GENERAL FUND BUDGET BYLAW

CITY OF PARKSVILLE
2020 - 2024 Final Financial Plan
General Revenue Fund
Budget Bylaw

	2020	2021	2022	2023	2024
Revenues					
Property Taxes	$ 15,497,800	$ 16,163,000	$ 16,788,600	$ 17,447,600	$ 18,172,500
Fees and Charges					
General government	942,300	872,800	866,800	886,400	782,200
Protective services	585,500	585,700	598,100	553,300	553,400
Community planning	326,800	298,900	306,400	313,800	321,300
Parks, facilities and sports fields	203,300	207,000	210,700	214,300	218,100
Engineering and Operations	60,000	62,300	94,300	96,100	97,900
Solid waste collection	787,100	813,300	839,900	867,300	895,300
Operating Grants	621,800	448,600	448,600	448,600	448,600
Capital Grants and Developer contributions	1,802,000	1,011,780	602,590	582,000	1,685,800
Actuarial Reduction of Debt	74,600	81,100	35,400	-	-
Transfer from DCC Funds	656,750	527,770	1,312,640	26,650	56,270
Total Funding Sources	21,557,950	21,072,250	22,104,030	21,436,050	23,231,370
Expenses					
Municipal Purposes					
General government	3,679,700	3,529,900	3,657,400	3,720,000	3,823,800
Protective services	4,565,100	4,692,000	4,914,700	5,079,700	5,318,700
Community planning	841,000	860,100	880,900	1,034,700	923,600
Parks, facilities and sports fields	3,317,900	2,572,800	2,691,600	2,910,800	3,039,900
Engineering and Operations	2,984,200	2,872,800	3,064,600	3,136,600	3,019,300
Solid waste collection	715,900	744,600	768,900	794,000	819,600
Library and Cultural services	734,900	754,800	772,500	790,500	808,800
Interest on long term debt	49,000	46,600	25,900	6,300	3,800
Amortization of tangible capital assets	2,989,200	2,989,200	2,989,200	2,989,200	2,989,200
Total Expenses	19,876,900	19,062,800	19,765,700	20,461,800	20,746,700
Net Income (Loss) from Operations	1,681,050	2,009,450	2,338,330	974,250	2,484,670
Other non operating budget items					
Capital Expenditures	$ (9,774,650)	$ (5,742,400)	$ (5,499,200)	$ (8,459,200)	$ (9,097,000)
Principal payments on Long Term Debt	(99,200)	(100,400)	(69,800)	(47,800)	(49,000)
Transfers to appropriated reserves	(612,000)	(612,000)	(612,000)	(612,000)	(612,000)
Transfers from (to) appropriated reserves					
Capital Reserves	-	211,660	99,810	168,000	-
Carryforward reserve	2,921,050	-	-	-	-
Reserve for future Expenditures	100,000	-	-	-	100,000
Land Sale Reserve	-	-	-	-	993,420
Gas Tax Reserve	672,000	60,438	179,590	439,299	325,545
Transfers from Other Funds	-	-	-	-	-
Capital Borrowing	-	-	-	-	1,103,800
Actuarial Reduction of Debt	(74,600)	(81,100)	(35,400)	-	-
Amortization of Tangible Capital Assets	2,989,200	2,989,200	2,989,200	2,989,200	2,989,200
Annual cash surplus (deficit)	(2,197,150)	(1,265,152)	(609,470)	(4,548,251)	(1,761,365)
Transfers from (to) unappropriated reserves					
From Accumulated Surplus	2,197,150	1,265,152	609,470	4,548,251	1,761,365
To Accumulated Surplus	-	-	-	-	-
Financial Plan Surplus (Deficit)	$ -	$ -	$ -	$ -	$ -

BUDGET DETAIL

THE CITY OF PARKSVILLE
General Government Revenue & Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Legislative					
Revenue					
Election Recovery	($764.18)	$0.00	$0.00	$0.00	0.00%
Total Revenue	(764.18)	0.00	0.00	0.00	0.00%
Expense					
Council Administration	263,692.63	123,605.40	314,000.00	190,394.60	39.36%
Council Other	21,742.43	3,454.54	25,000.00	21,545.46	13.82%
Grants- in - Aid	33,288.56	14,800.44	35,800.00	20,999.56	41.34%
Special Events/Projects	29,945.58	18,252.76	169,000.00	150,747.24	10.80%
Total Council Expenses	348,669.20	160,113.14	543,800.00	383,686.86	29.44%
Net Council Cost	$347,905.02	$160,113.14	$543,800.00	$383,686.86	29.44%
Administration					
Revenue					
Fees and charges	($4,450.00)	($50.00)	$0.00	$50.00	0.00%
Cost Allocation to Water/Sewer	(589,500.00)	(84,000.00)	(663,000.00)	(579,000.00)	12.67%
Total Revenue	(593,950.00)	(84,050.00)	(663,000.00)	(578,950.00)	12.68%
Expense					
Administration	696,206.76	188,121.17	508,800.00	320,678.83	36.97%
Communications	177,857.89	69,590.28	233,300.00	163,709.72	29.83%
Records management	0.00	0.00	1,000.00	1,000.00	0.00%
Information systems (IT)	577,414.95	294,479.67	932,400.00	637,920.33	31.58%
Total Operating Expenses	1,451,479.60	552,191.12	1,675,500.00	1,123,308.88	32.96%
Minor Capital					
Administration	14,317.99	0.00	0.00	0.00	0.00%
Information Systems	28,159.73	0.00	57,000.00	57,000.00	0.00%
	42,477.72	0.00	57,000.00	57,000.00	0.00%
NetAdmin Operating Cost	$900,007.32	$468,141.12	$1,069,500....	$601,358.88	43.77%
Bylaw Enforcement					
Revenue					
Bylaw Enforcement	(1,887.50)	(300.00)	(5,000.00)	(4,700.00)	6.00%
Parking Enforcement	(8,212.00)	(1,400.00)	(10,000.00)	(8,600.00)	14.00%
Dog Licenses and Fines	(17,626.25)	(15,695.00)	(17,600.00)	(1,905.00)	89.18%
Total Bylaw Revenues	(27,725.75)	(17,395.00)	(32,600.00)	(15,205.00)	53.36%
Expense					
Bylaw Enforcement	358,820.50	120,910.20	314,000.00	193,089.80	38.51%
Parking Enforcement	528.37	171.84	26,600.00	26,428.16	0.65%
Animal Control	6,972.02	48.00	17,900.00	17,852.00	0.27%
Total Bylaw Expense	366,320.89	121,130.04	358,500.00	237,369.96	33.79%
Net Bylaw Enforcement Cost	338,595.14	103,735.04	325,900.00	222,164.96	31.83%

THE CITY OF PARKSVILLE
General Government Revenue & Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Business Licenses					
Revenue					
Business Licenses	(179,196.67)	(187,284.98)	(175,000.00)	12,284.98	107.02%
Expense					
Chamber of Commerce Grant	47,043.00	24,039.00	48,200.00	24,161.00	49.87%
Business License Administration	8,077.71	3,842.94	19,200.00	15,357.06	20.02%
Total Business License Expense	55,120.71	27,881.94	67,400.00	39,518.06	41.37%
Net Business License Surplus	(124,075.96)	(159,403.04)	(107,600.00)	51,803.04	148.14%
Emergency Program					
Revenue					
Cost sharing Grants	(50,667.11)	0.00	(76,200.00)	(76,200.00)	0.00%
Minor Capital Grants	0.00	0.00	(25,000.00)	(25,000.00)	0.00%
	(50,667.11)	0.00	(101,200.00)	(101,200.00)	0.00%
Expense					
Administration	226,221.89	93,963.50	267,600.00	173,636.50	35.11%
Minor Capital	13,309.80	0.00	25,000.00	25,000.00	0.00%
	239,531.69	93,963.50	292,600.00	198,636.50	32.11%
Net Emergency Program Cost	188,864.58	93,963.50	191,400.00	97,436.50	49.09%
Net Executive	1,651,296.10	666,549.76	2,023,000.00	1,356,450.24	32.95%
SUMMARY					
Total Revenues	(262,803.71)	(204,729.98)	(308,800.00)	(104,070.02)	66.30%
Cost allocation to Wtr/Swr	(589,500.00)	(84,000.00)	(663,000.00)	(579,000.00)	12.67%
Total Expenses	2,503,599.81	955,279.74	2,994,800.00	2,039,520.26	31.90%
	2,240,796.10	750,549.76	2,686,000.00	1,935,450.24	27.94%

THE CITY OF PARKSVILLE
Human Resources Revenue & Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Human Resouces					
Revenue					
Total Revenue					
Expense					
Human Resources	$408,592.14	$100,975.47	$375,000.00	$274,024.53	26.93%
Corporate Training	4,522.26	720.00	26,500.00	25,780.00	2.72%
Corporate Safety Program	99,908.86	34,848.93	121,000.00	86,151.07	28.80%
Joint Health & Safety Commitee	4,978.84	74.34	10,800.00	10,725.66	0.69%
Total Operating Expenses	518,002.10	136,618.74	533,300.00	396,681.26	25.62%
Net Department Cost	$518,002.10	$136,618.74	$533,300.00	$396,681.26	25.62%

THE CITY OF PARKSVILLE
Finance And Common Services Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Property Taxes					
Property Taxes - General	($13,546,178...	($14,241,111...	($14,241,000...	$111.23	100.00%
Property Taxes - Debt	(90,595.84)	(90,440.96)	(90,500.00)	(59.04)	99.93%
Local Improvement Taxes	(74,027.58)	(74,027.58)	(74,000.00)	27.58	100.04%
1% Utility Tax	(304,313.78)	0.00	(303,400.00)	(303,400.00)	0.00%
Library Tax	(712,396.77)	(735,209.53)	(734,900.00)	309.53	100.04%
Provincial Gov't Properties GIL	(18,773.28)	0.00	(19,000.00)	(19,000.00)	0.00%
Federal Gov't Properties GIL	(34,918.41)	0.00	(35,000.00)	(35,000.00)	0.00%
	(14,781,203....	(15,140,789....	(15,497,800....	(357,010.70)	97.70%
Fees and Charges					
Tax Certificates	(15,994.00)	(4,590.00)	(16,000.00)	(11,410.00)	28.69%
Bus Day Pass	(600.00)	3,455.00	(700.00)	(4,155.00)	(493.57...
Bus Month Pass	(852.60)	(223.00)	(500.00)	(277.00)	44.60%
Photocopying Fees	(116.83)	(44.54)	0.00	44.54	0.00%
10% Admin. Fess (RE: Outside P	(2,574.25)	(1,018.11)	(1,400.00)	(381.89)	72.72%
NSF and Refunds Admin Fee	(1,750.00)	(530.00)	(1,500.00)	(970.00)	35.33%
Cell Tower Revenue	(28,194.61)	0.00	(32,800.00)	(32,800.00)	0.00%
Other	(12,504.78)	(3.00)	(14,100.00)	(14,097.00)	0.02%
	(62,587.07)	(2,953.65)	(67,000.00)	(64,046.35)	4.41%
Other Revenue					
Tax penalties	(82,536.88)	(137.08)	(79,000.00)	(78,862.92)	0.17%
Interest - Arrears Taxes	(16,699.58)	(1,406.67)	(16,000.00)	(14,593.33)	8.79%
Interest - Delinquent Taxes	(2,523.31)	(295.05)	(2,400.00)	(2,104.95)	12.29%
Interest on Investments	(558,134.99)	(344,597.06)	(300,000.00)	44,597.06	114.87%
Cash short/Over	(44.84)	(0.24)	0.00	0.24	0.00%
Commercial Plates - Revenue	(2,949.30)	(3,305.50)	(3,100.00)	205.50	106.63%
School Tax Admin Fee Revenue	(8,184.37)	0.00	(8,200.00)	(8,200.00)	0.00%
Loss/(Gain)On Disposal Of TCA'S	39,528.72	0.00	0.00	0.00	0.00%
US $ Exchange (Gains)/Losses	182.98	(1,288.57)	0.00	1,288.57	0.00%
Acturial Debt Reductions	(68,870.68)	0.00	(74,600.00)	(74,600.00)	0.00%
	(700,232.25)	(351,030.17)	(483,300.00)	(132,269.83)	72.63%
Grant Revenue					
Small Communities Grant	(326,786.00)	0.00	(325,000.00)	(325,000.00)	0.00%
Other Grants - Provincial & Other	(9,657.00)	0.00	(9,600.00)	(9,600.00)	0.00%
Other Grants - Federal Gas Tax	(1,166,216.73)	0.00	(582,000.00)	(582,000.00)	0.00%
	(1,502,659.73)	0.00	(916,600.00)	(916,600.00)	0.00%
Finance/Common Services					
Revenue					
Allocation to Water Fund	(229,300.00)	0.00	(228,000.00)	(228,000.00)	0.00%
Allocation to Sewer Fund	(229,300.00)	0.00	(228,000.00)	(228,000.00)	0.00%
Total Revenues	(458,600.00)	0.00	(456,000.00)	(456,000.00)	0.00%
Expense					
Finance Administration	821,519.33	291,908.70	824,100.00	532,191.30	35.42%
Finance Other	14,180.27	4,626.58	14,500.00	9,873.42	31.91%
Common Services	310,748.66	170,684.89	317,400.00	146,715.11	53.78%
Total Expenses	1,146,448.26	467,220.17	1,156,000.00	688,779.83	40.42%
Net Finance/Common Service Cost	687,848.26	467,220.17	700,000.00	232,779.83	66.75%
Interest Charges					
Long Term Debt Interest	49,557.09	25,023.68	49,000.00	23,976.32	51.07%

THE CITY OF PARKSVILLE
Finance And Common Services Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Interest on Tax Prepayments	23,818.63	8,046.11	23,000.00	14,953.89	34.98%
Total Interest	73,375.72	33,069.79	72,000.00	38,930.21	45.93%
Parksville Civic and Technology Centre					
Revenue					
PCTC Library Lease	(182,668.46)	(73,024.00)	(182,800.00)	(109,776.00)	39.95%
Total PCTC Revenues	(182,668.46)	(73,024.00)	(182,800.00)	(109,776.00)	39.95%
Expense					
PCTC-Library Cost Allocations	91,168.46	0.00	91,600.00	91,600.00	0.00%
Total PCTC Expenses	91,168.46	0.00	91,600.00	91,600.00	0.00%
Net PCTC Cost (Surplus)	(91,500.00)	(73,024.00)	(91,200.00)	(18,176.00)	80.07%
Library Contract	712,848.00	367,418.50	734,900.00	367,481.50	50.00%
Other					
Revenue					
Water Parcel Taxes	(54,946.74)	(42,456.18)	(43,100.00)	(643.82)	98.51%
Sewer Parcel Taxes	(30,841.40)	(24,688.50)	(25,200.00)	(511.50)	97.97%
Transfer from TCA Equity	(2,885,894.52)	0.00	0.00	0.00	0.00%
Total Other Revenue	(2,971,682.66)	(67,144.68)	(68,300.00)	(1,155.32)	98.31%
Expense					
Transfer to Water Utility - Parcel Tax	54,946.74	0.00	43,100.00	43,100.00	0.00%
Transfer to Sewer Utility - Parcel Tax	30,841.40	0.00	25,200.00	25,200.00	0.00%
Transfer to Gas Tax Reserve	1,166,216.73	0.00	582,000.00	582,000.00	0.00%
Transfer to Cfwd Reserve	(108,400.00)	0.00	0.00	0.00	0.00%
Transfer to Res for Future Expend.	23,100.00	0.00	30,000.00	30,000.00	0.00%
Total Other Transfers	1,166,704.87	0.00	680,300.00	680,300.00	0.00%
Net Other Items	(1,804,977.79)	(67,144.68)	612,000.00	679,144.68	(10.97%)
Net Departmental Surplus	($17,469,088...	($14,767,233...	($14,937,000...	($169,766.66)	98.86%
Summary					
Total Revenues	(20,659,634....	(15,634,941....	(17,671,800....	(2,036,858.20)	88.47%
Total Expenditures	3,190,545.31	867,708.46	2,734,800.00	1,867,091.54	31.73%
Net Departmental Surplus	($17,469,088...	($14,767,233...	($14,937,000...	($169,766.66)	98.86%

THE CITY OF PARKSVILLE
Fire Protection Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Revenue					
RDN - French Creek Fire Protection	($561,065.00)	($9,600.00)	($561,000.00)	($551,400.00)	1.71%
Fire Permits	(500.00)	0.00	(500.00)	(500.00)	0.00%
Administration	(60,741.29)	(30,366.72)	(16,000.00)	14,366.72	189.79%
Small Equipment Donations	(4,325.00)	0.00	0.00	0.00	0.00%
Carryforwards	(34,200.00)	0.00	0.00	0.00	0.00%
Loss (Gain) on Capital Asset Disposal	(45,325.78)	0.00	0.00	0.00	0.00%
Total Revenue	(706,157.07)	(39,966.72)	(577,500.00)	(537,533.28)	6.92%
Expense					
Fire Administration Costs					
Administration	854,965.59	289,793.31	968,100.00	678,306.69	29.93%
Health & safety	9,283.62	4,052.12	23,100.00	19,047.88	17.54%
Fire Prevention/Public education	8,918.96	1,810.00	10,900.00	9,090.00	16.61%
Recruiting & Retention	20,783.49	13,137.63	23,400.00	10,262.37	56.14%
Total Fire Dept Administration	893,951.66	308,793.06	1,025,500.00	716,706.94	30.11%
Training Costs					
Training	135,651.96	19,330.12	141,000.00	121,669.88	13.71%
Training Ground	14,473.50	2,183.52	10,200.00	8,016.48	21.41%
Total Training Costs	150,125.46	21,513.64	151,200.00	129,686.36	14.23%
Maintenance Costs					
Equipment Maintenance	13,185.55	7,156.32	20,400.00	13,243.68	35.08%
Vehicle Maintenance	69,030.86	29,721.87	66,000.00	36,278.13	45.03%
Radio Equipment Maint.	10,751.57	6,478.46	14,000.00	7,521.54	46.27%
Bldgs & Grounds Maintenance	62,907.05	17,335.96	57,100.00	39,764.04	30.36%
Hydrant Maintenance	52,335.69	0.00	66,000.00	66,000.00	0.00%
Total Maintenance Costs	208,210.72	60,692.61	223,500.00	162,807.39	27.16%
Other Costs					
Small Equipment/Clothing/Supplies	82,256.90	29,763.85	76,300.00	46,536.15	39.01%
Minor Capital	36,260.26	0.00	139,400.00	139,400.00	0.00%
Total Other Costs	118,517.16	29,763.85	215,700.00	185,936.15	13.80%
Total Operating Expenses	1,370,805.00	420,763.16	1,615,900.00	1,195,136.84	26.04%
Net Departmental Operating Cost	$664,647.93	$380,796.44	$1,038,400....	$657,603.56	36.67%
Capital					
Funding					
Equipment	(890,200.00)	0.00	(792,000.00)	(792,000.00)	0.00%
Total Fire Capital Funding	(890,200.00)	0.00	(792,000.00)	(792,000.00)	0.00%
Expenditures					
Fire Protection, Equipment	890,218.30	0.00	900,100.00	900,100.00	0.00%
Training Ground	0.00	0.00	150,000.00	150,000.00	0.00%
Total Fire Capital Expenditures	890,218.30	0.00	1,050,100.00	1,050,100.00	0.00%
Net Fire Capital Cost	$18.30	$0.00	$258,100.00	$258,100.00	0.00%

THE CITY OF PARKSVILLE
Fire Protection Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Summary					
Total Operating Revenues	($706,157.07)	($39,966.72)	($577,500.00)	($537,533.28)	6.92%
Total Capital Revenues	(890,200.00)	0.00	(792,000.00)	(792,000.00)	0.00%
Total Operating Expenses	1,370,805.00	420,763.16	1,615,900.00	1,195,136.84	26.04%
Capital Expenditures	890,218.30	0.00	1,050,100.00	1,050,100.00	0.00%
Net Total Departmental Cost	$664,666.23	$380,796.44	$1,296,500...	$915,703.56	29.37%

THE CITY OF PARKSVILLE
RCMP Revenue & Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Revenue					
Prisoner Cost Recoveries	($13,124.22)	($2,765.20)	($16,000.00)	($13,234.80)	17.28%
Document Service Fees	(8,300.00)	(1,860.00)	(8,000.00)	(6,140.00)	23.25%
Traffic Fine Provincial Grant	(97,643.00)	(81,477.00)	(98,000.00)	(16,523.00)	83.14%
RCMP Other	(4,431.67)	(262.29)	0.00	262.29	0.00%
Total Revenues	(123,498.89)	(86,364.49)	(122,000.00)	(35,635.51)	70.79%
Expense					
RCMP Contract	2,087,878.90	1,954.47	2,313,300.00	2,311,345.53	0.08%
Prisoner Expense Contract	95,895.79	(8,832.74)	110,000.00	118,832.74	(8.03%)
Administration	428,385.87	36,637.11	518,700.00	482,062.89	7.06%
Community Policing	1,438.59	497.04	6,700.00	6,202.96	7.42%
Citizens On Patrol	0.00	0.00	500.00	500.00	0.00%
Total Expenses	2,613,599.15	30,255.88	2,949,200.00	2,918,944.12	1.03%
Net RCMP Cost	2,490,100.26	(56,108.61)	2,827,200.00	2,883,308.61	(1.98%)

THE CITY OF PARKSVILLE
Community Development Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Planning Services					
Revenue					
Development Permit/Variance Fees	($16,150.00)	($7,750.00)	($8,000.00)	($250.00)	96.88%
Subdivision-Preliminary Exam Fee	(100.00)	0.00	0.00	0.00	0.00%
Subdivision -Approval Application Fee	(5,000.00)	(37,000.00)	(10,000.00)	27,000.00	370.00%
Zoning (Re-zoning) Bylaw Amendments	(21,000.00)	0.00	(8,000.00)	(8,000.00)	0.00%
OCP Amendment Application	(3,000.00)	0.00	(3,000.00)	(3,000.00)	0.00%
OCP, Zoning & Development Bylaw	(775.00)	0.00	(100.00)	(100.00)	0.00%
Board of Variance	(150.00)	0.00	0.00	0.00	0.00%
Tree Permits	(4,150.00)	(1,275.00)	(4,000.00)	(2,725.00)	31.88%
Comfort Letters	(150.00)	0.00	(300.00)	(300.00)	0.00%
Planning Services	(9,245.00)	(1,250.00)	(3,000.00)	(1,750.00)	41.67%
Total Planning Revenue	(59,720.00)	(47,275.00)	(36,400.00)	10,875.00	129.88%
Expense					
Planning Administration	596,904.39	155,637.47	565,700.00	410,062.53	27.51%
Utility Modelling	12,963.00	13,200.00	11,200.00	(2,000.00)	117.86%
Total Planning Expense	609,867.39	168,837.47	576,900.00	408,062.53	29.27%
Net Planning Service Cost	550,147.39	121,562.47	540,500.00	418,937.53	22.49%
Building Inspection					
Revenue					
Building & Plumbing Permits	(491,793.20)	(250,151.12)	(290,000.00)	(39,848.88)	86.26%
Building Inspections-Other	(740.13)	(311.71)	(400.00)	(88.29)	77.93%
	(492,533.33)	(250,462.83)	(290,400.00)	(39,937.17)	86.25%
Expense					
Building Inspection Administration	296,234.08	97,497.72	264,100.00	166,602.28	36.92%
Net Building Inspection Cost (Surplus)	(196,299.25)	(152,965.11)	(26,300.00)	126,665.11	581.62%
Net Planning Group Cost	$353,848.14	($31,402.64)	$514,200.00	$545,602.64	(6.11%)

Summary					
Total Revenues	($552,253.33)	($297,737.83)	($326,800.00)	($29,062.17)	91.11%
Total Expenses	906,101.47	266,335.19	841,000.00	574,664.81	31.67%
Net Departmental Cost	$353,848.14	($31,402.64)	$514,200.00	$545,602.64	(6.11%)

THE CITY OF PARKSVILLE
Parks Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Parks Administration					
Expense					
Administration	$229,269.77	$126,495.33	$383,600.00	$257,104.67	32.98%
Training	22,336.14	4,401.72	30,800.00	26,398.28	14.29%
Small tools	12,231.23	3,529.57	14,200.00	10,670.43	24.86%
Park Inspection	10,624.03	2,165.60	9,200.00	7,034.40	23.54%
Staff meetings	7,455.40	2,791.30	10,900.00	8,108.70	25.61%
Allocations from Works Yard	30,550.00	0.00	27,300.00	27,300.00	0.00%
Net Parks Administration Costs	312,466.57	139,383.52	476,000.00	336,616.48	29.28%
Parks Maintenance					
Revenue					
RDN Sports Field Contribution	(154,024.00)	0.00	(150,000.00)	(150,000.00)	0.00%
Springwood Park Lighting Tokens	(330.00)	(10.00)	(1,000.00)	(990.00)	1.00%
Community Park	(2,800.00)	0.00	0.00	0.00	0.00%
	(157,154.00)	(10.00)	(151,000.00)	(150,990.00)	0.01%
Expense					
Community Park	267,582.69	92,644.57	310,700.00	218,055.43	29.82%
Community Park Sports fields	64,992.92	15,759.12	65,800.00	50,040.88	23.95%
Springwood Park	175,141.72	91,436.71	203,800.00	112,363.29	44.87%
Parksville Wetlands	33,454.07	5,344.55	57,000.00	51,655.45	9.38%
Outer Parks	240,133.12	96,730.60	205,800.00	109,069.40	47.00%
PCTC Park	470.00	0.00	0.00	0.00	0.00%
Dog parks	4,362.46	6,984.88	7,000.00	15.12	99.78%
Downtown	72,295.85	17,503.46	71,800.00	54,296.54	24.38%
Highway Streetscape	174,972.12	76,142.71	159,800.00	83,657.29	47.65%
Waterfront Walkway	23,801.38	155.92	19,800.00	19,644.08	0.79%
Vandalism	11,225.49	5,463.52	11,100.00	5,636.48	49.22%
Irrigation	22,539.63	13,399.49	20,900.00	7,500.51	64.11%
Drought Management	4,717.58	0.00	11,200.00	11,200.00	0.00%
Industrial Well	0.00	0.00	3,400.00	3,400.00	0.00%
Total Park Maintenance Expense	1,095,689.03	421,565.53	1,148,100.00	726,534.47	36.72%
Net Park Maintenance Costs	938,535.03	421,555.53	997,100.00	575,544.47	42.28%
Horticulture					
Revenue					
Tree Maintenance	(50.00)	0.00	0.00	0.00	0.00%
Tree Planting	(385.00)	0.00	0.00	0.00	0.00%
	(435.00)	0.00	0.00	0.00	0.00%
Expense					
Tree maintenance	130,167.36	33,100.87	120,300.00	87,199.13	27.52%
Wood chipping	14,636.00	0.00	15,500.00	15,500.00	0.00%
	144,803.36	33,100.87	135,800.00	102,699.13	24.37%
	144,368.36	33,100.87	135,800.00	102,699.13	24.37%
Picnic Tables, Benches & Garbage Cans					
Revenue					
Memorial Bench Contributions	0.00	(3,000.00)	(8,000.00)	(5,000.00)	37.50%
Expense					
Park Furniture Maintenance	41,473.89	5,559.31	54,300.00	48,740.69	10.24%
Total Furniture Costs	41,473.89	5,559.31	54,300.00	48,740.69	10.24%
Net Picnic Table/Bench Costs	41,473.89	2,559.31	46,300.00	43,740.69	5.53%

THE CITY OF PARKSVILLE
Parks Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Other Parks Costs					
Expense					
Additional Park Security	1,469.48	(19.15)	1,500.00	1,519.15	(1.28%)
Goose control	35,437.27	10,000.00	38,600.00	28,600.00	25.91%
Special Events	20,685.45	4,682.54	40,300.00	35,617.46	11.62%
	57,592.20	14,663.39	80,400.00	65,736.61	18.24%
Minor Capital					
Revenue					
Other Minor Capital	(98,977.67)	(98,022.33)	(282,000.00)	(183,977.67)	34.76%
Expense					
Other Minor Capital	153,898.88	132,974.85	525,400.00	392,425.15	25.31%
	54,921.21	34,952.52	243,400.00	208,447.48	14.36%
Amortization					
Expense					
Amortization of Capital Assets	494,820.00	0.00	500,000.00	500,000.00	0.00%
Net Parks Costs	$2,044,177....	$646,215.14	$2,479,000....	$1,832,784....	26.07%
Departmental Summary					
Total Revenues	($256,566.67)	($101,032.33)	($441,000.00)	($339,967.67)	22.91%
Total Operating Expenses	1,652,025.05	614,272.62	1,894,600.00	1,280,327.38	32.42%
Minor Capital	153,898.88	132,974.85	525,400.00	392,425.15	25.31%
Amortization of Capital Assets	494,820.00	0.00	500,000.00	500,000.00	0.00%
Net Departmental Cost	$2,044,177....	$646,215.14	$2,479,000....	$1,832,784....	26.07%

THE CITY OF PARKSVILLE
Facilities Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
City Facilities					
Revenue					
Municipal House Rentals	($17,990.76)	($6,163.12)	($18,300.00)	($12,136.88)	33.68%
Other Rentals	(1,691.09)	(1,470.84)	0.00	1,470.84	0.00%
Community Park Concession Pad Rentals	(26,000.00)	0.00	(26,000.00)	(26,000.00)	0.00%
Works Yard allocation to Other departments	(152,550.00)	0.00	(136,600.00)	(136,600.00)	0.00%
Minor Capital -PCTC	(30,800.00)	0.00	(177,700.00)	(177,700.00)	0.00%
Total Revenues	(229,031.85)	(7,633.96)	(358,600.00)	(350,966.04)	2.13%
Expense					
Municipal Houses	9,825.80	128.57	5,500.00	5,371.43	2.34%
City Hall - PCTC	216,664.74	0.00	252,800.00	252,800.00	0.00%
PW Building and Yard	186,869.23	74,786.55	182,500.00	107,713.45	40.98%
Fleet Shop Building	33,207.58	10,508.64	34,000.00	23,491.36	30.91%
Community Park Washrooms	90,879.90	38,280.38	78,800.00	40,519.62	48.58%
Springwood Park Washrooms	41,702.55	12,442.71	40,000.00	27,557.29	31.11%
Foster Park Washrooms	22,251.71	6,332.85	18,500.00	12,167.15	34.23%
Shelly Road Centre	5,753.50	2,500.00	6,000.00	3,500.00	41.67%
Parksville Community Centre	281,639.02	46,405.34	146,700.00	100,294.66	31.63%
Non Park Vacant Land	128.74	0.00	0.00	0.00	0.00%
PW Yard/Buildings Vandalism & Theft	1,912.98	63.42	3,100.00	3,036.58	2.05%
Small Tools-Bldg Maintenace	6,347.44	150.20	3,100.00	2,949.80	4.85%
Pest control-Buildings	1,620.00	405.00	1,800.00	1,395.00	22.50%
Minor Capital -Non PCTC	14,535.74	0.00	24,000.00	24,000.00	0.00%
Minor Capital -PCTC	30,827.34	0.00	237,700.00	237,700.00	0.00%
Total Facilities Maintenance Expenses	944,166.27	192,003.66	1,034,500.00	842,496.34	18.56%
Net Facilities Maintenance Costs	715,134.42	184,369.70	675,900.00	491,530.30	27.28%

THE CITY OF PARKSVILLE
Engineering Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Engineering, Ops, and IT Administration					
Revenue					
Engineering & Operations - Other	($50.00)	$0.00	$0.00	$0.00	0.00%
Engineering Admin Fees	(33,631.23)	(4,393.81)	(60,000.00)	(55,606.19)	7.32%
Cost Allocation to Water/Sewer	(271,150.00)	0.00	(348,000.00)	(348,000.00)	0.00%
Total Revenue	(304,831.23)	(4,393.81)	(408,000.00)	(403,606.19)	1.08%
Expense					
Administration Engineering & Ops	750,647.17	284,453.01	865,700.00	581,246.99	32.86%
Engineering Special Projects	20,834.97	136.06	169,000.00	168,863.94	0.08%
Inspection Services	83,788.72	214.32	106,100.00	105,885.68	0.20%
Total Administration Expenses	855,270.86	284,803.39	1,140,800.00	855,996.61	24.97%
Net Departmental Cost	**$550,439.63**	**$280,409.58**	**$732,800.00**	**$452,390.42**	**38.27%**

THE CITY OF PARKSVILLE
Public Works Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Administration - Outside Crew					
Expense					
Administration	$365,036.60	$126,653.07	$457,400.00	$330,746.93	27.69%
Admin Allocation to Water/Sewer	(31,725.00)	0.00	(45,400.00)	(45,400.00)	0.00%
Training	30,194.25	10,267.78	30,700.00	20,432.22	33.45%
Staff meetings	6,067.40	788.44	6,500.00	5,711.56	12.13%
First Aid	21,702.87	4,983.67	16,900.00	11,916.33	29.49%
Pager pay	28,433.16	10,250.09	30,700.00	20,449.91	33.39%
Safety Program	42,099.88	12,124.41	43,100.00	30,975.59	28.13%
Small Tools	2,999.47	1,619.44	3,300.00	1,680.56	49.07%
Netl Administration Costs	464,808.63	166,686.90	543,200.00	376,513.10	30.69%
Road Maintenance					
Expense					
Road Rehabilitation/patching	78,534.36	23,326.74	104,900.00	81,573.26	22.24%
Grade Gravel roads	4,712.46	4,011.19	7,400.00	3,388.81	54.21%
Dust control	17,659.42	475.17	17,700.00	17,224.83	2.68%
Road Line Painting	114,008.84	445.97	108,600.00	108,154.03	0.41%
Net Road Maintenance Costs	214,915.08	28,259.07	238,600.00	210,340.93	11.84%
Right of Way Maintenace					
Expense					
Shoulders	31,476.25	32,092.48	28,800.00	(3,292.48)	111.43%
Machine Brushing	35,132.31	3,827.31	56,600.00	52,772.69	6.76%
Weed Control	24,362.73	8,810.33	25,000.00	16,189.67	35.24%
Net Right of Way Maintenance	90,971.29	44,730.12	110,400.00	65,669.88	40.52%
Street Cleaning					
Expense					
Street Sweeping	67,381.33	32,657.33	74,700.00	42,042.67	43.72%
Litter Pickup	98,514.96	29,746.46	92,300.00	62,553.54	32.23%
Fall Leaf pickup	64,410.75	115.50	32,700.00	32,584.50	0.35%
Net Street Cleaning Costs	230,307.04	62,519.29	199,700.00	137,180.71	31.31%
Snow Removal					
Expense					
Sand Salt Supplies	45,824.03	21,451.69	24,900.00	3,448.31	86.15%
Plowing/sanding & Salt	128,702.77	60,099.48	66,200.00	6,100.52	90.78%
Net Snow Removal Costs	174,526.80	81,551.17	91,100.00	9,548.83	89.52%
Sidewalk Maintenance					
Expense					
Sidewalk Maintenance	61,301.80	13,913.40	51,100.00	37,186.60	27.23%
Sign Installation/Maintenace					
Revenue					
Expense					
Vandalism	4,954.43	1,328.75	10,000.00	8,671.25	13.29%
Sign maintenance	55,327.64	25,543.41	78,200.00	52,656.59	32.66%
No Post Guardrails/ delineators	1,664.09	2,502.16	4,000.00	1,497.84	62.55%
Total Signs Expense	61,946.16	29,374.32	92,200.00	62,825.68	31.86%
Net Sign Installation/Maint. Costs	61,946.16	29,374.32	92,200.00	62,825.68	31.86%

Street Lights and Traffic Signals

THE CITY OF PARKSVILLE
Public Works Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Grants and Gas Tax Funding	(23,785.00)	0.00	0.00	0.00	0.00%
Expense					
Street Light Maintenance	227,270.35	60,228.85	239,800.00	179,571.15	25.12%
Traffic signal Maintenance	30,933.61	2,927.48	32,800.00	29,872.52	8.93%
Total Street Lights & Traffic Signals	258,203.96	63,156.33	272,600.00	209,443.67	23.17%
Net Street Lights/Traffic Signals	234,418.96	63,156.33	272,600.00	209,443.67	23.17%
Other					
Expense					
Electric Vehicle Charging Stations	0.00	0.00	1,500.00	1,500.00	0.00%
Bus Shelter Maintenance	0.00	0.00	8,000.00	8,000.00	0.00%
	0.00	0.00	9,500.00	9,500.00	0.00%
Open Drainage					
Expense					
Ditch Cleaning	36,965.84	30,347.53	34,500.00	4,152.47	87.96%
Right of Way Interceptors	831.73	571.27	2,500.00	1,928.73	22.85%
Culvert cleaning	10,518.12	19,561.88	13,600.00	(5,961.88)	143.84%
Ditch enclosure	209.49	0.00	3,100.00	3,100.00	0.00%
Surface Drainage Monitoring	8,613.78	8,022.65	15,100.00	7,077.35	53.13%
Stream & Forshore Maintenance	0.00	909.75	9,500.00	8,590.25	9.58%
Net Open Drainage Costs	57,138.96	59,413.08	78,300.00	18,886.92	75.88%
Enclosed Drainage					
Revenue					
Expense					
Storm Drain Connection	4,861.31	861.99	9,700.00	8,838.01	8.89%
Catch Basin Cleaning	31,942.97	15,687.10	50,000.00	34,312.90	31.37%
Storm Drain Cleaning	39,437.85	28,457.73	29,700.00	1,242.27	95.82%
Storm Drainage Repair	51,620.96	5,653.20	34,800.00	29,146.80	16.24%
Catch Basin Installation	5,725.48	10,422.57	11,800.00	1,377.43	88.33%
Total Enclosed Drainage Expense	133,588.57	61,082.59	136,000.00	74,917.41	44.91%
Net Enclosed Drainage Costs	133,588.57	61,082.59	136,000.00	74,917.41	44.91%
Minor Capital					
Revenue					
Other Minor Capital	(36,100.00)	0.00	(22,000.00)	(22,000.00)	0.00%
Total Minor Capital Revenue	(36,100.00)	0.00	(22,000.00)	(22,000.00)	0.00%
Expense					
Sidewalk Upgrades	98.43	0.00	40,000.00	40,000.00	0.00%
Minor road construction	37,524.38	0.00	60,000.00	60,000.00	0.00%
Other Minor Capital	67,129.74	0.00	97,000.00	97,000.00	0.00%
Easements	0.00	0.00	10,000.00	10,000.00	0.00%
Work adjacent to development	4,377.00	723.11	40,000.00	39,276.89	1.81%
Total Minor Capital Expense	109,129.55	723.11	247,000.00	246,276.89	0.29%
Net Minor Capital Costs	73,029.55	723.11	225,000.00	224,276.89	0.32%
Amortization of Capital Assets	2,123,914.20	0.00	2,125,000.00	2,125,000.00	0.00%
Net Public Works Cost	**$3,920,867....**	**$611,409.38**	**$4,172,700....**	**$3,561,290....**	**14.65%**

THE CITY OF PARKSVILLE
Public Works Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Summary					
Total PW Revenues	($36,100.00)	$0.00	($22,000.00)	($22,000.00)	0.00%
Total PW Operating Expenses	1,747,708.29	610,686.27	1,822,700.00	1,212,013.73	33.50%
Total PW Minor Capital	109,129.55	723.11	247,000.00	246,276.89	0.29%
Amortization of Capital Assets	2,123,914.20	0.00	2,125,000.00	2,125,000.00	0.00%
Net Public Works Cost	**$3,944,652....**	**$611,409.38**	**$4,172,700....**	**$3,561,290....**	**14.65%**

THE CITY OF PARKSVILLE
Fleet Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Fleet					
Expense					
Fleet Administration	$30,882.95	$9,667.34	$35,800.00	$26,132.66	27.00%
Fleet Operating Supplies	10,091.06	2,869.01	16,200.00	13,330.99	17.71%
Fleet Small tools	6,729.71	2,720.09	10,500.00	7,779.91	25.91%
Small Equipment repair	23,096.91	8,392.33	23,000.00	14,607.67	36.49%
Fleet - New Vehicle Prep	11,842.29	1,291.46	11,300.00	10,008.54	11.43%
Vehicle cleaning	2,458.39	826.02	4,100.00	3,273.98	20.15%
Winter Equipment Prep	24,221.86	10,539.26	22,800.00	12,260.74	46.22%
Fleet Minor capital					
Total Fleet	109,323.17	36,305.51	123,700.00	87,394.49	29.35%

THE CITY OF PARKSVILLE
Solid Waste Revenue and Expense
For the Twelve Months Ending December-31-20

	2019 ACTUAL YTD	2020 ACTUAL YTD	2020 FINAL BUDGET	BUDGET REMAINING	% OF BUDGET USED
Revenue					
Collection Fees	($817,054.51)	($411,333.71)	($852,400.00)	($441,066.29)	48.26%
Collection Fee Discount	71,330.03	27,217.46	76,700.00	49,482.54	35.49%
Garbage Bag Tags	(10,356.00)	(2,226.00)	(11,400.00)	(9,174.00)	19.53%
Total Revenue	(756,080.48)	(386,342.25)	(787,100.00)	(400,757.75)	49.08%
Expense					
RDN Collection Expense	679,867.89	172,469.42	705,100.00	532,630.58	24.46%
Bag Tag Purchase Expense	9,973.60	3,366.00	10,800.00	7,434.00	31.17%
Total Expense	689,841.49	175,835.42	715,900.00	540,064.58	24.56%
Net Solid Waste (Surplus)\Cost	($66,238.99)	($210,506.83)	($71,200.00)	$139,306.83	295.66%

5 YEAR FINANCIAL PLAN

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Executive					
Revenue					
Legislative	$ -	$ -	$ 11,200	$ -	$ -
Administration	-	-	-	-	-
Minor Capital	25,000	-	-	-	-
Bylaw Enforcement	32,600	33,800	34,600	35,400	36,200
Provincial Emergency Program	76,200	76,200	76,200	76,200	76,200
Business Licences	175,000	181,700	185,900	190,100	194,400
Carry forward funding	-	-	-	-	-
Capital Funding from Reserves	-	-	-	-	-
Total Revenue	308,800	291,700	307,900	301,700	306,800
Expenditures					
Legislative	374,800	385,000	449,100	403,200	412,500
Administration	509,800	518,500	535,900	543,100	561,100
Less Common Service Allocation	(663,000)	(676,300)	(689,800)	(703,600)	(717,600)
Communications	233,300	238,100	243,700	249,400	255,200
Human Resources	401,500	389,000	413,800	407,600	417,100
OHS	131,800	137,900	137,500	140,700	144,000
Computer Services	932,400	957,700	980,100	1,003,000	1,026,200
Minor capital	251,000	53,000	22,900	74,300	84,400
Bylaw Enforcement	358,500	365,200	373,700	382,400	391,300
Business Licences	67,400	68,900	70,400	71,900	73,400
Provincial Emergency Program	267,600	256,700	264,300	272,100	280,000
Amortization of Capital	118,000	118,000	118,000	118,000	118,000
Total Expenditures	2,983,100	2,811,700	2,919,600	2,962,100	3,045,600
Total Executive	(2,674,300)	(2,520,000)	(2,611,700)	(2,660,400)	(2,738,800)

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Finance					
Revenue					
General Taxation	14,241,000	14,883,300	15,538,200	16,216,500	16,920,000
General Debt	90,500	90,500	40,400	-	-
Library Tax	734,900	754,800	772,500	790,500	808,800
1% Taxation	303,400	306,400	309,500	312,600	315,700
Local Improvements	74,000	74,000	74,000	74,000	74,000
Grants in Lieu	54,000	54,000	54,000	54,000	54,000
Total Taxation	15,497,800	16,163,000	16,788,600	17,447,600	18,172,500
Int. and Other Income					
Investment Income	300,000	219,000	193,100	215,300	102,300
Pen. & Int. on Taxes	97,400	98,400	99,400	100,400	101,400
Miscellaneous Income	78,300	79,100	79,900	80,700	81,500
PCTC	182,800	184,600	186,500	188,300	190,200
Actuarial Reduction of Debt	74,600	81,100	35,400	-	-
Total Int. & Other	733,100	662,200	594,300	584,700	475,400
Provincial Grants	334,600	334,600	334,600	334,600	334,600
Federal Grants (Gas Tax)	582,000	582,000	582,000	582,000	582,000
C/F Funding from Reserves	-	-	-	-	-
Total Revenue	17,147,500	17,741,800	18,299,500	18,948,900	19,564,500
Expenditures					
Administration	824,100	846,500	866,300	886,500	907,000
Less Finance Com Serv Rec	(456,000)	(469,000)	(480,000)	(491,200)	(502,500)
Common Services	317,400	326,000	333,600	341,400	349,300
Other	-	-	-	-	-
PCTC	91,600	93,400	95,300	97,200	99,100
	777,100	796,900	815,200	833,900	852,900
Bank Chgs & Int. on PP Taxes	37,500	39,300	40,600	42,000	43,300
Long Term Debt Interest	49,000	46,600	25,900	6,300	3,800
Library	734,900	754,800	772,500	790,500	808,800
Total Expenditures	1,598,500	1,637,600	1,654,200	1,672,700	1,708,800
Total Finance	15,549,000	16,104,200	16,645,300	17,276,200	17,855,700

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Police					
Revenue					
General	8,000	8,200	8,400	8,600	8,700
Provincial Grants	114,000	114,000	114,000	114,000	114,000
Capital Funding From Res	-	-	-	-	-
Total Revenue	122,000	122,200	122,400	122,600	122,700
Expenditures					
RCMP Contract	2,423,300	2,513,500	2,698,200	2,822,300	2,915,700
Other	525,900	545,400	558,500	574,800	588,400
Total Expenditures	2,949,200	3,058,900	3,256,700	3,397,100	3,504,100
Total Police	(2,827,200)	(2,936,700)	(3,134,300)	(3,274,500)	(3,381,400)

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Fire Department					
Revenue					
General	1,000	1,000	1,000	1,000	1,000
Local Area Fire Protection	560,500	560,500	527,700	527,700	527,700
Confined space training	16,000	16,000	16,000	16,000	16,000
Small Equipment	-	-	-	-	-
Gain on Equipment disposal	-	-	45,000	-	-
C/F Funding From Reserves	-	-	-	-	-
Capital Funding	-	-	-	-	-
Total Revenue	577,500	577,500	589,700	544,700	544,700
Expenditures					
Administration	1,025,500	1,138,900	1,165,300	1,192,100	1,310,300
Training/Training ground	151,200	157,100	161,700	166,300	171,000
Small Equipment	76,300	74,700	76,900	79,200	81,400
Fire Hall #1	57,100	59,300	61,100	62,800	64,600
Equipment	100,400	104,300	107,400	110,400	113,600
Hydrant Maintenance	66,000	68,200	70,000	71,800	73,700
Minor capital	139,400	30,600	15,600	-	-
Amortization of Capital	246,200	246,200	246,200	246,200	246,200
Total Expenses	1,862,100	1,879,300	1,904,200	1,928,800	2,060,800
Total Fire Department	(1,284,600)	(1,301,800)	(1,314,500)	(1,384,100)	(1,516,100)

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Community Development					
Revenue					
Fees	36,400	37,800	38,700	39,500	40,400
Building Permits	290,400	261,100	267,700	274,300	280,900
C/F Funding From Reserves	-	-	-	-	-
Capital Funding From Reserves	-	-	-	-	-
Total Revenue	326,800	298,900	306,400	313,800	321,300
Expenditure					
Planning	565,700	580,400	594,600	609,100	623,900
Special Projects	-	-	-	132,700	-
Building Inspections	264,100	268,200	274,500	280,900	287,400
Utility Services Model	11,200	11,500	11,800	12,000	12,300
Amortization					
Total Expenditures	841,000	860,100	880,900	1,034,700	923,600
Net Community Development Costs	(514,200)	(561,200)	(574,500)	(720,900)	(602,300)

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Engineering					
Revenue					
Administration Fees	60,000	62,300	94,300	96,100	97,900
C/F Funding from Reserves	-	-	-	-	-
Capital Funded From Grants	-	-	-	-	-
Total Revenue	60,000	62,300	94,300	96,100	97,900
Expenditures					
Engineering	865,700	901,600	928,700	956,300	984,400
Less Common Service Allocations	(348,000)	(311,300)	(318,400)	(325,500)	(332,600)
Inspection Services	106,100	110,500	113,800	117,200	120,600
Special Projects	169,000	25,500	25,500	25,500	-
Total Expenditures	792,800	726,300	749,600	773,500	772,400
Net Engineering Costs	(732,800)	(664,000)	(655,300)	(677,400)	(674,500)

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Parks					
Revenue					
Dist 69 Sports Field Contribution	150,000	153,000	156,100	159,200	162,400
Springwood Park Lights Tokens	1,000	1,000	1,000	1,000	1,000
Other (bench donations)	8,000	8,000	8,000	8,000	8,000
Minor Capital	148,200	-	-	-	-
Grants/Donations	1,220,000	429,780	-	-	-
Capital Funding From Res	564,300	527,770	806,070	26,650	1,131,120
Total Revenue	2,091,500	1,119,550	971,170	194,850	1,302,520
Expenditures					
Administration	476,000	480,600	490,200	500,000	510,000
Park Maintenance	1,148,100	1,199,000	1,223,000	1,247,400	1,272,400
Urban Forestry	135,800	118,100	120,500	122,900	125,300
Park & Street Furnishings	54,300	55,400	56,500	57,600	58,800
General	80,400	82,000	83,600	85,300	87,000
Minor capital	525,400	71,400	61,200	112,200	186,200
Amortization of Capital	500,000	500,000	500,000	500,000	500,000
Total Expenditures	2,920,000	2,506,500	2,535,000	2,625,400	2,739,700
Net Parks Costs	(828,500)	(1,386,950)	(1,563,830)	(2,430,550)	(1,437,180)

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Facilities					
Revenue					
Building Rental	44,300	45,000	45,600	46,100	46,700
Minor capital	-	-	-	-	-
C/F Funding From Reserves	-	-	-	-	-
Total Revenue	44,300	45,000	45,600	46,100	46,700
Expenditures					
PCTC Building	252,800	257,900	263,000	268,300	273,600
Park Buildings	137,300	135,500	138,200	140,900	143,700
PW Building & Yard	182,500	186,200	189,900	193,700	197,500
Fleet Building	34,000	33,700	34,300	35,000	35,700
Less: alloc to Parks/Water/Sewer	(136,600)	(139,300)	(142,100)	(145,000)	(147,900)
Community Centres	152,700	28,300	28,800	29,400	30,000
Rental Houses	5,500	5,600	5,700	5,800	6,000
Other	8,000	8,200	8,300	8,500	8,700
Minor Capital	261,700	50,200	130,500	248,800	252,900
Total Expenditures	897,900	566,300	656,600	785,400	800,200
Net Facilities Cost	(853,600)	(521,300)	(611,000)	(739,300)	(753,500)

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Public Works					
Revenue					
Minor Capital	-	-	-	-	-
Storm Drain Connection Fees	-	-	-	-	-
Funding from Reserves	22,000	22,000	22,000	22,000	22,000
Grants/Developer Contributions	-	-	20,590	-	-
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Reserves	92,450	-	506,570	-	28,950
Total Revenue	114,450	22,000	549,160	22,000	50,950
Expenditures					
Administration	586,600	598,300	610,300	622,500	634,900
Less: Allocation to Water & Sewer	(45,400)	(45,900)	(46,300)	(46,800)	(47,200)
Fleet	123,700	126,200	128,700	131,300	133,900
Road Maintenance	238,600	243,400	248,200	253,200	258,300
Right of Way Maintenance	110,400	112,600	114,900	117,200	119,500
Street Cleaning	199,700	203,700	207,800	211,900	216,200
Snow Removal	91,100	92,900	94,800	96,700	98,600
Sidewalk Maintenance	51,100	52,100	53,200	54,200	55,300
Signs	92,200	94,000	95,900	97,800	99,800
Street Light Maintenance	272,600	310,700	283,600	289,300	295,100
EVCS	1,500	1,500	1,600	1,600	1,600
Bus Shelter Maintenance	8,000	8,200	8,300	8,500	8,700
Open Drainage	78,300	79,900	81,500	83,100	84,800
Enclose Drainage	136,000	138,700	141,500	144,300	147,200
Minor Capital	247,000	130,200	291,000	298,300	140,200
Amortization of Capital	2,125,000	2,125,000	2,125,000	2,125,000	2,125,000
Total Expenditures	4,316,400	4,271,500	4,440,000	4,488,100	4,371,900
Total Public Works	(4,201,950)	(4,249,500)	(3,890,840)	(4,466,100)	(4,320,950)

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Refuse					
Revenue					
Refuse collection	775,700	801,700	828,200	855,400	883,200
Miscellaneous	11,400	11,600	11,700	11,900	12,100
Capital Funding From Res	-	-	-	-	-
Total Revenue	787,100	813,300	839,900	867,300	895,300
Expenditures					
Refuse Pickup Contract	715,900	744,600	768,900	794,000	819,600
Capital	-	-	-	-	-
Total Expenditures	715,900	744,600	768,900	794,000	819,600
Total Refuse	71,200	68,700	71,000	73,300	75,700
General Revenue Fund Net Income (Loss)	1,703,050	2,031,450	2,360,330	996,250	2,506,670

General Revenue Fund
2020 - 2024 Final Financial Plan
Revenue and Expenditure Summary

	2020	2021	2022	2023	2024
Non Operating budget items					
Funding from Cfwd Reserves	2,921,050	-	-	-	-
Funding from Future Expenditure Reser	100,000	-	-	-	100,000
Funding from Capital Reserve	-	211,660	99,810	168,000	-
Funding from Land Sale Reserve	-	-	-	-	993,420
Federal Gas Tax Reserve	650,000	38,438	157,590	417,299	303,545
Long term debt borrowing	-	-	-	-	1,103,800
	3,671,050	250,098	257,400	585,299	2,500,765
Capital Expenditures					
Administration	119,000	20,500	57,800	43,100	47,500
Finance	-	-	-	-	-
Police	-	-	-	-	-
Fire Services	1,050,100	20,500	157,600	65,700	2,505,600
Community Development	-	-	21,000	-	-
Engineering	-	-	-	-	-
Parks	2,597,950	1,792,600	1,260,700	350,000	2,235,200
Public Works & Facilities	6,007,600	3,908,800	4,002,100	8,000,400	4,308,700
	9,774,650	5,742,400	5,499,200	8,459,200	9,097,000
Long Term Debt					
Long term debt principal payments	99,200	100,400	69,800	47,800	49,000
Transfers to (from) reserves					
Transfer to PCTC maintenance reserve	30,000	30,000	30,000	30,000	30,000
Transfer to Gas Tax Reserve reserve	582,000	582,000	582,000	582,000	582,000
Transfer (From) Other Funds	-	-	-	-	-
	612,000	612,000	612,000	612,000	612,000
Actuarial Reduction of Debt	(74,600)	(81,100)	(35,400)	0	0
Amortization of Capital Assets	2,989,200	2,989,200	2,989,200	2,989,200	2,989,200
Net Surplus (Deficit)	(2,197,150)	(1,265,152)	(609,470)	(4,548,251)	(1,761,365)
Transfers from(to) Surplus Reserves					
Transfer from Accumulated Surplus	2,197,150	1,265,152	609,470	4,548,251	1,761,365
Transfer to Accumulated Surplus	-	-	-	-	-
Financial Plan Balance	$ -	$ -	$ -	$ -	$ -

CAPITAL PROJECTS

	2020	2021	2022	2023	2024	Five Year Total
MINOR CAPITAL						
COUNCIL						
Pool study	$ 85,000	$ -	$ -	$ -	$ -	$ 85,000
75th Anniversary Celebration	79,500	-	-	-	-	79,500
Other	2,500	-	-	-	-	2,500
Strategic Planning	2,000	2,000	2,000	35,000	2,000	43,000
Total Council Minor Capital	169,000	2,000	2,000	35,000	2,000	210,000
INFORMATION TECHNOLOGY						
Upgrade GP Financial Software (every 2 years)	-	15,000	-	15,000	-	30,000
Back Up Systems	15,000	-	-	-	-	15,000
Software Operations & Maintenance Contingency	20,000	20,000	20,000	20,000	20,000	100,000
Website redesign	10,000	10,000	-	-	-	20,000
IT Needs Assessment	-	-	-	-	20,000	20,000
Postage machine - Common Services	-	5,000	-	-	-	5,000
Photocopier - Common Services	-	-	-	-	9,500	9,500
Photocopier - Planning	-	-	-	-	6,500	6,500
Network Switches	12,000	-	-	-	20,000	32,000
Total IT Minor Capital	57,000	50,000	20,000	35,000	76,000	238,000
EMERGENCY PROGRAM						
Group Lodging Supplies	25,000	-	-	-	-	25,000
Total Emergency Program	25,000	-	-	-	-	25,000
TOTAL Administration Minor Capital	251,000	52,000	22,000	70,000	78,000	473,000
FIRE DEPARTMENT						
Painting Fire Hall Interior	-	20,000	-	-	-	20,000
Painting Fire Hall Exterior	-	10,000	-	-	-	10,000
Outfitting of Pickups (Emerg. Light package, Canopy, box storage, etc.)	-	-	15,000	-	-	15,000
Fire Service Review	100,000	-	-	-	-	100,000
Repair Generator for E41	9,000					9,000
Fire Truck Small Equipment	30,400					30,400
TOTAL Fire Dept Minor Capital	139,400	30,000	15,000	-	-	184,400
ENGINEERING SPECIAL PROJECTS						
Safe Routes to School / Traffic Calming	25,000	25,000	25,000	25,000	-	100,000
Asset management Development Strategy	144,000	-	-	-	-	144,000
TOTAL Engineering Special Projects	169,000	25,000	25,000	25,000	-	244,000
PARKS & RECREATION						
Replace Playground Equipment	50,000	50,000	50,000	50,000	50,000	250,000
Springwood Pk buildings, minor capital maintenance.	-	10,000	-	-	10,000	20,000
Noxious Weed Program	10,000	10,000	10,000	10,000	-	40,000
Community Park Tennis Courts - Repainting	-	-	-	-	12,500	12,500
Springwood Park Tennis Courts - Repainting	-	-	-	-	60,000	60,000
Community Park Master Plan Review	-	-	-	50,000	-	50,000
Community Park Drainage Study	295,900	-	-	-	-	295,900
Community Park: Traffic Circulation study	50,000	-	-	-	-	50,000
Parks & Trails Master Plan	-	-	-	-	50,000	50,000
Retegno Park Reconfiguration	35,000	-	-	-	-	35,000
Wayfinding Signage	25,400	-	-	-	-	25,400
Wetlands Configuration Study	50,000	-	-	-	-	50,000
Urban Forest Master Plan-Tree Inventory	9,100	-	-	-	-	9,100
TOTAL Parks & Recreation Minor Capital	525,400	70,000	60,000	110,000	182,500	947,900

	2020	2021	2022	2023	2024	Five Year Total
MINOR CAPITAL						
FACILITIES						
Shelly Road Centre						
Demolition	-	-	30,000	-	-	30,000
PCCC						
Replace appliances	-		15,000	-	-	15,000
Replace Rtu's. Heat air	-	-	-	-	38,200	38,200
PCTC (JV Shared) - PCTC Minor Capital						
Elevator upgrade	-	-	55,200	-	-	55,200
Replace RTU's (3).	-	-	-	207,000	-	207,000
Roof replacement	160,000	-	-	-	160,000	320,000
Server Room Air Conditioner	27,700	-	-	-	-	27,700
Electronic Equipment in Forum	-	-	-	-	6,900	6,900
PCTC (City Only) - Facilities Minor capital						-
Replace Carpets - City	50,000	-	-	-	-	50,000
Painting Interior - City	-	25,000	-	-	-	25,000
Total Facilities Minor Capital	237,700	25,000	100,200	207,000	205,100	775,000
PUBLIC WORKS						
Roads						
Minor Road Construction	60,000	60,000	60,000	60,000	60,000	300,000
Major crack Sealing/patching program	-	-	150,000	150,000	-	300,000
Sidewalk and Accessibility Improvements	40,000	40,000	40,000	40,000	40,000	200,000
Works Adjacent to Development/Construction	40,000	-	-	-	-	40,000
Langara Silt Control	40,000	5,000	5,000	5,000	5,000	60,000
LED Street Light Upgrades	22,000	22,000	22,000	22,000	22,000	110,000
Total Roads	202,000	127,000	277,000	277,000	127,000	1,010,000
Storm Sewer						
Drainage Easements (ROW's)	10,000	-	-	-	-	10,000
Total Storm Sewer	10,000	-	-	-	-	10,000
Other						
CPTED-Crime Prevention Through Environmental De	24,000	24,000	24,000	24,000	24,000	120,000
Deconstruct Railway water tower	35,000	-	-	-	-	35,000
Total Other	59,000	24,000	24,000	24,000	24,000	155,000
Total Public Works Minor Capital	271,000	151,000	301,000	301,000	151,000	1,175,000
TOTAL MINOR CAPITAL	$1,593,500	$ 353,000	$ 523,200	$ 713,000	$ 616,600	$ 3,799,300
MINOR CAPITAL SOURCE OF FUNDS						
Operations	1,074,800	331,000	501,200	691,000	494,600	3,092,600
Other Grants	173,200	-	-	-	-	173,200
Gas Tax Reserve	22,000	22,000	22,000	22,000	22,000	110,000
PCTC Reserve (Future expenditure reserve)	100,000	-	-	-	100,000	200,000
Carry Forward reserve	223,500	-	-	-	-	223,500
Total Minor Capital Source of Funds	$1,593,500	$ 353,000	$ 523,200	$ 713,000	$ 616,600	$ 3,799,300

	2020	2021	2022	2023	2024	Five Year Total
CAPITAL						
CORPORATE SERVICES						
ADMINISTRATION						
Photocopier (Admin)	$ -	$ -	$ -	$ -	$ 13,000	$ 13,000
Telephone System	69,000	-	-	-	-	69,000
Total Administration Capital	69,000	-	-	-	13,000	82,000
Administration Source of Funds						
Operations	-	-	-	-	13,000	13,000
Grants	-	-	-	-	-	-
Carry Forward reserve	69,000	-	-	-	-	69,000
Total Administration Source of Funds	69,000	-	-	-	13,000	82,000
INFORMATION TECHNOLOGY						
Aerial Photography and GIS Update	20,000	-	-	20,000	-	40,000
Pavement Management System	-	-	25,000	-	-	25,000
Server Replacement	30,000	20,000	30,000	20,000	30,000	130,000
Total IT Capital	50,000	20,000	55,000	40,000	30,000	195,000
IT Source of Funds						
Operations	50,000	20,000	55,000	40,000	30,000	195,000
Grants	-	-	-	-	-	-
Carry Forward reserve	-	-	-	-	-	-
Total IT Source of Funds	50,000	20,000	55,000	40,000	30,000	195,000
Total Corporate Services Capital	$ 119,000	$ 20,000	$ 55,000	$ 40,000	$ 43,000	$ 277,000
FIRE DEPARTMENT						
Addition to Fire Hall	-	-	-	50,000	2,250,000	2,300,000
Phone system replacement	17,000	-	-	-	-	17,000
Replace C 41 (pickup)	-	-	50,000	-	-	50,000
Replace C-42 (pickup)	-	-	50,000	-	-	50,000
Replace C-43 (pickup)	-	-	50,000	-	-	50,000
Fire Rescue Truck R-45	791,100	-	-	-	-	791,100
Turnout Gear Cleaning apparatus	-	-	-	-	20,000	20,000
Replace Photocopier	-	-	-	11,000	-	11,000
Digital Fire Training System	42,000	-	-	-	-	42,000
Auto Extrication/Rescue Tools	50,000	-	-	-	-	50,000
Training Ground Improvements	150,000	20,000	-	-	-	170,000
Total capital	1,050,100	20,000	150,000	61,000	2,270,000	3,551,100
FIRE DEPARTMENT SOURCE OF FUNDS						
Operations	258,100	20,000	150,000	61,000	1,370,000	1,859,100
Grants	-	-	-	-	-	-
Land Sale Reserve	-	-	-	-	900,000	900,000
Carry Forward reserve	792,000	-	-	-	-	792,000
TOTAL FIRE DEPARTMENT SOURCE OF FUNDS	$1,050,100	$ 20,000	$ 150,000	$ 61,000	$2,270,000	$ 3,551,100
COMMUNITY DEVELOPMENT						
File Storage contribution	-	-	20,000	-	-	20,000
Total Community Development	-	-	20,000	-	-	20,000
COMMUNITY DEVELOPMENT SOURCE OF FUNDS						
Operations	-	-	20,000	-	-	20,000
Grants	-	-	-	-	-	-
Carry Forward reserve	-	-	-	-	-	-
Total Community Development Source of Funds	$ -	$ -	$ 20,000	$ -	$ -	$ 20,000

		2020	2021	2022	2023	2024	Five Year Total
CAPITAL							
PARKS & FACILITIES							
Performance Venue		1,200,000	-	-	-	-	1,200,000
Gathering Place		-	600,000	-	-	-	600,000
Washrooms, to replace Kin Hut		80,000	420,000	-	-	-	500,000
Community Park - Convert Light Standards-LED lighting		-	37,500	150,000	-	-	187,500
Community Park - Tennis Court Drainage		-	6,250	25,000	-	-	31,250
Community Park - Beachfest Parking Expansion		60,000	-	-	-	-	60,000
Foster Park Picnic Shelter & Power Kiosk		61,000	-	-	-	-	61,000
Foster Park Fence		42,000	-	-	-	-	42,000
Pave Rafiki walkway Hirst to Morison		56,250	-	-	-	-	56,250
Retegno Park Reconfiguration		35,000	-	-	-	-	35,000
Springwood Field fencing & Irrigation		50,000	-	-	-	-	50,000
Springwood Park - Scoreboard		40,000	-	-	-	-	40,000
Parks Storage Building		48,300	-	-	-	-	48,300
Pickle Ball Courts		305,400	-	-	-	-	305,400
Dist. 69 Track & Field (City Portion)		-	-	-	300,000	-	300,000
All Weather Playing Field		-	-	-	-	2,000,000	2,000,000
Total Parks & Facilities Capital		1,977,950	1,063,750	175,000	300,000	2,000,000	5,516,700
PARKS & FACILITIES SOURCE OF FUNDS							
Operations		252,000	491,950	25,000	300,000	-	1,068,950
Carry Forward reserve		505,950	-	-	-	-	505,950
Grants		803,100	419,300	-	-	1,000,000	2,222,400
Donations		416,900	-	-	-	-	416,900
Parkland Reserve		-	-	-	-	-	-
General Capital Reserve		-	115,000	-	-	-	115,000
Gas Tax Reserve		-	37,500	150,000	-	-	187,500
Debt		-	-	-	-	1,000,000	1,000,000
Total Parks & Facilities Source of Funds		$1,977,950	$1,063,750	$ 175,000	$ 300,000	$2,000,000	$ 5,516,700
PARKLAND OPEN SPACES	City Share						
Trail Link Development	0.00%	300,000	-	-	-	-	300,000
Land Acquisition	0.00%	-	-	-	-	-	-
Rathtrevor Trail Development 1-6-70-8161	25.00%	200,000	660,100	1,000,000	-	-	1,860,100
Trail Development 1-6-70-8165	0.00%	120,000	25,000	25,000	25,000	25,000	220,000
Total Parkland Open Spaces Capital		620,000	685,100	1,025,000	25,000	25,000	2,380,100
Parkland Open Spaces Source of Funds							
Existing taxpayers share		(1,500)	73,500	250,000	-	-	322,000
Municipal Assist		5,700	5,200	7,750	250	250	19,150
Total Existing Taxpayers		4,200	78,700	257,750	250	250	341,150
Carry Forward reserve		51,500	-	-	-	-	51,500
DCC Open Space Reserve		564,300	514,900	767,250	24,750	24,750	1,895,950
Parkland Reserve		-	-	-	-	-	-
General Capital Reserve		-	91,500	-	-	-	91,500
Total Parkland Open Spaces Sources of Funds		$ 620,000	$ 685,100	$1,025,000	$ 25,000	$ 25,000	$ 2,380,100

		2020	2021	2022	2023	2024	Five Year Total
CAPITAL							
PUBLIC WORKS							
ROADS							
Asphalt Overlays		250,000	250,000	250,000	250,000	250,000	1,250,000
Ash Cres to end		-	-	-	-	17,800	17,800
Bagshaw: Stanford to 187 Bagshaw		135,000	1,010,000	-	-	-	1,145,000
Bagshaw: Hwy 19A to Pioneer Cr.		-	-	-	125,000	-	125,000
Bass Ave: Moss South to End		-	-	-	62,500	250,000	312,500
Finholm St: Hirst to 19a		-	-	140,000	1,165,000	-	1,305,000
Forsyth: Cameron to Pym		685,000	-	-	-	-	685,000
Hwy 19a - Englishman River to Shelly (Ped Improvement		-	-	-	-	50,000	50,000
Hwy 19a - McMillan to 4a		-	220,000	805,000	-	-	1,025,000
Hwy 19a - 4a to McCarter		-	-	170,000	635,000	-	805,000
Hwy 19a - McCarter to Corfield		-	-	-	145,000	525,000	670,000
Hwy 19a - Corfield to McVickers		-	-	-	-	240,000	240,000
Hwy 19a - Roscow to Pym Upgrade		-	-	-	-	250,000	250,000
Hwy 19A at Weld Street Sidewalk Refurbishment		-	-	95,000	-	-	95,000
Hwy 4a - Despard to Border		-	-	-	-	560,000	560,000
Hirst Ave: Hwy 4A to MacMillian		1,438,000	-	-	-	-	1,438,000
McCarter St: Hwy 19A to Jensen		-	-	-	-	65,000	65,000
McKillop: Moss to End		-	-	-	28,800	115,000	143,800
Memorial Ave: Hwy 4A to McMillan		156,800	1,150,000	-	-	-	1,306,800
Mills: Hwy 19A to Pioneer		-	-	35,000	235,000	-	270,000
Morison Ave: Hwy 4A to McMillan		-	-	135,000	660,000	-	795,000
Morison Avenue: Finholm to Acacia		-	-	55,000	350,000	-	405,000
Moss Ave: Hwy 4A To Craig		1,208,900	-	-	-	-	1,208,900
Pym: Forsyth to Brice		785,900	-	-	-	-	785,900
Sanderson Road: Phillips to Pym		-	-	-	105,000	770,000	875,000
Turner Road: Martindale to Shelly		-	-	-	-	25,000	25,000
Sidewalk Replacement - Jensen Ave. East		-	160,000	-	-	-	160,000
Signal Replace/connectivity Hwy 19A Controllers (16)		-	75,000	75,000	75,000	75,000	300,000
Works Adjacent to Development/Construction		100,000	-	-	-	-	100,000
Total Roads Capital		4,759,600	2,865,000	1,760,000	3,836,300	3,192,800	16,413,700
Roads Source of Funds							
Operations		3,241,100	2,865,000	1,645,400	3,448,800	2,917,800	14,118,100
Grants		-	-	-	-	-	-
Developer Contribution/Donations		-	-	19,600	-	-	19,600
General Capital Reserve		-	-	95,000	-	-	95,000
Carry-forward Reserve		868,500	-	-	-	-	868,500
Federal Gas Tax reserve		650,000	-	-	387,500	275,000	1,312,500
Total Roads Sources of Funds		$4,759,600	$2,865,000	$1,760,000	$3,836,300	$3,192,800	$ 16,413,700
DCC ROADS	City Share						
Hirst Ave: McMillian to Moilliet	50.00%	-	-	937,500	-	-	937,500
Shelly Rd & 19a	0.00%	6,000	-	-	-	-	6,000
		6,000	-	937,500	-	-	943,500
DCC Roads Source of Funds							
Existing taxpayers share		-	-	468,750	-	-	468,750
Municipal Assist		60	-	4,690	-	-	4,750
Total Existing Taxpayers		60	-	473,440	-	-	473,500
Grants		-	-	-	-	-	-
Road DCC Reserve		5,940	-	464,060	-	-	470,000
Total DCC Roads Sources of Funds		$ 6,000	$ -	$ 937,500	$ -	$ -	$ 943,500

		2020	2021	2022	2023	2024	Five Year Total
CAPITAL							
GENERAL STORM SEWER							
Aberdeen: Kazan to SRW		-	23,500	94,000	-	-	117,500
Bagshaw: Hwy 19a to Pioneer plus outfall		-	-	25,000	215,000	-	240,000
Bagshaw: Stanford to 187 Bagshaw		50,000	365,000	-	-	-	415,000
Bass Ave: Moss South		-	-	-	17,800	71,000	88,800
Blower Road Culvert Replacement		60,000	-	-	-	-	60,000
Finholm St: Rowen to Hirst		-	-	185,000	1,565,000	-	1,750,000
Forsyth Avenue: Pym to Cameron		133,800	-	-	-	-	133,800
Heath Ave & McVickers: Mills to Pioneer		-	-	-	-	8,750	8,750
Highway 19A: Bay to Rushton lane		-	-	-	-	30,000	30,000
Hwy 19a - McMillan to 4a		-	10,000	35,000	-	-	45,000
Hwy 19a - Corfield to McVickers		-	-	-	-	120,000	120,000
Hirst Ave: 4a to McMillan		205,000	-	-	-	-	205,000
Jenkins Place: Pym east (pipe 5029) + 100 AC Pipe 390		-	-	-	-	23,000	23,000
Lee Ave: Hwy 4 to Craig		-	26,250	105,000	-	-	131,250
Lombardy St: Hwy 19a to Morrison		-	23,750	95,000	-	-	118,750
McCarter: Hirst to Middleton		-	-	-	-	30,000	30,000
McKillop Dr: Moss South		-	-	-	25,000	100,000	125,000
McVickers St: Hwy 19a south		-	-	-	-	26,250	26,250
Memorial Ave: Hwy 4a to McMillian		28,300	200,000	-	-	-	228,300
Mills Outfall		-	-	80,000	275,000	-	355,000
Mills: Hwy 19a to Pioneer		-	-	150,000	990,000	-	1,140,000
Morison Ave: Hwy 4A to MacMillian		-	-	40,000	195,000	-	235,000
Morison Avenue: Finholm to Acacia Drainage		-	-	30,000	200,000	-	230,000
Moss Ave: Hwy 4A to Bass		407,300	-	-	-	-	407,300
Rushton Outfall		-	45,000	169,000	-	-	214,000
Sanderson Road: Phillips to Pym		-	-	-	35,000	240,000	275,000
Shelly Road Outfall Access		-	50,000	-	-	-	50,000
SRW: Temple to future outfall		31,000	205,000	-	-	-	236,000
Sunray Cl: Sunray to end		-	-	-	-	8,750	8,750
Turner Outfall		-	-	10,000	75,000	-	85,000
Wallis Street: Morison to end		-	-	-	-	-	-
Total Storm Sewer Capital		915,400	948,500	1,018,000	3,592,800	657,750	7,132,450
General Storm Sewer Source of Funds							
Operations		542,300	948,500	1,018,000	3,436,800	657,750	6,603,350
Grants		-	-	-	-	-	-
General Capital Reserve		-	-	-	156,000	-	156,000
Carry-forward Reserve		373,100	-	-	-	-	373,100
Federal Gas Tax reserve		-	-	-	-	-	-
Total General Storm Sewer Source of Funds		$ 915,400	$ 948,500	$1,018,000	$3,592,800	$ 657,750	$ 7,132,450
DCC STORM SEWER	City Share						
Digby 3-1 Gaetjen to Outfall	48.00%	129,000	-	-	-	-	129,000
Hirst Ave: MacMillian to Moilliet	80.50%	-	-	93,800	-	-	93,800
Moss Ave: Bass to Craig	50.00%	40,600	-	-	-	-	40,600
Turner Road: Martindale to Shelly	50.00%	-	-	-	-	53,000	53,000
		169,600	-	93,800	-	53,000	316,400
DCC Storm Sewer Source of Funds							
Existing taxpayers share		61,720	-	75,510	-	26,500	163,730
Municipal Assist		870	-	180	-	270	1,320
Total Existing Taxpayers		62,590	-	75,690	-	26,770	165,050
Carry-forward Reserve		20,500	-	-	-	-	20,500
Storm DCC Zone IV		86,510	-	18,110	-	26,230	130,850
Total DCC Storm Sewer Source of Funds		$ 169,600	$ -	$ 93,800	$ -	$ 53,000	$ 316,400

	2020	2021	2022	2023	2024	Five Year Total
CAPITAL						
WORKS YARD & OTHER FACILITIES						
PCTC Emergency Generator	100,000	-	-	-	-	100,000
Operations Garage (Fleet/Sign shop)	40,000	-	-	-	-	40,000
PW - New Phone System	17,000	-	-	-	-	17,000
Total Works Yard/Other Capital	157,000	-	-	-	-	157,000
Works Yard/Other Source of Funds						
Operations	140,000	-	-	-	-	140,000
Carry-forward Reserve	17,000	-	-	-	-	17,000
	157,000	-	-	-	-	157,000
Total PUBLIC WORKS capital	$6,007,600	$3,813,500	$3,809,300	$7,429,100	$3,903,550	$ 24,963,050
Public Works Source of Funds						
Operations	3,986,050	3,813,500	3,212,530	6,885,600	3,602,320	21,500,000
Carry-forward Reserve	1,279,100	-	-	-	-	1,279,100
Developer Contribution/Donations	-	-	19,600	-	-	19,600
Road DCC Reserve	5,940	-	464,060	-	-	470,000
Storm DCC Zone IV	86,510	-	18,110	-	26,230	130,850
General Capital Reserve	-	-	95,000	156,000	-	251,000
Federal Gas Tax Reserve	650,000	-	-	387,500	275,000	1,312,500
Total Public Works Source of Funds	$6,007,600	$3,813,500	$3,809,300	$7,429,100	$3,903,550	$ 24,963,050
TOTAL GENERAL FUND CAPITAL	$9,774,650	$5,602,350	$5,234,300	$7,855,100	$8,241,550	$ 36,707,950
GENERAL CAPITAL SOURCE OF FUNDS						
Operations	4,550,350	4,424,150	3,720,280	7,286,850	5,015,570	24,997,200
Carryforward Reserve	2,697,550	0	0	0	0	2,697,550
Grants	803,100	419,300	0	0	1,000,000	2,222,400
Developer Contribution/Donations	416,900	0	19,600	0	0	436,500
Land Sale Reserve	0	0	0	0	900,000	900,000
Open Space DCC Reserve	564,300	514,900	767,250	24,750	24,750	1,895,950
Road DCC Reserve	5,940	0	464,060	0	0	470,000
Storm DCC Res Zone IV	86,510	0	18,110	0	26,230	130,850
General Capital Reserve	0	206,500	95,000	156,000	0	457,500
Federal Gas Tax Reserve	650,000	37,500	150,000	387,500	275,000	1,500,000
Long Term Debt	0	0	0	0	1,000,000	1,000,000
TOTAL GENERAL CAPITAL SOURCE OF FUNDS	$9,774,650	$5,602,350	$5,234,300	$7,855,100	$8,241,550	$ 36,707,950
INFLATED SOURCE OF FUNDS & CAPITAL						
Operations	4,550,350	4,534,750	3,908,600	7,847,200	5,536,200	26,377,100
Carry-forward Reserve	2,697,550	0	0	0	0	2,697,550
Grants	803,100	429,780	0	0	1,103,800	2,336,680
Developer Contribution/Donations	416,900	0	20,600	0	0	437,500
Open Space DCC Reserve	564,300	527,770	806,100	26,700	27,300	1,952,170
Road DCC Reserve	5,940	0	487,500	0	0	493,440
Storm DCC Res Zone IV	86,510	0	19,000	0	29,000	134,510
Land Sale Reserve	0	0	0	0	993,400	993,400
General Capital Reserve	0	211,660	99,800	168,000	0	479,460
Federal Gas Tax Reserve	650,000	38,440	157,600	417,300	303,500	1,566,840
Debt	0	0	0	0	1,103,800	1,103,800
TOTAL INFLATED SOURCE OF FUNDS & CAPITAL	$9,774,650	$5,742,400	$5,499,200	$8,459,200	$9,097,000	$ 38,572,450

RESERVE ACCOUNT

FUND BALANCES

General Revenue Fund

2020 - 2024
Final Financial Plan

Reserve Fund Summary

	2020	2021	2022	2023	2024
Unrestricted Surplus	9,864,201	8,599,049	7,989,579	3,441,328	1,679,963
Restricted Reserves					
Future Expenditure Reserve	555,000	585,000	615,000	645,000	575,000
General Capital Reserve	1,960,346	1,792,400	1,734,908	1,606,085	1,646,237
Parkland Reserve	424,580	435,195	446,075	457,227	468,658
Off Street Parking Reserve	253,967	260,316	266,824	273,495	280,332
Land Sale Reserve	1,858,726	1,905,194	1,952,824	2,001,645	1,033,431
Federal Gas Tax Reserve	3,884,652	4,517,880	5,047,787	5,331,233	5,735,519
DCC Reserves					
Road DCC Reserve	4,496,667	5,123,127	5,356,318	6,048,617	6,748,719
Open Spaces DCC Reserve	2,045,005	1,596,030	876,505	888,852	901,187
Storm Sewer DCC Reserve	15,064	58,206	83,137	126,255	142,638
Total Reserve Ending Balance	25,358,208	24,872,397	24,368,957	20,819,737	19,211,684