-Bldg Maintenace	3,173.63	3,100.00	3,800.00	700.00
Pest control-Buildings	1,620.00	1,800.00	1,800.00	0.00
Minor Capital -Non PCTC	640.09	24,000.00	326,000.00	302,000.00
Minor Capital -PCTC	38,078.88	237,700.00	212,600.00	(25,100.00)
Total Facilities Maintenance Expenses	834,711.36	1,034,500.00	1,272,900.00	238,400.00
Net Facilities Maintenance Costs	616,984.50	675,900.00	783,300.00	107,400.00

THE CITY OF PARKSVILLE
Engineering Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Engineering, Ops, and IT Administration				
Revenue				
Engineering Admin Fees	($62,151.20)	($60,000.00)	($60,000.00)	$0.00
Cost Allocation to Water/Sewer	(248,200.00)	(348,000.00)	(397,000.00)	(49,000.00)
Total Revenue	(310,351.20)	(408,000.00)	(457,000.00)	(49,000.00)
Expense				
Administration Engineering & Ops	712,183.71	865,700.00	955,700.00	90,000.00
Engineering Special Projects	(2,547.27)	169,000.00	269,000.00	100,000.00
Inspection Services	49,564.76	106,100.00	92,900.00	(13,200.00)
Total Administration Expenses	759,201.20	1,140,800.00	1,317,600.00	176,800.00
Net Departmental Cost	**$448,850.00**	**$732,800.00**	**$860,600.00**	**$127,800.00**

THE CITY OF PARKSVILLE
Fleet Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Fleet				
Expense				
Fleet Administration	$27,796.44	$35,800.00	$36,900.00	$1,100.00
Fleet Operating Supplies	9,497.56	16,200.00	16,200.00	
Fleet Small tools	8,687.55	10,500.00	10,200.00	(300.00)
Small Equipment repair	19,725.66	23,000.00	23,300.00	300.00
Fleet - New Vehicle Prep	4,350.54	11,300.00	11,600.00	300.00
Vehicle cleaning	3,216.95	4,100.00	4,100.00	
Winter Equipment Prep	30,403.33	22,800.00	23,600.00	800.00
Fleet Minor capital				
Total Fleet	103,678.03	123,700.00	125,900.00	2,200.00

THE CITY OF PARKSVILLE
Public Works Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Administration - Outside Crew				
Expense				
Administration	$490,286.30	$457,400.00	$425,900.00	($31,500.00)
Admin Allocation to Water/Sewer	(25,850.00)	(45,400.00)	(46,800.00)	(1,400.00)
Training	21,348.49	30,700.00	31,200.00	500.00
Staff meetings	3,576.42	6,500.00	6,600.00	100.00
First Aid	14,401.66	16,900.00	17,200.00	300.00
Pager pay	31,142.14	30,700.00	31,200.00	500.00
Safety Program	30,163.73	43,100.00	44,400.00	1,300.00
Small Tools	2,753.09	3,300.00	3,300.00	0.00
Netl Administration Costs	567,821.83	543,200.00	513,000.00	(30,200.00)
Road Maintenance				
Expense				
Road Rehabilitation/patching	92,829.26	104,900.00	101,300.00	(3,600.00)
Grade Gravel roads	6,712.17	7,400.00	7,500.00	100.00
Dust control	3,876.21	17,700.00	18,000.00	300.00
Road Line Painting	63,245.56	108,600.00	104,200.00	(4,400.00)
Net Road Maintenance Costs	166,663.20	238,600.00	231,000.00	(7,600.00)
Right of Way Maintenace				
Expense				
Shoulders	49,139.54	28,800.00	29,500.00	700.00
Machine Brushing	55,680.11	56,600.00	57,700.00	1,100.00
Weed Control	51,976.50	25,000.00	25,500.00	500.00
Net Right of Way Maintenance	156,796.15	110,400.00	112,700.00	2,300.00
Street Cleaning				
Expense				
Street Sweeping	85,851.97	74,700.00	76,600.00	1,900.00
Litter Pickup	117,556.03	92,300.00	104,100.00	11,800.00
Fall Leaf pickup	63,226.25	32,700.00	43,400.00	10,700.00
Net Street Cleaning Costs	266,634.25	199,700.00	224,100.00	24,400.00
Snow Removal				
Expense				
Sand Salt Supplies	23,017.28	24,900.00	40,300.00	15,400.00
Plowing/sanding & Salt	78,060.63	66,200.00	82,700.00	16,500.00
Net Snow Removal Costs	101,077.91	91,100.00	123,000.00	31,900.00
Sidewalk Maintenance				
Expense				
Sidewalk Maintenance	37,633.50	51,100.00	52,400.00	1,300.00
Sign Installation/Maintenace				
Revenue				
Expense				
Vandalism	7,067.41	10,000.00	6,200.00	(3,800.00)
Sign maintenance	69,913.45	78,200.00	74,300.00	(3,900.00)
No Post Guardrails/ delineators	5,283.46	4,000.00	4,000.00	0.00
Total Signs Expense	82,264.32	92,200.00	84,500.00	(7,700.00)
Net Sign Installation/Maint. Costs	82,264.32	92,200.00	84,500.00	(7,700.00)

THE CITY OF PARKSVILLE
Public Works Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Street Lights and Traffic Signals				
Expense				
Street Light Maintenance	204,970.04	239,800.00	245,600.00	5,800.00
Traffic signal Maintenance	55,369.66	32,800.00	33,600.00	800.00
Total Street Lights & Traffic Signals	260,339.70	272,600.00	279,200.00	6,600.00
Net Street Lights/Traffic Signals	260,339.70	272,600.00	279,200.00	6,600.00
Other				
Expense				
Electric Vehicle Charging Stations	0.00	1,500.00	1,500.00	0.00
Bus Shelter Maintenance	0.00	8,000.00	3,200.00	(4,800.00)
	0.00	9,500.00	4,700.00	(4,800.00)
Open Drainage				
Expense				
Ditch Cleaning	44,931.33	34,500.00	35,300.00	800.00
Right of Way Interceptors	1,567.85	2,500.00	2,500.00	0.00
Culvert cleaning	34,321.99	13,600.00	14,000.00	400.00
Ditch enclosure	0.00	3,100.00	3,100.00	0.00
Surface Drainage Monitoring	17,611.56	15,100.00	15,300.00	200.00
Stream & Forshore Maintenance	4,138.19	9,500.00	11,500.00	2,000.00
Net Open Drainage Costs	102,570.92	78,300.00	81,700.00	3,400.00
Enclosed Drainage				
Revenue				
Expense				
Storm Drain Connection	2,116.92	9,700.00	10,000.00	300.00
Catch Basin Cleaning	23,326.83	50,000.00	41,200.00	(8,800.00)
Storm Drain Cleaning	72,125.96	29,700.00	40,400.00	10,700.00
Storm Drainage Repair	20,404.44	34,800.00	35,700.00	900.00
Catch Basin Installation	36,943.80	11,800.00	12,100.00	300.00
Total Enclosed Drainage Expense	154,917.95	136,000.00	139,400.00	3,400.00
Net Enclosed Drainage Costs	154,917.95	136,000.00	139,400.00	3,400.00
Minor Capital				
Revenue				
Other Minor Capital	0.00	(22,000.00)	(22,000.00)	0.00
Total Minor Capital Revenue	0.00	(22,000.00)	(22,000.00)	0.00
Expense				
Sidewalk Upgrades	32,822.03	40,000.00	40,000.00	0.00
Minor road construction	0.00	60,000.00	60,000.00	0.00
Other Minor Capital	0.00	97,000.00	72,000.00	(25,000.00)
Easements	0.00	10,000.00	50,000.00	40,000.00
Work adjacent to development	2,615.67	40,000.00	40,000.00	0.00
Total Minor Capital Expense	35,437.70	247,000.00	262,000.00	15,000.00
Net Minor Capital Costs	35,437.70	225,000.00	240,000.00	15,000.00
Amortization of Capital Assets	2,156,739.55	2,125,000.00	2,167,000.00	42,000.00
Net Public Works Cost	**$4,088,896.98**	**$4,172,700....**	**$4,252,700.00**	**$80,000.00**

THE CITY OF PARKSVILLE
Public Works Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Summary				
Total PW Revenues	$0.00	($22,000.00)	($22,000.00)	$0.00
Total PW Operating Expenses	1,896,719.73	1,822,700.00	1,845,700.00	23,000.00
Total PW Minor Capital	35,437.70	247,000.00	262,000.00	15,000.00
Amortization of Capital Assets	2,156,739.55	2,125,000.00	2,167,000.00	42,000.00
Net Public Works Cost	**$4,088,896.98**	**$4,172,700....**	**$4,252,700.00**	**$80,000.00**

5 YEAR FINANCIAL PLAN

THE CITY OF PARKSVILLE
Solid Waste Revenue and Expense
For the Twelve Months Ending December-31-21

	2020 ACTUAL YTD	2020 FINAL BUDGET	2021 FINAL BUDGET	BUDGET CHANGE $
Revenue				
Collection Fees	($855,118.18)	($852,400.00)	($919,000.00)	($66,600.00)
Collection Fee Discount	74,399.32	76,700.00	68,500.00	(8,200.00)
Garbage Bag Tags	(3,033.00)	(11,400.00)	0.00	11,400.00
Total Revenue	(783,751.86)	(787,100.00)	(850,500.00)	(63,400.00)
Expense				
RDN Collection Expense	710,473.95	705,100.00	786,000.00	80,900.00
Bag Tag Purchase Expense	2,935.65	10,800.00	0.00	(10,800.00)
Total Expense	713,409.60	715,900.00	786,000.00	70,100.00
Net Solid Waste (Surplus)\Cost	($70,342.26)	($71,200.00)	($64,500.00)	$6,700.00

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Executive					
Revenue					
Legislative	$ -	$ 11,100	$ -	$ -	$ -
Administration	-	-	-	-	-
Minor Capital	275,000	-	-	-	-
Bylaw Enforcement	28,600	28,600	28,600	28,600	28,600
Provincial Emergency Program	85,900	85,900	85,900	85,900	85,900
Business Licences	176,800	183,400	187,600	191,700	195,900
Carry forward funding	-	-	-	-	-
Capital Funding from Reserves	-	-	-	-	-
Total Revenue	566,300	309,000	302,100	306,200	310,400
Expenditures					
Legislative	675,800	462,400	413,600	424,100	434,900
Administration	1,135,400	1,018,000	1,037,000	732,600	745,600
Less Common Service Allocation	(676,200)	(689,700)	(703,500)	(717,600)	(731,900)
Communications	267,300	252,600	258,500	264,600	270,700
Human Resources	374,000	404,500	393,000	402,100	411,400
OHS	126,000	129,400	132,400	135,500	138,600
Computer Services	977,900	993,500	1,006,800	1,040,200	1,062,600
Minor capital	490,500	27,500	72,800	82,800	45,500
Bylaw Enforcement	362,600	371,800	380,500	389,300	398,300
Business Licences	72,400	74,000	75,600	77,200	78,900
Provincial Emergency Program	270,500	247,800	255,100	262,700	270,300
Amortization of Capital	118,000	118,000	118,000	118,000	118,000
Total Expenditures	4,194,200	3,409,800	3,439,800	3,211,500	3,242,900
Total Executive	(3,627,900)	(3,100,800)	(3,137,700)	(2,905,300)	(2,932,500)

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Finance					
Revenue					
General Taxation	15,110,000	15,771,100	16,455,800	17,166,000	17,816,100
General Debt	90,500	40,400	-	-	-
Library Tax	748,000	768,100	786,000	804,200	822,800
1% Taxation	307,600	310,700	313,800	316,900	320,100
Local Improvements	74,000	74,000	74,000	74,000	74,000
Grants in Lieu	54,600	54,600	54,600	54,600	54,600
Total Taxation	16,384,700	17,018,900	17,684,200	18,415,700	19,087,600
Int. and Other Income					
Investment Income	266,000	189,400	182,400	166,300	99,200
Pen. & Int. on Taxes	97,100	98,100	99,100	100,000	101,000
Miscellaneous Income	74,900	75,600	76,400	77,200	77,900
PCTC	180,000	181,800	183,600	185,500	187,300
Actuarial Reduction of Debt	81,000	35,300	-	-	-
Total Int. & Other	699,000	580,200	541,500	529,000	465,400
Provincial Grants	1,572,600	643,700	460,700	334,600	334,600
Federal Grants (Gas Tax)	582,000	582,000	582,000	-	-
RDN debt recoveries (Pool)	-	-	-	-	-
Transfer from Sewer Fund	-	-	-	-	-
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Res	-	-	-	-	-
Total Revenue	19,238,300	18,824,800	19,268,400	19,279,300	19,887,600

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Finance cont.					
Expenditures					
Administration	844,500	880,500	888,400	905,800	926,700
Less Finance Com Serv Rec	(465,200)	(483,700)	(489,900)	(500,000)	(511,500)
Common Services	320,100	328,700	336,400	344,100	352,100
Other	-	-	-	-	-
PCTC	90,000	91,800	93,600	95,500	97,400
	789,400	817,300	828,500	845,400	864,700
Bank Chgs & Int. on PP Taxes	25,000	31,300	40,600	41,700	42,900
Long Term Debt Interest	46,700	25,900	6,300	3,800	1,300
New Long Term Debt Interest	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-
Reserve for Contingencies	-	-	-	-	-
Parkland Reserve	-	-	-	-	-
Library	748,000	768,100	786,000	804,200	822,800
Total Expenditures	1,609,100	1,642,600	1,661,400	1,695,100	1,731,700
Total Finance	17,629,200	17,182,200	17,607,000	17,584,200	18,155,900

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Police					
Revenue					
General	7,000	7,200	7,400	7,500	7,600
Provincial Grants	121,300	121,300	121,300	121,300	121,300
Capital Funding From Res	-	-	-	-	-
Total Revenue	128,300	128,500	128,700	128,800	128,900
Expenditures					
RCMP Contract	2,442,600	2,532,900	2,717,900	2,842,300	2,936,100
Other	535,700	547,700	562,200	577,000	592,100
Total Expenditures	2,978,300	3,080,600	3,280,100	3,419,300	3,528,200
Total Police	(2,850,000)	(2,952,100)	(3,151,400)	(3,290,500)	(3,399,300)

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Fire Department					
Revenue					
General	1,500	1,500	1,500	1,600	1,600
Local Area Fire Protection	560,500	527,700	527,700	527,700	527,700
Confined space training	16,000	16,000	16,000	16,000	16,000
Small Equipment	-	-	-	-	-
Gain on Sale	-	45,000	-	-	-
C/F Funding From Reserves	-	-	-	-	-
Capital Funding	-	-	-	-	-
Total Revenue	578,000	590,200	545,200	545,300	545,300
Expenditures					
Administration	1,174,300	1,211,000	1,233,900	1,351,600	1,382,500
Training/Training ground	159,100	165,200	170,000	174,800	179,700
Small Equipment	106,200	93,300	91,400	94,200	97,000
Fire Hall #1	62,300	64,700	66,500	68,400	70,400
Equipment	104,200	115,000	118,300	121,600	124,900
Hydrant Maintenance	67,300	69,500	71,400	73,200	75,100
Minor capital	130,800	19,900	-	-	-
Amortization of Capital	246,200	246,200	246,200	246,200	246,200
Total Expenses	2,050,400	1,984,800	1,997,700	2,130,000	2,175,800
Total Fire Department	(1,472,400)	(1,394,600)	(1,452,500)	(1,584,700)	(1,630,500)

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

Community Development	2021	2022	2023	2024	2025
Revenue					
Fees	43,600	45,200	46,300	47,300	48,300
Special Projects	-	-	-	-	-
Building Permits	270,400	260,300	266,400	272,600	278,800
C/F Funding From Reserves	-	-	-	-	-
Capital Funding From Res	-	-	-	-	-
Total Revenue	314,000	305,500	312,700	319,900	327,100
Expenditure					
Planning	569,200	585,800	600,100	614,600	629,400
Special Projects	-	-	130,100	-	-
Building Inspections	260,200	267,200	273,400	279,700	286,200
Utility Services Model	12,000	12,300	12,600	12,900	13,200
Amortization					
Total Expenditures	841,400	865,300	1,016,200	907,200	928,800
Net Community Development Costs	(527,400)	(559,800)	(703,500)	(587,300)	(601,700)

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Engineering					
Revenue					
Administration Fees	60,000	92,500	94,300	96,000	97,700
Special Projects	-	-	-	-	-
C/F Funding from Reserves	-	-	-	-	-
Capital Funded From Grants	-	-	-	-	-
Total Revenue	60,000	92,500	94,300	96,000	97,700
Expenditures					
Engineering	955,700	994,600	1,024,100	1,054,100	1,084,800
Less Common Service Allocations	(397,000)	(361,800)	(369,900)	(378,000)	(386,200)
Inspection Services	92,900	93,600	96,400	99,300	102,200
Special Projects	269,000	25,500	25,500	-	10,200
Amortization of Capital	-	-	-	-	-
Total Expenditures	920,600	751,900	776,100	775,400	811,000
Net Engineering Costs	(860,600)	(659,400)	(681,800)	(679,400)	(713,300)

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Parks					
Revenue					
Dist 69 Sports Field Contribution	150,000	153,000	156,100	159,200	162,400
Springwood Park Lights Tokens	1,000	1,000	1,000	1,000	1,000
Other (bench donations)	8,000	8,000	8,000	8,000	8,000
Minor Capital	6,300	-	-	-	-
Grants/Donations	3,735,500	1,609,050	-	-	-
Capital Funding From Res	309,450	1,344,540	130,010	26,650	27,320
Total Revenue	4,210,250	3,115,590	295,110	194,850	198,720
Expenditures					
Administration	488,500	498,300	508,200	518,400	528,800
Park Maintenance	1,197,300	1,221,200	1,245,700	1,270,600	1,296,000
Urban Forestry	130,200	132,800	123,000	125,400	127,900
Park & Street Furnishings	55,200	56,300	57,400	58,600	59,700
General	71,500	37,200	38,000	38,700	39,500
Minor capital	352,500	112,200	265,200	186,200	51,000
Amortization of Capital	500,000	500,000	500,000	500,000	500,000
Total Expenditures	2,795,200	2,558,000	2,737,500	2,697,900	2,602,900
Total Parks	1,415,050	557,590	(2,442,390)	(2,503,050)	(2,404,180)

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Facilities					
Revenue					
Building Rental	45,000	45,700	46,300	46,900	47,400
Pool Revenues	-	-	-	-	-
Pool recoveries from RDN	-	-	-	-	-
Minor capital	209,000	-	-	-	-
Funding From Reserves	-	-	-	-	-
Total Revenue	254,000	45,700	46,300	46,900	47,400
Expenditures					
PCTC Building	240,100	244,900	249,800	254,800	259,900
Park Buildings	147,500	142,800	145,700	148,600	151,500
PW Building & Yard	239,700	244,500	249,400	254,400	259,500
Fleet Building	37,100	37,800	38,600	39,400	40,200
Less: alloc to Parks/Water/Sewer	(135,600)	(138,300)	(141,100)	(143,900)	(146,800)
Community Centres	28,200	28,800	29,300	29,900	30,500
Performance Venue	27,400	27,900	28,500	29,100	29,700
Pool & Rec Facility	-	-	-	-	-
Rental Houses	5,500	5,600	5,700	5,800	6,000
Other	8,800	9,000	9,200	9,300	9,500
Minor Capital	538,600	81,200	242,700	219,100	-
Total Expenditures	1,137,300	684,200	857,800	846,500	640,000
Net Facilities Cost	(883,300)	(638,500)	(811,500)	(799,600)	(592,600)

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Public Works					
Revenue					
Minor Capital	-	-	-	-	-
Storm Drain Connection Fees	-	-	-	-	-
Funding from Reserves	22,000	22,000	22,000	22,000	22,000
Grants/Developer Contributions	-	-	-	-	-
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Res	20,100	-	-	28,210	260,940
Total Revenue	42,100	22,000	22,000	50,210	282,940
Public Works					
Expenditures					
Administration	559,800	437,600	446,300	455,300	464,300
Less: Allocation to Water & Sewer	(46,800)	(47,300)	(47,700)	(48,200)	(48,700)
Fleet	125,900	128,400	131,000	133,600	136,300
Road Maintenance	231,000	235,600	240,300	245,100	250,000
Right of Way Maintenance	112,700	115,000	117,300	119,600	122,000
Street Cleaning	224,100	228,600	233,200	237,800	242,600
Snow Removal	123,000	125,500	128,000	130,500	133,100
Sidewalk Maintenance	52,400	53,400	54,500	55,600	56,700
Signs	84,500	86,200	87,900	89,700	91,500
Street Light Maintenance	279,200	284,800	290,500	296,300	295,500
EVCS	1,500	1,500	1,600	1,600	1,600
Bus Shelter Maintenance	3,200	3,300	3,300	3,400	3,500
Open Drainage	81,700	83,300	85,000	86,700	88,400
Enclose Drainage	139,400	142,200	145,000	147,900	150,900
Minor Capital	262,000	362,900	338,300	185,200	200,900
Amortization of Capital	2,167,000	2,167,000	2,167,000	2,167,000	2,167,000
Total Expenditures	4,400,600	4,408,000	4,421,500	4,307,100	4,355,600
Total Public Works	(4,358,500)	(4,386,000)	(4,399,500)	(4,256,890)	(4,072,660)

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Refuse					
Revenue					
Refuse collection	850,500	890,700	919,800	949,500	979,700
Miscellaneous	-	-	-	-	-
Capital Funding From Res	-	-	-	-	-
Total Revenue	850,500	890,700	919,800	949,500	979,700
Expenditures					
Refuse Pickup Contract	786,000	817,000	843,800	871,100	898,900
Capital	-	-	-	-	-
Total Expenditures	786,000	817,000	843,800	871,100	898,900
Total Refuse	64,500	73,700	76,000	78,400	80,800
General Revenue Fund Net Income (Loss)	4,528,650	4,122,290	902,710	1,055,860	1,889,960

General Revenue Fund
2021 - 2025 Final Financial Plan
Revenue and Expenditure Summary

	2021	2022	2023	2024	2025
Non Operating budget items					
Funding from Cfwd Reserves	1,950,600	-	-	-	-
Funding from Future Expenditure Resen	100,000	-	-	100,000	-
Funding from Capital Reserve	963,000	309,040	-	-	-
Funding from Land Sale Reserve	-	-	472,770	484,610	1,545,320
Federal Gas Tax Reserve	500,000	-	787,950	848,059	1,034,813
Long term debt borrowing	-	-	-	-	-
	3,513,600	309,040	1,260,720	1,432,669	2,580,133
Capital Expenditures					
Administration	367,000	56,400	42,000	46,300	38,600
Finance	-	-	-	-	16,600
Police	-	-	-	-	-
Fire Services	983,600	153,800	484,300	506,100	1,832,300
Community Development	-	-	-	-	-
Engineering	-	-	-	-	-
Parks	2,319,800	3,991,400	131,300	67,300	193,200
Public Works & Facilities	11,384,000	2,876,200	6,972,800	7,901,200	8,338,700
	15,054,400	7,077,800	7,630,400	8,520,900	10,419,400
Long Term Debt					
Long term debt principal payments	100,400	69,800	47,800	49,000	50,300
Short term Capital borrowing pmts	-	-	-	-	-
	100,400	69,800	47,800	49,000	50,300
Transfers to (from) reserves					
Transfer to Capital reserve	75,500	154,000	235,500	320,000	320,000
Transfer to PCTC maintenance reserve	30,000	30,000	30,000	30,000	30,000
Transfer to Gas Tax Reserve reserve	582,000	582,000	582,000	-	-
Transfer to Equipment Reserve	-				
Transfer to (From) Other Funds	-	-	-	-	-
	687,500	766,000	847,500	350,000	350,000
Actuarial Reduction of Debt	(81,000)	(35,300)	0	0	0
Amortization of Capital Assets	3,031,200	3,031,200	3,031,200	3,031,200	3,031,200
Net Surplus (Deficit)	(4,849,850)	(486,370)	(3,331,070)	(3,400,171)	(3,318,407)
Transfers from(to) Surplus Reserves					
Transfer from Accumulated Surplus	4,849,850	486,370	3,331,070	3,400,171	3,318,407
Transfer to Accumulated Surplus	-	-	-	-	-
Financial Plan Balance	$ -	$ -	$ -	$ -	$ -

CAPITAL PROJECTS

General Revenue Fund

2021-2025
Capital Expenditure Plan

Appendix "C"

	Project/ Account #	2021	2022	2023	2024	2025	5 Year Total
MINOR CAPITAL							
GENERAL GOVERNMENT							
COUNCIL PROJECTS							
Pool study	311033	$ 8,000	$ -	$ -	$ -	$ -	$ 8,000
Dist. 69 Track & Field (City Portion)		250,000	-	-	-	-	250,000
75th Anniversary Celebration	311032	-	-	-	-	-	-
Other		2,500	-	-	-	-	2,500
Strategic Planning	311034	2,000	2,000	35,000	2,000	2,000	43,000
Commemorative Remembrance Day Bann	311031	5,000	5,000				10,000
		267,500	7,000	35,000	2,000	2,000	313,500
INFORMATION TECHNOLOGY							
Software Operations & Maintenance Contir	506009	20,000	20,000	20,000	20,000	20,000	100,000
Website redesign	500010	20,000	-	-	-	-	20,000
Laptops for Remote working (10)		20,000	-	-	-	-	20,000
Upgrade GP Financial Software (every 2 years)		15,000	-	15,000	-	-	30,000
Postage machine - Common Services		5,000	-	-	-	-	5,000
Forum Video System Upgrade		3,000	-	-	-	-	3,000
IT Needs Assessment	506020	-	-	-	20,000	-	20,000
Network Switches		-	-	-	20,000	-	20,000
Photocopier - Common Services		-	-	-	9,500	-	9,500
Photocopier - Planning		-	-	-	6,500	-	6,500
Back Up Systems	506014	-	-	-	-	15,000	15,000
Total IT		83,000	20,000	35,000	76,000	35,000	249,000
EMERGENCY PROGRAM							
ESS Modernizaton Equipment & Supplies		25,000	-	-	-	-	25,000
ESS ECT Office Reno		15,000	-	-	-	5,000	20,000
Business Continuity Consultant		30,000	-	-	-	-	30,000
Hazard Contingency Plan development		70,000	-	-	-	-	70,000
Total Emergency Program		140,000	-	-	-	5,000	145,000
TOTAL GENERAL GOVERNMENT MINOR CAPITAL		490,500	27,000	70,000	78,000	42,000	707,500
FIRE DEPARTMENT							
Painting Fire Hall Interior		38,700	-	-	-	-	38,700
Painting Fire Hall Exterior		26,800	-	-	-	-	26,800
Fire Truck Small Equipment		30,400	-	-	-	-	30,400
LockBox Program		16,600	-	-	-	-	16,600
Chair replacement		10,400	-	-	-	-	10,400
Shop Air Compressor replacement		7,900	-	-	-	-	7,900
Outfitting of Pickups (Emerg. Light package, Canopy, box storage, etc.)	504014	-	19,500	-	-	-	19,500
TOTAL FIRE DEPT		130,800	19,500	-	-	-	150,300
ENGINEERING SPECIAL PROJECTS							
Pavement Condition Assessment		100,000	-	-	-	-	100,000
Safe Routes to School / Traffic Calming		25,000	25,000	25,000	-	-	75,000
Asset management Development Strategy		144,000	-	-	-	-	144,000
Replace Photocopier		-	-	-	-	10,000	10,000
TOTAL ENGINEERING SPECIAL PROJECTS		269,000	25,000	25,000	-	10,000	329,000
PARKS & RECREATION							
Replace Playground Equipment	507001	93,400	50,000	50,000	50,000	50,000	293,400
Urban Forest Strategy		80,000	-	-	-	-	80,000
Western Red Cedar Management Program	507026	50,000	50,000	50,000	-	-	150,000
Community Park: Gravel Parking Refurbishment		38,500	-	-	-	-	38,500
Park Upgrades - Marks Nature park		16,000	-	-	-	-	16,000
Wayfinding Signage	507010	18,900	-	-	-	-	18,900
Community Park Drainage Study	507017	12,700	-	-	-	-	12,700
Park Upgrades - Shelly Creek park		12,000	-	-	-	-	12,000
Community Park: Traffic Circulation study	507025	11,000	-	-	-	-	11,000
Noxious Weed Program	507005	10,000	10,000	10,000	-	-	30,000
Springwood Pk buildings, minor capital mai	507008	10,000	-	-	10,000	-	20,000
Sportsfields & Facilities needs assessment		-	-	100,000	-	-	100,000
Community Park Master Plan Review		-	-	50,000	-	-	50,000
Springwood Park Tennis Courts - Repainting		-	-	-	60,000	-	60,000
Parks & Trails Master Plan	507016	-	-	-	50,000	-	50,000
Community Park Tennis Courts - Repainting		-	-	-	12,500	-	12,500
TOTAL PARKS & RECREATION		352,500	110,000	260,000	182,500	50,000	955,000

	Project/ Account #	2021	2022	2023	2024	2025	5 Year Total
MINOR CAPITAL							
FACILITIES							
Shelly Road Centre							
Renovations		100,000	-	-	-	-	100,000
PCC							
Replace minor appliances		13,000	-	-	-	-	13,000
PCTC (JV Shared) - PCTC Minor Capital							
Roof replacement		172,600	-	-	172,600	-	345,200
Elevator upgrade		-	55,200	-	-	-	55,200
Replace RTU's (3).		-	-	207,000	-	-	207,000
Electronic Equipment in Forum		-	-	-	6,900	-	6,900
PCTC (City Only) - Facilities Minor capital							
Outside Wall Lighting		15,000	-	-	-	-	15,000
Painting Interior - City		25,000	-	-	-	-	25,000
COVID related renovations		24,000	-	-	-	-	24,000
PW building, Yard, & Other							
CPTED-Crime Prevention Through Environmental Desi		24,000	24,000	24,000	24,000	-	96,000
COVID related renovations		85,000	-	-	-	-	85,000
Yard Environmental Assessment		30,000	-	-	-	-	30,000
Yard Space Assessment		50,000	-	-	-	-	50,000
TOTAL FACILITIES		538,600	79,200	231,000	203,500	-	1,052,300
PUBLIC WORKS							
Operations							
Minor Road Construction	332111	60,000	60,000	60,000	60,000	60,000	300,000
Sidewalk and Accessibility Improvements	332121	40,000	40,000	40,000	40,000	40,000	200,000
Works Adjacent to Development/Constructi	327152	40,000	-	-	-	-	40,000
LED Street Light Upgrades	332002	22,000	22,000	22,000	22,000	22,000	110,000
Audible Traffic crossings		15,000	-	-	-	-	15,000
Deconstruct Railway water tower	507154	35,000	-	-	-	-	35,000
Transportation Master Plan		-	100,000	-	-	-	100,000
LED traffic light replacement program		-	32,000	-	-	-	32,000
Major crack Sealing/patching program		-	-	150,000	-	-	150,000
Photocopier (every 6 years)		-	-	-	-	10,000	10,000
General Storm Sewer							
Drainage Video Assessment Program		50,000	50,000	50,000	50,000	50,000	250,000
Storm Master Plan	500008	-	50,000	-	-	-	50,000
TOTAL PUBLIC WORKS		262,000	100,000	50,000	50,000	50,000	512,000
TOTAL MINOR CAPITAL		$ 2,043,400	$ 360,700	$ 636,000	$ 514,000	$ 152,000	$ 3,706,100
Minor Capital Source of Funding							
Operations		1,243,400	338,700	614,000	392,000	130,000	2,718,100
Other Grants		340,300	-	-	-	-	340,300
Gas Tax Reserve		272,000	22,000	22,000	22,000	22,000	360,000
PCTC Reserve (Future expenditure reserve)		100,000	-	-	100,000	-	200,000
Carry Forward reserve		87,700	-	-	-	-	87,700
Total Minor Capital Source of Funding		$ 2,043,400	$ 360,700	$ 636,000	$ 514,000	$ 152,000	$ 3,706,100

	Project/ Account #	2021	2022	2023	2024	2025	5 Year Total
CAPITAL							
GENERAL GOVERNMENT							
ADMINISTRATION/INFO TECHNOLOGY/EMERG PROGRAM/FINANCE							
Photocopier (Admin)	1-6-20-8004	$ -	$ -	$ -	$ 13,000	$ -	$ 13,000
EOC dedicated Regional Server		100,000	-	-	-	-	100,000
Fibre Optics to City Facilities		125,000	-	-	-	-	125,000
Webmap replacement		95,000	-	-	-	-	95,000
Forum Projector System Upgrade		27,000	-	-	-	-	27,000
Server Replacement	556010	20,000	30,000	20,000	30,000	20,000	120,000
Pavement Management System		-	25,000	-	-	-	25,000
Aerial Photography and GIS Update		-	-	20,000	-	-	20,000
Computer Operating Software		-	-	-	-	-	-
Furniture & Equipment (Folding/stuffing Machine)		-	-	-	-	15,000	15,000
Total General Government Capital		367,000	55,000	40,000	43,000	35,000	540,000
SOURCE OF FUNDING							
Operations		367,000	55,000	40,000	43,000	35,000	540,000
Grants		-	-	-	-	-	-
Donations		-	-	-	-	-	-
General Capital Reserve		-	-	-	-	-	-
Carry Forward reserve		-	-	-	-	-	-
Total IT Source of Funds		367,000	55,000	40,000	43,000	35,000	540,000
Total Administration Capital		367,000	55,000	40,000	43,000	35,000	540,000
FIRE DEPARTMENT							
Fire Rescue Truck R-45	554005	791,100	-	-	-	-	791,100
Replace C 41 (pickup)		-	50,000	-	-	-	50,000
Replace C-42 (pickup)		-	50,000	-	-	-	50,000
Replace C-43 (pickup)	554004	-	50,000	-	-	-	50,000
Addition to Fire Hall		-	-	450,000	450,000	1,400,000	2,300,000
Replace Photocopier	554006	-	-	11,000	-	-	11,000
Turnout Gear Cleaning apparatus		-	-	-	20,000	-	20,000
Special Ops/Support Cube Van		-	-	-	-	200,000	200,000
Auto Extrication/Rescue Tools		-	-	-	-	60,000	60,000
Training Ground Improvements	558027	192,500	-	-	-	-	192,500
Total capital		983,600	150,000	461,000	470,000	1,660,000	3,724,600
FIRE DEPARTMENT SOURCE OF FUNDING							
Operations		181,100	150,000	11,000	20,000	260,000	622,100
Donations		-	-	-	-	-	-
Land Sale Reserve		-	-	450,000	450,000	1,400,000	2,300,000
Carry Forward reserve		802,500	-	-	-	-	802,500
TOTAL FIRE DEPARTMENT SOURCE OF FUNDING		983,600	150,000	461,000	470,000	1,660,000	3,724,600

	Project/ Account #	2021	2022	2023	2024	2025	5 Year Total
CAPITAL							
PARKS, RECREATION & FACILITIES							
Community Park Projects							
Performance Venue	1-6-70-8152	1,194,300	-	-	-	-	1,194,300
Washrooms, **to replace Kin Hut**	1-6-70-8166	200,000	1,569,000	-	-	-	1,769,000
Lacrosse Box Imrovements	1-6-70-8183	90,000	-	-	-	-	90,000
Pickle Ball Courts	1-6-70-8171	400,400	-	-	-	-	400,400
Beachfest Parking Expansion	1-6-70-8152	60,000	-	-	-	-	60,000
Gathering Place		-	600,000	-	-	-	600,000
Replace all Light Standards-LED lighting		-	-	-	37,500	150,000	187,500
PCTC Emergency Generator	1-6-20-8002	108,000	-	-	-	-	108,000
PCC Renovation project-Boys/Girls Club	1-6-71-8800	2,035,000	-	-	-	-	2,035,000
PCC Equipment	1-6-71-8801	12,000	-	-	-	-	12,000
Swimming pool & recreation facility		200,000	-	-	-	-	200,000
Total Capital		4,299,700	2,169,000	-	37,500	150,000	6,656,200
PARKS & RECREATION SOURCE OF FUNDING							
Operations		382,250	484,200	-	-	-	866,450
Carry Forward reserve		181,900	-	-	-	-	181,900
Grants		3,549,050	1,569,800	-	-	-	5,118,850
Donations		186,500	-	-	-	-	186,500
Parkland Reserve		-	-	-	-	-	-
General Capital Reserve		-	115,000	-	-	-	115,000
Gas Tax Reserve		-	-	-	37,500	150,000	187,500
TOTAL SOURCE OF FUNDING		4,299,700	2,169,000	-	37,500	150,000	6,656,200
Parkland Open Spaces (DCC Funded)							
Trail Link Development	1-6-7(0.00%	100,000	100,000	100,000	-	-	300,000
Rathtrevor Trail Development	1-6-7 25.00%	250,100	1,600,000	-	-	-	1,850,100
Trail Development	1-6-7(0.00%	25,000	25,000	25,000	25,000	25,000	125,000
		375,100	1,725,000	125,000	25,000	25,000	2,275,100
Parkland Open Spaces Source of Funding							
Existing taxpayers share	Formula	11,000	308,500	-	-	-	319,500
Municipal Assist	Formula	3,130	13,250	1,250	250	250	18,130
Total Existing Taxpayers		14,130	321,750	1,250	250	250	337,630
Carry Forward reserve		51,500	-	-	-	-	51,500
DCC Open Space Reserve		309,470	1,311,750	123,750	24,750	24,750	1,794,470
Parkland Reserve		-	-	-	-	-	-
General Capital Reserve		-	91,500	-	-	-	91,500
Federal Gas Tax Reserve		-	-	-	-	-	-
Debt		-	-	-	-	-	-
Total Parkland Open Spaces Sources of Funding		375,100	1,725,000	125,000	25,000	25,000	2,275,100

	Project/ Account #	2021	2022	2023	2024	2025	5 Year Total
CAPITAL							
PUBLIC WORKS							
Roads:							
General Asphalt Overlays	1-6-71-8252	250,000	500,000	500,000	500,000	500,000	2,250,000
Bagshaw: Stanford to Hwy 19a	1-6-71-8307	1,126,100	-	-	-	-	1,126,100
Hirst Ave: Hwy 4a to McMillan	1-6-71-8300	1,782,400	-	-	-	-	1,782,400
Moss Ave: Hwy 4a to Craig	1-6-71-8287	1,411,000	-	-	-	-	1,411,000
Memorial Ave: Hwy 4a to McMillan	1-6-71-8296	1,265,800	-	-	-	-	1,265,800
McKinnon Street: Hirst to Harnish	1-6-71-8282	1,144,000	-	-	-	-	1,144,000
Forsyth: Finholm to Pym	1-6-71-8306	2,300	-	-	-	-	2,300
Pym: Forsyth to Brice	1-6-71-8298	14,000	-	-	-	-	14,000
Signal Replace/connectivity Hwy 19a Controllers (16)		75,000	75,000	75,000	75,000	75,000	375,000
Works Adjacent to Development/Constructi	1-6-71-9499	100,000	-	-	-	-	100,000
Hwy 19a - Lombardy to Moilliet		-	341,000	-	-	-	341,000
Hwy 19a - Hwy 4a to McMillan		-	205,000	-	-	-	205,000
3 Hwy 19a - Resort Way to Greig Road	This is in DCC	-	785,000	-	-	-	785,000
Harrison Ave: Hwy 4a to McMillan		-	300,000	1,684,000	-	-	1,984,000
Middleton Ave: Craig to McCarter		-	160,000	745,000	-	-	905,000
Banks Ave: Moilliet east to End		-	100,000	835,000	-	-	935,000
Willow: Bay to Rushton		-	65,000	505,000	-	-	570,000
Hwy 19a - Rushton to Pym		-	-	374,000	-	-	374,000
Hwy 19a - McMillan to Lombardy		-	-	239,000	-	-	239,000
Nanoose Ave: Pym to Renz		-	-	150,000	1,159,000	-	1,309,000
3 Finholm St: Hirst to 19a		-	-	80,000	770,000	1,127,000	1,977,000
Jenkins Place: Pym St to End		-	-	50,000	494,000	-	544,000
Gerald: Pym to End		-	-	50,000	493,000	-	543,000
Hwy 19a - Pym to Stanhope		-	-	-	1,016,000	-	1,016,000
Hwy 4a - Despard to Border		-	-	-	592,000	-	592,000
Newcastle Ave Pym to Renz		-	-	-	155,000	1,154,000	1,309,000
Morison Avenue: Finholm to Pym	1-6-71-8303	-	-	-	125,000	930,000	1,055,000
McVickers St: Hwy 19a to Stanford		-	-	-	70,000	425,000	495,000
Hwy 19a - Stanhope to City Limits West		-	-	-	-	303,000	303,000
Craig St: Hwy 19a to Jensen		-	-	-	-	285,000	285,000
3 Sanderson Road: Pym to Ashcroft Pl.	1-6-71-8291	-	-	-	-	225,000	225,000
Hwy 19a - Craig to Hwy 4a		-	-	-	-	83,000	83,000
Tranfield St: Young to Doehle		-	-	-	-	25,000	25,000
Hwy 19a - Englishman River to Shelly (Pedestrian Improvements Ph2)		-	-	-	50,000	450,000	500,000
Hwy 19a at Weld Street Sidewalk Refurbishment		-	95,000	-	-	-	95,000
Total Roads Capital		7,170,600	2,626,000	5,287,000	5,499,000	5,582,000	26,164,600
Roads Source of Funding							
Operations		5,280,800	2,531,000	4,537,000	4,749,000	4,794,500	21,892,300
General Capital Reserve		821,500	95,000	-	-	-	916,500
Carry-forward Reserve		568,300	-	-	-	-	568,300
Federal Gas Tax reserve		500,000	-	750,000	750,000	787,500	2,787,500
		7,170,600	2,626,000	5,287,000	5,499,000	5,582,000	26,164,600

	Project/ Account #	2021	2022	2023	2024	2025	5 Year Total
CAPITAL							
PUBLIC WORKS							
General Storm Sewer							
Moss Ave: Hwy 4a to Bass	1-6-71-8520	507,300	-	-	-	-	507,300
Bagshaw: Stanford to Hwy 19a	1-6-71-8539	604,600	-	-	-	-	604,600
Memorial Ave: Hwy 4a to McMillian	1-6-71-8527	221,000	-	-	-	-	221,000
McKinnon St: Harnish to Hirst	1-6-71-8533	193,500	-	-	-	-	193,500
Hirst Ave: 4a to McMillan	1-6-71-8540	184,000	-	-	-	-	184,000
Willow Storm main realignment: S. of Sand	1-6-71-8536	50,300					
Forsyth Avenue: Pym to Cameron	1-6-71-8521	3,100	-	-	-	-	
Banks Ave: Moilliet east to end		-	60,000	495,000	-	-	555,000
Harrison Ave: Hwy 4a to McMillan		-	50,000	220,000	-	-	270,000
Willow st: Bay to Rushton		-	35,000	245,000	-	-	280,000
Middleton Ave: Craig to McCarter		-	35,000	150,000	-	-	185,000
Nanoose Ave: Pym to Renz		-	-	85,000	525,000	-	610,000
Finholm St: Morison to Hirst		-	-	80,000	520,000	-	600,000
Gerald Pl: Pym east to end		-	-	40,000	285,000	-	325,000
Jenkins Place: Pym St to End		-	-	35,000	245,000	-	280,000
Newcastle Ave Pym to Renz		-	-	-	80,000	500,000	580,000
Finholm St: Hwy 19a to Morison		-	-	-	65,000	495,000	560,000
McVickers St: Hwy 19a to Stanford		-	-	-	35,000	195,000	230,000
Morison Avenue: Finholm to Pym	1-6-71-8534	-	-	-	30,000	195,000	225,000
Sanderson Road: Ashcroft Pl to Pym		-	-	-	-	60,000	60,000
Craig St: Hwy 19a to Jensen		-	-	-	-	30,000	30,000
Martindale Rd: Shelly Creek Culverts		-	-	-	-	20,000	
Total Storm Capital		1,763,800	180,000	1,350,000	1,785,000	1,495,000	6,573,800
General Storm Sewer Source of Funding							
Operations		1,384,100	180,000	1,350,000	1,785,000	1,495,000	6,194,100
General Capital Reserve		141,500	-	-	-	-	141,500
Carry-forward Reserve		238,200	-	-	-	-	238,200
		1,763,800	180,000	1,350,000	1,785,000	1,495,000	6,573,800
Storm Sewer (DCC Funded)	City Share						
Moss Ave: Bass to Craig (1-6-71)	50.00%	40,600	-	-	-	-	40,600
Turner Road: Martindale to Shelly (1-6-)	50.00%	-	-	-	53,000	477,500	530,500
Total DCC Storm		40,600	-	-	53,000	477,500	571,100
DCC Storm Sewer Source of Funding							
Operations							
Existing	Formula	(200)	-	-	26,500	238,750	265,050
Municipal Assist	Formula	200	-	-	270	2,390	2,860
Total Operations		-	-	-	26,770	241,140	267,910
Carry-forward Reserve		20,500	-	-	-	-	20,500
Storm DCC Zone IV	Formula	20,100	-	-	26,230	236,360	282,690
		40,600	-	-	53,000	477,500	571,100

General Revenue Fund | 2021-2025 Capital Expenditure Plan | Appendix "C"

	Project/ Account #	2021	2022	2023	2024	2025	5 Year Total
CAPITAL							
WORKS YARD & OTHER FACILITIES							
Works Yard Entrance Security	1-6-71-8279	42,000	-	-	-	-	42,000
Works Equipment - Snow Plow		12,000	-	-	-	-	12,000
Total Capital		54,000	-	-	-	-	54,000
Works Yard & Other Source of Funding							
Operations		54,000	-	-	-	-	54,000
Carry-forward Reserve		-	-	-	-	-	-
		54,000	-	-	-	-	54,000
Total Public Works capital		9,029,000	2,806,000	6,637,000	7,337,000	7,554,500	33,363,500
Public Works Source of Funding							
Operations		6,718,900	2,711,000	5,887,000	6,560,770	6,530,640	28,408,310
Carry-forward Reserve		827,000	-	-	-	-	827,000
Storm DCC Zone IV		20,100	-	-	26,230	236,360	282,690
General Capital Reserve		963,000	95,000	-	-	-	1,058,000
Federal Gas Tax Reserve		500,000	-	750,000	750,000	787,500	2,787,500
Total Public Works Source of Funding		9,029,000	2,806,000	6,637,000	7,337,000	7,554,500	33,363,500
Total General Revenue Fund Capital (Uninflated)		$ 15,054,400	$ 6,905,000	$ 7,263,000	$ 7,912,500	$ 9,424,500	$46,559,400
TOTAL CAPITAL SOURCES OF FUNDING							
Operations		$ 7,663,380	$ 3,721,950	$ 5,939,250	$ 6,624,020	$ 6,825,890	$30,774,490
Carryforward Reserve		1,862,900	-	-	-	-	1,862,900
Grants		3,549,050	1,569,800	-	-	-	5,118,850
Developer Contribution/Donations		186,500	-	-	-	-	186,500
Open Space DCC Reserve		309,470	1,311,750	123,750	24,750	24,750	1,794,470
Storm DCC Res Zone IV		20,100	-	-	26,230	236,360	282,690
Parkland Reserve		-	-	-	-	-	-
Land Sale Reserve		-	-	450,000	450,000	1,400,000	2,300,000
General Capital Reserve		963,000	301,500	-	-	-	1,264,500
Federal Gas Tax Reserve		500,000	-	750,000	787,500	937,500	2,975,000
Debt		-	-	-	-	-	-
TOTAL CAPITAL SOURCE OF FUNDING		$ 15,054,400	$ 6,905,000	$ 7,263,000	$ 7,912,500	$ 9,424,500	$46,559,400
Total Minor & Major Capital		$ 17,097,800	$ 7,265,700	$ 7,899,000	$ 8,426,500	$ 9,576,500	$50,265,500

RESERVE ACCOUNT

FUND BALANCES

General Revenue Fund

2021 - 2025
Final Financial Plan

Reserve Fund Summary

	2021	2022	2023	2024	2025
ENDING BALANCE SUMMARY					
Unrestricted Surplus	11,779,350	11,292,980	7,961,910	4,561,739	1,243,332
Restricted Reserves					
Future Expenditure Res	585,000	615,000	645,000	575,000	605,000
General Capital Reserve	1,090,108	953,771	1,213,056	1,563,717	1,921,391
Parkland Reserve	432,162	440,805	449,621	458,613	467,785
Off Street Parking Reserve	462,503	471,753	481,188	490,812	500,628
Land Sale Reserve	2,775,727	2,817,363	2,391,485	1,945,018	407,692
Federal Gas Tax Reserve	4,329,015	4,987,235	4,870,670	4,098,024	3,123,171
DCC Reserves					
Road DCC Reserve	5,183,520	5,788,094	6,611,354	7,439,036	8,271,089
Open Spaces DCC Reserve Fund	2,331,667	1,066,662	987,518	1,007,228	1,026,786
Storm Sewer DCC Reserve/(Shortage)	114,876	149,655	184,396	192,429	(14,468)
Total Reserve Ending Balance	29,083,928	28,583,318	25,796,198	22,331,615	17,552,406