

# CITY OF PARKSVILLE 2018 - 2022 Final Financial Plan General Revenue Fund Budget Bylaw

		<u>2018</u>		<u>2019</u>		<u>2020</u>		<u>2021</u>		<u>2022</u>
Revenues										
Property Taxes	\$	14,144,000	\$	14,862,385	\$	15,611,665	\$	16,392,554	\$	17,154,201
Fees and Charges		600 100		642.525		646.202		(72.071		652 500
General Government		698,100		642,525		646,202		673,971		653,798
Protective Services		558,200		591,811		592,291		607,770		575,442
Community Planning Parks and Sports Fields		243,900		253,533		259,682		265,869		272,035
Engineering & Operations		146,500 159,200		101,143 188,122		103,596 192,096		106,064 196,170		108,524 200,326
Solid Waste Collection		694,300		718,409		743,230		768,651		794,597
Operating Grants		519,600		514,141		515,987		517,845		519,695
Capital Grants and Developer contributions		978,600		557,000		557,000		557,000		578,215
Actuarial Reduction of Debt		62,500		68,400		74,600		81,000		35,300
Transfer from DCC Funds		1,749,824		52,020		649,720		26,265		2,879,367
Transfer from BCC Lands		1,710,021		32,020		019,720		20,203		2,077,307
Total Funding Sources		19,954,724		18,549,489		19,946,069		20,193,159		23,771,500
Expenses										
Municipal Purposes										
General Government		3,771,900		3,081,121		3,083,033		3,188,758		3,404,361
Protective Services		4,433,300		4,297,062		4,560,936		4,729,762		4,845,907
Community Planning		998,300		1,220,987		1,046,015		1,076,895		1,218,829
Parks and Sports Fields		1,977,900		1,744,551		1,787,367		1,892,853		1,927,593
Engineering & Operations		3,833,300		3,456,386		3,540,674		3,618,960		4,005,003
Solid Waste Collection		641,300		646,732		669,299		692,413		716,007
Library		668,000		689,699		709,472		729,803		750,580
Interest on Long Term Debt		52,200		50,002		47,769		45,480		24,757
Amortization of tangible capital assets		2,589,100		2,589,100		2,589,100		2,589,100		2,589,100
Total Expenditures		18,965,300		17,775,640		18,033,665		18,564,024		19,482,137
Net Income from Operations		989,424		773,849		1,912,404		1,629,135		4,289,363
Other non operating budget items										
Capital Expenditures	\$	(11,452,700)	\$	(3,240,713)	\$	(3,645,509)	2	(5,399,863)	\$	(7,448,590)
Principal payments on Long Term Debt	Ψ	(97,100)	Ψ	(98,118)	Ψ	(99,221)	ν	(100,351)	Ψ	(69,756)
Transfers to appropriated reserves		(580,100)		(580,100)		(580,100)		(580,100)		(580,100)
Transfers from appropriated reserves										
Capital Reserves		91,500		83,130		-		392,060		102,828
Carryforward reserve		5,602,269		-		-		-		-
Land Sale Reserve		-		_		-		-		-
Gas Tax Reserve		1,079,200		277,000		334,120		583,660		108,240
Transfers from Other Funds		-,-,-,		,		-		-		_
		_		_		_		_		_
Capital Borrowing		(62.500)		-		- (74 (00)		(01.000)		(25.200)
Actuarial Reduction of Debt		(62,500)		(68,400)		(74,600)		(81,000)		(35,300)
Amortization of Tangible Capital Assets		2,589,100		2,589,100		2,589,100 436,194		2,589,100		2,589,100
Annual cash surplus (deficit)		(1,840,907)		(264,252)		430,194		(967,359)		(1,044,215)
Transfers from (to) unappropriated reserves										
From Accumulated Surplus		1,840,907		264,252		_		967,359		1,044,215
To Accumulated Surplus		-		-		(436,194)		-		-
Financial Plan Surplus (Deficit)	\$	_	\$	_	\$		\$	_	\$	
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	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
GENERAL FUND					
EXECUTIVE Legislative Revenue Special Events/Projects Election Recovery Total Revenue			<u>11,000</u> 11,000	11,000 11,000	
Total Neverlue			11,000	11,000	
Expense Council Administration Council Contingency Grants-in-Aid Special Events/Projects Elections Development Waivers	159,760 20,517 25,935 16,621 25,336	176,769 9,765 40,704 126,819 15 20,624	198,400 25,000 42,200 137,000 49,000	203,900 25,000 53,800 122,000 49,000 450,500	5,500 11,600 (15,000) 450,500
Total Council Expenses	248,170	374,697	451,600	904,200	452,600
Net Council Cost	248,170	374,697	440,600	893,200	452,600
Administration Revenue Fees and Charges Cost Allocation to Water/Sewer	1,800 390,850	6,474 420,950	533,000	567,000	34,000
Total Revenue	392,650	427,424	533,000	567,000	34,000
Expense Administration Communications Human Resources Records management Corporate Training Safety Joint Health & Safety Commitee Information systems (IT) Total Operating Expenses  Minor Capital Revenue Information Systems  Expense Administration Information Systems Emergency Program	562,608 117,175 258,845 316 19,830 40,594 319,589 1,318,957 17,665 17,665	560,256 120,542 300,154 450 16,246 91,842 940 326,466 1,416,895 5,985 5,985	573,000 139,600 490,400 5,600 25,800 107,200 15,500 420,200 1,777,300	574,600 145,400 542,500 5,600 31,500 145,500 18,000 428,200 1,891,300 21,300 21,300 25,000 120,300 10,000	1,600 5,800 52,100 55,700 38,300 2,500 8,000 114,000 21,300 21,300 10,000 35,300
	35,059_	40,299	120,000	155,300	35,300
Net Minor Capital	17,394	34,314	120,000	134,000	14,000
Net Admin Operating Cost	943,701	1,023,786	1,364,300	1,458,300	94,000

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Bylaw Enforcement					
Revenue Bylaw Enforcement Parking Enforcement	6,608 11,459	4,075 6,513	5,000 12,000	5,000 12,000	
Dog Licences and Fines	17,189	17,838	15,700	15,700	
Total Bylaw Revenues	35,255	28,426	32,700	32,700	
Expense Bylaw Enforcement Parking Enforcement	205,686 10,308	270,162 1,120	303,900 1,800	303,800 1,800	(100)
Animal Control Total Bylaw Expense	8,720 224,713	9,318 280,601	<u>17,000</u> 322,700	16,900 322,500	(100)
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Net Business Licence	189,459	252,175	290,000	289,800	(200)
Business Licences Revenue					
Business Licences	148,803	161,760	160,000	160,000	
<u>Expense</u>					
Chamber of Commerce Grant Business Licence Administration	43,856 12,704	44,777 7,942	43,000 8,900	43,000 8,800	(100)
Total Business Licence Expense	56,560	52,719	51,900	51,800	(100)
Net Business Licence	(92,243)	(109,041)	(108,100)	(108,200)	(100)
Emergency Program Revenue					
Emergency Program	41,166	46,129	76,600	76,600	
	41,166	46,129	76,600	76,600	
<u>Expense</u>					
Emergency Program	104,743 104,743	208,074	281,300 281,300	287,700 287,700	6,400
	104,743	200,074	281,300	207,700	0,400
Net Emergency Program	63,577	161,945	204,700	211,100	6,400
Amortization of Capital Assets	216,357	203,910	216,400	203,900	(12,500)
NET EXECUTIVE OPERATING COSTS	\$1,569,020	\$1,907,471	\$2,407,900	\$2,948,100	\$540,200
Capital					
Funding Property Acquisition		\$659,000			
PCTC Equipment & Furniture		*****		69,000	69,000
Office Equipment Computer Network	12,800			23,000	23,000
Emergency Program Equipment				25,000	25,000
Total Funding	12,800	659,000		117,000	117,000
Expenditures Property Acquisition PCTC Equipment & Furniture	8,578	668,625		88,000	88,000
Equipment	24,862	39,485		23,000	23,000
Computer Network Emergency Program Equipment	12,810		46,500	46,500 44,650	44,650
Total Expenditures	46,250	708,110	46,500	202,150	155,650
Net Capital Cost	\$33,450	\$49,110	\$46,500	\$85,150	\$38,650
TOTAL EXECUTIVE					

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
FINANCE					
Property Taxes Property Taxes - General Property Taxes - Debt Local Improvement Taxes 1% Utility Tax Library Tax Provincial Gov't Properties GIL Federal Gov't Properties GIL	\$11,563,105 102,929 74,028 293,372 605,743 19,396 25,703 12,684,275	\$12,250,969 89,286 74,028 298,300 643,684 19,538 31,774 13,407,579	\$12,907,000 89,400 74,000 300,000 668,000 20,000 31,000 14,089,400	\$12,960,500 90,500 74,000 300,000 668,000 20,000 31,000 14,144,000	\$53,500 1,100
F 10				, , , , , , , , , , , , , , , , , , , ,	
Fees and Charges Tax Certificates Bus Day Pass Bus Month Pass Photocopying Fees 10% Admin. Fees (RE: Outside NSF and Refunds Admin Fee Cell Tower Revenue Other	20,921 634 337 95 535 1,715 22,009 31,479	19,615 550 485 283 3,377 1,305 21,330 27,103 74,048	18,000 700 400 1,000 1,500 21,600 13,700 56,900	18,000 700 400 1,000 1,500 21,600 13,700 56,900	
		7 1,0 10			
Other Revenue Tax penalties Interest - Arrears Taxes Interest - Delinquent Taxes Interest on Investments Cash Short/Over	77,682 12,337 2,746 277,916 28	80,960 10,881 1,940 334,753 13	79,700 14,000 3,000 175,000	79,700 14,000 3,000 175,000	
Commercial Plates - Revenue School Tax Admin Fee Revenue Loss/(Gain) On Disposal Of TCA'S US \$ Exchange (Gains)/Losses	3,057 7,724 (269,607) 1,662	3,064 7,646 344,965 1,076	3,100 7,700	3,100 7,700	
Actuarial Debt Reductions	56,163 169,708	57,379 842,679	57,100 339,600	62,500 345,000	5,400 5,400
Grant Revenue					
Small Communities Grant Other Grants - Provincial Federal Gas Tax Other Grants - Misc.	332,173 7,993 557,745	330,600 7,248 564,767	330,000 8,000 557,000	330,000 8,000 557,000	
	897,911	902,615	895,000	895,000	
Total Tax and Other Revenues	13,829,618	15,226,920	15,380,900	15,440,900	60,000
Finance/Common Services Revenue Finance	100 100	400 700	044 000	000 000	(0.000)
Allocation to Water Fund Allocation to Sewer Fund	180,100 180,100	188,700 188,700	211,000 211,000	209,000 209,000	(2,000) (2,000)
Total Finance Revenues	360,200	377,400	422,000	418,000	(4,000)
Expense Finance Administration Finance Other	709,732 14,824	753,913 14,282	766,700 15,200	764,900 15,200	(1,800)
Common Services	188,872	184,562	287,000	278,000	(9,000)
Total Expenses	913,427	952,757	1,068,900	1,058,100	(10,800)
Net Finance/Common Service Cost	553,227	575,357	646,900	640,100	(6,800)
Interest Charges					
Long Term Debt Interest Interest on Tax Prepayments	68,419 2,909	53,897 5,408	52,200 6,000	52,200 6,000	
	71,328	59,305	58,200	58,200	

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Parksville Civic and Technology Centre					
Revenue					
PCTC Library Lease PCTC Provincial Lease	159,798 1,680	171,074 1,680	155,000	155,000	
Total PCTC Revenues	161,478	172,754	155,000	155,000	
Expense	71 500	70 574	70.000	00.000	0.000
PCTC-Library Cost Allocations Total PCTC Expenses	71,528	79,574 79,574	72,000 72,000	80,000	8,000
Total FCTC Expenses	71,328	79,574	72,000	80,000	8,000
Net PCTC Cost (Surplus)	(89,949)	(93,180)	(83,000)	(75,000)	8,000
Library Contract	605,532	643,368	668,000	668,000	
Other					
Revenue Water Parcel Taxes	56,280	57,318	59,200	59,200	
Sewer Parcel Taxes	27,678	27,372	29,300	29,300	
Transfer from Other Funds	2 040 024	725,000			
Transfer from TCA Equity Trans From Accumulated Surplus	3,840,924	2,919,608 (77,914)			
Total Other Revenue	3,924,882	3,651,384	88,500	88,500	
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Expense Transfer to Water Utility - Parcel Tax	56,280	57,318	59,200	59,200	
Transfer to Sewer Utility - Parcel Tax	27,678	27,372	29,300	29,300	
Transfer to Cfwd. Reserve	1,613,810	2,894,545	00.100	22.100	
Transfer to Res. for Future Expend. Transfer to Gas Tax Reserve	219,485 557,745	23,106 564,767	23,100 557,000	23,100 557,000	
Total Other Transfers	2,474,998	3,567,109	668,600	668,600	
Net Other Items	(1,449,884)	(84,275)	580,100	580,100	
Collections for Other Governments					
Revenue School Tax - Non Residential	1,610,720	1,637,331	1,625,000	1,625,000	
School Tax - Residential	4,110,296	4,009,742	4,175,000	4,175,000	
Regional District Tax	4,969,451	5,186,173	5,250,000	5,250,000	
Regional Parks Parcel Taxes RDN Hospital District Tax	93,296 590,798	94,486 607,261	100,000 610,000	100,000 610,000	
B.C. Assessment Authority Tax	156,475	144,863	155,000	155,000	
Municipal Finance Authority Tax	546	613	500	500	
Downtown BIA Tax Total Tax Collected for Other Gov'ts	<u>160,000</u> 11,691,582	<u>165,000</u> 11,845,469	170,000 12,085,500	170,000 12,085,500	
				<u> </u>	
Expenditure Sewer Utility - RDN Levy	2,362,070	2,507,255	2,550,000	2,550,000	
School Tax	5,721,016	5,647,073	5,800,000	5,800,000	
Regional District Tax	2,607,381	2,678,918	2,700,000	2,700,000	
Regional Parks Parcel Taxes RDN Hospital District Tax	93,296 590,798	94,486 607,261	100,000 610,000	100,000 610,000	
B.C. Assessment Authority Tax	156,475	144,863	155,000	155,000	
Municipal Finance Authority Tax	546	613	500	500	
Downtown BIA Tax Total Payments to Other Gov'ts	<u>160,000</u> 11,691,582	<u>165,000</u> 11,845,469	170,000 12,085,500	<u>170,000</u> 12,085,500	
•	11,031,362	11,040,409	12,000,000	12,000,000	
Net Tax Collections for Other Gov'ts					
TOTAL FINANCE	(\$14,139,365)	(\$14,126,346)	(\$13,510,700)	(\$13,569,500)	(\$58,800)

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
FIRE DEPT					
Revenue	¢200 050	£400 400			
RDN - French Creek Fire Protection Fire Dept - General Revenue	\$326,252 830	\$429,188 5,548	527.700	527.700	
Fire Permits	500	500	500	500	
Administration	7,315	36,760	000	000	
Training	,	,	16,000	16,000	
Small Equipment	500	4,620			
Minor capital	07.500	00.000		22,800	22,800
Proceeds on Capital Asset Disposal	27,500	28,000			
Total Revenue	362,897	504,616	544,200	567,000	22,800
Expense					
Fire Administration Costs					
Administration	563,681	638,437	812,300	816,800	4,500
Health & Safety	4,217	7,872	12,100	12,100	
Recruiting & Retention	14,188	19,181	21,500	21,500	
Fire Prevention	5,004	5,337	10,600	10,600	
Total Fire Administration Costs	587,089	670,828	856,500	861,000	4,500
Training Costs					
Training	125,337	114,868	128,600	128,600	
Training Ground	4,581	3,442	8,500	8,500	
Total Training Costs	129,918	118,310	137,100	137,100	
Maintenance Costs					
Equipment Maintenance	13,939	15,563	17,300	17,300	
Vehicle Maintenance	62,604	57,240	64,400	64,400	
Radio Equipment Maint.	11,332	5,973	13,100	19,100	6,000
Bldgs & Grounds Maintenance	40,779	38,748	49,100	49,100	
Hydrant Maintenance	58,283	53,900	67,500	67,500	
Total Maintenance Costs	186,937	171,424	211,400	217,400	6,000
Other Costs					
Small Equipment/Clothing/Supplies	58,711	72,828	70,500	70,500	
Minor Capital	15,844	25,310	340,000	365,800	25,800
Total Other Costs	74,555	98,138	410,500	436,300	25,800
Capital Amortization	171,350	155,177	176,200	176,200	
Total Expense	1,149,849	1,213,877	1,791,700	1,828,000	36,300
Net Operating Cost	\$786,952	\$709,261	\$1,247,500	\$1,261,000	\$13,500

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
<u>Capital</u> Funding					
Equipment				\$1,418,000	\$1,418,000
Training Ground		144,900		294,700	294,700
Total Funding		144,900		1,712,700	1,712,700
Expenditures					
Fire Protection, Equipment	49,679	40,679	823,000	2,223,000	1,400,000
Training Ground		144,928	20,000	314,700	294,700
Total Expenditures	49,679	185,607	843,000	2,537,700	1,694,700
Net Capital Cost	\$49,679	\$40,707	\$843,000	\$825,000	(\$18,000)
TOTAL FIRE DEPARTMENT	\$836,631	\$749,968	\$2,090,500	\$2,086,000	(\$4,500)

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
RCMP					
Revenue					
Document Service Fees	\$14,036	\$15,024	\$14,000	\$14,000	
Traffic Fine Provincial Grant	106,985	104,752	105,000	105,000	
Total Revenues	121,021	119,776	119,000	119,000	
Expense					
RCMP Contract	1,732,704	1,719,115	2,196,400	2,196,400	
Prisoner Expense Contract	70,615	93,450	80,000	80,000	
Administration	472,438	491,172	498,700	498,000	(700)
Community Policing	1,135	1,218	6,600	6,600	
Citizens On Patrol			500	500	
Total Expenses	2,276,892	2,304,955	2,782,200	2,781,500	(700)
TOTAL RCMP	\$2,155,871	\$2,185,180	\$2,663,200	\$2,662,500	(\$700)

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
COMMUNITY DEVELOPMENT Planning Services Revenue					
Development Permit/Variance Fees Subdivision Preliminary Exam Fee	\$44,085 100	\$58,541 100	\$15,000	\$15,000	
Subdivision Approval Application Fee	9,700	37,800	10,000	10,000	
Zoning (Rezoning) Bylaw Amendments	15,000	12,500	8,000	8,000	
OCP Amendment Application	7,500	5,500	2,500	2,500	
OCP, Zoning & Development Bylaw			1,000	1,000	
Planning Services	6,431	2,967	4,000	4,000	
Tree Permits		4,425	1,000	1,000	
Sign Permits		4 000	1,000	1,000	
Comfort Letters		1,200	1,000	1,000	
Total Planning Revenue	82,816	123,032	43,500	43,500	
Expense					
Planning Administration	509,390	531,896	671,600	665,200	(6,400)
Total Planning Expense	509,390	531,896	671,600	665,200	(6,400)
Total Flatilling Expense	309,390	331,830	071,000	003,200	(0,400)
Net Planning Service Cost	426,573	408,864	628,100	621,700	(6,400)
Building Inspection Revenue					
Building & Plumbing Permits Building Inspections-Other	371,618 549	310,999 591	200,000 400	200,000 400	
Building inspections-Other	372,167	311,590	200,400	200,400	
Expense	372,107	311,330	200,400	200,400	
Building Inspection Administration	244,056	209,376	317,100	321,900	4,800
Net Building Inspection	(128,110)	(102,213)	116,700	121,500	4,800
Utility Model			11,200	11,200	
TOTAL COMMUNITY DEVELOPMENT	\$298,463	\$306,651	\$756,000	\$754,400	\$(1,600)

	2016 ACTUAL	2017 ACTUAL	2018 PROVISIONAL	2018 FINAL	BUDGET CHANGE
	YTD	YTD	BUDGET	BUDGET	Incr/(Decr)
ENGINEERING Revenue					
Engineering & Operations - Other Engineering Admin Fees	\$1,300 96,499	83,353	97,000	97,000	
Reports-Eng. Spec./Drainage Fees	289	00,000	300	300	
Cost Allocation to Water/Sewer Engineering Special Projects Cfwd	246,550	253,850	314,000	312,000 144,000	(2,000) 144,000
Total Revenue	344,638	337,203	411,300	553,300	142,000
Expense					
Administration Engineering & Ops Engineering Special Projects Inspection Services	765,177 17,961 100,215	747,449 12,414 103,548	947,000 25,000 102,000	940,000 169,000 101,300	(7,000) 144,000 (700)
Total Administration Expenses	883,353	863,411	1,074,000	1,210,300	136,300
<u>Capital Expenditures</u> Engineering Equipment Total Capital					
TOTAL ENGINEERING	\$538,714	\$526,208	\$662,700	\$657,000	(\$5,700)

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
PARKS					
Parks Administration					
Expense					
Administration	\$180,027	\$179,682	\$214,800	\$213,500	(\$1,300)
Training	25,946	33,674	29,600	29,600	
Small tools	9,975	10,457	12,900	12,900	
Park Inspection Staff meetings	3,041 10,546	5,068 10,752	8,900 10,500	8,900 10,500	
Allocations from Works Yard	22,350	20,350	16,600	22.600	6,000
Net Parks Administration Costs	251,885	259,984	293,300	298,000	4,700
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Parks Maintenance					
Revenue RDN Sports Field Contribution	142,185	164,700	125 000	125 000	
Summer Student Grants	12,000	104,700	135,000	135,000	
Springwood Park Lighting Tokens	1,440	400	3,500	3,500	
3 3 3 3 3	155,625	165,100	138,500	138,500	
Expense			<del></del>	<del></del>	
Community Park	269,444	305,143	330,600	330,600	
Community Park Sports Fields	57,818	42,223	67,600	67,600	
Springwood Park Foster Park	181,292	175,594	201,200	201,200	
Outer Parks	173,481	166,076	192,800	192,800	
Top Bridge Park PCTC Park	8,725 5,786	5,645 5,962			
Dog Parks	3,317	5,558	8,900	8,900	
Parksville Wetlands	0,017	0,000	183,200	183,200	
Downtown	49,694	42,731	70,700	70,700	
Highway Streetscape	135,215	135,681	132,900	132,900	
Drought Management	325	7,987	20,000	20,000	
Waterfront Walkway Walkway Cleanup	2,171 6,141	62 12,648	7,100 4,500	7,100 4,500	
Irrigation	19,100	28,996	17,400	17,400	
Total Park Maintenance Expense	912,508	934,306	1,236,900	1,236,900	
				.,,	
Net Park Maintenance Costs	756,883	769,206	1,098,400	1,098,400	
<u>Horticulture</u>					
Revenue	4 000	0.500			
Tree Planting	1,062	2,500			
Total Horticulture Revenue	1,062	2,500			
Expense					
Tree Maintenance	93,953	62,970	70,000	70,000	
Wood Chipping	15,171	16,970	17,000	17,000	
Total Horticulture Expense	109,124	79,940	87,000	87,000	
Net Horticulture	108,062	77,440	87,000	87,000	
Picnic Tables, Benches & Garbage Cans					
Revenue Memorial Bench Contributions	6,650	12,200	8,000	8,000	
_					
Expense	40 506	40.000	E0 000	E0 000	
Park Furniture Maintenance	40,526	42,888	58,000	58,000	
Total Furniture Costs	40,526	42,888	58,000	58,000	
Net Picnic Table/Bench Costs	33,876	30,688	50,000	50,000	

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Other Parks Costs					
Expense	1.057	950	1 500	1 500	
Additional Park Security Geese Management	1,257 41,072	859 39,061	1,500 38,000	1,500 38,000	
Special Events	20,870	33,773	28,100	28,100	
Total Other Park Costs	63,199	73,693	67,600	67,600	
Minor Capital					
Revenue Other Minor Capital	35,000	52,677		118,900	118,900
Expense					
Other Minor Capital	79,226	116,722	74,500	230,400	155,900
Net Minor Capital	44,226	64,045	74,500	111,500	37,000
Amortization					
Expense Amortization of Capital Assets	197,375	201,554	197,400	201,600	4,200
·					
Net Parks Costs	<u>\$1,455,507</u>	<u>\$1,476,610</u>	\$1,868,200	\$1,914,100	\$45,900
CAPITAL Funding					
Parkland Acquisition Rathtrevor Trail Development	2,390	\$700,000 3,500	742,500	860,100	117,600
Community Park Erosion Control	22,000	138,400	7-12,000	•	
Sutherland Stairs Upgrade Trail Development	1,300 28,710	12,747	24,750	43,700 24,750	43,700
Replace Splash Park Equipment	20,710	19,300	24,750	173,500	173,500
Community Park Playground resurfacing		47.092		77,500	77,500
Jensen Greenway Total Parks Capital Funding	54,400	<u>47,082</u> 921,029	767,250	372,400 1,551,950	372,400 784,700
·				.,,001,000	701,700
Expenditures Parkland Acquisition		1,311,147			
Community Park Improvements		.,,	110,000		(110,000)
Springwood Park Improvements Rathtrevor Trail Development	2,410	3,500	150,000 1,000,000	150,000 860,100	(139,900)
Community Park Erosion Control	22,025	218,398	.,000,000	•	, ,
Sutherland Stairs Upgrade Foster Park Improvements	1,300		80,000	43,700 80,000	43,700
Trail Development	29,291	7,222	25,000	25,000	
New Community Park Washrooms Replace Splash Park Equipment		126.447	80,000	80,000 173,500	173,500
Comm Park Playground/Zip Line		42,525		77,500	77,500
Jensen Greenway	5,977	47,082	100.000	372,400	372,400
Pickleball Courts Community Park Resurfacing			120,000	120,000 95,000	95,000
Community Park Playground Lighting				15,000	15,000
Total Parks Capital Expenditures	61,004	1,756,321	1,565,000	2,092,200	527,200
Net Parks Capital Cost	\$6,604	\$835,292	\$797,750	\$540,250	(\$257,500)
TOTAL PARKS	\$1,462,110	\$2,311,902	\$2,665,950	\$2,454,350	(\$211,600)

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
FACILITIES Revenue					
Municipal House Rentals Other Rentals	17,100 3,596	17,240 1,463	17,800	17,800	
Community Park Concession Lease Minor Capital	16,875 69,101	18,750 68,166	8,000	28,100 184,000	20,100 184,000
Total Rental Revenues	106,672	105,619	25,800	229,900	204,100
Expense					
Municipal Houses NonPark Vacant Land	7,228 8,415	1,442 13,330	6,500	6,500	
City Hall - PCTC	200,569	196,804	250,000	210,000	(40,000)
Community Park Buildings Springwood Park Washrooms	72,751 34,068	95,509 37,199	70,900 33,700	70,900 33,700	
Foster Park Washrooms	16,447	17,932	17,800	17,800	
Shelly Road Centre	4,224	7,381	5,000	5,000	
Parksville Community Centre	321,996	287,136	288,800	288,800	
Small Tools-Bldg Maintenace	1,839	1,041	2,000	2,000	
Pest control-Buildings	1,663	1,684	1,500	1,500	(10.000)
Total Building Maint. Expenses	669,201	659,459	676,200	636,200	(40,000)
Minor Capital					
Expense Other Minor Capital	154,901	113,300	104,900	238,900	134,000
TOTAL FACILITIES	717,430	667,140	755,300	645,200	(110,100)
FLEET Expense					
Fleet Operating Supplies	11,684	4,751	43,500	23,500	(20,000)
Fleet Small Tools	5,948	5,122	6,200	9,200	3,000
Small Equip Repair & Maint.	18,393 15.175	17,667 15,630	22,700 8,800	22,700 8,800	
Fleet Administration Fleet New Vehilce Prep	9,968	10,865	10,300	10,300	
Vehicle Cleaning	2,992	2,833	3,800	3,800	
Winter Equipment Prep	19,401	29,128	20,400	20,400	
Fleet Minor Capital	·	·		20,000	20,000
TOTAL FLEET	83,560	85,996	115,700	118,700	3,000

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
PUBLIC WORKS					
General Revenue					
Provincial Grants	5,000				
PW Admin Allocation to Wtr/Swr	28,925	28,500	14,900	14,900	
	33,925	28,500	14,900	14,900	
Administration					
Expense					
Administration	\$268,939	\$264,260	\$279,400	\$278,300	(\$1,100)
Training	17,578	38,200	31,900	31,900	
Staff meetings	5,362	2,709	6,400	6,400	
First Aid	17,820	21,634	15,100	15,100 34,500	
Pager Pay PW small Tools	29,414 2,130	28,957 2,382	34,500 3,300	34,500	
Safety Supplies	43,799	41,464	33,000	33,000	
Calcity Supplies	385,042	399,606	403,600	402,500	(1,100)
Netl Administration Costs	351,117	371,106	388,700	387,600	(1,100)
					<u> </u>
Public Works Building and Yard					
Revenue Works Yard Allocation to Wtr/Swr	111,550	101,550	83,000	113,000	30,000
Total Revenue	111,550	101,550	83.000	113,000	30,000
Total Nevenue	111,330	101,330		113,000	30,000
<u>Expense</u>					
PW Building	161,628	149,396	122,200	166,600	44,400
Vandalism & Theft	1,793	13,008	3,000	3,000	
Total PW Building and Yard Exp	163,420	162,404	125,200	169,600	44,400
Net PW Building/Yard Costs	51,870	60,854	42,200	56,600	14,400
Road Maintenance					
Expense					
Road Repair	76,588	123,512	104,500	104,500	
Grade Gravel Roads	7,099	6,612	6,200	6,200	
Dust Control	1,345	15,156	3,500	3,500	
Road Line Painting	64,769	50,500	112,500	112,500	
Net Road Maintenance Costs	149,800	195,780	226,700	226,700	
Right of Way Maintenace Expense					
Shoulders	22,422	17,081	31,700	31,700	
Machine Brushing	50,168	23,060	65,000	65,000	
Weed Control	18,486	16,624	18,500	18,500	
Net Right of Way Maintenance	91,076	56,766	115,200	115,200	
Street Cleaning					
Expense					
Street Sweeping	68,393	64,216	71,000	71,000	
Litter Pickup	80,885	81,541	68,000	68,000	
Fall Leaf pickup	24,452	49,615	28,000	28,000	
Net Street Cleaning Costs	173,729	195,372	167,000	167,000	

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Snow Removal					
Expense	15 460	F2 820	20.000	20,000	
Sand Salt Supplies Plowing/sanding & Salt	15,462 60,698	53,829 137,188	20,000 62,800	20,000 62,800	
Net Snow Removal Costs	76,160	191,017	82,800	82,800	
Sidewalk Maintenance					
Expense					
Sidewalk Maintenance	32,518	29,734	82,500	82,500	
Sign Installation/Maintenace Revenue					
Expense					
Vandalism	3,659	3,137	10,000	10,000	
Sign maintenance No Post Guardrails/ delineators	47,129 2,630	29,014 2,758	68,500 5,000	68,500 5,000	
Total Signs Expense	53,419	34,909	83,500	83,500	
Not Sign Installation/Maint Costs	F2 410	24 000	93 E00	92 500	
Net Sign Installation/Maint. Costs Street Lights and Traffic Signals	53,419	34,909	83,500	83,500	
Revenue					
Street Light Maintenance		26,641	22,000	22,000	
		<u>26,641</u>	22,000	22,000	
Expense					
Street Light Maintenance Traffic signal Maintenance	212,623 32,049	246,021 17,351	249,600 34,900	249,600 34,900	
Total Street Lights & Traffic Signals	244,672	263,372	284,500	284,500	
N . O	0.44.070	000 700	200 500	000 500	
Net Street Lights & Traffic Signals	244,672	236,730	262,500	262,500	
Electric Vehicle Charging Stations					
Expense Electric Vehicle Charging Stations	772	439	1,500	1,500	
Electric Vernois energing electrons	772	439	1,500	1,500	
Due Ohelken Meintenen					
Bus Shelter Maintenance Expense					
Bus Shelter Maintenance			10,000	10,000	
			10,000	10,000	
Open Drainage					
Expense	05.004	4.400	04.000	0.4.000	
Ditch Cleaning Right of Way Interceptors	25,981 9,434	4,198 3,408	34,000 2,500	34,000 2,500	
Culvert cleaning	7,501	2,762	15,700	15,700	
Ditch enclosure Surface Drainage Monitoring	152 16,101	258 13,560	3,100 11,600	3,100 11,600	
Stream & Foreshore Maintenance	2,444	8,496	22,000	22,000	
Net Open Drainage Costs	61,614	32,682	88,900	88,900	
Enclosed Drainage					
Revenue					
Storm Drain Connection Fees			1,000	1,000	
Expense					
Storm Drain Connection	10,283	19,150	8,600	8,600	
Catch Basin Cleaning Storm Drain Cleaning	19,830 7,204	21,430 9,541	33,000 27,300	33,000 27,300	
Storm Drainage Repair	20,216	32,677	30,500	30,500	
Catch Basin Installation	9,723 67,256	14,443	10,500 109,900	10,500	
Total Enclosed Drainage Expense	07,200	97,241	109,900	109,900	
Net Enclosed Drainage Costs	67,256	97,241	108,900	108,900	

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Minor Capital Revenue Other Minor Capital Total Minor Capital Revenue	19,200 19,200				
Expense Sidewalk Upgrades Minor road construction Other Minor Capital Work Adjacent to Development Storm Sewer Easements Total Minor Capital Expense	9,397 17,858 48,442 7,741 ————————————————————————————————————	14,227 24,088 95,040 9,064 ————————————————————————————————————	40,000 60,000 84,500 40,000 10,000 234,500	40,000 60,000 84,500 40,000 20,000 244,500	
Net Minor Capital Costs	64,238	142,419	234,500	244,500	10,000
Amortization of Capital Assets	1,814,481	2,007,361	1,814,500	2,007,400	192,900
Net Operating Cost	3,232,722	3,652,411	3,709,400	3,925,600	216,200

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
CAPITAL					
Funding				¢40.000	¢40.000
Works Equipment Corfield Street: Stanford to Jensen	18,610	56,117		\$40,000 691,600	\$40,000 691,600
Corfield Street:Jensen to Hwy 19A	12,851	124,903		896,800	896,800
Operations Garage (Hangar)	43,700	1,286,900		420,500	420,500
Temple: Chinook to Bay Banks Ave: Finholm to Acacia	1,272,966 249,800	2,700			
Intersection Shelly to Hwy 19A	249,600	2,700		280,000	280,000
Mckinnon St: Hirst to Harnish		18,000		442,000	442,000
Wallis Street	44.007	11,100		118,900	118,900
PW Building Renovations Moss Ave: Hwy 4A to Craig	11,297	5,350	250,000	374,650	124.650
Renz Road Pedestrian Improvements		5,350	250,000	84,000	84,000
Sanderson Rd: Phillips to Pym				275,000	275,000
Forsyth: Acacia to Finholm		4,000		CO 000	CO 000
Pym: Forsyth to Brice Hirst Ave: Hwy 4A to McMillan				60,000 130,600	60,000 130,600
Jensen Ave. South				160,000	160,000
SS Forsyth: Acacia to Finholm	99,600			,	,
SS Temple: Chinook to Bay	248,841	00.000		070 700	070 700
SS Corfield St: Stanford to Jensen SS Banks Ave: Finholm to Acacia	9,500 59,300	30,300		273,700	273,700
SS Wallis St	55,500	10,500		104,500	104,500
SS Moss Ave: Hwy 4A to Bass		3,900		37,100	37,100
SS Moss AV: Bass to Craig		275	25,390	30,490	5,100
SS Craig Creek Culvert @ NWB Rd SS McKinnon ST: Hirst to Harnish				143,500 393,700	143,500 393,700
SS Jensen Greenway		2,930		84,700	84,700
Total Funding	2,026,465	1,556,975	275,390	5,041,740	4,766,350
- "				_	
Expenditures Works Equipment		21,815	55,000	110,000	55,000
Asphalt Overlays	50,457	109,488	250,000	250,000	00,000
Hwy 19a, Langara to Resort Dr.				•	
Corfield St: Stanford to Jensen	18,611	56,110		691,600	691,600
Corfield Street : Jensen to Hwy 19A Operations Garage (Hangar)	12,851 43,719	124,938 2,325,482		896,800 420,500	896,800 420,500
Temple: Chinook to Bay	1,522,966	2,020,402		420,000	420,000
Temple : Phillips to Chinook					
Banks Ave: Finholm to Acacia	315,233	2,657		200.000	200 000
Intesection Shelly to Hwy 19A Works yard				280,000	280,000
McKinnon: Hirst to Harnish		18,060		442,000	442,000
Wallis Street		11,131		118,900	118,900
PW building renovations	56,423	5 257	625,000	740.650	124.650
Moss Ave: Hwy 4a to Craig Aberdeen: Temple to Kazan	159,346	5,357	625,000	749,650	124,650
Pym: Hirst to Ermineskin	78,021				
Renz road Upgrade				84,000	84,000
Sanderson Road: Phillips to Pym Forsyth: Acacia to Finholm	112,399	4,793		275,000	275,000
Memorial Ave: Hwy 4A to McMillan	112,555	4,733	100,000	100,000	
Pym : Forsyth to Brice			240,000	60,000	(180,000)
Bulk Fuel Storage		32,100	350,000	350,000	120,000
Hirst Ave: Hwy 4A to McMillan Renz Road: Half Road Upgrade		180,656		130,600	130,600
Sidewalk Upgrade - Jense St S.		100,000		160,000	160,000
Morison Ave: Finholm to Acacia Ped Impr			15,000	15,000	
PCTC EVCS	100 220	36,726			
SS Banks Ave: Finholm to Acacia SS Corfield Street: Stanford to Jensen	196,339 9,503	5,976 30,281		273,700	273,700
SS Forsyth: Acacia to Finholm	114,615	4,669		270,700	270,700
SS Temple: Chinook to Bay	266,952				
SS Wallis Street		10,515	110,000	104,500	104,500
SS Moss Ave: Hwy 4A to Stanford SS Moss Ave: Stanford to Bass		3,860	110,000 55,000	202,100	92,100 (55,000)
SS Memorial Ave: Hwy 4A to McMillan			45,000	45,000	(55,555)
SS Shelly Road Outfall Access			45,000		(45,000)
SS Moss Ave: Bass to Craig		556 6 500	51,300 50,000	56,400 103,500	5,100
SS Craig Creek Culvert @ NWB Road SS McKinnon St: Harnish to Hirst		6,500 20,698	50,000	193,500 393,700	143,500 393,700
		20,000		333,700	555,766

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
SS Morison Ave: Bass to Craig SS Jensen Greenway Works Adjacent to Development - capital		2,930 66,741	10,000 100,000	10,000 84,700 100,000	84,700
Total Expenditures	2,957,434	3,082,041	2,101,300	6,597,650	4,496,350
Net Capital Cost	\$930,969	\$1,525,066	\$1,825,910	\$1,555,910	(\$270,000)
TOTAL PUBLIC WORKS	\$4,163,691	\$5,177,476	\$5,535,310	\$5,481,510	(\$53,800)

	2016 ACTUAL YTD	2017 ACTUAL YTD	2018 PROVISIONAL BUDGET	2018 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
SOLID WASTE Revenue					
Collection Fees	\$717,497	\$728,250	\$750,400	\$750,400	
Collection Fee Discount	(61,351)	(64,726)	(67,500)	(67,500)	
Garbage Bag Tags	8,260	9,105	11,400	11,400	
Total Revenue	664,405	672,628	694,300	694,300	
Expense					
RDN Collection Expense	587,141	613,639	630,500	630,500	
Bag Tag Purchase Expense	7,843	8,664	10,800	10,800	
Total Expense	594,984	622,303	641,300	641,300	
Net Solid Waste (Surplus)\Cost	(\$69,421)	(\$50,325)	(\$53,000)	(\$53,000)	



	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
<u>Executive</u>					
Revenue					
Legislative	\$ 11,000	\$ -	\$ -	\$ 11,333	\$ -
Administration	-	-	-	-	-
Minor Capital	-	-	-	-	-
Bylaw Enforcement	32,700	33,991	34,816	35,645	36,472
Provincial Emergency Program	76,600	71,141	72,987	74,845	76,695
Business Licences	160,000	166,319	170,353	174,412	178,457
Carry forward funding	-	-	=	-	-
Capital Funding from Reserves	 25,000	-	-	-	
Total Revenue	 305,300	271,451	278,156	296,235	291,624
Expenditures					
Legislative	904,200	348,399	326,930	322,439	404,586
Administration	580,200	596,484	613,595	631,187	649,167
Less Common Service Allocation	(567,000)	(581,175)	(595,690)	(610,602)	(625,855)
Communications	145,400	152,276	156,633	161,114	165,693
Human Resources	592,000	485,052	499,425	514,205	584,498
OHS	145,500	119,374	122,910	126,547	130,263
Computer Services	428,200	442,109	454,785	467,817	481,136
Minor capital	155,300	102,193	45,701	73,768	68,104
Bylaw Enforcement	322,500	331,438	340,946	350,722	360,713
Business Licences	51,800	53,250	54,659	56,107	57,588
Provincial Emergency Program	287,700	281,290	291,256	301,514	311,986
Amortization of Capital	203,900	203,900	203,900	203,900	203,900
Total Expenditures	3,249,700	2,534,590	2,515,050	2,598,718	2,791,779
Total Executive	(2,944,400)	(2,263,139)	(2,236,894)	(2,302,483)	(2,500,155)

	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
<u>Finance</u>					
Revenue					
General Taxation	12,960,500	13,654,186	14,380,663	15,138,161	15,927,240
General Debt	90,500	90,500	90,500	90,500	39,200
Library Tax	668,000	689,699	709,472	729,803	750,581
1% Taxation	300,000	303,000	306,030	309,090	312,180
Local Improvements	74,000	74,000	74,000	74,000	74,000
Grants in Lieu	51,000	51,000	51,000	51,000	51,000
Total Taxation	14,144,000	14,862,385	15,611,665	16,392,554	17,154,201
Int. and Other Income					
Investment Income	175,000	119,571	115,228	123,500	106,494
Pen. & Int. on Taxes	96,700	97,667	98,644	99,630	100,626
Miscellaneous Income	67,700	68,377	69,061	69,751	70,449
PCTC	155,000	156,600	158,100	159,700	161,300
Actuarial Reduction of Debt	62,500	68,400	74,600	81,000	35,300
Total Int. & Other	556,900	510,615	515,633	533,581	474,169
Provincial Grants	338,000	338,000	338,000	338,000	338,000
Federal Grants ( Gas Tax)	557,000	557,000	557,000	557,000	557,000
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Res	<u> </u>	-	-	<u>-</u>	<u>-</u>
Total Revenue	15,595,900	16,268,000	17,022,298	17,821,135	18,523,370

	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Finance cont.					
Expenditures					
Administration	764,900	789,746	812,388	835,668	859,460
Less Finance Com Serv Rec	(418,000)	(430,710)	(443,059)	(455,755)	(468,731)
Common Services	278,000	287,030	295,259	303,720	312,367
Other	-	-	-	-	-
PCTC	80,000	82,000	84,048	86,152	88,304
	704,900	728,066	748,636	769,785	791,400
					_
Bank Chgs & Int. on PP Taxes	21,200	22,365	23,247	24,155	25,082
Long Term Debt	52,200	50,002	47,769	45,480	24,757
New Long Term Debt	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-
Reserve for Contingencies	-	-	-	-	-
Parkland Reserve	-	-	-	-	-
Library	668,000	689,699	709,472	729,803	750,581
					_
Total Expenditures	1,446,300	1,490,132	1,529,124	1,569,223	1,591,820
Total Finance	14,149,600	14,777,868	15,493,174	16,251,912	16,931,550
	·	·	·	·	

Dalias	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Police					
Revenue					
General	14,000	14,450	14,750	15,052	15,353
Provincial Grants	105,000	105,000	105,000	105,000	105,000
Capital Funding From Res				<u>-</u>	
Total Revenue	119,000	119,450	119,750	120,052	120,353
Expenditures					
RCMP Contract	2,276,400	2,361,809	2,441,432	2,523,499	2,608,103
Other	505,100	525,287	542,260	559,721	577,556
Total Expenditures	2,781,500	2,887,096	2,983,692	3,083,220	3,185,659
Total Police	(2,662,500)	(2,767,646)	(2,863,942)	(2,963,168)	(3,065,306)

	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
<u>Fire</u>					
Revenue					
General	16,500	16,861	17,041	17,218	17,389
Local Area Fire Protection	527,700	560,500	560,500	560,500	527,700
ESS and EC Grant	-	-	-	-	-
Small Equipment	-	-	-	-	-
Gain on Sale	-	-	-	15,000	15,000
C/F Funding From Reserves	-	-	-	-	-
Capital Funding	18,000	-	-	-	
Total Revenue	562,200	577,361	577,541	592,718	560,089
Expenditures					
Administration	838,300	946,915	994,985	1,113,470	1,144,481
Training/Health & Welfare	159,800	167,000	172,804	178,778	184,877
Small Equipment	70,500	73,676	76,237	78,873	81,563
Fire Hall #1	49,100	51,312	53,096	54,931	56,805
Equipment	100,800	100,934	102,699	108,140	109,996
Hydrant Maintenance	67,500	70,129	72,363	74,658	77,007
Minor capital	365,800	-	105,060	37,692	5,519
Amortization of Capital	176,200	176,200	176,200	176,200	176,200
Total Expenditures	1,828,000	1,586,166	1,753,444	1,822,742	1,836,448
Total Fire Department	(1,265,800)	(1,008,805)	(1,175,903)	(1,230,024)	(1,276,359)

	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Community Development					
Revenue					
Fees	43,500	45,218	46,315	47,418	48,518
Special Projects	-	-	-	-	-
Building Permits	200,400	208,315	213,367	218,451	223,517
C/F Funding From Reserves	-	-	-	-	-
Capital Funding From Res	<del>-</del>	-	-	-	
Total Revenue	243,900	253,533	259,682	265,869	272,035
Expenditure					
Planning	665,200	672,067	692,235	712,977	734,169
Special Projects	-	205,000	-	-	110,380
Building Inspections	321,900	332,356	341,885	351,682	361,695
Utility Services Model	11,200	11,564	11,895	12,236	12,585
Amortization					
Total Expenditures	998,300	1,220,987	1,046,015	1,076,895	1,218,829
Total Community Development	(754,400)	(967,454)	(786,333)	(811,026)	(946,794)

	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Engineering					
Revenue					
Administration Fees	97,300	101,143	103,596	106,064	108,524
Special Projects	-	-	-	-	-
C/F Funding from Reserves	-	-	-	-	-
Capital Funded From Reserves	-			-	
Total Revenue	97,300	101,143	103,596	106,064	108,524
Expenditures					
Engineering	1,041,300	1,090,401	1,129,550	1,169,845	1,193,323
Less Common Service Allocations	(312,000)	(322,670)	(329,690)	(336,755)	(343,805)
Special Projects	169,000	-	-	-	-
Amortization of Capital	<u>-</u>	-	-	-	
Total Expenditures	898,300	767,731	799,860	833,090	849,518
Total Engineering	(801,000)	(666,588)	(696,264)	(727,026)	(740,994)

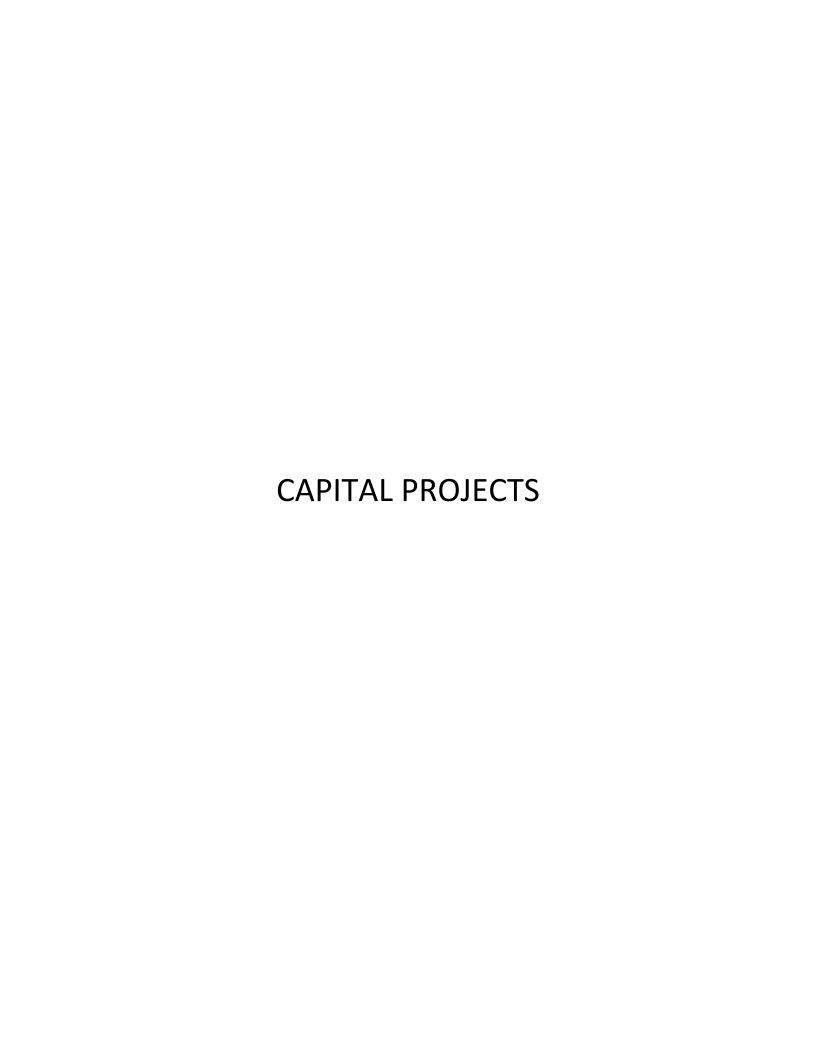
	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
<u>Parks</u>					
` Revenue					
Dist 69 Sports Field Contribution	135,000	138,375	141,831	145,382	149,013
Springwood Park Lights Tokens	3,500	3,500	3,500	3,500	3,500
Other (bench donations)	8,000	8,000	8,000	8,000	8,000
Minor Capital	-	-	-	-	-
C/F Funding From Reserves	-	-	-	-	-
Capital Funding From Res	938,974	25,245	334,749	26,265	830,471
Total Revenue	1,085,474	175,120	488,080	183,147	990,984
Expenditures					
Rec Commission	-	-	-	-	-
Administration	298,000	305,450	313,079	320,916	328,932
Park Maintenance	1,236,900	1,226,823	1,257,463	1,288,942	1,321,138
Urban Forestry	87,000	89,175	91,402	93,690	96,031
Park & Street Furnishings	58,000	59,450	60,935	62,460	64,020
General	67,600	33,415	34,250	35,107	35,984
Minor capital	230,400	30,238	30,238	91,738	81,488
Amortization of Capital	201,600	201,600	201,600	201,600	201,600
Total Expenditures	2,179,500	1,946,151	1,988,967	2,094,453	2,129,193
TAIR	(4.004.000)	(4.774.004)	(4.500.007)	(4.044.000)	(4.400.000)
Total Parks	(1,094,026)	(1,771,031)	(1,500,887)	(1,911,306)	(1,138,209)

Facilities	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Revenue					
Building Rental	45,900	37,237	37,745	38,258	38,772
Minor capital	15,000	-	-	-	-
C/F Funding From Reserves	-	-	-	-	-
Total Revenue	60,900	37,237	37,745	38,258	38,772
Expenditures					
<b>Building Maintenance</b>	636,200	652,105	666,816	683,508	700,582
Minor Capital	238,900	86,292	78,758	90,202	225,464
Total Expenditures	875,100	738,397	745,574	773,710	926,046
Total Facilities	(814,200)	(701,160)	(707,829)	(735,452)	(887,274)

	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Public Works					
Revenue					0
Minor Capital	-	-	-	-	-
Storm Drain Connection Fees	1,000	1,010	1,020	1,030	1,041
Funding from Reserves	22,000	22,000	22,000	0	0
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Res	1,189,450	26,775	314,971	-	2,070,112
Total Revenue	1,212,450	49,785	337,991	1,030	2,071,153
Expenditures					
Administration	402,500	407,438	417,614	428,068	438,761
Less Common Ser. Admin Fees	(127,900)	(129,179)	(130,471)	(131,775)	(133,093)
PW Building & Yard	169,600	168,715	178,182	182,642	187,204
Fleet	98,700	101,168	103,694	106,290	108,945
Road Maintenance	226,700	232,368	238,171	244,133	415,801
Right of Way Maintenance	115,200	116,030	118,928	121,905	124,950
Street Cleaning	167,000	171,175	175,450	179,842	184,335
Snow Removal	82,800	84,870	86,990	89,167	91,395
Sidewalk Maintenance	82,500	84,563	86,675	88,844	91,064
Signs	83,500	85,588	87,725	89,921	92,167
Street Light Maintenance	284,500	291,613	309,402	282,686	289,748
EVCS	1,500	1,538	1,576	1,615	1,656
Bus Shelter Maintenance	10,000	8,200	8,405	8,615	8,830
Open Drainage	88,900	91,123	93,398	95,736	98,128
Enclose Drainage	109,900	112,648	115,461	118,351	121,308
Fleet Minor Capital	20,000	-	-	-	-
Minor Capital	244,500	122,400	104,040	106,120	108,240
Amortization of Capital	2,007,400	2,007,400	2,007,400	2,007,400	2,007,400
Total Expenditures	4,067,300	3,957,658	4,002,640	4,019,560	4,236,839
Total Public Works	(2,854,850)	(3,907,873)	(3,664,649)	(4,018,530)	(2,165,686)

	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Refuse					
Revenue					
Refuse collection	682,900	706,811	731,474	756,735	782,521
Miscellaneous	11,400	11,598	11,756	11,916	12,076
Capital Funding From Res	-	-	-	-	<u>-</u> _
Total Revenue	694,300	718,409	743,230	768,651	794,597
Expenditures					
Refuse Pickup Contract	641,300	646,732	669,299	692,413	716,007
Capital	-	-	_	_	-
•					
Total Expenditures	641,300	646,732	669,299	692,413	716,007
Total Refuse	53,000	71,677	73,931	76,238	78,590
General Revenue Fund Net Income (Loss)	1,011,424	795,849	1,934,404	1,629,135	4,289,363

Non Operating budget items	<u>2018</u>	<u>2019</u>	2020	<u>2021</u>	<u>2022</u>
Funding from Cfwd Reserves	5,602,269	-	-	-	_
Funding from Capital Reserve	91,500	83,130	-	392,060	102,828
Funding from Land Sale Reserve	-	-	-	-	-
Federal Gas Tax Reserve	1,057,200	255,000	312,120	583,660	108,240
Long term debt borrowing		-	-	-	
	6,750,969	338,130	312,120	975,720	211,068
Capital Expenditures					
Administration	202,150	207,570	10,924	17,510	72,521
Finance	, -	-	-	-	-
Police	_	-	-	-	-
Fire Services	2,537,700	20,400	52,020	39,264	40,049
Community Development	-	10,200	-	-	21,648
Engineering	-	-	-	-	-
Parks	2,092,200	858,075	564,417	778,656	1,672,308
Public Works	6,620,650	2,144,468	3,018,148	4,564,433	5,642,064
	11,452,700	3,240,713	3,645,509	5,399,863	7,448,590
Long Term Debt					
Long term debt principal payments	97,100	98,118	99,221	100,351	69,756
Short term Capital borrowing pmts	-	-	-	-	-
	97,100	98,118	99,221	100,351	69,756
Transfers to (from) reserves					
Transfer to PCTC maintenance reserve	23,100	23,100	23,100	23,100	23,100
Transfer to Gas Tax Reserve reserve	557,000	557,000	557,000	557,000	557,000
Transfer (From) Other Funds		-	-	-	
	580,100	580,100	580,100	580,100	580,100
Actuarial Reduction of Debt	(62,500)	(68,400)	(74,600)	(81,000)	(35,300)
Amortization of Capital Assets	2,589,100	2,589,100	2,589,100	2,589,100	2,589,100
·				,	<u> </u>
Net Surplus (Deficit)	(1,840,907)	(264,252)	436,194	(967,359)	(1,044,215)
Transfers from(to) Surplus Reserves					
Transfer from Accumulated Surplus	1,840,907	264,252	_	967,359	1,044,215
Transfer to Accumulated Surplus		- ·,	(436,194)		
Financial Plan Balance	\$ -	\$ -	\$ -	\$ - :	-



#### City of Parksville Summary of Minor & Major Capital Expenditures 2018-2037

			Minor & Ma	jor Capital Ex	kpenditures				Funding Sources																	
	2018	2019	2020	2021	2022	2023-2037	Total	General Operations	Water Operations	Sewer Operations	General Capital Reserve	Water Capital Reserve	Sewer Capital Reserve	Land Sale Reserve	Open Spaces DCC Reserve	Roads DCC Reserve	Storm Sewer DCC Reserve	Water DCC Reserve	Sewer DCC Reserve	Long Term Debt	Equipment Replacement Reserve	General Parkland Reserve	Gas Tax Reserve	Grants [	Oonations	
	2010	2019	2020	2021	2022	2020-2001	Total	Operations	Operations	Operations	reserve	I (CSCIVE	1 (C3CIVC	reserve	reserve	reserve	Reserve	reserve	I (CSCI VC	Debt	reserve	Reserve	reserve c	Jianio L	oriations	
Legislative	190,650	10,000	0	0	20,000	406,000	626,650	601,650			0			0						0				25.000	0	626,650
Information Technology	166,800	303,200	54,000	85,000	128,700			2,334,700			81,500									0				0	0	2,416,200
RCMP	0	0	0	0	0	0	0	0			0			0						0				0	0	0
Fire	2,903,500	20,000	150,000	72,000	42,000	4,854,500	8,042,000	8,024,000			0			0						0				0	18,000	8,042,000
Engineering	169,000	•	·				169,000	169,000																		169,000
Parks and Recreation	2,322,600	870,750	572,000	823,250	1,624,500	6,226,250	12,439,350	6,700,626			206,500			0	3,064,124					1,000,000		0	192,500	1,275,600	0	12,439,350
Facilities	238,900	84,600	75,700	85,000	208,300	520,500	1,213,000	1,213,000																		1,213,000
Public Works	6,885,150	2,222,420	3,000,950	4,401,200	5,312,550	50,072,950	71,895,220	55,281,564			505,450			0		13,294,168	611,738			0			2,064,700	115,000	22,600	71,895,220
Equipment Replacement	1,050,800	35,000	45,460	251,300	206,130	1,561,319	3,150,009														3,150,009				0	3,150,009
Water Utility Fund	17,180,670	1,922,350	1,232,900	1,672,440	1,382,460		44,905,670		25,684,352			0						11,713,448		2,800,000			500,000	4,105,870	102,000	44,905,670
Sewer Utility Fund	1,188,700	210,000	157,900	769,010	673,000	3,830,025	6,828,635			6,260,137			300,000						268,498	0				0		6,828,635
												_		_								_				
	32,296,770	5,678,320	5,288,910	8,159,200	9,597,640	90,664,894	151,685,734	74,324,540	25,684,352	6,260,137	793,450	0	300,000	0	3,064,124	13,294,168	611,738	11,713,448	268,498	3,800,000	3,150,009	0	2,757,200	5,521,470	142,600	151,685,734
0 10 "	0.504.470	0.400.470	0.000.400	4 500 050	4 404 000	40.740.004	74 004 540																			
General Operations	9,521,476	3,128,470	2,928,160	4,522,250			74,304,540																			
Water Operations Sewer Operations	6,635,602 981,592	1,535,860	758,200 157.900	1,672,440	1,330,490 611,610		25,684,352																			
General Capital	961,592	210,000 81,500	157,900	469,010 369,450	95,000	, ,																				
Water Capital	91,500	61,300	0	309,430	95,000	130,000	793,430																			
Sewer Capital	0	0	0	300,000	0	0	300,000																			
Land Sale Reserve	0	0	0	000,000	0	0	300,000																			
Gax Tax Reserve	1,557,200	250,000	300,000	550,000	100,000	0	2,757,200																			
Open Spaces DCC Reser	663,374	24,750	321,750	24,750	767,250		3,064,124																			
Roads DCC Reserve	1,058,532	2 1,7 50	021,700	2 1,7 00	1,874,810	10,360,826	13,294,168																			
Storm Sewer DCC Reser	27.918	26,250	302,740	o o	18,110	236,720	611,738																			
Water DCC Reserve	3,037,198	386,490	474,700	0	51,970																					
Sewer DCC Reserve	207.108	0	0	0	61,390		268,498																			
Long Term Debt	2,800,000	0	0	0	01,390	1,000,000	3,800,000																			
J	, ,	05.000	45.400	054.000	000 400																					
Equipment Replacement	1,050,800	35,000	45,460	251,300	206,130	1,561,319	3,150,009																			
Canaral Darkland Daggard	^		^	^	^																					

General Parkland Reserv Parking Reserve Grants

Donations

4,521,470

32,276,770

123,000

5,678,320

5,288,910

1,000,000

9,597,640 90,664,894 151,665,734

19,600

8,159,200

5,521,470 142,600

MINOR CAPITAL	Project/ Account #	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037
GENERAL GOVERNMENT  EXECUTIVE  Filing system ( HR)  Admin Archive File Storage Solution  Bylaw Office Renovations  Soundproofing - Bylaw Office  Portable AED's	502000 502001 502004 502003 502002	5,000 3,000 10,000 3,000 4,000	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
Total Admin Minor Capital	=	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Information Technology																					
Operating systems, Licenses Back Up Systems Radio Antennas, Upgrades & Technology Improvements Website redesign IT Needs Assessment Software Operations & Maintenance Contingency Upgrade GP Financial Software Postage machine - Common Services Photocopier - Common Services Photocopier - Planning Forum Audo System Upgrade Electronic Payments HR Management Software	506001 506014 506020 506009 506018 506019 506022 506023 506021	6,000 10,000 0 0 20,000 40,000 0 0 8,000 7,000 15,000 8,000 6,300	14,700 0 15,000 20,000 0 40,000 10,000 0 0 0	3,500 0 0 0 0 40,000 0 0 0 0	13,500 10,000 0 0 0 40,000 5,000 0 0 0	14,700 0 0 0 0 40,000 0 0 7,000	3,500 0 20,000 20,000 40,000 0 0 0 0 0	13,500 10,000 0 0 0 40,000 0 8,000 0 0	14,700 0 0 0 0 40,000 0 0 0 0 0	3,500 0 15,000 0 0 40,000 0 0 0 0	13,500 10,000 0 20,000 0 40,000 0 5,000 0 7,000 0 0	14,700 0 0 0 0 40,000 0 0 0 0 0	3,500 0 0 0 0 40,000 0 0 0 0 0	13,500 10,000 0 0 40,000 0 0 0 0	14,700 0 0 20,000 0 40,000 0 8,000 0 0 0	3,500 0 0 0 0 40,000 0 0 7,000	13,500 10,000 0 0 40,000 0 5,000 0 0 0	14,700 0 0 0 0 40,000 0 0 0 0 0	3,500 0 0 20,000 0 40,000 0 0 0 0	13,500 10,000 0 0 40,000 0 8,000 0 0	14,700 0 0 40,000 0 0 7,000 0 0
Total IT	<del>-</del>	120,300	99,700	43,500	68,500	61,700	83,500	71,500	54,700	58,500	95,500	54,700	43,500	63,500	82,700	50,500	68,500	54,700	63,500	71,500	61,700
EMERGENCY PROGRAM  EOC Laptops  Digital EOC Equipment  Emergency Communcations Equip - Mt Pocahontas	504050 504051 504052	4,500 2,500 3,000	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
Total Emergency Program	_	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL ADMINISTRATION	=	155,300	99,700	43,500	68,500	61,700	83,500	71,500	54,700	58,500	95,500	54,700	43,500	63,500	82,700	50,500	68,500	54,700	63,500	71,500	61,700
FIRE DEPARTMENT																					
SCBA upgrade Painting ESS ECT Office Painting Fire Hall Interior Painting Fire Hall Exterior Equip Emergency Light package Fire Hall Keyless entry System Firehall Location Study Soundproof wall - compressor area Enhanced CPR Trainer	504010 504009 504011 504014	325,000 0 0 15,000 15,000 0 3,500 7,300	0 0 0 0 0	0 0 0 0 0 0	0 0 20,000 10,000 5,000	0 0 0 0 5,000	0 0 0 0 5,000	0 0 0 0 0	0 5,000 0 0 0	0 0 0 0 0	0 0 0 0 15,000	40,000 0 0 0 15,000	0 0 0 0 0	0 0 0 0 0	0 0 0 0 5,000	0 0 0 0 5,000	350,000 0 0 0 5,000	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 15,000
TOTAL FIRE DEPT	=	365,800	0	100,000	35,000	5,000	5,000	0	5,000	0	15,000	55,000	0	0	5,000	5,000	355,000	0	0	0	15,000
ENGINEERING SPECIAL PROJECTS																					
Englishman Estuary Drainage Study Safe Routes to School / Traffic Calming Asset management Development Strategy	325015 325012	25,000 144,000																			
TOTAL ENGINEERING SPECIAL PROJECTS	=	169,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PARKS & RECREATION																					
Replace Playground Equipment Springwood Pk buildings, minor capital maintenance. Noxious Weed Program Community Park Tennis Courts - Repainting Springwood Park Tennis Courts - Repainting Community Park Naster Plan Review Community Park (Sistern/Drainage Study Parks & Trails Master Plan Springwood Sidewalk Connections Re-Key Parks Buildings Springwood park - Stairs for Scorekeepers Box CP Food Truck Plaza Community Park Tennis Courts - Fencing	507001 507018 507005 507005 507017 507016 507012 507019 507023 507011	29,500 10,000 10,000 0 0 30,000 75,000 40,000 5,000 7,000 8,900 15,000	29,500 0 0 0 0 0 0 0 0 0 0 0	29,500 0 0 0 0 0 0 0 0 0 0 0	29,500 10,000 0 0 50,000 0 0 0 0 0	29,500 0 0 0 0 0 0 0 50,000 0 0 0	29,500 0 0 0 0 0 0 0 0 0 0 0	29,500 10000 0 12,500 60,000 0 0 0 0 0 0	29,500 0 0 0 0 0 0 0 0 0 0 0	29,500 0 0 0 50,000 0 0 0 0 0 0	29,500 10000 0 0 0 0 0 50,000 0 0 0	29,500 0 0 0 0 0 0 0 0 0 0 0	29,500 0 0 0 0 0 0 0 0 0 0 0	29,500 10000 0 0 0 0 0 0 0 0 0 0	29,500 0 0 0 0 50,000 0 0 0 0 0	29,500 0 0 12,500 60,000 0 50,000 0 0 0	29,500 10000 0 0 0 0 0 0 0 0 0 0	29,500 0 0 0 0 0 0 0 0 0 0 0 0	29,500 0 0 0 0 0 0 0 0 0 0	29,500 0 0 0 0 0 0 0 0 0 0 0	29,500 0 0 0 0 0 0 0 0 0 0 0
TOTAL PARKS & RECREATION	_	230,400	29,500	29,500	89,500	79,500	29,500	112,000	29,500	79,500	89,500	29,500	29,500	39,500	79,500	152,000	39,500	29,500	29,500	29,500	29,500
FACILITIES																					
Shelly Road Centre Exterior Painting Demolition		0 0	0 0	0 30,000	0	0 0	0	0	0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0	0 0	0 0

PCCC replace roofing New flooring Structural engineering assessment Outer walls painting Replace windows Interior painting Replace appliances Rtu's. Heat air?  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 15,000	0 0 0 0 0 0	0 0 0 0 0 0 0 0 38,200	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 35,000 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0
PCTC ( JV Shared) - PCTC Minor Capital Structural engineering assessment 0 Emergency generator 0 Elevator upgrade. 0	0 0 0 0 0 0	0 60,000 0	0 0 55,200	0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	34,500 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 138,100 0 0 0	0 207,100 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	17,300 0 0 0 0 55,200 0 0 0 13,800 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 20,700 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 40,000 0 0 0 0 0 0	0 0 0 0 0 0 15,900 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Security Upgrade ( SP) 502609 50,000	6,900 0	0	0	0	6,900 0	0	0	0	0	6,900 0	0 0	0	0	0	6,900 0	0	0	0
PCTC ( City Only) - Facilities Minor capital Cabinets & Counters for Building Inspections 507112 20,000 Replace Carpets - City 507117 0 Painting Interior - City	0 0 50,000 0	0 0 25,000	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total PCTC 208,900	84,600 20,700	85,000	193,300	207,100	6,900	0	86,300	0	4,800	41,400	38,000	40,000	15,900	0	6,900	0	0	0
PW building 0	0 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FACILITIES 238,900	84,600 75,700	85,000	208,300	207,100	45,100	0	86,300	0	39,800	41,400	38,000	40,000	15,900	0	6,900	0	0	0
FLEET Mobilization/demobilzation of shop 507149 10,000 Furniture/Supplies for new Shop 507150 10,000																		
TOTAL Fleet 20,000	0 0	0	0	0	0	0	0	0	0	0	0	0	0					
								-			-			0	0	0	0	0
PUBLIC WORKS Roads					J	0		-			-	U	0	0	0	0	0	0
Minor Road Construction         332111         60,000           Sidewalk and Accessibility Improvements         332121         40,000           Works Adjacent to Development/Construction         327152         40,000	60,000 60,000 40,000 40,000 0 0 20,000	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0
Minor Road Construction         332111         60,000           Sidewalk and Accessibility Improvements         332121         40,000           Works Adjacent to Development/Construction         327152         40,000           Langara Silt Control         507151         20,000	40,000 0 40,000 0	40,000	40,000	60,000 40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	60,000 40,000	60,000 40,000	60,000 40,000	60,000 40,000	60,000 40,000	60,000 40,000	40,000
Minor Road Construction         332111         60,000           Sidewalk and Accessibility Improvements         332121         40,000           Works Adjacent to Development/Construction         327152         40,000           Langara Silt Control         507151         20,000	40,000 40,000 0 0 20,000	40,000 0	40,000 0	60,000 40,000 0	40,000 0	40,000 0	40,000 0	40,000 0	40,000 0	40,000 0	40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	40,000 0
Minor Road Construction         332111         60,000           Sidewalk and Accessibility Improvements         332121         40,000           Works Adjacent to Development/Construction         327152         40,000           Langara Silt Control         507151         20,000           Total Minor capital         160,000         1	40,000 40,000 0 0 20,000	40,000 0	40,000 0	60,000 40,000 0	40,000 0	40,000 0	40,000 0	40,000 0	40,000 0	40,000 0	40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	40,000 0
Roads   Minor Road Construction   332111   60,000   50,	40,000 40,000 0 20,000 100,000	40,000 0	40,000 0	60,000 40,000 0	40,000 0	40,000 0	40,000 0	40,000 0	40,000 0 100,000	40,000 0 100,000	40,000 0 100,000	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	40,000
Roads   Minor Road Construction   332111   60,000   Sidewalk and Accessibility Improvements   332121   40,000	40,000 40,000 0 20,000 100,000  0 0 0 0 0 0 0 0 0 0 0	40,000 0	40,000 0	60,000 40,000 0	40,000 0	40,000 0	40,000 0	40,000 0	40,000 0 100,000	40,000 0 100,000	40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0	60,000 40,000 0 100,000	60,000 40,000 0	60,000 40,000 0	60,000 40,000 0	40,000
Roads   Minor Road Construction   332111   60,000   Sidewalk and Accessibility Improvements   332121   40,000	40,000 40,000 0 20,000 100,000  0 0 0 0 0 0 0 0 0 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	60,000 40,000 0 100,000	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	40,000 0 100,000 0 0
Minor Road Construction   332111   60,000   Sidewalk and Accessibility Improvements   332121   40,000   Works Adjacent to Development/Construction   327152   40,000   Langara Silt Control   507151   20,000   1      Total Minor capital   160,000   1	40,000 40,000 0 20,000 100,000  0 0 0  0 0 0  0 0 0  0 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	60,000 40,000 0 100,000	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	40,000 0 100,000 0 0
Minor Road Construction   332111   60,000   Sidewalk and Accessibility Improvements   332121   40,000   Works Adjacent to Development/Construction   327152   40,000   Langara Silt Control   507151   20,000   1	40,000 40,000 0 20,000 100,000  0 0 0  0 0 0  0 0 0  0 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	60,000 40,000 0 100,000	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	40,000 0 100,000 0 0	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	40,000 0 100,000 0 0
Minor Road Construction   332111   60,000   Sidewalk and Accessibility Improvements   332121   40,000   Works Adjacent to Development/Construction   327152   40,000   Langara Silt Control   507151   20,000   1     160,000   1     1   160,000   1     1   160,000   1     1   1   1   1   1   1   1	40,000 40,000 0 20,000 100,000  0 0 0  0 0 0  0 0 0  0 0 0  0 0 0  0 0 0  0 0 0	40,000 0 100,000 0 0 0	40,000 0 100,000 0 0 0	60,000 40,000 0 100,000	40,000 0 100,000 0 0 0	40,000 0 100,000 0 0 0	40,000 0 100,000 0 0 0	40,000 0 100,000 0 0 0	40,000 0 100,000 0 0 0	40,000 0 100,000 0 0 0	40,000 0 100,000 0 0 0	60,000 40,000 0 100,000 0 0	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	60,000 40,000 0 100,000	40,000 0 100,000 0 0 0

GENERAL GOV																						
###	TIVE Land Purchase Photocopier (Admin) New Building Inpsector Vehicle Telephone System	1-6-60-8004 1-6-60-8002	0 23,000 0 88,000	0 0 0	0 0 0	0 0 0	0 0 0	0 23,000 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	23,000 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
To	otal Major Capital	_	111,000	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0	0	0
Executiv	re Source of Funds Operations Grants Donations Land Sale Reserve Off Street Parking Reserve General Capital Reserve Carry Forward reserve Short Term Capital Borrowing Debt	_	42,000 0 0 0 0 0 0 69,000 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	23,000 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	23,000 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0
Total Ex	ecutive Source of Funds	_	111,000	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0	0	0
C	apital Aerial Photography and GIS Update Electronic Document & Records Mgmt. System Financial Statement/YE Software Mapping Integration Software Computer Operating Software Pavement Management System Asset Mgmt. Software Ivault Software Bylaw - Field Ticketing software Server Replacement Service Connection Software Payroll System Upgrade GIS mapping Software	558001 556010 556011	0 20,000 0 0 0 0 0 0 0 16,500 10,000 0	20,000 161,500 0 0 0 0 0 0 0 22,000 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,000 0 0 0 0 25,000 0 0 22,000 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,000 0 0 0 350,000 0 0 0 22,000 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 25,000 0 0 16,500	20,000 0 0 0 0 0 0 0 0 0 22,000 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,000 0 0 0 0 0 0 0 0 0 0 22,000	0 0 0 0 0 0 0 0 0 0 0 10,500	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,000 0 0 0 0 0 0 0 0 22,000 0	0 0 0 0 0 0 0 0 0 0 10,500	0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 22,000
To	otal Capital	_	46,500	203,500	10,500	16,500	67,000	10,500	16,500	392,000	10,500	41,500	42,000	10,500	16,500	42,000	10,500	16,500	42,000	10,500	16,500	22,000
IT Source	ce of Funds Operations  Donations General Capital Reserve Carry Forward reserve Short Term Capital Borrowing Debt		23,500 0 0 0 23,000 0	122,000 0 0 81,500 0 0	10,500 0 0 0 0 0	16,500 0 0 0 0 0	67,000 0 0 0 0 0	10,500 0 0 0 0 0	16,500 0 0 0 0 0	392,000 0 0 0 0 0	10,500 0 0 0 0 0	41,500 0 0 0 0 0	42,000 0 0 0 0 0 0	10,500 0 0 0 0 0	16,500 0 0 0 0 0	42,000 0 0 0 0 0	10,500 0 0 0 0 0	16,500 0 0 0 0 0 0	42,000 0 0 0 0 0	10,500 0 0 0 0 0	16,500 0 0 0 0 0	22,000 0 0 0 0 0
Total IT	Source of Funds	_	46,500	203,500	10,500	16,500	67,000	10,500	16,500	392,000	10,500	41,500	42,000	10,500	16,500	42,000	10,500	16,500	42,000	10,500	16,500	22,000
EMERG	ENCY PROGRAM Regional Pet Trailer Pickup Truck	1-6-40-8031 1-6-40-8031	26,650 18,000 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
Total En	nergency Program	_	44,650	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Emerger	ncy Program Source of Funds Operations Grants Carry Forward reserve	_	19,650 25,000 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
Total En	nergency Program Source of Funds	_	44,650	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Ad	ministration Capital	_	202,150	203,500	10,500	16,500	67,000	33,500	16,500	392,000	10,500	41,500	42,000	33,500	16,500	42,000	10,500	16,500	42,000	10,500	16,500	22,000
Total Ad	ministration Major & Minor	_	357,450	303,200	54,000	85,000	128,700	117,000	88,000	446,700	69,000	137,000	96,700	77,000	80,000	124,700	61,000	85,000	96,700	74,000	88,000	83,700
СОММС	ON SERVICES Furniture & Equipment ( Folding/stuffing Machine) Financial /Taxation System Budget software Replacement	_	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	15,000 260,000 40,000	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	15,000 0 0	0 0 0	0 0 0
Total Fir		_	0	0	0	0	0	0	0	315,000	0	0	0	0	0	0	0	0	0	15,000	0	0
Finance	Source of Funds Operations Grants Carry Forward reserve	_	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	315,000 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	15,000 0 0	0 0 0	0 0 0
Total Fir	nance Source of Funds	_	0	0	0	0	0	0	0	315,000	0	0	0	0	0	0	0	0	0	15,000	0	0

POLICE Miscellaneous Office Furniture	0 0	0	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0 0	0	0 0	0 0
<del>-</del>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
POLICE DEPARTMENT SOURCE OF FUNDS Operations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations Carry Forward reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing Debt	0 0	0	0 0	0 0	0	0	0 0	0 0	0	0	0	0	0	0 0	0	0 0	0	0	0 0	0
TOTAL POLICE DEPARTMENT SOURCE OF FUNDS	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FIRE DEPARTMENT																				
CAPITAL Fire Hall #2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Addition to Fire Hall Tanker Truck & Tank ( Tender 47)	0	0	0	0	0	50,000 0	1,350,000	0	0	0 350,000	0	0	0	0	0	0	0	0	0	0
Replace C 41	0	0	0	37,000	0	0	0	0	37,000	0	0	Ö	0	37,000	0	Ö	Ö	0	37,000	0
Replace C-43 (Dodge P/U) Replace C-42 554004	37,000	0	0	0 0	37,000 0	0 37,000	0	0	0 0	37,000 0	37,000	0	0	0	37,000 0	0 37,000	0	0	0	0
Medium Rescue Truck Fire Rescue Truck R-41 554005	0 775,000	0	0 0	0 0	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0	0 0	0
Replace E-41 Replace E-42	0	0	0	0	0	0	0	0	0	0	0	0	0	0 750,000	0	0	750,000 0	0	0	0
New Fire Truck E-43	0	0	0	0	0	0	0	0	0	0	0	750,000	0	0	0	Ö	Ö	0	0	0
Replace Ladder 41 554001 Turnout Gear Cleaning apparatus	1,400,000 0	0	0	0	0	0	15,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace Air Compressor Replace Photocopier 554006	0 11,000	0	0 0	0 0	0 0	0 11,000	0 0	0 0	0	0	0 12,500	0 0	60,000 0	0 0	0	0 0	0	0	0 0	0
Auto Extrication Tools Training Ground Improvements 558027	0 314,700	0 20,000	50,000 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
mailing Ground improvements	0.1,100	20,000	Ü	Ū	v	v	· ·	v	ŭ	· ·	v	v	v	v	· ·	v	·	v	v	· ·
Total capital	2,537,700	20,000	50,000	37,000	37,000	98,000	1,365,000	0	37,000	387,000	49,500	750,000	60,000	787,000	37,000	37,000	750,000	0	37,000	0
Total Fire dept.	2,903,500	20,000	150,000	72,000	42,000	103,000	1,365,000	5,000	37,000	402,000	104,500	750,000	60,000	792,000	42,000	392,000	750,000	0	37,000	15,000
FIRE DEPARTMENT SOURCE OF FUNDS Operations Grants	825,000	20,000	50,000 0	37,000	37,000	98,000	1,365,000	0	37,000 0	387,000	49,500	750,000	60,000	787,000	37,000 0	37,000	750,000	0	37,000	0
Gas Tax Grant	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations Parkland Reserve	18,000 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0 0	0	0	0	0	0
Off Street Parking Reserve Land Sale Reserve	0	0	0 0	0 0	0 0	0	0 0	0 0	0	0	0 0	0 0	0	0 0	0	0 0	0	0	0 0	0
General Capital Reserve Carry Forward reserve	0 1,694,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt TOTAL FIRE DEPARTMENT SOURCE OF FUNDS	2,537,700	20,000	50,000	37,000	37,000	98,000	1,365,000	0	37,000	387,000	49,500	750,000	60,000	787,000	37,000	37,000	750,000	0	37,000	0
COMMUNITY DEVELOPMENT	, , , , , , , , , , , , , , , , , , , ,	-,		,,,,,			, ,		, , , , , ,	, , , , , , , , , , , , , , , , , , , ,	-,			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , ,	,		, , , , , , , , , , , , , , , , , , , ,	
Capital Plotter/ Large Format Printer	0	10.000	0	0	0	0	0	0	10,000	0	0	0	0	0	0	0	0	0	0	0
Plans/Document Scanner/Copier	0	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
File Storage contribution	0	0	0	0	20,000	0	0	0	0	0	0	0	0	0	20000	0	0	0	0	0
Total Capital	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0	0	0
Total Community Planning	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0	0	0
COMMUNITY DEVELOPMENT SOURCE OF FUNDS Operations	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0	0	0
Grants Donations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve	0	0	0	0	0	0	0	0	0	Ö	0	Ö	0	0	0	0	0	Ö	0	0
Short Term Capital Borrowing Debt	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0
TOTAL SOURCE OF FUNDS Community Development	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0	0	0
PARKS & RECREATION																				
Beach viewpoint and Bench, Fairwinds, Gaetjen & Bay	0	10,000	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Park Master Plan Projects Replace all Light Standards					150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Park - Playground Resurfacing 1-6-70-8174	0	0	0	37,500	150,000							U	U	U	0	U				0
Community Park - Playground Lighting 1-6-70-8175	95,000	95,000	95,000	37,500 95,000 0	95,000	95,000	95,000	95,000	0	0	0	0	0	0	0	0	0	0	0	Ô
Community Park - Playground Lighting 1-6-70-8175 Community Park - Ball field drainage			95,000 0 0	95,000 0 0	95,000 0 0	95,000 0 0	95,000	95,000 0 0	0	-	0 0	0 0 0	0	0 0 0	0 0 0	0	0	0 0	0 0 0	0
Community Park - Ball field drainage Community Park - Tennis Court Drainage Com Pk. Washrooms upgrade	95,000 15,000 0 0	95,000	95,000 0 0 0	95,000 0 0 6,250 0	95,000	95,000 0	95,000 0	95,000 0 0 0 0	0	-	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
Community Park - Ball field drainage Community Park - Tennis Court Drainage	95,000	95,000	95,000 0 0	95,000 0 0 6,250	95,000 0 0	95,000 0 0	95,000 0	95,000 0 0 0 0 0	0	-	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0
Community Park - Ball field drainage Community Park - Tennis Court Drainage Com Pk. Washrooms upgrade Com Pk. NEW WASHROOMS, to replace Kin Hut 1-6-70-8166 Kin Hut deconstruction Community Park - Bleachers & Volleyball Center Court	95,000 15,000 0 0	95,000	95,000 0 0 0	95,000 0 0 6,250 0 420,000	95,000 0 0	95,000 0 0 0 0 0 0	95,000 0	95,000 0 0 0 0 0 0	0	-	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0
Community Park - Ball field drainage Community Park - Tennis Court Drainage Com Pk. Washrooms upgrade Com Pk. NEW WASHROOMS, to replace Kin Hut 1-6-70-8166 Kin Hut deconstruction Community Park - Bleachers & Volleyball Center Court Community Park - Beachfest Expansion Community Park - Arbutus Point Kiosk / Plaza	95,000 15,000 0 0 0 80,000 0 0	95,000	95,000 0 0 0	95,000 0 0 6,250 0 420,000 0 0 0	95,000 0 0	95,000 0 0 0 0 0 0 0 0 300,000	95,000 0	95,000 0 0 0 0 0 0	0	-	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Community Park - Ball field drainage Community Park - Tennis Court Drainage Com Pk. Washrooms upgrade Com Pk. NEW WASHROOMS, to replace Kin Hut 1-6-70-8166 Kin Hut deconstruction Community Park - Bleachers & Volleyball Center Court Community Park - Arbutus Point Kiosk / Plaza Community Park - Arbutus Point Kiosk / Plaza Community Park Cistem	95,000 15,000 0 0	95,000	95,000 0 0 0	95,000 0 0 6,250 0 420,000 0	95,000 0 0 25,000 0 0 0	95,000 0 0 0 0 0 0 0 0 0 300,000	95,000 0 0 0 0 0 0 0 0 0 0 0 250,000	0 0 0 0 0 0 0 0	0	-	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0
Community Park - Ball field drainage Community Park - Tennis Court Drainage Com Pk. Washrooms upgrade Com Pk. NEW WASHROOMS, to replace Kin Hut 1-6-70-8166 Kin Hut deconstruction Community Park - Bleachers & Volleyball Center Court Community Park - Beachfest Expansion Community Park - Arbutus Point Kiosk / Plaza Community Park - Arbutus Repul Resurfacing / Zip Lines Repk 1-6-70-8169	95,000 15,000 0 0 0 80,000 0 0	95,000	95,000 0 0 0 0 0 0 0 0 0 0 0 0	95,000 0 0 6,250 0 420,000 0 0 0	95,000 0 0 25,000 0 0 0	95,000 0 0 0 0 0 0 0 0 300,000 0	95,000 0 0 0 0 0 0 0 0	95,000 0 0 0 0 0 0 0 0 0 0 0 0	0	-	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Community Park - Ball field drainage Community Park - Tennis Court Drainage Com Pk. Washrooms upgrade Com Pk. NEW WASHROOMS, to replace Kin Hut 1-6-70-8166 Kin Hut deconstruction Community Park - Bleachers & Volleyball Center Court Community Park - Beachfest Expansion Community Park - Arbutus Point Kiosk / Plaza Community Park - Arbutus Point Kiosk / Plaza Community Park Playground Resurfacing / Zip Lines Repl: 1-6-70-8169 Community Park Cistern Community Park - Water Park Cistern Equipment Storage Building Pave Rafiki walkway Hirst to Morison	95,000 15,000 0 0 0 80,000 0 0	95,000	95,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	95,000 0 6,250 0 420,000 0 0 0	95,000 0 0 25,000 0 0 0	95,000 0 0 0 0 0 0 0 0 300,000 0	95,000 0 0 0 0 0 0 0 0 0 0 0 250,000	0 0 0 0 0 0 0 0	0	-	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	000000000000000000000000000000000000000	0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Community Park - Ball field drainage Community Park - Tennis Court Drainage Com Pk. Washrooms upgrade Com Pk. NEW WASHROOMS, to replace Kin Hut 1-6-70-8166 Kin Hut deconstruction Community Park - Bleachers & Volleyball Center Court Community Park - Beachfest Expansion Community Park - Arbutus Point Kiosk / Plaza Community Park - Arbutus Point Kiosk / Plaza Community Park - Valutus Point Kiosk / Plaza Community Park - Arbutus Point Kiosk / Plaza Community Park - Valutus Point Kiosk / Plaza Community Park Cistern Community Park - Water Park Cistern Equipment Storage Building Pave Rafiki walkway Hirst to Morison Renz Park Open Link off Forsyth from Renz to Daffodil Community Park Erosion Control	95,000 15,000 0 0 0 80,000 0 0	95,000 0 0 0 0 0 0 0 0 0 0 0 0	95,000 0 0 0 0 0 0 0 0 0 0 0 0	95,000 0 6,250 0 420,000 0 0 0 0 0 150,000	95,000 0 0 25,000 0 0 0	95,000 0 0 0 0 0 0 0 0 300,000 0	95,000 0 0 0 0 0 0 0 0 0 0 0 250,000	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-	0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Community Park - Ball field drainage Community Park - Tennis Court Drainage Com Pk. Washrooms upgrade Com Pk. NEW WASHROOMS, to replace Kin Hut 1-6-70-8166 Kin Hut deconstruction Community Park - Bleachers & Volleyball Center Court Community Park - Beachfest Expansion Community Park - Arbutus Point Klosk / Plaza Community Park - Arbutus Point Klosk / Plaza Community Park Playground Resurfacing / Zip Lines Repl: 1-6-70-8169 Community Park Vater Park Cistern Community Park - Water Park Cistern Equipment Storage Building Pave Rafiki walkway Hirst to Morison Renz Park Open Link off Forsyth from Renz to Daffodil	95,000 15,000 0 0 0 80,000 0 0	95,000 0 0 0 0 0 0 0 0 0 0 0 0 0	95,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 37,500 45,000	95,000 0 6,250 0 420,000 0 0 0 0 150,000	95,000 0 0 25,000 0 0 0	95,000 0 0 0 0 0 0 0 300,000 0 0 0	95,000 0 0 0 0 0 0 0 0 0 0 0 250,000 15,000	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	000000000000000000000000000000000000000	0 0 0 0 0 0 0 0 0 0		0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	

Field Lighting Springwood Park Cistern Pave parking lot Top Bridge park Trail Revitalization Replace Water Park Equipment Pickle Ball Courts Dist. 69 Track & Field (City Portion) All Weather Playing Field Community Park: Hwy 19A Accessible Walkway Sutherland Stairs Jensen Greenway Foster Park Picnic Shelter & Power Kiosk	1-6-70-8176 558171 1-6-70-8163 1-6-7-8170 1-6-70-5142	0 0 0 150,000 0 173,500 120,000 0 0 0 43,700 372,400 80,000	0 0 0 0 200,000 0 250,000 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 300,000 0 0	0 0 0 0 0 0 0 0 2,000,000	100,000 30,000 0 0 0 0 0 0 0	400,000 250,000 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
Total Capital		1,207,100	816,250	217,500	708,750	520,000	695,000	2,360,000	325,000	650,000	0	0	0	2,500	26,250	65,000	0	0	0	0	0
PARKS & RECREATION SOURCE OF FUNDS Operations Carry Forward reserve Grants Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Gas Tax Reserve Short Term Capital Borrowing Debt	_	540,000 199,000 275,600 0 0 0 0 192,500	816,250 0 0 0 0 0 0 0 0 0	217,500 0 0 0 0 0 0 0 0 0	593,750 0 0 0 0 0 0 0 115,000 0	520,000 0 0 0 0 0 0 0 0	695,000 0 0 0 0 0 0 0 0	360,000 0 1,000,000 0 0 0 0 0 0	325,000 0 0 0 0 0 0 0 0 0	650,000 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	2,500 0 0 0 0 0 0 0 0 0	26,250 0 0 0 0 0 0 0 0 0	65,000 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0
TOTAL SOURCE OF FUNDS PARKS & RECREATION		1,207,100	816,250	217,500	708,750	520,000	695,000	2,360,000	325,000	650,000	0	0	0	2,500	26,250	65,000	0	0	0	0	0
Parkland Open Spaces  Trail Link Development Land Acquisition Rathtrevor Trail Development 1-6-70-8161 Trail Development 1-6-70-8165	0.00% 0.00% 25.00% 0.00%	0 0 860,100 25,000	0 0 0 25,000	300,000 0 0 25,000	0 0 0 25,000	0 0 1,000,000 25,000	0 0 0 25,000	0 0 0 25,000	300,000 0 0 25,000	0 0 0 25,000	0 0 0 25,000	0 0 0 25,000	0 0 0 25,000	300,000 0 0 25,000	0 0 0 25,000	0 0 0 25,000	0 0 0 25,000	0 0 0 25,000	300,000 0 0 25,000	0 0 0 25,000	0 0 0 25,000
Parkland Open Spaces Source of Europe	_	885,100	25,000	325,000	25,000	1,025,000	25,000	25,000	325,000	25,000	25,000	25,000	25,000	325,000	25,000	25,000	25,000	25,000	325,000	25,000	25,000
Parkland Open Spaces Source of Funds Operations Existing Municipal Assist Total Operations Carry Forward reserve Grants Donations DCC Open Space Reserve Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Federal Gas Tax Reserve Short Term Capital Borrowing Debt	Formula Formula	250 250 129,976 0 0 663,374 0 0 91,500 0	250 250 0 0 0 24,750 0 0 0	3,250 3,250 0 0 0 321,750 0 0 0	250 250 0 0 0 24,750 0 0 0	250,000 7,750 257,750 0 0 0 767,250 0 0 0	0 250 250 0 0 0 24,750 0 0 0	250 250 0 0 0 24,750 0 0 0	3,250 3,250 0 0 0 321,750 0 0 0	250 250 0 0 0 24,750 0 0 0	250 250 0 0 0 24,750 0 0 0	250 250 0 0 0 24,750 0 0 0	0 250 250 0 0 0 24,750 0 0 0	3,250 3,250 0 0 0 321,750 0 0 0	250 250 0 0 0 24,750 0 0 0	250 250 0 0 0 24,750 0 0 0 0	250 250 0 0 0 24,750 0 0 0	250 250 0 0 0 24,750 0 0 0	3,250 3,250 0 0 0 321,750 0 0 0	0 250 250 0 0 0 24,750 0 0 0	0 250 250 0 0 0 24,750 0 0 0
Total Parkland Open Spaces Sources of Funds	_	885,100	25,000	325,000	25,000	1,025,000	25,000	25,000	325,000	25,000	25,000	25,000	25,000	325,000	25,000	25,000	25,000	25,000	325,000	25,000	25,000
Engineering Capital Survey Equipment	_	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sources of Funds Operations Grants Donations																					
TOTAL SOURCE OF FUNDS for Engineering		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Public Works  Capital  Asphalt Overlays Ash Cres to end Aurora Street: Meridian S 3 Bagshaw: Stanford to 187 Bagshaw Bagshaw: Hwy 19A to Pioneer Cr. Banks Ave: Mollilet east Bass Ave: Moss South to End 3 Bay Avenue: Dogwood to End Bernard Ave: Hwy 4A to Moilliet Cedar Street: Hirst to Harnish Corfield St: Hwy 19A to Community Park 3 Craig St: Hwy 19A to Community Park Craig Street: Moss to Stanford Doehle Ave: Pym to Willow Dogwood St: Rushton North and South Dogwood: Bay to SRW Finholm St: Forsyth to Hwy 19A 3 Finholm St: Hirst to Forsyth Forsyth: Cameron to Pym Gerald: Pym to End Harnish Ave: James to Moilliet Hwy 19a - City Boundary to Resort Way	1-6-71-8252 1-6-71-8295%	250,000 0 23,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 92,000 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 80,500 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 322,000 0 0 0 0 0 0 47,500 90,000 0 108,000 0	250,000 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 125000 0 62,500 0 0 0 0 0 0 0 0 0 0 0 0	250,000 17,750 0 0 0 250,000 0 0 350,000 155,000 0 0 0	250,000 71,000 50,000 0 0 0 0 69,750 0 0 0 0 0	250,000 0 200,000 0 0 0 50,000 279,000 0 0 0 0 0 0 0	250,000 0 0 0 0 0 0 0 0 60,000 0 0 143,500 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 0 0 0 0 0 400,000 0 0 574,000 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 0 0 0 0 0 0 50,000 0 0 0 0 0	250,000 0 0 0 0 0 0 0 0 0 370,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	250,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0

Hwy 19a - Englishman River to Shelly (Ped Improvements Ph2) Hwy 19a - Lombardy to Roscow Hwy 19a - McMillan to Lombardy		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	350,000	0	0	0
Hwy 19a - McMillan to Lombardy	0	0	50,000 0	450,000 0	0	0	0	0	0	0	0	0 67,500	0 270,000	0	0	0	0	0	0	0
	0	Õ	ő	0	Ō	0	Õ	Õ	0	0	0	27,500	110,000	Õ	0	0	0	0	0	0
Hwy 19a - McVickers to McMillan Hwy 19a - Pym to City Limits West	0	0	687,500 0	0	0	0	0	0	0	0	0	0	0	0	300,000	2,700,000	0	0	0	0
Hwy 19a - Resort Way to Greig Road	0	0	425,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Hwy 19a - Roscow to Pym Upgrade Hwy 19A: Shelly Road to McVickers	0	0	0	0	0	0	250,000 0	2,250,000 0	0	0	0	0	0 87,500	350,000	0	0	0	0	0	0
Hwy 19A/Weld Street Sidewalk Refurbishment	0	0	0	0	95,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hwy 19A: Tuan to intersection Hwy 4a - Despard to Border	0	0	75,000	300,000	0	0	0	0	0	0	0	0	0	375,000 0	1,500,000 0	0	0	0	0	0
Hwy 4A: Jensen to Hwy 19A	130,600	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	94,500	0	0
Hirst Ave: Hwy 4A to MacMillian 1-6-71-8300 Hirst: Craig to McCarter	130,600 0	522,370 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	U	0	400,000
Humphrey Ave: Renz to Pym Industrial Way: Hwy 19A to Herring Gull	0	0	0	0	0	0	0	0	0	0	0	0	0	0 1,250,000	0	0	0	0	525,000	0
Industrial Way: Hwy 19A to Herring Guil Industrial Way: Hwy 19A to Tuan Rd (Trail Access Improvements).	0	0	0	0	0	0	0	0	0	0	0	0	0	1,250,000	0	0	0	0	15,000	150,000
James Street: Hirst to Harnish	0	0	0 50,000	0 500,000	0	0	0	39,500	158,000	0	0	0	0	0	0	0	0	0	0	0
Jensen Avenue West Upgrade Jensen Ave S - sidewalk upgrades 1-6-71-8302	160,000	0	0 000	0 000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Langara: Northwest Bay to Saltspring Place Maple Crescent	0	0	0	0	0 96,500	0 386,000	0	0	0	0	0	0	0	0	0	0	0	90,900 0	0	0
Martindale Road: Turner to Hwy 19A	ő	0	0	Ö	0	0	0	105,000	420,000	0	0	ő	0	0	0	ő	Ö	ő	ő	0
Martindale Road Upgrade (South Side of 19A) McCarter St: Hwy 19A to Jensen	0	0	0	0	0	0	0 65,000	10,000 260,000	100,000	0	0	0	0	0	0	0	0	0	0	0
McKillop: Moss to End	Ö	ő	ő	ő	Ö	28,750	115,000	0	Ö	ő	Ö	ő	ő	ő	ő	Ö	Ö	Ö	ő	ő
McKinnon Street: Hirst to Harnish 1-6-71-8262 McVickers St: Hwy 19A south	442,000 0	0	0	0	0	0	0	0	0	0 43,750	0 175,000	0	0	0	0	0	0	0	0	0
Memorial Ave: Hwy 4A to McMillan 1-6-71-8296	100,000	400,000	Õ	Ö	0	0	Ō	Õ	0	0	0	0	Õ	Õ	Õ	Ö	Ö	0	0	Ō
Morison Ave: Hwy 4A to McMillan  Morison Avenue: Finholm to Acacia Ped Improv 1-6-71-8303	0 15,000	150,000	0	0	46,250 0	185,000 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Morison Ave: McMillan to Lombardy	0	0	0	0	0	0	0	0	262,500	0	0	0	0	0	0	0	0	0	0	0
Morison Ave: Moilliet to Pym Moss Ave: Hwy 4A To Craig 1-6-71-8287	0 749,650	0	0	0 0	0	0	0	0	υ 0	0 0	0	0	0	130,000 0	520,000 0	0	0	υ 0	υ 0	0
Nanoose Ave: Pym to Renz	0	0	0	0	0	112,500	450,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Newcastle Ave Pym to Renz Northwest Bay Road: Franklins Gull to Boundary	0	0	0	0	0	112,500 0	450,000 0	0	0	0	0	0	0	0	0	0	0	0 850,000	0	0
Potlatch	0	0	0	0	0	0	0	18,750	75,000	0	0	0	0	0	o o	0	0	0	Õ	0
Pym: Forsyth to Brice 1-6-71-8298 3 Pym: Hirst to Erminskin	60,000 0	240,000 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Renz Road: Half Road Upgrade	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Renz Road Upgrade Ped Improvements 1-6-71-8290 Roscow St: Hwy 19A to Bay	84,000 0	0	0	0	0	0	0	0	0	0	0	0	0	16,000	64,000	0	0	0	0	0
Rowan Ave: Finholm to Acacia	0	0	22,500	90,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rushton: Wisteria to 410 E Sanderson : Temple to Pym	0	0	0	31,250 0	125,000 0	0	0	0	0	0	0	45,000	180,000	0	0	0	0	0	0	0
3 Sanderson Road: Phillips to Pym (Ped Improvements) 1-6-71-8291	275,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sangster PL: Pym to end Seaway Drive Connection: Nicklin to Craig Bay Lift Station	0	0	0	0	0	0	0	17,000 0	68,000 0	0	0	0	0	0	0	0	0	0	0	100,000
Stanford: McCarter to Corfield	0	0	0	269,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sylvan Cr: Acacia west 3 Turner Road: Martindale to Shelly	0	25,000	225,000	0	0	0	0	0	0	0	0	0	0	0	26,250 0	105,000 0	0	0	0	0
Wallis Street 1-6-71-8283	118,900	0	0	0	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Weld Street: Hwy19A to Jensen (Interim Improvements) Willow: Bay to 330 Dogwood	0	0	0	25,000 0	100,000 26,500	106,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Willow: North and South of Panorama Wisteria St: Doehle to 442N	0	0	0	0	19,750 28,000	79,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	U	U	U				0	0			Λ.	Λ .	0	0	0	0	0	0	0
Wisteria: Rushton to SRW	0	0	0	0	22,750	112,000 91,000	0	0 0	0	0 0	0 0	0	0	0 0	0	0	0	0	0	0
Woodland Dr.: Acacia to end	0	0 0	0 0	0 0			0 0 45,000	0 0 180,000	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0	0 0 0	0 0 0	0 0 0	0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean	0 0 0	0 0 0 0	0 0 0 0	0 0 0 0			0 0 45,000 0 0	0 0 180,000 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 37,500	0 0 0 0 37,500	0 0 0 0 0 150,000	0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S.	0 0 0	0 0 0 0	0 0 0 0 0 75,000	0 0 0 0 0	22,750 0 0 0 0	91,000 0 0 0	0 0 0	0 0 0	0 0 0 0 0 0	0 0 0 0 0 75 000	0 0 0 0 0 75,000	0 0 0 0 0 75,000	Ō	0 0 0 0 37,500	0 0 0 0 37,500	0 0 0 0 0 150,000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean	0 0 0 0 0 0 100,000	0 0 0 0 0	0 0 0 0 0 75,000	0 0 0 0 0 75,000			0	0 0 180,000 0 0 0 75,000	0 0 0 0 0 0 75,000	0 0 0 0 0 0 75,000	0 0 0 0 0 0 75,000	0 0 0 0 0 0 75,000	-	0 0 0 37,500 0 0	0 0 0 0 37,500 0 0	0 0 0 0 150,000 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16)			0 0 0 0 0 75,000 0	0 0 0 0 0 75,000	22,750 0 0 0 0	91,000 0 0 0 0 75,000	0 0 0 75,000	0 0 0	0 0 0 0 0 0 75,000	0 0 0 0 0 0 75,000	0 0 0 0 0 0 75,000	0 0 0 0 0 0 75,000	0	0 0 0 37,500 0 0	0 0 0 0 37,500 0 0	0 0 0 0 0 150,000 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16)			0 0 0 0 0 75,000 0	0 0 0 0 75,000 0	22,750 0 0 0 0	91,000 0 0 0 0 75,000	0 0 0 75,000	0 0 0	0 0 0 0 0 0 75,000 0	0 0 0 0 0 0 75,000 0	0 0 0 0 0 0 75,000 0	0 0 0 0 0 0 75,000 0	0	0 0 0 0 37,500 0 0 0	0 0 0 0 37,500 0 0 0	150,000 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	900,000
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  1-8-71-9499	100,000	0	0	0	22,750 0 0 0 0 0 75,000	91,000 0 0 0 0 75,000	0 0 0 75,000 0	0 0 0 75,000 0	0	0	0	0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0 0 0 0 0 0 0	0	0 0 0 0 0 0 0 0 0	900,000
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  1-6-71-9499  Total Capital  Roads Source of Funds	2,508,150	1,679,370	2,009,500	2,726,450	22,750 0 0 0 0 75,000 0	91,000 0 0 0 0 75,000 0	0 0 75,000 0	0 0 75,000 0 3,396,000	1,937,500	598,500	1,579,000	465,000	897,500	0 0 0 2,496,000	3,097,750	3,575,000		1,285,400		
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  1-6-71-9499  Total Capital	100,000	0	0	0	22,750 0 0 0 0 0 75,000	91,000 0 0 0 0 75,000	0 0 0 75,000 0	0 0 0 75,000 0	0	0	0	0	0 0 0	0 0 0	0 0 0	0 0 0	600,000	0	790,000 790,000	900,000
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  1-6-71-9499  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations	2,508,150 840,000	1,679,370	2,009,500	2,726,450	22,750 0 0 0 0 75,000 0 1,174,750	91,000 0 0 0 75,000 0 2,499,000	2,472,750 2,472,750 0	0 0 75,000 0 3,396,000	1,937,500	598,500 598,500	1,579,000	465,000 465,000	897,500 897,500	0 0 0 2,496,000	3,097,750 3,097,750	3,575,000 3,575,000	600,000	1,285,400		900,000
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve	2,508,150 840,000	1,679,370	2,009,500	2,726,450 2,015,750 0	22,750 0 0 0 75,000 0 1,174,750	91,000 0 0 0 75,000 0 2,499,000	0 0 0 75,000 0 2,472,750	0 0 75,000 0 3,396,000	1,937,500	598,500 598,500	1,579,000	465,000 465,000	897,500 897,500	0 0 0 2,496,000	3,097,750 3,097,750	3,575,000 3,575,000	600,000	1,285,400		900,000
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  1-6-71-9499  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve	2,508,150 840,000	1,679,370	2,009,500	2,726,450 2,015,750 0 0 0 0	22,750 0 0 0 0 75,000 0 11,174,750 960,150 0 19,600 0	91,000 0 0 0 75,000 0 2,499,000	2,472,750 2,472,750 0	0 0 75,000 0 3,396,000	1,937,500	598,500 598,500	1,579,000	465,000 465,000	897,500 897,500	0 0 0 2,496,000	3,097,750 3,097,750	3,575,000 3,575,000	600,000	1,285,400		900,000
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve	2,508,150 840,000 0 0 0 0 0	1,679,370	2,009,500	2,726,450 2,015,750 0	22,750 0 0 0 75,000 0 1,174,750	91,000 0 0 0 75,000 0 2,499,000	2,472,750 2,472,750 0	0 0 75,000 0 3,396,000	1,937,500	598,500 598,500	1,579,000	465,000 465,000	897,500 897,500	0 0 0 2,496,000	3,097,750 3,097,750	3,575,000 3,575,000	600,000	1,285,400		900,000
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve	2,508,150 840,000	1,679,370	2,009,500	2,726,450 2,015,750 0 0 0 0	22,750 0 0 0 0 75,000 0 11,174,750 960,150 0 19,600 0	91,000 0 0 0 75,000 0 2,499,000	2,472,750 2,472,750 0	0 0 75,000 0 3,396,000	1,937,500	598,500 598,500	1,579,000	465,000 465,000	897,500 897,500	0 0 0 2,496,000	3,097,750 3,097,750	3,575,000 3,575,000	600,000	1,285,400		900,000
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing	2,508,150  840,000 0 0 0 0 1,334,150	1,679,370 1,429,370 0 0 0 0 0	1,709,500 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0	22,750 0 0 0 75,000 0 11,174,750 960,150 0 19,600 0 95,000 0	91,000 0 0 0 75,000 0 2,499,000	2,472,750 2,472,750 0	0 0 75,000 0 3,396,000	1,937,500	598,500 598,500	1,579,000	465,000 465,000	897,500 897,500	0 0 0 2,496,000	3,097,750 3,097,750	3,575,000 3,575,000	600,000	1,285,400		900,000
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve	840,000 0 0 0 0 0 0 1,334,150 334,000 0	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 300,000	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 0 75,000 0 11,174,750 960,150 0 19,600 0 0 95,000 0 100,000 0	91,000 0 0 0 75,000 0 2,499,000 0 0 0 0 0 0 0	2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0	3,396,000 3,396,000 0 0 0 0 0 0 0 0 0 0	1,937,500 0 0 0 0 0 0 0 0 0 0	598,500 598,500 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0	1,285,400 1,285,400 0 0 0 0 0 0 0 0 0	790,000 0 0 0 0 0 0 0 0	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt	2,508,150  840,000 0 0 0 0 0 1,334,150 334,000	1,679,370 1,429,370 0 0 0 0 0	1,709,500 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0	22,750 0 0 0 75,000 0 11,174,750 960,150 0 19,600 0 95,000 0	91,000 0 0 0 75,000 0 2,499,000	2,472,750 2,472,750 0	0 0 75,000 0 3,396,000	1,937,500	598,500 598,500	1,579,000	465,000 465,000	897,500 897,500	0 0 0 2,496,000	3,097,750 3,097,750	3,575,000 3,575,000	600,000	1,285,400		900,000
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  City Share  DCC Roads for All Zones	840,000 0 0 0 0 0 1,334,150 334,000 0 2,508,150	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 300,000	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 0 75,000 0 11,174,750 960,150 0 19,600 0 0 95,000 0 100,000 0	91,000 0 0 0 75,000 0 2,499,000 2,499,000 0 0 0 0 0 0 0 0	2,472,750 2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000 3,396,000 0 0 0 0 0 0 0 0 0 0	1,937,500 1,937,500 0 0 0 0 0 0 0 0 1,937,500	598,500 598,500 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0	897,500 897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0	1,285,400 1,285,400 0 0 0 0 0 0 0 0 0	790,000 0 0 0 0 0 0 0 0	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  City Share  DCC Roads for All Zones Despard: Hwy 4a to Craig  33.00%	2,508,150  840,000 0 0 0 0 0 1,334,150 334,000 0 2,508,150	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 300,000	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 0 75,000 0 11,174,750 960,150 0 19,600 0 0 95,000 0 100,000 0	91,000 0 0 0 75,000 0 2,499,000 0 0 0 0 0 0 0	2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0	3,396,000 3,396,000 0 0 0 0 0 0 0 0 0 0	1,937,500 0 0 0 0 0 0 0 0 0 0	598,500 598,500 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0	1,285,400 1,285,400 0 0 0 0 0 0 0 0 0	790,000 0 0 0 0 0 0 0 0	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  City Share  DCC Roads for All Zones Despard: Hwy 4a to Craig Corfield St: Jensen to Hwy 19a Le-71-8275 Le-006 Le-71-8275 Le-007 Le-71-8275 Le-71-	840,000 0 0 0 0 0 1,334,150 334,000 0 2,508,150	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 300,000	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 75,000 0 1,174,750 960,150 0 19,600 0 0 100,000 0 1,174,750	91,000 0 0 0 75,000 0 2,499,000 2,499,000 0 0 0 0 0 0 0 0	2,472,750 2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000 3,396,000 0 0 0 0 0 0 0 0 0 0	1,937,500 1,937,500 0 0 0 0 0 0 0 0 1,937,500	598,500 598,500 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0	1,285,400 1,285,400 0 0 0 0 0 0 0 0 0	790,000 0 0 0 0 0 0 0 0	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  City Share  DCC Roads for All Zones Despard: Hwy 4a to Craig Corfield St: Jensen to Hwy 19a Corfield St: Stanford to Jensen Hirst Ave: McMillian to Moilliet  50.00%	2,508,150  840,000 0 0 0 0 1,334,150 334,000 0 2,508,150	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 0 75,000 0 11,174,750 960,150 0 19,600 0 0 95,000 0 100,000 0	91,000 0 0 0 75,000 0 2,499,000 2,499,000 0 0 0 0 0 0 0 0	2,472,750 2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000 3,396,000 0 0 0 0 0 0 0 0 0 0	1,937,500  1,937,500  0 0 0 0 0 0 1,937,500  1,294,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	598,500 598,500 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0	1,285,400 1,285,400 0 0 0 0 0 0 0 0 0	790,000 0 0 0 0 0 0 0 0	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  City Share  DCC Roads for All Zones  Despard: Hwy 4a to Craig Corfield St: Jensen to Hwy 19a Corfield St: Jensen to Hwy 19a Hirst Ave: McMillian to Moilliet Hwy 19A: Langara to Grieg 50.00% Hwy 19A: Langara to Grieg 50.00% 50.00% 50.00%	2,508,150  840,000 0 0 0 0 1,334,150 334,000 0 2,508,150	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 75,000 0 1,174,750 960,150 0 19,600 0 0 100,000 0 1,174,750	91,000 0 0 0 75,000 0 2,499,000 2,499,000 0 0 0 0 0 0 0 0	2,472,750 2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000 3,396,000 0 0 0 0 0 0 0 0 0 0	1,937,500 1,937,500 0 0 0 0 0 0 0 0 1,937,500	598,500 598,500 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,285,400  1,285,400  0 0 0 0 0 0 0 0 1,285,400  1,285,400  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	790,000 0 0 0 0 0 0 0 0	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  DCC Roads for All Zones Despard: Hwy 4a to Craig Corfield St: Jensen to Hwy 19a Corfield St: Jensen to Hwy 19a Lenzer 14-71-8275 Lenzer 24.00% Corfield St: Stanford to Jensen Lenzer 24.00% Linst Ave: McMillian to Moilliet Hwy 19A: Langara to Grieg Hwy 19A: Langara to Grieg Hwy 19A: Langara to Resort Way  1-6-71-8281 Source 24.00% Source 35.00% Source 36.00% Sour	2,508,150  840,000 0 0 0 0 1,334,150 334,000 0 2,508,150	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 75,000 0 1,174,750 960,150 0 19,600 0 0 100,000 0 1,174,750	91,000 0 0 0 75,000 0 2,499,000 2,499,000 0 0 0 0 0 0 0 0	2,472,750 2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000 3,396,000 0 0 0 0 0 0 0 0 0 0	1,937,500  1,937,500  0 0 0 0 0 0 1,937,500  1,294,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	598,500 598,500 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0	1,285,400  1,285,400  0 0 0 0 0 0 0 0 1,285,400  0 0 0 0 2,580,000	790,000 0 0 0 0 0 0 0 0	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal ReplaceConnectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  Corfield St: Jensen to Hwy 19a Corfield St: Stanford to Jensen Hwy 19A: Langara to Grieg Hwy 19A: Lengara to Grieg Hwy 19A: Despard to Jensen Jensen; Bagshaw - Isl Hwy 48.00% 48.00% 48.00%	2,508,150  840,000 0 0 0 0 1,334,150 334,000 0 2,508,150	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 75,000 0 1,174,750 960,150 0 19,600 0 0 100,000 0 1,174,750	91,000 0 0 0 75,000 0 2,499,000 2,499,000 0 0 0 0 0 0 0 0	2,472,750 2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000 3,396,000 0 0 0 0 0 0 0 0 0 0	1,937,500  1,937,500  0 0 0 0 0 0 1,937,500  1,294,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	598,500 598,500 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,285,400  1,285,400  0 0 0 0 0 0 0 0 1,285,400  1,285,400  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	790,000 0 0 0 0 0 0 0 0 0 0 0 0 790,000	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  DCC Roads for All Zones Despard: Hwy 4a to Craig Corfield St: Jensen to Hwy 19a Corfield St: Jensen to Hwy 19a Lie-71-8275 Corfield St: Stanford to Jensen Hwy 19A: Langara to Grieg Hwy 19A: Langara to Grieg Hwy 19A: Langara to Resort Way Hwy 4A: Despard to Jensen Jensen; Bagshaw - Isl Hwy Jensen, Corfield to Bagshaw 48.00% 48.00%	2,508,150  840,000 0 0 0 0 1,334,150 334,000 0 2,508,150	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 75,000 0 1,174,750 960,150 19,600 0 0 0 0 100,000 0 0 1,174,750 0 0 0 0 0 0 0 0 0 0 0 0 0	91,000 0 0 0 75,000 0 2,499,000 2,499,000 0 0 0 0 0 0 0 0	2,472,750 2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000 3,396,000 0 0 0 0 0 0 0 0 0 0	1,937,500  1,937,500  0 0 0 0 0 0 1,937,500  1,294,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	598,500 598,500 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,285,400  1,285,400  0 0 0 0 0 0 0 0 1,285,400  0 0 0 0 2,580,000	790,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  Corfield St: Jensen to Hwy 19a Corfield St: Jensen to Hwy 19a Corfield St: Stanford to Jensen Hwy 19A: Langara to Grieg Hwy 19A: Langara to Grieg Hwy 19a - Langara to Resort Way Hwy 4A: Despard to Jensen Jensen; Bagshaw Jel Hwy Jensen, Corfield to Bagshaw Jensen; Bagshaw	2,508,150  840,000 0 0 0 0 1,334,150 334,000 0 2,508,150	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 75,000 0 1,174,750 960,150 0 19,600 0 0 100,000 0 1,174,750	91,000 0 0 0 75,000 0 2,499,000 2,499,000 0 0 0 0 0 0 0 0	2,472,750 2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000  3,396,000  3,396,000  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,937,500  1,937,500  0 0 0 0 0 0 1,937,500  1,294,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	598,500 598,500 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,285,400  1,285,400  0 0 0 0 0 0 0 0 1,285,400  0 0 0 0 2,580,000	790,000 0 0 0 0 0 0 0 0 0 0 0 0 790,000	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Short Term Capital Borrowing Debt  DCC Roads for All Zones Despard: Hwy 4a to Craig Corfield St: Jensen to Hwy 19a Corfield St: Stanford to Jensen Hirst Ave: McMillian to Moilliet Hwy 19A: Finholm to Rushton Lane Hwy 19A: Langara to Grieg Hwy 19a - Langara to Resort Way Hwy 4A: Despard to Jensen Jensen; Bagshaw - Isl Hwy Jensen, Corfield to Bagshaw Stanford Ave: Hwy 19a to Craig Traffic Signals McCarter/19a  0.00%	2,508,150  840,000 0 0 0 0 0 1,334,150 334,000 0 2,508,150  0 691,600 896,800 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 75,000 0 1,174,750 960,150 19,600 0 0 0 0 100,000 0 0 1,174,750 0 0 0 0 0 0 0 0 0 0 0 0 0	91,000 0 0 0 75,000 0 2,499,000 2,499,000 0 0 0 0 0 0 0 0	2,472,750  2,472,750  2,472,750  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000 3,396,000 0 0 0 0 0 0 0 0 0 0	1,937,500  1,937,500  0 0 0 0 0 0 1,937,500  1,294,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	598,500  598,500  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,285,400  1,285,400  0 0 0 0 0 0 0 0 1,285,400  0 0 0 0 2,580,000	790,000 0 0 0 0 0 0 0 0 0 0 0 0 790,000	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  DCC Roads for All Zones Despard: Hwy 4a to Craig Corfield St: Jensen to Hwy 19a Corfield St: Sanford to Jensen Hwy 19A: Langara to Grieg Hwy 19A: Langara to Resort Way Hwy 4A: Despard to Jensen Jensen, Bagshaw Isl Hwy Jensen, Corfield to Bagshaw Stanford Ave: Hwy 19a to Craig Traffic Signals McCarter/19a Jensen Ave/Craig St  0.00% Jensen Ave/Craig St 0.00% Jensen Ave/Albemi Highway Upgrade Jensen Ave/Craig St 0.00% 0.00%	2,508,150  840,000 0 0 0 0 0 1,334,150 334,000 0 2,508,150  0 691,600 896,800 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 75,000 0 1,174,750 960,150 19,600 0 0 0 0 100,000 0 0 1,174,750 0 0 0 0 0 0 0 0 0 0 0 0 0	91,000 0 0 0 75,000 0 2,499,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,472,750 2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000  3,396,000  3,396,000  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,937,500  1,937,500  0 0 0 0 0 0 1,937,500  1,294,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	598,500  598,500  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,285,400  1,285,400  0 0 0 0 0 0 0 0 1,285,400  0 0 0 0 2,580,000	790,000 0 0 0 0 0 0 0 0 0 0 0 0 790,000	900,000 0 0 0 0 0 0 0
Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Sidewalk Replacement - Jensen Ave S. Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development/Construction  Total Capital  Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt  City Share  DCC Roads for All Zones  Despard: Hwy 4a to Craig Corfield St: Jensen to Hwy 19a Corfield St: Stanford to Jensen Hirst Ave: McMillian to Moilliet Hwy 19A: Langara to Grieg Hwy 19A: Langara to Grieg Hwy 19A: Despard to Jensen Jensen; Bagshaw - Isl Hwy Jensen; Corfield to Bagshaw Stanford Ave: Hwy 19a to Craig Traffic Signals McCarter/19a Jensen Ave/Alberni Highway Upgrade	2,508,150  840,000 0 0 0 0 1,334,150 334,000 0 2,508,150  0 691,600 896,800 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,429,370 0 0 0 0 0 0 0 0 0 0 250,000	0 2,009,500 1,709,500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,726,450 2,015,750 0 0 0 0 160,700 0 550,000 0	22,750 0 0 0 75,000 0 1,174,750 960,150 19,600 0 0 0 0 100,000 0 0 1,174,750 0 0 0 0 0 0 0 0 0 0 0 0 0	91,000 0 0 0 75,000 0 2,499,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,472,750 2,472,750 2,472,750 0 0 0 0 0 0 0 0 0 0 0 0 0	3,396,000  3,396,000  3,396,000  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,937,500  1,937,500  0 0 0 0 0 0 1,937,500  1,294,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	598,500  598,500  0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,579,000 1,579,000 0 0 0 0 0 0 0 0 0	465,000 465,000 0 0 0 0 0 0 0 0 0 0 0 0	897,500 897,500 0 0 0 0 0 0 0 0 0 0 0 0	2,496,000 2,496,000 0 0 0 0 0 0 0 0	3,097,750 3,097,750 3,097,750 0 0 0 0 0 0 0 0	3,575,000 3,575,000 3,575,000 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,285,400  1,285,400  0 0 0 0 0 0 0 0 1,285,400  0 0 0 0 2,580,000	790,000 0 0 0 0 0 0 0 0 0 0 0 0 790,000	900,000 0 0 0 0 0 0 0

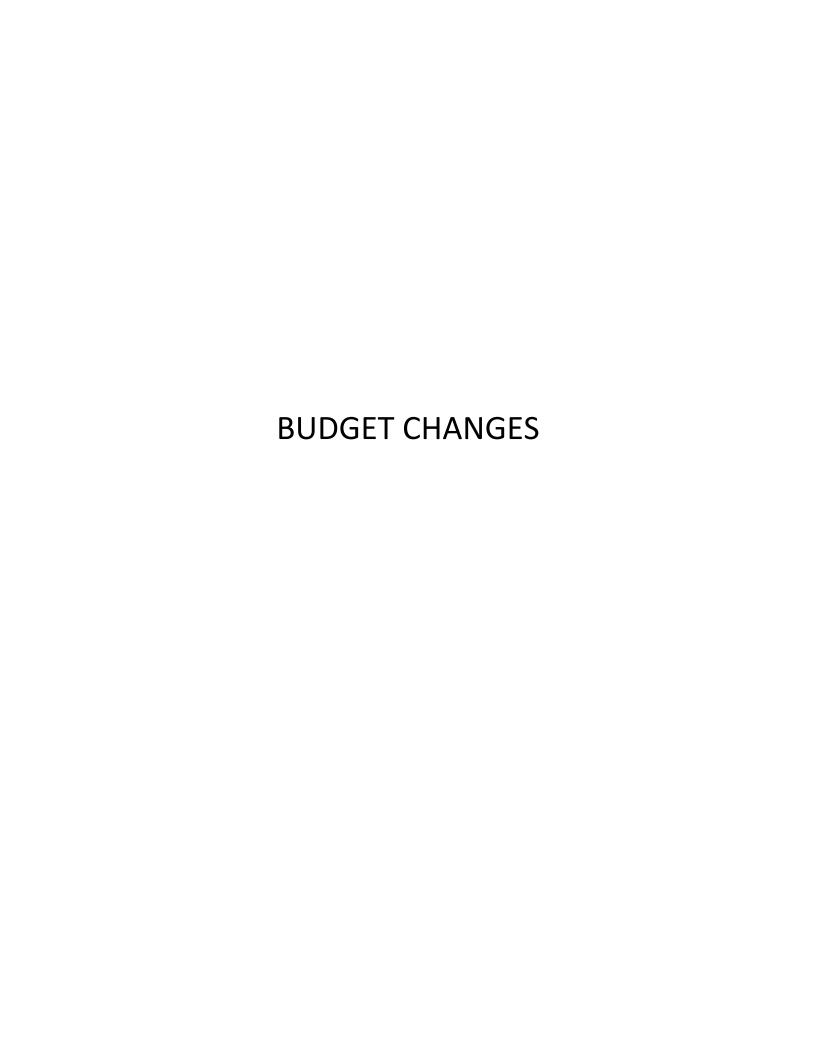
DC	CC Roads Source of Funds Operations Existing Municipal Assist Total Operations Grants Developer Contribution/Donations General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Debt Road DCC Reserve	Formula Formula	0 0 0 100,000 3,000 0 260,868 446,000 0 1,058,532	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	918,750 18,940 937,690 0 0 0 0 0 1,874,810	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	1,000 1,000 0 0 0 0 0 0 99,000	427,020 21,170 448,190 0 0 0 0 0 0 2,095,810 2,544,000	399,250 6,490 405,740 0 0 0 0 0 642,760	0 0 0 0 0 0 0 0 0	841,500 17,090 858,590 0 0 0 0 0 1,691,410	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	38,700 38,700 0 0 0 0 0 0 3,831,300 3,870,000	1,290,000 12,900 1,302,900 0 0 0 0 0 1,277,100 2,580,000	674,544 7,310 681,854 0 0 0 0 0 723,446
	Storm Sewer																				
	pital Aberdeen: Kazan to SRW Bagshaw: Hwy 19A to plus outfall Bagshaw: Stanford to 187 Bagshaw Ballenas PI: (Pipe 402) Banks Ave: Moilliet east Bass Ave: Moilliet east Bass Ave: Moilliet east Bass Ave: Moilliet East Blower Road Culvert Replacement Cedar Street: Hirst to Harnish Cheney St: Hirst to Jensen Community Park Outfall replacement Corfield St: Stanford to Jensen Community Park Outfall replacement Corfield St: Stanford to Jensen Community Park Outfall replacement Corfield St: Stanford to Jensen Craig Bay Outfall Craig Creek Culvert @ NWB Rd Craig Street: Hirst to Hwy 19A Cypress St: Jensen Ave South Despard Ave: Moilliet to Hwy 4a Digby Ave Storm Drainage Dogwood: 3301 to Rushtton Evergreen St: Stanford north Finholm St: Rowen to Hirst Forsyth Avenue: Pym to Cameron Gerald Pi: Pym east (Pipe 5030) + 100AC Pipe 391 Harnish Ave: Moilliet to James Harrison Ave: Hwy 4A to Macmillian Heath Ave & McVickers: Mills to Pioneer Hickey Ave: Craig to Hwy 4A Hickey Ave: Craig to Hwy 4A Hickey Ave: Why 4A to Cypress Highway 19A: Pym to Wright Highway 19A: Pym to Wright Highway 19A: Bay to Rushton lane Hwy 19A: Englishmen to Shelly Hirst Ave: Craig to McCarter Hwy 4A: Despard to Jensen Jenkins Place: Pym east (pipe 5029) + 100 AC Pipe 390 Jensen Ave: Hwy 4 to Craig Lombardy St: Hay 19A to Molilliet Jensen Greenway Storm Langara: Northwest Bay to Saltspring Place Lee Ave: Hwy 4 to Craig Lombardy St: Hay 19A to Morrison Maple Crescent Martindale Rd: Shelly Creek Culverts McCarter: Hirst to Middleton McKillop Dr: Moss South McKirnon ST: Harnish to Hirst McMillan Outfall McVickers St: Hwy 19A south Memorial Ave: Hwy 4A to MacMillian Mills: Hwy 19A to Pioneer Morison Ave: Hwy 4A to Bas Nanose Ave: Pym to Renz Pioneer Estates Outfall Shelly Road Outfall Stanford Ave: Bower to Shelly Stanford Ave: McCarter to Cofield Stormwater D	1-6-71-8523  1-6-71-8511  1-6-71-8532  1-6-71-8533  1-6-71-8527  1-6-71-8520  1-6-71-8520	00000000000000000000000000000000000000	60,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	28,750 0 0 0 0 0 0 0 0 0 0 0 0 0	23,500 0 0 115,000 0 0 0 100,000 0 0 0 0 0 0 0 0 0 0 0	94,000 25,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 200,000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 25,000 16,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	125,000 65,000 90,000 0 90,000 1,750 0 0 115,500 0 0 115,500 0 0 0 110,000 120,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	305,000 0 0 0 0 0 0 0 0 0 0 0 0	00000000000000000000000000000000000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	00000000000000000000000000000000000000	00000000000000000000000000000000000000	000000000000000000000000000000000000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	00000000000000000000000000000000000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
	Willow St. Bay to #330 S Willow St. Bay to #330 S Wisteria: #330 N to Rushton Woodland Drive		0 0 0	0 0 0	0 0 0	0 0	11,250 15,000 0	45,000 75,000 0	0 0 42,500	0 0 170,000	0 0 0	0 0 0	0 0 0	0 0	0 0	0 0	0 0	0 0 0	0 0	0 0	0 0 0

1,307,200 370,000 285,000 1,574,750 1,131,500 1,697,750 660,250 985,750 812,750 646,500 487,000 391,250 305,000 613,750 241,500 106,000 20,000 312,800

Total Capital

Operations Grants Developer Contribution/Donations General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt	- City Shore	270,000 0 0 0 952,500 84,700 0 0	370,000 0 0 0 0 0 0 0 0 0 370,000	285,000 0 0 0 0 0 0 0 0 285,000	1,481,000 0 93,750 0 0 0 1,574,750	1,131,500 0 0 0 0 0 0 0 0 0	1,541,750 0 0 156,000 0 0 0 0	660,250 0 0 0 0 0 0 0 0 0	985,750 0 0 0 0 0 0 0 0 0 0	812,750 0 0 0 0 0 0 0 0 0 812,750	646,500 0 0 0 0 0 0 0 0	487,000 0 0 0 0 0 0 0 0 0 487,000	391,250 0 0 0 0 0 0 0 0 0 391,250	305,000 0 0 0 0 0 0 0 0 0 305,000	613,750 0 0 0 0 0 0 0 0 0	241,500 0 0 0 0 0 0 0 0 0 241,500	106,000 0 0 0 0 0 0 0 0	20,000 0 0 0 0 0 0 0 0 0	312,800 0 0 0 0 0 0 0 0 312,800	0 0 0 0 0 0 0	80,000 0 0 0 0 0 0 0 0
DCC Storm Sewer  Bagshaw St: Stanford to Hwy 19A Digby 3-1 Gaetjen to Outfall Hirst Ave: MacMillian to Moilliet Hwy 19a: Shelly to Mills Jensen: Bagshaw to Hwy 19A Jensen: Corfield to Bagshaw Moss Ave: Bass to Craig 1-6-71-8531 Turner Road 1-8-71-8535	City Share  48.00% 48.00% 80.50% 50.00% 48.00% 50.00% 50.00%	0 0 0 0 0 0 56,400	0 0 0 0 0 0 0 53,050	0 129,000 0 0 0 0 0 0 477,450	0 0 0 0 0 0 0	93,800 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	61,300 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 146,500 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 81,350 176,300 0 0	0 0 0 0 0 0 0
DCC Storm Sewer Source of Funds Operations Existing Municipal Assist Total Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Short Term Capital Borrowing Debt	Formula Formula	25,650 257 25,907 0 0 0 0 0 2,575 27,918 0	26,530 270 26,800 0 0 0 0 0 0 0	300,650 3,060 303,710 0 0 0 0 0 0 0 302,740 0	0 0 0 0 0 0 0 0 0	75,510 180 75,690 0 0 0 0 0 0 18,110 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	29,420 320 29,740 0 0 0 0 0 0 0 31,560 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	73,250 730 73,980 0 0 0 0 0 0 0 72,520 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	123,670 1,340 125,010 0 0 0 0 0 0 0 132,640	0 0 0 0 0 0 0 0 0
Capital	_	56,400	53,050	606,450	0	93,800	0	0	0	61,300	0	0	0	146,500	0	0	0	0	0	257,650	0
WORKS YARD Public Works Yard Renovate current building Operations Garage (hangar) Office roof replacement Construct new outbuildings Shop roof replacement Bulk Fuel Storage/Backup Generator Works Equipment - Mini Excavator Works Equipment - Vehicle Hoist Equipment - Brine Dust control quipment Equipment - Fleet ServiceTruck Total Capital	1-6-71-8264  1-6-71-8299 557113 557114 557115	0 0 420,500 0 0 350,000 40,000 15,000 20,000 35,000 880,500	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0
Total Buildings/facilities/Other	_	1,119,400	84,600	75,700	85,000	208,300	207,100	45,100	0	86,300	0	99,800	41,400	38,000	40,000	15,900	0	6,900	0	0	0
Other Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Short Term Capital Borrowing Debt	_	420,000 0 0 0 0 0 0 0 460,500	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	60,000 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0
	_	880,500	0	0	0	0	0	0	0	0	0	60,000	0	0	0	0	0	0	0	0	0
Total PW capital	_	6,620,650	2,102,420	2,900,950	4,301,200	5,212,550	4,196,750	3,133,000	4,481,750	5,355,550	2,293,500	2,126,000	3,406,250	1,349,000	3,109,750	3,339,250	3,681,000	4,490,000	4,178,200	2,452,950	980,000
Public Works Source of Funds Operations Carry-forward Reserve Grants Developer Contribution/Donations Road DCC Reserve Storm DCC Zone IV Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Federal Gas Tax Reserve Short Term Capital Borrowing Debt	_	1,555,907 3,010,593 100,000 3,000 1,058,532 27,918 0 0 864,700	1,826,170 0 0 0 0 0 26,250 0 0 0 250,000	2,298,210 0 0 0 0 302,740 0 0 0 300,000 0	3,496,750 0 0 0 0 0 0 0 0 0 254,450 550,000 0	3,105,030 0 19,600 1,874,810 18,110 0 0 95,000 100,000 0	4,040,750 0 0 0 0 0 0 0 0 0 0 156,000 0	3,133,000 0 0 0 0 0 0 0 0 0 0	4,382,750 0 0 0 99,000 0 0 0 0 0	3,228,180 0 0 0 2,095,810 31,560 0 0 0 0	1,650,740 0 0 0 642,760 0 0 0 0 0	2,126,000 0 0 0 0 0 0 0 0 0 0	1,714,840 0 0 0 1,691,410 0 0 0 0	1,276,480 0 0 0 0 72,520 0 0 0 0	3,109,750 0 0 0 0 0 0 0 0 0 0 0	3,339,250 0 0 0 0 0 0 0 0 0 0	3,681,000 0 0 0 0 0 0 0 0 0 0	658,700 0 0 0 3,831,300 0 0 0 0 0	2,901,100 0 0 0 1,277,100 0 0 0 0 0	1,596,864 0 0 0 723,446 132,640 0 0 0 0	980,000 0 0 0 0 0 0 0 0 0
Total Public Works Source of Funds	_	6,620,650	2,102,420	2,900,950	4,301,200	5,212,550	4,196,750	3,133,000	4,481,750	5,355,550	2,293,500	2,126,000	3,406,250	1,349,000	3,109,750	3,339,250	3,681,000	4,490,000	4,178,200	2,452,950	980,000
Total General Revenue Fund Capital		11,452,700	3,177,170	3,503,950	5,088,450	6,881,550	5,048,250	6,899,500	5,838,750	6,088,050	2,747,000	2,242,500	4,214,750	1,753,000	3,990,000	3,496,750	3,759,500	5,307,000	4,528,700	2,531,450	1,027,000
Total Minor & Major Capital		12,856,600	3,510,970	3,852,650	5,466,450	7,336,050	5,473,350	7,228,100	6,027,950	6,412,350	3,047,000	2,521,500	4,429,150	1,994,000	4,297,200	3,820,150	4,322,500	5,498,100	4,721,700	2,732,450	1,233,200

OURCE (																				
Operations	3,006,307	2,794,670	2,579,460	4,144,250	4,006,780	4,867,500	4,874,750	5,418,000	3,935,930	2,079,490	2,217,750	2,498,590	1,358,730	3,965,250	3,472,000	3,734,750	1,450,950	2,929,850	1,650,614	1,002,250
Carryforward Reserve	5,126,269	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants	400,600	0	0	0	0	0	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Developer Contribution/Donations	21,000	0	0	0	19,600	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Open Space DCC Reserve	663,374	24,750	321,750	24,750	767,250	24,750	24,750	321,750	24,750	24,750	24,750	24,750	321,750	24,750	24,750	24,750	24,750	321,750	24,750	24,750
Road DCC Reserve	1,058,532	0	0	0	1,874,810	0	0	99,000	2,095,810	642,760	0	1,691,410	0	0	0	0	3,831,300	1,277,100	723,446	0
Storm DCC Res Zone IV	27,918	26,250	302,740	0	18,110	0	0	0	31,560	0	0	0	72,520	0	0	0	0	0	132,640	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	91,500	81,500	0	369,450	95,000	156,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Federal Gas Tax Reserve	1,057,200	250,000	300,000	550,000	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0	0
	11 452 700	3 177 170	3 503 950	5 088 450	6 881 550	5 048 250	6 800 500	5 838 750	6.088.050	2 747 000	2 242 500	4 214 750	1 753 000	3 990 000	3 496 750	3 759 500	5 307 000	4 528 700	2 531 450	1 027 000



City of Parksville
2018-2022 Final Financial Plan
Changes from 2018 -2022 Provisional Plan

Changes from 2019, 2022 Provisional Plan	2018	2019	2020	2021	2022	7
Changes from 2018 -2022 Provisional Plan	2010	2019	2020	2021	2022	-
General Revenue Fund						
Operations						
Carry forward Revenue	(491,000)					
Carry Forward Expenditures						
Photocopier (Finance Area)	8,000					RFP has been issued
HR Management Software	6,300					In Progress
Fire Hall Keyless Entry System	12,000					In Progress
Sound Proof Wall-Compressor area	3,500					In Progress
Enhanced CPR Trainer	7,300					Completed in 2018
Photocopier ( Planning)	7,000					RFP has been issued
Parks and Trails Master Plan	45,000					In Progress
Community Park Cistern/Drainage Study	30,000					RFP being developed
CP Food Truck Plaza	8,900					In progress
CP Tennis Court Fencing	15,000					In progress
Springwood Park Sidewalk Connections	20,000					In progress
Asset Mgmt. Development Strategy	144,000					In Progress
PCCC Outer Walls Painting	30,000					In Progress
PCTC-Library Flooring	40,000					Flooring type under consideration
PCTC-Common Area Painting	6,900					Only washroom area remains
PCTC-Door Hardware/Sliding doors	59,400					Design being determined
PCTC HVAC Computer Controls	27,700					Not yet started
Cabinets/Counters for Bldg. Inspections	20,000					Design being determined
Comital						
Capital Commissional Revenue	(8,103,250)					
Carry forward Revenue	(0,103,230)					
Carry Forward Expenditures						
Carry Forward Experioritares						
Photocopier (Admin)	23,000					RFP has been issued
PCTC Phone System	69,000					RFP is being developed
Replace Ladder Truck	1,400,000					In Progress
Training Ground	294,700					In Progress
Rathtrevor Trail Development	860,100					In Progress
Sutherland Stairs	43,700					Pending Permits for MOE, Fisheries & Oceans
Replace Water Park Equipment	173,500					In Progress
Community Park Playground resurfacing	77,500					In Progress
Jensen Greenway	372,400					In Progress
Equipment (Mini Excavator)	40,000					Not started
PW Building (New Hanger)	420,500					In Progress
Aurora St: Meridian Way South	23,000					Not started
Corfield St: Stanford to Jensen	691,600					In Progress

City of Parksville
2018-2022 Final Financial Plan
Changes from 2018 -2022 Provisional Plan

Changes from 2018 -2022 Provisional Plan	2018	2019	2020	2021	2022	
Corfield St: Jensen to 19a	896,800					In Progress
Hirst Ave: Hwy 4a to McMillan	130,600					Not started
McKinnon St: Hirst to Harnish	442,000					In Progress
Moss Ave: Hwy 4a to Craig	124,650					In Progress
Pym St: Forsyth to Brice	60,000					Not started
Wallis St: Morison St to End	118,900					Engineering started
Jensen Ave. South	160,000					Not started
Renz Rd: Pedestrian Improvements	84,000					Not started
Sanderson Rd: Phillips to Pym-Ped Improvements	275,000					Not started
Corfield SS: Stanford to Jensen	273,700					Construction underway
Craig Creek Culvert at NWB Rd.	143,500					Engineering started
Jensen Greenway Storm	84,700					Construction Ongoing
McKinnon St: Hirst to Harnish	393,700					Engineering started
Moss Ave SS: Hwy 4a to Bass	37,100					Engineering started
Moss Ave SS: Bass to Craig	5,100					Engineering started
Wallis St: Morison St to End	104,500					Engineering started
Intersection: Shelly & 19a	280,000					In progress with Developer
Operating Changes						
Revenue - Incr(Decr)						
Property Taxes	55,100	56,800	59,800	63,000	66,300	Increase in property taxes after receipt of
						revised assessment figures.
Expenditures - Incr(Decr)						
Council						
Grants in Aid	2,500	2,500	2,500	2,500	2 500	Increased Brant festival grant to \$5,000
Static III / III	2,000	2,000	2,000	2,000	2,000	
						Jensen Ave W citizen engagement removed
Special Projects	(50,000)					from budget as per Council resolution 18-049
						Waiver of development Fees - Council
Council	450,500					resolution 18-090
Council	1,000					Donation for Military Service Recognition Book
Grants in Aid	2,500					Oceanside Makerspace
Crente in Aid	5 000					OCAC -Monet revisted exhibition/Phil Dwyer
Grants in Aid	5,000 2,000					Academy of Music
Grants in Aid	2,000					OCAC - Aging Artfully
Admin						
Bylaw Enforcement						
Bylaw Enforcement	1,500	1,500	1,500	1,500	1,500	Increase in cost for cleanup of homeless camps
Francisco Description						
Emergency Program Emergency Program	4,500					Six laptops for Emergency Operations Centre
Linergency Frogram	4,500					Join labrobs for Efficigency Operations Cellife

City of Parksville 2018-2022 Final Financial Plan Changes from 2018 -2022 Provisional Plar

18-2022 Final Financial Plan							
anges from 2018 -2022 Provision	al Plan	2018	2019	2020	2021	2022	
Emergency Program Emergency Program Emergency Program		2,500 2,500 3,000					Digital EOC equipment ( dedicated wireless system & storage device) Additional funds for 2018 Quake cottage Funds to update emergency communications equipment on Mt Pocahontas
HR & OHS							
Human Resources Human Resources Corporate Training OHS JHSC		1,300 50,000 4,700 1,100 2,500					Increase in furniture budget for ergonomical desk/chair for new HR advisor Staffing Review - Council Resolution IC18-12 Increase to corporate training budget Ergonomical chair PACE review WSBC compliance agreement
Fire Dept.							
Administration		4,500					Funds requested for stand up desks and replacement of office chairs Equipment ordered in 2017 and received until
Radio Equipment		6,000					2018
Minor Capital		3,000					Additional funds required to complete keyless entry system at Fire Hall
<u>Parks</u>							Additional \$30,000 for Parks & Trails Master
Minor Capital		30,000					Plan - approved by Council Resolution 17-369
<u>Facilities</u> Minor Capital		(50,000)	50,000				City offices carpet replacement - moved to 2019
<u>Fleet</u>							
Fleet Operating Supplies		(10,000) (10,000)	(10,000)	(10,000)	(10,000)	(10,000)	Transfer costs for moving of old shop to new building to minor capital Transfer budget funds to fleet small tools Removed small tools budget from operating
Fleet Operating Supplies	i.		(12,000)		(12,000)		supplies. Transferred it to fleet small tools
Fleet Small tools		3,000	3,000	3,000	3,000	3,000	Increase small tools budget with transfer from operating supplies Transfer \$10,000 for moving old shop to new
Fleet Minor Capital		20,000					building for operating supplies. Added \$10,000 for purchase of new shop supplies
<u>Operations</u>							
Minor capital		10,000					Re-budget 2017 funding for storm sewer easements

City of Parksville 2018-2022 Final Financial Plan Changes from 2018 -2022 Provisional Plan

Changes from 2018 -2022 Provisional Plan	2018	2019	2020	2021	2022	
<u>Capital Changes</u> <u>Revenue - Incr(Decr)</u>						
Expenditures - Incr(Decr)						
Parks Rathtrevor Tail	(1,000,000)				1,000,000	Move project out to 2022
<u>Operations</u>						
Shelly Road Outfall Access	(45,000)	50,000				Move to 2019 and re-budget funds not used in 2017 Re-budget of funds original budgeted in 2017
SRW: Temple to future outfall Pym: Forsyth to Brice	(240,000)	240,000	37,500			and not used move project out 1 year
Aurora St: Meridian S		92,000				Reinstate project that was removed in error in provisional budget
New Spending Packages Operating						
WorksafeBC program and procedure update Totem pole restoration	6,000 35,000					Consulting fees for updates our WorksafeBC procedures and plan  Increase position from 1 day a week to 2 days a
Communications assistant - additional .2 FTE Outside custodian5 FTE Springwood Park - Stairs for scorekeepers box OHS co-op student Portable AED's ( 2)	8,300 44,400 7,000 16,000 4,000	12,400 44,400	12,400 44,400	12,400 44,400	12,400 44,400	
Total Operating Costs	120,700	56,800	56,800	56,800	56,800	
Capital  Regional pet trailer  Truck for pulling emergency trailers  Vehicle hoists for new shop	25,000 22,500 15,000					Transfer of replaced Fire Dept. pickup truck
Total Capital Costs	62,500	-	-	-	-	
Total Spending Packages	183,200	56,800	56,800	56,800	56,800	
2018 Final Budget Accumulated Surplus at End of Year	\$ 6,007,840	\$ 5,743,588	\$ 6,179,782	\$ 5,212,423	\$ 4,168,208	



Spending Package: AD -01 - Communications Assistant

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Package Entry

Acct. Reference: Publish Date:

### Explanation/Justification/Impact of not

Funding:

Casual, part time (20%) to help with the increased capacity of the communications function.

### Strategic Plan Theme / Decision

Points:

Maintain or Enhance Quality of Life - This has potential to enhance to the quality of life by providing an enhanced level of community engagement.

#### Cost /Benefit Analysis:

At the current time, the communications function has no backup or support available within the administration department. The focus for the additional hours will be on community engagement through reinstituting the City's enewsletter, enhanced social media presence as well as ongoing support/coverage for the manager of communications.

For five months in 2017, this assistance was provided sporadically to communications with the hours funded from the overall admin budget for salaries.

The only costs associated with this one day per week position would be salaries and benefits as the position would use the bylaw officer's work station on Wednesdays during their absence.

### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
1301 - Communications	300 - Salaries & Wages	Casual - Office Assistant Exempt	(Computed by Salaries Module)	8,900
1301 - Communications	301 - Benefits	Casual - Office Assistant Exempt	(Computed by Salaries Module)	2,100
Total Expense				11,000

### **Position Allocation Change Details**

Activity	Position	Description	nd Date	sition.Allocation
1301 - Communications	Casual - Office Assistant Exempt			100.00

Sep 06, 2017 03:30 PM Spending Package Summary Page 1

Spending Package: AD -01A - Communications Assistant

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 1301 Publish Date:

## Explanation/Justification/Impact of not

Funding:

To increase the Casual, part-time position from 20% to 40% to assist with increased capacity of the communications function. The 2018 increase shows salary for 8 months and the following years are for the full 12 months

### Strategic Plan Theme / Decision

Points:

Maintain or Enhance Quality of Life - this has the potential to enhance the quality of life by providing an enhanced level of community engagement.

### Cost /Benefit Analysis:

An amount of \$11,000 was approved in the provisional 2018 budget for a one day per week casual communications assistant position. This request is for an additional \$11,000 to increase support for the communications function to two days per week.

There is currently no backup or support from within the administration department for communications. Communications responsibilities and the opportunities to enhance community engagement continue to unfold. Our residents expect to be informed, consulted and involved about issues in their community and expectations for public participation and engagement continue to grow.

This communications assistant function will allow for enhanced online engagement through websites and social media presence which now encompasses the Parksville Volunteer Fire Department and Emergency Management Oceanside in addition to all City platforms. Communications has committed to a new online engagement platform intended to improve the quality of public debate and the level of community involvement with a range of new feedback tools (surveys, newsletter, questions, stories, targeted communications, social media, blogs, etc.).

The only costs associated with this position are salaries and benefits as the position will utilize the bylaw officer's work station on Wednesday and Thursday during his absence.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
1301 - Communications	300 - Salaries & Wages	Casual - Office Assistant Exempt	(Computed by Salaries Module)	6,800
1301 - Communications	301 - Benefits	Casual - Office Assistant Exempt	(Computed by Salaries Module)	1,500
Total Expense				8,300

### **Position Allocation Change Details**

					ChangeRequestPo
Activity	Position	Description	Start Date	End Date	sition.Allocation
1301 - Communications	Casual - Office Assistant Exempt		May 2018		100.00

Mar 20, 2018 10:28 AM Spending Package Summary Page 1

Spending Package: AD - 03 - Totem Pole Project

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Package Entry

Acct. Reference: 1103 Publish Date:

## Explanation/Justification/Impact of not

Funding:

In 2017, Council approved proceeding with the Canada 150 totem pole project.

### Strategic Plan Theme / Decision

Points:

The totem pole is a symbol of and tribute to First Nations cultural heritage and is also an opportunity to work together to create a lasting legacy by recognizing the importance of First Nations cultural heritage in our community. This project will help to inform and educate by creating an understanding of the symbolism and the story of the elements in the pole and will serve as a significant attraction for both residents and visitors to Parksville.

### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
1103 - Special Projects	330 - Contracts		Totem Pole	35,000
Total Expense				35,000

Oct 06, 2017 03:02 PM Spending Package Summary Page 1

Spending Package: AD-03A - Totem Pole Project

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date: 2/19/2018 2:46:51 PM

# Explanation/Justification/Impact of not Funding:

In 2017, council approved proceeding with the Canada 150 Totem Pole Project.

The totem pole restoration project provides an opportunity for the City to create a lasting legacy by recognizing the importance of Indigenous cultural heritage in our community. This project will help to educate by creating an understanding of the history of the pole, the symbolism of the elements in the pole and will serve as an important attraction for both residents and visitors to Parksville. The restored 14 foot pole will be located to the atrium of the Parksville Civic and Technology Centre.

### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
1103 - Special Projects	330 - Contracts		Additional funds for completion f Totem Pole Project	35,000
Total Expense				35,000

Feb 19, 2018 02:46 PM Spending Package Summary Page 1

Spending Package: AD-04 - Parksville Memorabilia

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 1100 Publish Date:

# Explanation/Justification/Impact of not Funding:

At this time, the City has a very limited budget for promotional items and the only items kept in stock are two types of lapel pins and a supply of pens, pencils flags etc..

We have in the past had many different City branded promotional items such reusable grocery bags, tshirts, mugs, water bottles, tattoos, stickers, children's hardhats, glasses, magnets, baseball caps as well as logo embroidered clothing offered for staff purchase. Most of these promotional items were purchased for specific events or projects.

### City Branding

At this time, the City successfully uses the sand dollar and wordmark on its limited promotional items. Branded promotional products and gifts have a positive effect on the City's image. Should additional funds be allocated to a budget for promotional items, consideration would be given to how the logo is used, perhaps with the addition of a graphic image or a slogan or tagline for the City, all of which would be intended to promote a positive perception of the City of Parksville.

#### 2018 Budget

In previous years, the Council budget has included an amount of \$4,000 for lapel pins, pens and flags. An increase in this budget to \$10,000 should be sufficient to purchase and stock a limited supply of City branded promotional items.

There is an unlimited selection of promotional items which could showcase the City of Parksville. Branded promotional items should be ones which would be kept for a length of time, are useful, relevant and represent the City's image. We would expect to have specific items to be used as Council gifts for dignitaries and a variety of general items for distribution.

Promotional items or City branded memorabilia could include clothing (vests, toques, caps, shirts, jackets, tshirts, sunglasses, etc) and giftware type items such as cooler bags, flashlights, pins, roadside safety kits, travel mugs, reflective tags, folding lawn chairs, cushions, sportsbags, umbrellas, tumblers, water bottles, portfolios, laptop bags, USB keys, colouring books, BBQ tool sets, eco-friendly bags, writing instruments, calendars, desk accessories, watches, clocks, etc. Items can range in price from \$2 to \$50 and more.

With an approved budget, staff could issue an RFP for a number of items as a block or continue to purchase items individually when sourced or found at a sale price.

A City policy will be required to outline how items would be distributed. As part of the policy, consideration will be given to how promotional items will be distributed, the ability to offer items for sale to staff and also to residents and visitors.

# Strategic Plan Theme / Decision Points:

At the September 15 meeting, Council directed staff to include Parksville memorabilia as part of consideration for the 2018 budget.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
1100 - Council	450 - Parts, Materials and	Supplies	Parksville memorabilia	6,000
Total Expense				6,000

Oct 23, 2017 07:54 AM Spending Package Summary Page 1

# **Spending Package Snapshot Summary**

Spending Package: AD-04 - Parksville Memorabilia

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: 1100 Publish Date:

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 19, 2017 Scenario: Main (Active)

Comments:

### **Operating Budget Details**

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
1100 - Council	450 - Parts, Materials and Supplies	6,00	0 6,000	6,000	6,000	6,000
Total Expense		6,00	0 6,000	6,000	6,000	6,000

Spending Package: 330 - Bylaw-001 (Renovations to Current Bylaw Officers Work Stations)

In addition the current bylaw office will be soundproofed to reduce noise transference between the office and the meeting room.

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

**Acct. Reference:** 2100 **Publish Date:** 10/24/2017 7:10:40 PM

# Explanation/Justification/Impact of not Funding:

The aim of this project is to improve the functionality of the current bylaw officer 1 and 2 workstations. Presently the two officers are very cramped in their workstations which does not lead to good working conditions. A renovation could be done utilizing some of the space where IT currently stores equipment. As a result this would be a much greater use of space. The configuration of the present work stations eliminates the chance of any good verbal communication between the two officers as a result of a work station barrier between. More room, coupled with improved communication between the two officers would greatly enhance their working effectiveness.

# Strategic Plan Theme / Decision Points:

The strategic considerations relevant to this project are enhanced quality of life, renewal and maintenance of infrastructure, enhanced current level of service and communication.

### Cost /Benefit Analysis:

The 2018 cost would include contractor services for wall removal, modification, and restructuring. Some electrical and phone updates. Door installation, painting and mouldings. The two present work station desks may or may not be able to be reused depending on floor space configuration requirements. The benefit being much improved working conditions and bylaw officer verbal communication.

#### **Operating Budget Details**

Activity	Object Code	Object Code Position Description		2018 Budget
Expense				
1330 - Minor capital	330 - Contracts		Bylaw Office Renovations	10,000
1330 - Minor capital	330 - Contracts		Soundproofing - current bylaw office	3,000
Total Expense				13,000

Oct 24, 2017 07:10 PM Spending Package Summary Page 1

Spending Package: ENG - 01 - Tempest Engineering Services Module

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

**Acct. Reference:** 8125 **Publish Date:** 9/26/2017 9:55:55 AM

# Explanation/Justification/Impact of not Funding:

The Engineering Department is asking for a one-time \$10,000.00 investment and then \$1,000.00 annually to implement a Tempest Engineering Services Module.

Currently the City has old connection records scanned and stored on our hard drive. This information is only currently accessed by the Planning Department. New connection cards are not produced and information is not updated when additional work is performed or connections are altered/abandoned.

The Engineering Service module contains both the means to add service cards, associated details and properties and to maintain the service codes, material codes and service sizes. The Engineering Services program complements hand generated service cards and can be used by Public Works staff. Like all Tempest applications, it is linked to the Land module for verification of addresses and access via GIS desktop mapping.

If this module is not funded:

- There will continue to be no formal record of the current configuration of services.
- Unnecessary investigation costs will continue to be expended by both City staff and developers to determine current configuration of services
- Wait times for connection applications will continue to be longer than necessary due to inaccurate information.

# Strategic Plan Theme / Decision Points:

The strategic priority considerations relevant to this request are Maintain or Enhance Quality of Life, Renewal and Maintenance of Infrastructure, Maintain and/or Enhance Current Service Levels, Maintain or Reduce Actual Property Tax Burden, Organizational Welfare.

### Cost /Benefit Analysis:

At this time, staff estimate that a one-time cost of \$10,000.00 and an annual amount of \$1,000.00 would be adequate to address this issue.

#### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget	
Expense					
8125 - Computer Upgrade	432 - Computer hardware	1 - General Revenue Fund	Tempest Engineering services Module	10,000	
Total Expense				10,000	

Oct 24, 2017 03:41 PM Spending Package Summary Page 1

Spending Package: Eng - 02 - Safe Routes to School/Traffic Calming

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

**Acct. Reference:** 2501 **Publish Date:** 9/26/2017 10:12:35 AM

# Explanation/Justification/Impact of not Funding:

The Engineering Department is asking for \$25,000.00 investment (renewed annually) to fund our increasing efforts to address safe routes to school and related traffic calming initiatives. Examples of some of the projects that this funding would cover are:

- 1. Purchase and installation of speed reader boards
- 2. Creation of maps to assist pedestrains with safe routes to take to and from school
- 3. Flashing beacon lights
- 4. Elevated cross walks etc.

The engineering department receives several requests for services in regards to Traffic Calming issues and safe routes to school suggestions from the public, concerned parents and the PAC Committee. The request for services in this area has increased in 2017 compared to previous years.

Currently, the City has no budget specifically set aside to address these issues. Staffs have been trying to absorb costs into existing operational budgets. However, it has become a challenge to compete with other operational needs and still provide some certainty regarding funding availability and timing. If the City does not fund these initiatives and efforts, the Engineering Department will:

- be unable to promote the Traffic Calming Policy
- negatively impact operational budgets that were not intended to cover these costs
- unable to provide an efficient level of service to the public due to constraints in funding

# Strategic Plan Theme / Decision Points:

The strategic priority consideration relevant to this project are to:

- -Maintain or enhance quality of life
- -Maintain and/or enhance current service levels
- -To promote an active, engaged, healthy and safe community

### Cost /Benefit Analysis:

The strategic priority consideration relevant to this project are to:

- -Maintain or enhance quality of life
- -Maintain and/or enhance current service levels
- -To promote an active, engaged, healthy and safe community

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense 2501 - Engineering Special Projects Total Expense	450 - Parts, Materials and Supplies		Safe Routes to School/Traffic Calming	25,000 <b>25,000</b>

Sep 26, 2017 10:12 AM Spending Package Summary Page 1

# **Spending Package Snapshot Summary**

Spending Package: Eng - 02 - Safe Routes to School/Traffic Calming

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: 2501 Publish Date: September 26, 2017

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: September 26, 2017 Scenario: Main (Active)

Comments:

### **Operating Budget Details**

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
2501 - Engineering Special Projects	450 - Parts, Materials and Supplies	25,000	25,000	25,000	25,000	25,000
Total Expense		25.000	25.000	25.000	25.000	25.000

Spending Package: EP - 01 - Regional Emergency Pet Trailer

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date: 2/19/2018 9:42:50 AM

# Explanation/Justification/Impact of not Funding:

The Ocean Terrace Apartment fire in July of 2017 confirmed a long standing gap within the ESS portion of the overall regional emergency program. Although all pets were saved and accounted for in this fire, the emergency program struggled to find adequate capacity for the safe transportation and housing of pets until reunification could be made with their owners. As people consider pets to be members of their family, during an emergency, people need to know their pets are being cared for so they can focus on immediate needs for the rest of the family.

The UBCM Community Emergency Preparedness funding program is intended to enhance the resiliency of local governments and their residents in responding to emergencies. EMO submitted an application to this program for funds to build a custom trailer in order to address the gap of proper pet care. Council endorsed the application for this grant in December of 2017 and approval was received in January of 2018 in a letter from UBCM granting the City access to \$25,000.00 towards the construction of this trailer. The report and letter from UBCM are attached.

In preparation for the grant application, EMO received a quote from a company located within the region to determine the feasibility of custom building this trailer within the required specifications. The quote received was for \$24,900.00 plus applicable taxes for a total amount of \$27,888.00. After application of the grant funding, the remaining amount required to purchase the trailer is \$2888.00 of which the GST portion is returned by the government to the City. The PST portion the quotation is \$1743.00.

# Strategic Plan Theme / Decision Points:

Creation and deployment of the regional emergency pet trailer will provide residents and families with pets with enhanced piece of mind reducing the stress for families required to evacuate, by providing certainty and security for pets' safety and well-being. In addition to the intended use, this trailer can be used for public outreach helping residents with personal and family preparedness initiatives in addition to being a tool for volunteer recruitment.

### Cost /Benefit Analysis:

Building this trailer with the support of a grant from UBCM helps the emergency program meet the critical needs of pet care for residents affected by an emergency or disaster in the region at a greatly reduced cost of \$1743.00.

### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Revenue				
8031 - Emergency Program Equipment	117R - Other Grants/Donations	1 - General Revenue Fund	UBCM grant for Pet trailer	25,000
Total Revenue				25,000

Mar 19, 2018 10:06 AM Spending Package Summary Page 1

Spending Package: EP - 01 - Regional Emergency Pet Trailer

Expense	
---------	--

8031 - Emergency Program Equipment 450 - Parts, Materials and Supplies 1 - General Revenue Fund Regional Pet Trailer 26,650

Total Expense

Net Total

1 - General Revenue Fund Regional Pet Trailer 26,650

1,650

Mar 19, 2018 10:06 AM Spending Package Summary Page 2

Spending Package: EP - 02 - Vehicle

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date:

# Explanation/Justification/Impact of not Funding:

Emergency Management Oceanside (EMO) has expanded in recent years to include an Emergency Communications trailer and Emergency Social Services (ESS) Mobile Reception Centre trailer as resources to fill contingencies identified in the potential hazards existing in our region. With the awarding of funds granted through the UBCM, EMO is starting the process of building a third trailer to fill the identified pet care need.

Parksville Fire Department does a fantastic job of assisting the emergency program by moving trailers from place to place for exercises and public outreach events. The Ocean Terrace Apartment fire identified a transportation gap for the EMO trailers as all fire apparatus were actively deployed to the fire scene, leaving no vehicles easily available and accessible to the emergency program to move trailers to support evacuated residents.

The fire department is currently planning to replace pick-up C-43 which is now 5 years old and due for replacement. By transferring this resource to the emergency program instead of using it for a trade on the new fire vehicle, the City would enable the emergency program to move resources when needed without reliance on other departments especially during an emergency when these resources may not be readily available. Providing a used vehicle for this purpose would be less expensive for the City compared to buying a new truck.

In addition to the need to move resources during emergency situations, the emergency program coordinator would benefit from a dedicated and fully stocked vehicle to attend government and public meetings for planning and educational outreach programs. For many situations, a larger vehicle is required to carry volumes of educational materials and other resources such as tents, tables and chairs. The current practice is to borrow the bylaw compliance vehicle, but this is becoming increasingly challenging as the bylaw officers' workload continues to increase. This would eliminate the need to rent larger capacity vehicles or re-arrange the schedules of other departments and would offer greater efficiencies for staff who could reduce time loading and unloading materials.

# Strategic Plan Theme / Decision Points:

The transfer of the PVFD truck will enhance the level of service to the City and regional residents during emergency situations by allowing immediate response to an active scene with the appropriate resources (ESS/ Communication/ pet care trailers). A dedicated vehicle will increase efficiencies in the EMO program on an operational basis. It is anticipated the access to a dedicated vehicle will reduce negative impacts for the bylaw compliance department by eliminating the need for access to the bylaw vans.

### Cost /Benefit Analysis:

Supporting the transfer of this vehicle from the fire department to the emergency program is less expensive than purchasing a new vehicle and provides the same level of service as a new vehicle with less investment. The fire department has advised they are looking for \$18,000.00 for the vehicle to replace the anticipated trade in value in their budget without the added equipment of light bar, radio, push bar, canopy, etc. The fire department has indicated these items would be included with the vehicle for the \$18,000.00. With this equipment as a package on the vehicle, the value would be approximately \$25,000.00, where the cost of a new vehicle capable of towing the trailers would be in excess of \$50,000.00. The current truck would meet the needs of the emergency program for the next 5 years. In addition to the \$18000.00 one-time cost for transfer of the vehicle to the emergency program, an annual operating budget of \$4500.00 would be required to insure, fuel and service the vehicle. This figure is based on current costs to operate the vehicle by the fire department.

### **Operating Budget Details**

Activity	Object Code Position		Description	2018 Budget
Expense				
1910 - Emergency Program	330 - Contracts		Annual maintenance for pickup acquired in 2018	4,500
Total Expense			_	4,500

Mar 20, 2018 10:48 AM Spending Package Summary Page 1

Spending Package: EP - 02 - Vehicle

### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Revenue				
8025 - Equipment	117R - Other Grants/Donations	1 - General Revenue Fund	Transfer of Pickup truck to Emergency program at FMC	18,000
Total Revenue			_	18,000
Expense				
8031 - Emergency Program Equipment	450 - Parts, Materials and Supplies	1 - General Revenue Fund	Pickup truck transfered from Fire Dept to pull emegency trailers	18,000
Total Expense				18,000
Net Total				0

Mar 20, 2018 10:48 AM Spending Package Summary Page 2

Spending Package: FD 1 - 2018 - Fire Rescue Services Operational & Technical Specialist

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Package Entry

Acct. Reference: 1800 Publish Date:

# Explanation/Justification/Impact of not Funding:

As part of the City of Parksville financial planning process, Fire and Rescue Service Technician positions (originally name Fire Department Assistant) were budgeted for every 3 years beginning in 2017.

This is supportive position designed to assist the fire department in many areas. The Fire Rescue Service Technician job is very much "hands on" and includes significant manual labour. The FRSOTS is expected to be motivated, productive and assist the department by providing significant expertise in the many aspects of operating a modern, progressive public safety agency.

The fire department has seen an increase in calls for service volume, training requirements, fire and life safety inspections, purpose of this sending package is to move forward the scheduled 2020 position to 2019 and the 2023 position to 2021, followed by a three year frequency of 2024, 2027, and so on.

# Strategic Plan Theme / Decision Points:

Increased calls for service.

Daytime staffing when volunteer members are not available.

Increased development requiring more fire and life safety inspections.

Assistance with training of volunteer members.

### Cost /Benefit Analysis:

In order to maintain service levels additional staff are required.

### **Operating Budget Details**

Activity	Object Code Position		Description	2018 Budget
Expense				
1800 - Administration	300 - Salaries & Wages		Fire Department Assistant	0
1800 - Administration	301 - Benefits		Benefits for FD Assistant	0
1800 - Administration	453 - Uniforms, Clothing			0
1800 - Administration	420 - Corporate membership	s/Subscrip		0
Total Expense				

### **Position Allocation Change Details**

					ChangeRequestPo
Activity	Position	Description	Start Date	End Date	sition.Allocation
1800 - Administration	FRS O&T Specialist # 2	Fire Rescue Services Technician	Jan 2019		100.00
1800 - Administration	FRS O&T Specialist # 3	Fire Rescue Technician	Jan 2021		100.00

Sep 27, 2017 08:42 AM Spending Package Summary Page 1

# **Spending Package Snapshot Summary**

Spending Package: FD 1 - 2018 - Fire Rescue Services Operational & Technical Specialist

**Budget Year: 2018** 

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: 1800 Publish Date: September 27, 2017

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: September 27, 2017 Scenario: Main (Active)

Comments:

## **Operating Budget Details**

Activity	Object Code	2018 Budget	20	19 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense							
1800 - Administration	300 - Salaries & Wages		0	0	0	76,800	79,800
1800 - Administration	300 - Salaries & Wages		0	66,500	71,600	76,800	79,800
1800 - Administration	300 - Salaries & Wages		0	0	0	0	0
1800 - Administration	301 - Benefits		0	0	0	17,800	18,200
1800 - Administration	301 - Benefits		0	16,000	16,900	17,800	18,200
1800 - Administration	301 - Benefits		0	0	0	0	0
1800 - Administration	420 - Corporate memberships/Subscrip		0	400	400	400	400
1800 - Administration	453 - Uniforms, Clothing		0	1,000	1,000	1,000	1,000
Total Expense			0	83,900	89,900	190,600	197,400

## **Position Allocation Change Details**

				ChangeRequestPo	<b>o</b>
Activity	Position	Description	Start Date	End Date sition.Allocation	n
1800 - Administration	FRS O&T Specialist #3	Fire Rescue Services Technician	Jan 2021	100.00	5
1800 - Administration	FRS O&T Specialist #2	Fire Service Rescue Technician	Jan 2019	100.00	0
1800 - Administration	FRS O&T Specialist #4	Fire Services Rescue Technician	Jan 2024	100.00	0

Spending Package: FD 2 - 2018 - Respiratory Protection Upgrade / SCBA Change Out - Additional project funds

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

**Acct. Reference:** 1900 **Publish Date:** 9/26/2017 4:38:35 PM

# Explanation/Justification/Impact of not Funding:

Self Contained Breathing Apparatus (SCBA) and associated appliances - Full change out.

SCBA are one of the most important pieces of personal protective equipment used in the fire rescue department. Respiratory protection is of upmost importance as products of combustion pose a significant health hazard along with other contaminants such as asbestos, lead, silica and many other environmental hazards. Firefighters are at particularly high risk of exposure.

Currently there is a budget of \$250,000 for an SCBA change out in 2018. The increase of \$75,000 is to ensure enough budget to account for changes in price due to increase standards, changes in the value of the Canadian dollar and the identified need to take our fleet of SCBA from 24 to 35 units, since the current budget was established.

The increase in the number of units is to facilitate a sixth unit on all apparatus and the addition of primary respirators to command vehicles to ensure sufficient access to respiratory protection for on-scene personnel. Additionally, provision for six spare units to be used for training and when units are down for service, is included.

## Strategic Plan Theme / Decision

### Points:

Health and Safety Ability to perform fire and rescue operations. Service delivery.

### Cost /Benefit Analysis:

Health and safety of firefighters Bringing fleet of SCBA to a current standard changes to standard. Compatibility with mutual aid partners. Workplace hazards

### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
1900 - Minor capital	330 - Contracts		Additional required funds for SCBA upgrade	75,000
Total Expense				75,000

Sep 27, 2017 10:33 AM Spending Package Summary Page 1

Spending Package: FD 3 - 2018 - Fire Department Office Assistant increase to 1 FTE.

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 1800 Publish Date: 10/11/2017 1:21:07 PM

# Explanation/Justification/Impact of not Funding:

As the City and fire protection area continue to grow, so do the number of calls for service, fire inspections and other pressures on the fire service. This in turn creates more administrative workload. Along with these increases comes the need to improve administrative support within the fire department.

In 2005 the fire department implemented a .5 FTE Office Assistant position in support of administrative processes. In 2011 the fire department increased the position to a .6 FTE (3 day per week).

This position supports operations, training, fire prevention, fire reporting, recruiting, retention and maintenance functions as well as a variety of day to day general administrative tasks, along with playing a large roll in the accessibility of the fire department to the public.

Beginning in 2019, the fire department requests the existing Office Assistant position be increased to 1 FTE.

# Strategic Plan Theme / Decision Points:

Delivery of service.

### Cost /Benefit Analysis:

Maintenance of levels of service.

### **Position Allocation Change Details**

					ChangeRequestPo
Activity	Position	Description	Start Date	End Date	sition.Allocation
1800 - Administration	PPT Office Assistant	Increase to Full time position	Jan 2019		100.00

Oct 11, 2017 01:21 PM Spending Package Summary Page 1

# **Spending Package Snapshot Summary**

Spending Package: FD 3 - 2018 - Fire Department Office Assistant increase to 1 FTE.

**Budget Year: 2018** 

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: 1800 Publish Date: October 11, 2017

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 11, 2017 Scenario: Main (Active)

Comments:

## **Operating Budget Details**

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
1800 - Administration	300 - Salaries & Wages		0 20,	200 20,60	0 21,000	21,400
1800 - Administration	301 - Benefits		0	200 20	0 200	200
Total Expense			0 20,	100 20,80	0 21,200	21,600

### **Position Allocation Change Details**

					ChangeRequestPo
Activity	Position	Description	Start Date	End Date	sition.Allocation
1800 - Administration	PPT Office Assistant	Increase to Full time position	Jan 2019		100.00

Spending Package: FD 4 - 2018 - Fire Station Addition/Expansion

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 8026 Publish Date: 9/28/2017 3:22:56 PM

# Explanation/Justification/Impact of not Funding:

This spending package is to increase the capital budget amount for the fire station addition/expansion as scheduled in the capital plan in year 2024. An additional amount of \$50,000 is requested in 2023 for preliminary study, site and design work, along with an additional \$625,000 to be added in 2024, doubling the existing 2024 budget to \$1.35 million.

### Goals:

- Secured main entry with physical separation and security features (similar to provisions in all other municipal buildings).
- Addition of dorm space.
- Improved / expanded training space.
- Improved fitness facilities.
- Amalgamation and expansion of apparatus space
- Expansion and improved functionality of turnout gear storage and cleaning space.
- Improved storage space.
- Expanded administrative space.

The fire station is the base of operations for the fire department. In 2011 a renovation and addition was completed however because of the failure of the counter partition process, borrowing for the full projected amount was not possible. The project was therefore funded via existing amounts which effectively changed the scope of the project significantly. Consequently, many of the project goals were not achieved. While the goal of amalgamation of existing apparatus to one location was achieved, the building was full the day the fire department moved in with little flexibility for the future addition of personnel or apparatus.

Fire Station planning should take into account a long-range time horizon as these facilities are 40 to 50 year buildings at a minimum. The planning process should account for future needs and a station location study should be undertaken to ensure station facilities are located to meet the needs of the community. The current station is the only station serving the fire protection area at this time and is a critical component in being able to offer effective service to the community.

## Strategic Plan Theme / Decision Points:

Delivery of Service Recruiting and Retention - Dorm space. Accommodation of future growth.

#### Cost /Benefit Analysis:

In order to provide service to the community the fire department requires adequate facilities which can house not only fire apparatus but also administrative, fitness, shop/maintenance, equipment, storage, training and dorm space. This is the cost to provide appropriate facilities in the maintenance or enhancement of service levels.

Oct 04, 2017 11:59 AM Spending Package Summary Page 1

Spending Package: FD 4 - 2018 - Fire Station Addition/Expansion

## **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Expense 8026 - Fire Hall #1 Building Addition	450 - Parts, Materials and Supplies	1 - General Revenue Fund	Project Planning / Design.	
Total Expense	430 - Faits, Materials and Supplies	1 - General Revenue Fund	r roject r farming / Design.	

Oct 04, 2017 11:59 AM Spending Package Summary Page 2

Spending Package: FD 5 - 2018 - Fire Station Needs and Location Study

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

**Acct. Reference:** 1900 **Publish Date:** 10/13/2017 7:35:08 AM

### Explanation/Justification/Impact of not Funding:

The fire rescue department requests this funding to undertake an fire station location and facility needs assessment.

The goal, by engaging of a consultant, is to provide an in-depth Fire Station Location resulting in a comprehensive Risk Assessment for the City of Parksville. This includes:

- -review of recognized response standards in relation to the fire service area;
- -the identification of a standard of service for areas of the City and broader fire protection area based on their identified risk;
- -make recommendations with respect to future growth areas;
- -factor in the composite and evolving nature of local fire rescue service delivery including on-call member muster times; and,
- evaluate existing and required facility capacity and amenities such as health and safety requirements, apparatus, administrative, fitness, cleaning, dormitory, maintenance and storage space.

The last fire station location study was undertaken in 1999. The 2006 Fire Service Review used the 1999 fire station location study as the basis for station location comments. A updated study in 2020 will be timely (21 years from the last study) and serve to account for the results of growth, in-fill, densification and population increases in the fire protection area and future needs.

It is anticipated that through the application of a robust methodology and advanced analysis tools, the City of Parksville will receive appropriate information to inform required additions and upgrades to existing facilities as well as future planning of new fire stations. This in turn will allow for appropriate budgeting considerations for the anticipated future needs of the community.

### Strategic Plan Theme / Decision Points:

Public Safety Service Delivery

#### Cost /Benefit Analysis:

This is a cost to the taxpayer related to the delivery of fire rescue services.

Oct 13, 2017 07:35 AM Spending Package Summary Page 1

Spending Package: FD 5 - 2018 - Fire Station Needs and Location Study

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: 1900 Publish Date: October 13, 2017

**Snapshot Name:** Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 13, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2020 Forecast 2021 Forecast		
Expense							
1900 - Minor capital	331 - Consulting		0	0 100,00	00	0	0
Total Expense			0	0 100.00	00	0	0

Spending Package: FL - 01 - Vehicle Hoists

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 8251 Publish Date:

### Explanation/Justification/Impact of not Funding:

The City of Parkville's fleet department is responsible for regular maintenance and repair of 85 units including vehicles, mobile equipment and fire rescue equipment. The purchase of a four-post service lift would improve overall shop productivity and worker health and safety. Vehicle lifts allow for more thorough preventative maintenance and inspections by allowing technicians better access, visibility and clearance while keeping parts and tools conveniently located nearby. This improved speed and efficiency reduces vehicle repair time and labour costs. In regards to health and safety, service technicians currently repair mid to large sized vehicles at ground level using floor jacks, jack stands and dollies. A service lift allows technicians to stand upright in a natural posture preventing musculoskeletal injuries by reducing heavy lifting, overexertion and awkward postures.

### Strategic Plan Theme / Decision Points:

Maintain or enhance quality of life: Allowing technicians to be more efficient and provide safer techniques for daily tasks.

Maintain or Enhance levels of service: Increasing efficiency and ensuring equipment is operationally ready in a timely manner.

Maintain or reduce actual property tax burden: Reducing down time of fleet reduces the likelihood of renting equipment or contracting jobs

#### Cost /Benefit Analysis:

With the acquisition of this equipment, fleet down time will be reduced, allowing repairs and maintenance to be completed in a more timely manner. Improving efficiency and enhancing current service levels within the department will improve the organization directly by providing vehicles and equipment to be utilized by staff. We are confident that the current maintenance and repair procedures will exceed the cost of purchasing this equipment over a short time period. Acquiring this equipment will also reduce potential worksafe claims related to ergonomics and create a healthier work environment.

#### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Expense				
8251 - Works Equipment	450 - Parts, Materials and Supplies	1 - General Revenue Fund	Vehicle Hoist	15,000
Total Expense				15,000

Mar 20, 2018 10:47 AM Spending Package Summary Page 1

Spending Package: HR -01 - OHS Co-op Student

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 1304 Publish Date:

### Explanation/Justification/Impact of not Funding:

The City of Parksville has recently been audited by WorkSafeBC under their PACE review. As a result there are urgent items with deadlines set by WSBC required to be completed in 2018. Other occupational health and safety requirements must also continued to be met. With the additional work resulting from the PACE review and limited resources already over-stretched to attend to all required matters for 2018, an OHS Co-op student for a 4 month term would provide much needed assistance on OHS program areas outside of the PACE review compliance agreement requirements.

The OHS Co-op student will provide key service support to ensure the achievement of occupational health and safety goals and will provide the necessary assistance to the Human Resources and Occupational Health & Safety department.

The amount of work required to keep up with the organization's OHS needs, due to the heavy volume of work already undertaken by the current Human Resources and OH&S department - Director of HR and OH&S, OHS Advisor and the HR Assistant. It is a very big undertaking to maintain the entire human resources and occupational health and safety function for the City; and it is a much needed addition to ensure the City does not fall behind on its requirements as well as providing a pro-active approach as the needs of the City dictate. This role will offer the opportunity to enhance our service levels to departments across the City and will also ensure improved efficiencies that support the improvement of business outcomes and organizational performance.

Providing a co-op term opportunity provides an excellent opportunity to a student, while mitigating costs, as well as enhancing the profile of our municipality in a positive way which also positively impacts our efforts and results in recruitment during the current and future expected employee shortages.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
1304 - Safety	300 - Salaries & Wages		Co-op Student	15,000
Total Expense				15,000

Mar 20, 2018 10:37 AM Spending Package Summary Page 1

Spending Package: IT - 01 - PCTC Forum audio system upgrade

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 2540 Publish Date:

### Explanation/Justification/Impact of not Funding:

The aim of this project is to improve the sound quality for council, staff, delegates, and the public attending meetings in the PCTC Forum. The current system is not providing loud enough sound for council, staff, and the audience.

If this is not funded, the sound quality for meetings in the forum will remain as it is today.

### Strategic Plan Theme / Decision Points:

The strategic considerations relevant to this project are enhance quality of life, renewal and maintenance of infrastructure, enhance current level of service, organizational welfare.

#### Cost /Benefit Analysis:

The 2018 cost will include a new amplifier, microphones, and speakers. The labour to remove the old and install the new devices. The benefit will be improved sound quality for those participating in public meetings in the PCTC Forum.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
2540 - I.T Minor Capital	432 - Computer hardware		Audio system upgrade	15,000
Total Expense				15,000

Sep 27, 2017 03:02 PM Spending Package Summary Page 1

Spending Package: IT - 02 - Servers

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 2540 Publish Date:

### Explanation/Justification/Impact of not Funding:

The aim of this project is to replace the computer servers on a three year cycle. Each year one of the servers will complete the three year warranty period. Replacing the hardware, operating systems and licences will provide staff and the public with adequate response time to complete their business. Keeping the critical servers on a warranty will ensure adequate repair response time, should we experience any hardware failure.

If this is not funded, we will maintain the existing three servers for a longer period. Staff and the public will experience slower response times while completing their business.

### Strategic Plan Theme / Decision Points:

The strategic considerations relevant to this project are enhance quality of life, renewal and maintenance of infrastructure, enhance current level of service, organizational welfare.

#### Cost /Benefit Analysis:

The cost will be an increase from past computer server budgets. The funding each year is different as the components required each year differ. The benefit will be improved computer server response time and protection from computer hardware maintenance costs.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
2540 - I.T Minor Capital	400 - Insurance & Licenses		windows server licences	3,500
2540 - I.T Minor Capital	400 - Insurance & Licenses		windows user client access licences - 75 only	2,500
2540 - I.T Minor Capital	400 - Insurance & Licenses		exchange user licences - 80 only	0
2540 - I.T Minor Capital	431 - Computer software		exchange server software	0
Total Expense				6,000

#### **Capital Budget Details**

puter hardware 1 - General Reven	ue Fund Server	16,500
		16,500
1	nputer hardware 1 - General Reveni	nputer hardware 1 - General Revenue Fund Server

Oct 04, 2017 11:11 AM Spending Package Summary Page 1

Spending Package: IT - 02 - Servers

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: 2540 Publish Date:

**Snapshot Name:** Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: September 18, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2018 Budget 2019 Forecast		2021 Forecast	2022 Forecast
Expense						
2540 - I.T Minor Capital	432 - Computer hardware	38,00	0 16,000	20,000	38,000	16,000
Total Expense		38,00	0 16,000	20,000	38,000	16,000

Spending Package: IT - 02 - Servers

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: 2540 Publish Date:

Snapshot Name: Demotion Snapshot

Spending Package Stage: Approved Description: Automatic Demotion Snapshot Snapshot.

Date: September 22, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast 2020 Forecast		2021 Forecast	2022 Forecast
Expense						
2540 - I.T Minor Capital	432 - Computer hardware	38,00	0 16,000	20,000	38,000	16,000
Total Expense		38,00	0 16,000	20,000	38,000	16,000

Spending Package: IT - 02 - Servers

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: 2540 Publish Date:

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: September 29, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast 2020 Foreca		2021 Forecast	2022 Forecast
Expense						
2540 - I.T Minor Capital	400 - Insurance & Licenses	0	10,500	0	0	10,500
2540 - I.T Minor Capital	400 - Insurance & Licenses	3,500	3,500	3,500	3,500	3,500
2540 - I.T Minor Capital	400 - Insurance & Licenses	2,500	0	0	2,500	0
2540 - I.T Minor Capital	431 - Computer software	0	700	0	0	700
2540 - I.T Minor Capital	431 - Computer software	0	0	0	7,500	0
2540 - I.T Minor Capital	432 - Computer hardware	16,500	22,000	10,500	16,500	22,000
Total Expense		22.500	36,700	14.000	30.000	36,700

Spending Package: IT - 03 - Electronic Payments

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 2540 Publish Date:

## Explanation/Justification/Impact of not Funding:

The aim of this project is to configure the Tempest E-commerce module to accept payments from the internet for city tickets, business licences, and sign permits. Configuring this module will provide the public with an alternate payment method that is more convenient than attending city hall to pay tickets and invoices.

If this is not funded, the public will continue to pay city tickets and invoices at the city hall cashier.

### Strategic Plan Theme / Decision Points:

The strategic considerations relevant to this project are enhance quality of life, renewal and maintenance of infrastructure, enhance current level of service, organizational welfare.

#### Cost /Benefit Analysis:

The one time cost of this project is \$8000 for the year 2018. The benefit will be additional payment options for the public.

#### **Operating Budget Details**

-1 33				
Activity	Object Code	Position	Description	2018 Budget
Expense				
2540 - I.T Minor Capital	330 - Contracts		Electronic Payments	8,000
Total Expense				8,000

Sep 27, 2017 03:03 PM Spending Package Summary Page 1

Spending Package: IT - 04 - GP software version upgrade

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 2540 Publish Date: 10/4/2017 10:49:04 AM

## Explanation/Justification/Impact of not Funding:

The aim of this project is to upgrade GP financial software to the current version from Microsoft and Diamond consulting. Performing this upgrade will keep the software within the Microsoft product life cycle and allow for tax and year end updates.

If this is not funded, the GP financial software will become more complicated to support.

## Strategic Plan Theme / Decision Points:

The strategic considerations relevant to this project are enhance quality of life, renewal and maintenance of infrastructure, enhance current level of service, organizational welfare.

#### Cost /Benefit Analysis:

The cost of this upgrade project is \$10000. Renewal of the GP financial software will allow city staff to perform their accounting functions with renewed product support.

Oct 04, 2017 12:00 PM Spending Package Summary Page 1

Spending Package: IT - 04 - GP software version upgrade

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: 2540 Publish Date: October 04, 2017

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 03, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast 2020 Forecast		ast 2021 Fo	orecast 2022 F	orecast
Expense							
2540 - I.T Minor Capital	330 - Contracts		0	10,000	0	0	0
Total Expense			0	10,000	0	0	0

Spending Package: OHS - 01 - Development of Safe Work Procedures

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 1304 Publish Date:

### Explanation/Justification/Impact of not

#### Funding:

Working with a consultant to develop a Silica Exposure Control Plan and Respiratory Program in order to be compliant with WorkSafeBC Compliance Agreement #201816593006A. Both programs must be developed by a qualified professional, as defined by OHS Regulation and include a general program, individual work procedures and training.

### Strategic Plan Theme / Decision

#### Points:

Maintain and or Enhance current service levels Health & safety Organizational Welfare

#### Cost /Benefit Analysis:

The development and implementation of WorkSafeBC compliant plans and programs ensures our workers are trained to the latest standards. This helps in reducing workplace accidents or long term exposure problems for staff.

WorkSafeBC compliant programs and procedures can assist in reducing insurance premiums and non compliance penalties.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
1304 - Safety	331 - Consulting		Silica Exposure Plan	2,000
1304 - Safety	331 - Consulting		Respiratory Plan	2,500
1304 - Safety	331 - Consulting		Consulting on Safety Mitigation Strategies	1,500
Total Expense			· · · · · · · · · · · · · · · · · · ·	6,000

Mar 20, 2018 10:34 AM Spending Package Summary Page 1

Spending Package: OHS - 02 - Confined Space Program Requirements

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Package Entry

Acct. Reference: Publish Date:

## Explanation/Justification/Impact of not Funding:

The City of Parksville has recently been sent notification by WorkSafeBC (WSBC) of a 2018-2020 Confined Space Initiative they have launched with the 2018 Inspection focusing on local government and related operations.

Their Confined Space Initiative is part of a three-year plan to address work activities with a high potential for serious injury. The initiative is based on results from pilot inspections WSBC conducted in 2017 as well as from discussions with health and safety associations and examinations of risk factors. Their goal of the initiative is to reduce serious injuries by applying resources and efforts where they will be most effective.

Confined space incidents can happen suddenly, often without warning that something is wrong. Injury and death can occur as a result of fire, explosion, unconsciousness, asphyxiation, or drowning. They are also concerned about the risks in local government operations which are compounded by the age of infrastructure, numerous types of confined spaces, and the need for workers to regularly enter these spaces.

The City of Parksville was recently audited by WSBC under their PACE review. As a result there are urgent items with deadlines set by WSBC required to be completed in 2018 and as agreed to through a Compliance Agreement between the City and WSBC. The Confined Space Program requirements updating is an additional major project we are now required to complete in 2018, outside of the PACE review compliance agreement requirements. The review and updating will need to be completed by a qualified specialist who will focus on our current Confined Space program as a whole to ensure we meet to new recent regulation changes, bringing us into compliance with WSBC requirements. The updating will include our Safe Work Procedure (SWP), documentation in relation to the changes to meet the current standards, hazards assessments and entry procedures for those areas already assessed prior to 2015, as well as the additional confined spaces recently added to the City's responsibility due to development and ensuring a complete review of all potential confined spaces and adding these to our program.

Part 9 (9.1-9.51) of the WSBC Regulation deal with confined spaces. The definition is (1) fully or partially; (2) not intended for continuous human occupancy; (3) limited access/egress; (4) large enough to enter. The oxygen content is allowed to be between 19.5-23.5% and monitoring is required less than 20 minutes prior to entry with specifics about how often retesting is required. Workers are also required to be trained on testing, entry, documentation, reporting and ensuring compliance with the agreement and process for notifying Fire Rescue personnel.

To meet the requirements of the WSBC Confined Space Initiative, it is recommended the City conduct an RFP to obtain the services of a qualified safety consultant who has expertise in confined spaces and can conduct the review and updates to our program: hazard assessments, revised and new SWPs, as well as training of our staff. It is estimated the review and updates will cost up to \$10,000 and the training of staff cost up to \$5,000.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
1304 - Safety	331 - Consulting		Confined Space Program Requirements update	15,000
Total Expense				15,000

Mar 07, 2018 11:47 AM Spending Package Summary Page 1

Spending Package: OHS - 03 - Portable AED's

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 1330 Publish Date:

### Explanation/Justification/Impact of not Funding:

The City of Parksville has first aid requirements that must be met. We have both Level 1 and Level 3 first aid attendants. Our Level 3 first aid attendants have much higher level of responsibilities when responding to staff first aid concerns - promptly provide employees with a level of care within the scope of the attendants training and regulations.

With the higher incidents of drug related exposures through contact of unknown substances, many situations turn very quickly into a matter of life and death.

The City of Parksville has 2 public AEDs which were received through a grant. The only issue is they must stay in the two locations so they are available to the public. Our Level 3 first aid attendants have requirement which take them into very remote locations - where immediate help would be unattainable (Arrowsmith Dam).

The Level 3 first aid attendants have one 'jump kit' which they take to first aid situations (or request a staff member to bring to the location) and they have a first aid kit specifically for Arrowsmith Dam. Both kits require an AED, in order to provide our first aid attendants and our staff the best situation for survival.

The recommendation is to purchase 2 AEDs, which are not attached to public access, so that our first aid attendants can provide the level of service now needed as the landscape of our employees' safety has drastically changed with the increase in sharps and contaminated objects and unknown substances they are exposed to.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
1330 - Minor capital	450 - Parts, Materials and S	Supplies	Portable AED's ( 2 @ \$2,000)	4,000
Total Expense				4,000

Mar 20, 2018 10:42 AM Spending Package Summary Page 1

Spending Package: PK - 02 - Springwood park - Scorekeepers Box Staircase

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: 2790 Publish Date:

### Explanation/Justification/Impact of not

Funding:

Identified during budget deliberations, the second floor access to the scorekeeper's box at the Inouye-Wallace baseball field at Springwood Park was identified as a public hazard and liability by staff. To correct the issue, staff will construct an exterior wooden staircase for the field users to access the send floor or the building.

#### Strategic Plan Theme / Decision

Points:

Maintain or Enhance Quality of life - Eliminates a potential liability issue.

Renewal and Maintenance of Infrastructure - Provides a much needed improvement to a structure accessed by the public

Maintain or Enhance Levels of Service - Will provide an increase in the level of service for users

Maintain or Reduce Actual Property Tax Burden - Neutral impact

Environmentally Sustainable - Neutral Impact Economic Development - Neutral Impact

### Cost /Benefit Analysis:

Since the hazard was raised, staff have sealed off the access within the existing structure which prevents the users from utilizing the structure as originally intended. It is suspected the second floor was avoided by the users for some time due to the hazard present. The cost to provide a set of stairs to the second floor is minimal when compared against the long term benefits for the end users.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
2790 - Minor Capital	330 - Contracts		Scorekeepers Box Stairs	7,000
Total Expense				7,000

Mar 20, 2018 10:39 AM Spending Package Summary Page 1

Spending Package: PW-001 - Brine - Dust Control Equipment

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

**Acct. Reference:** Publish Date: 10/4/2017 3:34:25 PM

### Explanation/Justification/Impact of not Funding:

To provide a higher level of service during winter operations and to provide dust control services as needed during summer.

During winter operations the City of Parksville uses brine salt for initial ice control, the City has one complete brine unit placed atop a pick up truck. In summer months the unit is cleaned and used as a mobile watering truck in the Parks section.

In addition to the new application unit the city would require a storage tank specifically for dust control to incorporate within our brine salt manufacturing and storage area.

### Strategic Plan Theme / Decision Points:

Maintain or Enhance Quality of life - additional capacity improves safety during winter operations and increased level of service during summer months against silica dust.

Renewal and Maintenance of Infrastructure - Eliminates reliance on contractors for dust control in summer months

Maintain or Enhance Levels of Service - Enhances levels of service.

Maintain or Reduce Actual Property Tax Burden - Initial impact for purchase of equipment

Environmentally Sustainable - environmental impact is neutral

Economic Development - No impact

#### Cost /Benefit Analysis:

Currently the City relies on a contractor to apply dust control, which is a one time application in early summer. There are limited contractor's available on Vancouver Island. It is difficult/rare for the contractor to return for second applications. The Parks section uses the Brine unit during the summer months and it's inefficient to use it for both watering and dust control (the unit requires a complete cleaning every time).

#### Capital Budget Details

Project	Object Code	Fund	Description	2018 Budget
Expense				
8251 - Works Equipment	450 - Parts, Materials and Supplies	1 - General Revenue Fund	Equipment	20,000
Total Expense				20,000

Oct 04, 2017 03:34 PM Spending Package Summary Page 1

Spending Package: PW-002 - Ermineskin Park 1.5 FTE

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Approved

**Acct. Reference:** Publish Date: 10/4/2017 11:03:40 AM

### Explanation/Justification/Impact of not Funding:

The City of Parksville has recently aquired a 35.3Ha of land locally as the Ermineskin lands. which will become new dedicated parkland. Currently the lands contain several City wells and are used by the public It is anticipated these uses will continue and maintenance of the park will be completed by City staff, keeping the park as much as possible in its natural state. It has been determined by staff it will require the addition of 1.5 Full time equivalent prositions (which equlas 18mths)in order to maintain the property in accordance with City standards and to protect the city from liability arising from ownership.

### Strategic Plan Theme / Decision Points:

Maintain or Enhance Quality of life - Additional staff will ensure the City's standards of maintenace are completed which directly benefits the end user.

Renewal and Maintenance of Infrastructure - Additional staffing will ensure the new parkland is maintained regularily.

Maintain or Enhance Levels of Service - additional staffing will ensure service levels will be maintaned thoughout parks.

Maintain or Reduce Actual Property Tax Burden -Failure to maintain the City's assets will increase the property tax burden on residents and businesses.

Environmentally Sustainable - The environmental impact is neutral, as the land will remain natural parkland

Economic Development - No immediate impact. However, the recomendations of the parks and open space master plan may reveal additional beneifits for the commnity.

#### Cost /Benefit Analysis:

The City of Parksville is growing and at current staffing levels are just able to keep up with existing maintenance requirements which includes protecting the taxpayers against liablity arising from injuries claimed on public land. The residents of the city will expect the aquired parkland to be maintained at the same level of service as other parkland throughout the city and investing in the resourses needed will ensure the parkland is maintained and residents are protected.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
2735 - Ermineskin Park	300 - Salaries & Wages		1.5 FTE	133,200
Total Expense				133,200

Oct 04, 2017 11:03 AM Spending Package Summary Page 1

Spending Package: PW-003 - Ermineskin Park Maintenance

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: Publish Date: October 13, 2017

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 04, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
2735 - Ermineskin Park	330 - Contracts	10,000	10,000	10,000	10,000	10,000
2735 - Ermineskin Park	450 - Parts, Materials and Supplies	30,000	30,000	30,000	30,000	30,000
2735 - Ermineskin Park	800 - Municipal Equipment (Expense)	10,000	10,000	10,000	10,000	10,000
Total Expense		50,000	50,000	50,000	50,000	50,000

Spending Package: PW-003 - Ermineskin Park Maintenance

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: Publish Date: October 13, 2017

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 13, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
2735 - Ermineskin Park	450 - Parts, Materials and Supplies	10,000	10,000	10,000	10,000	10,000
Total Expense		10,000	10,000	10,000	10,000	10,000

Spending Package: PW-004 - Fleet Service Truck

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

**Acct. Reference:** Publish Date: 10/4/2017 2:54:18 PM

### Explanation/Justification/Impact of not Funding:

Funding to provide a Fleet service truck. The fleet section requires a dedicated service truck to effectively support the servicing of the fleet, the Fire Department and servicing/maintenace several offsite emergency generators. Without a dedicated vehicle the section relies heavily on courier deliveries and other sections to provide transportation.

To fund the service vehicle staff recomends carrying forward the replacement of an exisiting 2014 service truck, extending it's replacement cycle to 10 years and utilizing the funds identified for this vehicle in 2018 (\$17,200) with the remainder covered by the equipment reserve.

## Strategic Plan Theme / Decision Points:

Maintain or Enhance Quality of life - Neutral impact

Renewal and Maintenance of Infrastructure - Provides staff with the necesary equipment to support fleet servicing

Maintain or Enhance Levels of Service - Provides Fleet staff with the ability to enhance thier operational levels of service

Maintain or Reduce Actual Property Tax Burden - neutral impact

Environmentally Sustainable - Adding to the fleet will have a slight imact

Economic Development - Not applicable

#### Cost /Benefit Analysis:

A dedicted service truck for the fleet section will enable the city's mechanics to be self sufficient and save staff time. Providing consistant transportation reduces equipment downtime and increases service levels across the operations department. It will become especially noticable when breakdowns occur in the field and other sections are relying on repairs to be made a quikly as possible.

#### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Expense				
8251 - Works Equipment	450 - Parts, Materials and Supplies	1 - General Revenue Fund	Service Truck	35,000
Total Expense				35,000

Oct 04, 2017 02:54 PM Spending Package Summary Page 1

Spending Package: PW-005 - PCTC Security Upgrade

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date:

### Explanation/Justification/Impact of not Funding:

PCTC security system is currently 16 years old and has fullfilled it service life. With ongoing security issues occuring at PCTC staff are requesting a complete upgrade to the security system. Including funds to explore camera options.

Technological improvements in building security systems have made PCTC's current system obsolete and cumbersome to manage. As the technology in place is no longer supported or manufactured It is quickly becoming difficult to effect repairs or expand upon the existing system. It is prudent for the City to review the needs of the security system at PCTC and upgrade to current technology which is more robust and simpler to manage.

### Strategic Plan Theme / Decision Points:

Maintain or Enhance Quality of life - No impact, but improves after hours security at City Hall.

Renewal and Maintenance of Infrastructure - Renews current infrastructure

Maintain or Enhance Levels of Service - Enhances levels of service.

Maintain or Reduce Actual Property Tax Burden - Initial impact to tax burden for purchase of equipment

Environmentally Sustainable - environmental impact is neutral Economic Development - Economic development in neutral

#### Cost /Benefit Analysis:

Funding this project will provide the City with a more robust up to date security system and avoids a possibility where the current system can't be repaired or modified due to obsolete and unsupported technology.

#### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Expense				
8001 - PCTC City Hall	330 - Contracts	5 - PCTC	Security Upgrade	50,000
Total Expense				50,000

Oct 04, 2017 01:41 PM Spending Package Summary Page 1

Spending Package: PW-006 - Roads and Drainage FTE

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Package Entry

Acct. Reference: Publish Date:

### Explanation/Justification/Impact of not Funding:

The City of Parksville's Roads and Drainage section provides equipment/labour assistance to all sections of the Operations Department as required. This becomes a concern as it regularly restricts the section's ability to uphold its own maintenace obligations thoughout the year.

Since 2014, budgets relating to right of way maintenance, sign installation/maintenance, open drainage systems maintenance and sidewalk repairs have been underutilized as the workload in other areas increase.

The City currently employs a single Trades 2 position in the roads and drainage section which is responsible to organize and complete the City's road marking program; maintian and/or install traffic signage; develop, make and install custom signage for all city departments as needed; complete yearly sidewalk/trail inspections throughout the downtown; complete sidewalk/trail inspections every 3 years throughout the reaminder of the city and cordinate the repair of defects identified in the field.

To complete these tasks effectively the Trades 2 position requires regular asssistance by one or more workers. As labour and/or equipment is pulled away from the section it becomes difficult to maintain these programs consistantly. Additionally, as the City grows through development the infrastructure required to maintain increases, which places a further burden on resources. As the section struggles to uphold it obligations and requests for service from the public continue to rise the City could become open to liability issues arising from increased claims. In order to support the section in fullfilling it's maintenace obligations, staff requests the addition of one full time Labourer assigned to assist in the completion of the maintenace programs the trades 2 position is required to manage and complete.

### Strategic Plan Theme / Decision Points:

Maintain or Enhance Quality of life - Providing adequate staffing levels and staying on top of maintenance programs will preserve the residents quality of life and could help limit increases of public complaints.

Renewal and Maintenance of Infrastructure - Providing additional staffing will ensure the City's infrstructure is satifactorily mainatined.

Maintain or Enhance Levels of Service - Providing adequate staffing will aid in maintaining service levels and accomodate growth.

Maintain or Reduce Actual Property Tax Burden - Additional staffing will increase the property tax burden

Environmentally Sustainable - The environmental impact is nuetral, however properly maintained drainage systems positively impact the environment.

Economic Development - No immediate impact, however a well maintained City could aid in drawing in new residents/businesses.

#### Cost /Benefit Analysis:

It is expected by the public that infrastructure is maintained regularly. The City of Parksville is growing and at current staffing levels the Roads and Drainage section is struggling to keep up with it's maintenace obligations. Continuing to operate at current staffing levels as more development is approved and infratructure is added will only further burden the Roads and Drainage section's resources. This will draw in more complaints from residents and negativley impact the infrstructure. It will also Increase the potential for liability from claims and increase the potential for replacing infrastructure before the end of it's service life. Providing the section with additional help will enable the section to complete the required maintenace programs consistantly.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
3170 - Road marking	300 - Salaries & Wages		Labourer FTE	30,000
3180 - Sidewalk Maintenance	300 - Salaries & Wages		Labourer FTE	30,000
3192 - Sign maintenance	300 - Salaries & Wages		Labourer FTE	30,000
Total Expense				90,000

Oct 04, 2017 11:30 AM Spending Package Summary Page 1

Spending Package: PW-006 - Roads and Drainage FTE

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: Publish Date:

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 04, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
3170 - Road marking	300 - Salaries & Wages	30,000	30,000	30,000	30,000	30,000
3180 - Sidewalk Maintenance	300 - Salaries & Wages	30,000	30,000	30,000	30,000	30,000
3192 - Sign maintenance	300 - Salaries & Wages	30,000	30,000	30,000	30,000	30,000
Total Expense		90,000	90,000	90,000	90,000	90,000

Spending Package: PW-007 - Shelly Park Maintenance

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date:

### Explanation/Justification/Impact of not Funding:

City council authorized the Pioneer Crescent Neighbourhood Residents Association and Bard to Broadway Theatre Society to proceed with fundraising to support a Shelly Park Concept Plan. As recomended by staff in a report to council dated April 25, 2017 council directed staff to prepare a budget spending package of \$10,000 a year for inclusion and consideration in the next 2018 – 2021 Financial Plan.

## Strategic Plan Theme / Decision Points:

Maintain or Enhance Quality of life - The new neighbourhood park will enhance the quality of life, providing ongoing maintenance funds will preserve it.

Renewal and Maintenance of Infrastructure - The City requires a budget to maintian the new neighbourhood park.

Maintain or Enhance Levels of Service - the new neighborhood park will enhance service levels

Maintain or Reduce Actual Property Tax Burden - the operation and maintenace of this park will increase the tax burden on residents.

Environmentally Sustainable - the environmental impact is nuetral as it will remain parkland

Economic Development - Unknown at this time.

#### Cost /Benefit Analysis:

Upon completion of the new neighbourhood Park the City will be responsible for ongoing inspection and maintainance. Providing adequate funding ensures the neighbourhoods investment is well kept and limits the City's exposure to any new liabilities.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
2724 - Outside Parks	300 - Salaries & Wages		Maintenance	0
Total Expense				0

Oct 24, 2017 01:33 PM Spending Package Summary Page 1

Spending Package: PW-007 - Shelly Park Maintenance

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: Publish Date:

**Snapshot Name:** Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 24, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
2724 - Outside Parks	300 - Salaries & Wages		0 10,0	00 10,000	10,000	10,000
Total Expense			0 10,0	00 10,000	10,000	10,000

Spending Package: PW-008 - Foster Park Shelter and Power Kiosk

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date: 10/5/2017 2:02:49 PM

### Explanation/Justification/Impact of not Funding:

Picnic shelter bookings at the Community Park has reached it's capacity for hosting events. Providing an additional facility with power at Foster Park will relieve some of the pressure in the Community Park while providing a valued addition to the Foster Park neighbourhood. The friends of Foster Park have offerred thier support of a picnic shelter area next to the playground with a power kiosk. Without funding for an additional facility the City will be forced to turn down event booking at the Community Park.

### Strategic Plan Theme / Decision

#### Points:

Maintain or Enhance Quality of life - Supports and enhances quility of life by providing additional formal space for community events

Renewal and Maintenance of Infrastructure - Impact is neutral, maintenace requirments will factor in structure selection

Maintain or Enhance Levels of Service - funding for the structure will enhance levels of service at Foster park

Maintain or Reduce Actual Property Tax Burden - Initial tax implications from purchase and installation of shelter and kiosk.

Environmentally Sustainable - the environmental impact is neutral

Economic Development - Providing additional formal spaces for comunity events could also provide opportunities for spinoff economic development

#### Cost /Benefit Analysis:

Providing funding for the project, the City would gain another sheltered facility to host community picnics, family reunions and other community events at Foster Park. Please note letter of support from the Friends of Foster Park which is attached. The Community Park shelter has proven to be a very low maintennace, open structure and has hosted hundreds of events since it was built. Providing a similar open structure at Foster Park would bring added value to the park and the neighbourhood.

#### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Expense				
8164 - Foster Park Improvements	330 - Contracts	1 - General Revenue Fund	Shelter and Kiosk	80,000
Total Expense				80,000

Oct 05, 2017 02:02 PM Spending Package Summary Page 1

Spending Package: PW-009 - Kin Hut Design Phase

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date: 10/5/2017 2:00:02 PM

### Explanation/Justification/Impact of not Funding:

The City currently has \$500,000 identified in 2021 to re-build the Kin Hut Washrooms in the Community Park. the Kin Hut, Located adjacent to the lacrosse Box is an aging facility that has reached the end of its lifespan. In order to incorporate the needs of the Community Park and the user groups steff request detailed design funding be moved forward to 2018 to ensure the facility is built as scheduled.

### Strategic Plan Theme / Decision

Points:

Maintain or Enhance Quality of life - No Impact at this time

Renewal and Maintenance of Infrastructure - Supports renewal and maintenace of infrastructure

Maintain or Enhance Levels of Service - No impact at this time

Maintain or Reduce Actual Property Tax Burden - Reallocation of current funding is requested, No additional burden to tax payers

Environmentally Sustainable - Environmental impact is neutral

Economic Development - No impact at this time

#### Cost /Benefit Analysis:

The replacement building for the Kin Hut was originally identified for 2015. Funding was carried forward 2021. The building is in need of replacement and delaying the design phase allows the increased maintenance of an aging facility to continue.

#### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Expense				
8166 - New Community Park Washrooms	330 - Contracts	1 - General Revenue Fund	Kin Hut Design	80,000
Total Expense				80,000

Oct 05, 2017 02:00 PM Spending Package Summary Page 1

Spending Package: PW-010 - Community Park Playground Surfacing

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date: 10/5/2017 2:05:20 PM

### Explanation/Justification/Impact of not Funding:

Funding to replace the Sand within the Lions Ventureland Playground with a Rubberized Play surface over the next 8 to 10 years.

The play surface of the Lions VentureLand Playground at Community Park is comprised mostly of sand which is not an ideal playground surface.

It requires vigilant maintaince througout the year as the wind blows it away or as holes develop throughout the playground creating hazards. It becomes very compacted in high traffic areas and creates significant fall hazards from the play equipment. It continously wears away at the equipment (which causes premature equipment repairs or replacement) and has been a constant issue for the Spray Park as it clogs the spray toys, and wears away at moving parts. Fortunatley, as larger pieces of equipment are replaced, areas of sand is also replaced with a rubberized play surface.

In consideration of the investment the Lions and the City are putting into contructing a new Spray Park, Staff is concerned the sand will continue to impact the ground sprays and other new equipment. To re-surface the entire playground would cost of over \$800,000. Staff recomends moving forward and resurfacing the playground with a rubberized play surface over a period of eight to ten years. Starting in areas which provide the most protection to users and equipment. Some of the cost may be offset by the tire stewardship grant that would match funds up to \$30,000 each year granted.

### Strategic Plan Theme / Decision Points:

Maintain or Enhance Quality of life - Improved surfacing reduces the possibility of injury and reduces liability.

Renewal and Maintenance of Infrastructure - Supports renewal and maintenace of infrastructure

Maintain or Enhance Levels of Service - Increases service level by enhancing safety

Maintain or Reduce Actual Property Tax Burden -

Environmentally Sustainable - Environmental impact is neutral

Economic Development - The Ventureland Playgorund attracts thousands of visitors to the Community Park yearly. Enhancing the playability at the Park will only make it more popular with children and attract more visitors.

#### Cost /Benefit Analysis:

Spreading the cost over a number of years allows us to apply for the Tire Stewardship grant for up to \$30,000 each year. This grant is quite popular and although it is thought that we would not be successful every year, there is a good chance that we would be successful a number of times throughout the process.

Oct 05, 2017 02:05 PM Spending Package Summary Page 1

Spending Package: PW-010 - Community Park Playground Surfacing

### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Expense				
8152 - Community Park Improvements	330 - Contracts	1 - General Revenue Fund	Playground resurfacing 2018 - 2025	95,000
Total Expense				95,000

Oct 05, 2017 02:05 PM Spending Package Summary Page 2

Spending Package: PW-010 - Community Park Playground Surfacing

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: Publish Date: October 05, 2017

**Snapshot Name:** 

Spending Package Stage: Description:

Date: Scenario: ()

Comments:

### **Capital Budget Details**

Project	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
8152 - Community Park Improvements	330 - Contracts	95,000	95,000	95,000	95,000	95,000
Total Expense		95,000	95,000	95,000	95,000	95,000

Spending Package: PW-011 - RE-Key Parks Facilities

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date: 10/5/2017 2:09:29 PM

#### Explanation/Justification/Impact of not Funding:

It has been many years since keys to parks buildings have been changed. Over those years the City has signed out hundreds of keys to various staff and members of the community. New buildings with new locks and new keys have been added over the years to the point that the Parks Foreman carries over 30 distinct keys and does not always have the one needed to gain access to a building. We also have keys that have been signed out years ago and not returned both from staff members released from their position and members of the public.

### Strategic Plan Theme / Decision

Points:

Maintain or Enhance Quality of life - No Impact at this time

Renewal and Maintenance of Infrastructure - Supports renewal and maintenace of infrastructure

Maintain or Enhance Levels of Service - No impact at this time

Maintain or Reduce Actual Property Tax Burden - Neutral impact, cost to re-key vs staff efficiencies

Environmentally Sustainable - Environmental impact is neutral

Economic Development - No impact at this time

#### Cost /Benefit Analysis:

Re-keying the parks buildings will allow us to become more efficient reducing maintenance costs, to reduce security risks and protect assets.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
2790 - Minor Capital	330 - Contracts		Re-Key parks Facilities	5,000
Total Expense				5,000

Oct 05, 2017 02:09 PM Spending Package Summary Page 1

Spending Package: PW-012 - Springwood Park - Lot Paving

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date: 10/5/2017 2:11:11 PM

### Explanation/Justification/Impact of not Funding:

Springwood Park is scheduled for a \$400,000 field renovation next year. Through good cultural practices and staff maintenance we have one of the best fields in the area. Although we have several small areas of concern they can be managed within the maintenance budget for the time being. Staff proposes to reallocate some of the funds already approved for the field to fund paving the Springwood Park parking lot and carry forward the remainder of the field renovation funds to 2019 until after the Parks and Open Spaces Master Plan has been completed. The Springwood Park parking lot is ready to pave with curb and gutter in place for many years. With school restructuring, the increased use of the park, plus the RDN Rail trail now originates from this location we have found the gravel parking lot has increased maintenance needs and logistical issues. Because of the high volume of use the gravel requires dust control applications and frequent grading to remove pot holes. Paving and delineating will improve organization and safety within the Lot, increase parking capacity and reduce complaints from the users and allow the city to properly clear the Lot os snow and ice.

## Strategic Plan Theme / Decision Points:

Maintain or Enhance Quality of life - Supports Health and Safety by organizing the structure of the parking area so that more people can use the lot to drop off children for a safe walk to school and also increases safety by allowing for proper snow removal.

Renewal and Maintenance of Infrastructure - Paving improves the asset and decreases maintenance

Maintain or Enhance Levels of Service - Will provide an increase in the level of service for users

Maintain or Reduce Actual Property Tax Burden - Reallocation of current funding is requested, No additional burden to tax payers

Environmentally Sustainable - Environmental impact is neutral

Economic Development - Provides a better facility to attract users to the area

#### Cost /Benefit Analysis:

Delaying the bulk of the funding until after the Parks and Open Spaces Master Plan is completed allows for us to better plan the future needs of the park while still allowing for the immediate need of paving this parking lot to be realized.

#### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Expense				
8159 - Springwood Park Improvements	330 - Contracts	1 - General Revenue Fund	Parking Lot Paving	150,000
Total Expense				150,000

Oct 05, 2017 02:11 PM Spending Package Summary Page 1

Spending Package: PW-013 - Langara Road Silt Control

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

**Acct. Reference:** Publish Date: 10/5/2017 2:13:39 PM

### Explanation/Justification/Impact of not

Funding:

Langara Road - located in Craig Bay is maintained by the City of Parksville. All storm water runoff collected enters a privately owned and maintained (by Craig Bay) storm water detention pond. Staff requests funding to explore options for controlling oils and silt runoff from entering the privately owned ponds. Design in 2018 and installation in 2019

### Strategic Plan Theme / Decision

Points:

Maintain or Enhance Quality of life - Neutral impact

Renewal and Maintenance of Infrastructure - Provides ease of access for maintenance.

Maintain or Enhance Levels of Service - Enhances levels of service.

Maintain or Reduce Actual Property Tax Burden - Initial impact to tax burden for design and installation

Environmentally Sustainable - protection against contaminants into the environment

Economic Development - No impact

#### Cost /Benefit Analysis:

Providing funding for this project removes the city for potentail liability from contaminants entering a privatley owned and operated draingae collection system.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
3213 - Minor Capital	330 - Contracts		Langara Road Silt Control	20,000
Total Expense				20,000

Oct 05, 2017 02:13 PM Spending Package Summary Page 1

Spending Package: PW-013 - Langara Road Silt Control

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: Publish Date: October 05, 2017

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 05, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	_
Expense							
3213 - Minor Capital	330 - Contracts	20,00	0 20,00	00	0	0	0
Total Expense		20,00	0 20,00	00	0	0	0

Spending Package: PW-014 - PCTC Full Time Security Patrol

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date:

### Explanation/Justification/Impact of not Funding:

Funding to provide a full time security guard at City Hall. Security issues at city hall are increasing and staff are recommending funding to increase our current security contract to place a full time security guard at City Hall. The RCMP provide support when they are contacted, however staff are not equipped to effectively manage issues of excessive loitering, homelessness or illicit drug use at City hall.

### Strategic Plan Theme / Decision

Points:

Maintain or Enhance Quality of life - No impact, but impoves public Safety at City Hall.

Renewal and Maintenance of Infrastructure - No impact

Maintain or Enhance Levels of Service - Enhances levels of service.

Maintain or Reduce Actual Property Tax Burden - increases tax burden

Environmentally Sustainable - no impact

Economic Development - additional employment through contract

#### Cost /Benefit Analysis:

Security issues at City hall will continue to increase as Parkville faces increased homelessness and illicit drug use issues. Even though City Hall is a public building, we are responsible for the public safety of staff, students and member of the public at city hall. a full time security guard will assist us in this regard.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
7111 - PCTC Building OP & Maintenance	330 - Contracts		Full Time Security Patrol	40,000
Total Expense				40,000

Oct 19, 2017 09:54 AM Spending Package Summary Page 1

Spending Package: PW-014 - PCTC Full Time Security Patrol

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: Publish Date:

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 19, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
7111 - PCTC Building OP & Maintenance	330 - Contracts	40,000	40,000	40,000	40,000	40,000
Total Expense		40,000	40,000	40,000	40,000	40,000

Spending Package: PW-015 - Fleet Shop - Furniture and Supplies

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

**Acct. Reference:** Publish Date: 10/10/2017 11:46:58 AM

## Explanation/Justification/Impact of not Funding:

Additional funding to purchase furnishings, equipment, and supplies for the new mechanical shop currently under construction.

Not all furnishings, equipment and supplies from the existing shop can be relocated into the new mechanical shop currently under construction. Additionally, our existing mechanical shop is 1 bay, while our new shop is expanded to 3 bays. Staff requests additional funding added to the fleet operating supplies budget in order to purchase the furnishings, equipment and supplies required to properly equip the new facility.

## Strategic Plan Theme / Decision Points:

Economic Development - No impact

Maintain or Enhance Quality of life - Neutral impact
Renewal and Maintenance of Infrastructure - Promotes maintenance of City equipment
Maintain or Enhance Levels of Service - Increases levels of service.

Maintain or Reduce Actual Property Tax Burden - Initial impact to tax burden.

Environmentally Sustainable - No impact

#### Cost /Benefit Analysis:

Providing up front funding to fully equip the new shop with furnishings, equipment and supplies ensures there is a seamless transition when the new shop is ready for use. The purpose of constucting the new shop was to provide the city with proper facilities to maintain our equipment. Adequate up front funding will allow staff to take full advantage of the enhaced facilities immediately.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
2920 - Fleet Operating Supplies	450 - Parts, Materials and Sup	plies	Additional Budget	10,000
Total Expense				10,000

Oct 10, 2017 11:47 AM Spending Package Summary Page 1

Spending Package: PW-016 - Community Park Playground Lighting

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date:

## Explanation/Justification/Impact of not Funding:

Vandalism in the Community Park playground has cost the City of Parksville approximately \$10,000 in 2017. Vandalism appears to be on the rise and some equipment is damaged more than once during a year. Security cameras are in place however existing lighting in the playground is not adequate enough to provide staff with a clear description of the recorded vandals to RCMP. Staff recommends additional lighting is installed to reduce areas in the playground for vandals to hide and for security cameras to record clearer video.

#### Strategic Plan Theme / Decision

#### Points:

Maintain or Enhance Quality of life - Reduces likelihood of vandalism damage.

Renewal and Maintenance of Infrastructure - Supports renewal and maintenace of infrastructure

Maintain or Enhance Levels of Service - Increases service levels by enhancing safety.

Maintain or Reduce Actual Property Tax Burden - Impacts property Tax burden

Environmentally Sustainable - Neutral impact, replacing existing infrastructure with new.

Economic Development - No impact

#### Cost /Benefit Analysis:

The cost of vandalism for the City of Parksville is high and continues to grow. The Lion's Ventureland Playground is one of the most important assets in the Community Park and important to protect. Current vandal damage for this year could have funding this project. Additional lighting in the playground should increase the City's ability to prevent/police vandalism within the playground.

#### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Expense				
8152 - Community Park Improvements	330 - Contracts	1 - General Revenue Fund	lighting and electrical	15,000
Total Expense				15,000

Oct 10, 2017 11:50 AM Spending Package Summary Page 1

Spending Package: PW-017 - Craig Creek Culvert

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date: 10/10/2017 11:54:36 AM

## Explanation/Justification/Impact of not Funding:

The current 2017 budget amount for the replacement of the culverts is \$150,000.00. The original scope assumed the replacement of the culverts with the same capacity. The Engineering Department is asking for an additional \$50,000.00 for this work as we have had a consultant determine that the culverts are significantly under capacity. Also, we need the consultant to conduct more investigation and analysis to ensure that we will not cause additional flooding issues for properties downstream by significantly increasing the capacity at this location. If the City does not fund this additional work, the Engineering Department will:

- minimise risk of property damage downstream.
- Minimise liability for the City

## Strategic Plan Theme / Decision Points:

The strategic priority consideration relevant to this project are to:

- -maintain or enhance quality of life
- -maintain and/or enhance current service levels
- -promote an active, engaged, healthy and safe community

#### Cost /Benefit Analysis:

At this time, staff estimate that an initial cost of \$25,000.00 and an annual top up to keep 25K available to support the initiative. The expectation is that funding would be renewed every year. Any funds remaining unspent in any particular year would not be carried over to the next years budget. Going forward, this budget amount would be reviewed every year to determine if it can be reduced.

#### **Capital Budget Details**

Project	Object Code	Fund	Description	2018 Budget
Expense				
8532 - SS Craig Creek Culvert @ NWB Rd	331 - Consulting	1 - General Revenue Fund	additional funds required	50,000
Total Expense				50,000

Oct 10, 2017 11:54 AM Spending Package Summary Page 1

Spending Package: PW-018 - Yellow Curb Program

**Budget Year: 2018** 

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date:

#### Explanation/Justification/Impact of not Funding:

Council Resolution 17-212 That staff be directed to include the costs of reinstating the curb-painting program in the 2018 budget

It is difficult to accurately represent all costs because curb painting has not been completed since the late 90's.

Based on field observations, there is approximately 1200m of existing yellow curb throughout the downtown and surrounding areas in various degrees of condition. This does not include curbs which were painted and removed through development, capitol upgrade or paint which was completely faded out.

Staff proposes an initial \$10,000 budget for staff wages, materials/supplies, and equipment charges. To be re-evaluated for the 2019 budget process.

Other Items for consideration:

- 1. Some existing curbs would not require repainting as conditions have changed in the field (I.E. presence of bike lanes, new parking signage/lines...)
- 2. Staff recommends a curb painting policy is created and implemented before fully reinstating the program.
- 3. Staff could also explore an option to allow property owners paint and maintain curbs as outlined in a policy or application process.

#### Strategic Plan Theme / Decision

#### Points:

Maintain or Enhance Quality of life - No impact

Renewal and Maintenance of Infrastructure - depending on direction from council will create additional workload and additional maintenance requirements

Maintain or Enhance Levels of Service - depending on direction from council could increase overall levels of service

Maintain or Reduce Actual Property Tax Burden - depending on direction from council could increase tax burden

Environmentally Sustainable - no impact Economic Development - no impact

#### Cost /Benefit Analysis:

Depending on councils direction, reinstating the program without a defined budget will place a burden on staff.

The greater concern at this time is available resources to complete the work. As part of the 2018 budget process staff is requesting an additional position specifically for the roads and drainage section where the responsibility of the program would lay (REF. PW-006). Should council elect to re-instate the program (in staff's view) the additional position along with a clear policy and a modest increase to the existing "Road Marking" budget would adequately support the program.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
3171 - Curb Painting	300 - Salaries & Wages			6,000
3171 - Curb Painting	450 - Parts, Materials and S	Supplies		2,000
3171 - Curb Painting	800 - Municipal Equipment	(Expense)		2,000
Total Expense				10,000

Oct 19, 2017 08:06 AM Spending Package Summary Page 1

Spending Package: PW-018 - Yellow Curb Program

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: Publish Date:

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 17, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
3171 - Curb Painting	300 - Salaries & Wages	6,000	6,000	6,000	6,000	6,000
3171 - Curb Painting	450 - Parts, Materials and Supplies	2,000	2,000	2,000	2,000	2,000
3171 - Curb Painting	800 - Municipal Equipment (Expense)	2,000	2,000	2,000	2,000	2,000
Total Expense		10,000	10,000	10,000	10,000	10,000

Spending Package: PW-020 - Bus Shelters and Benches

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Package Entry

Acct. Reference: Publish Date:

## Explanation/Justification/Impact of not Funding:

Council Resolution 17-067 - Provision of shelters and benches for key bus stops in the community.

Staff have examined the potential to provide transit shelters and benches a key locations within the community. in order to accurately define an appropriate budget staff would first need to define which locations throughout the community would qualify as a key location. It was found BC Transit (or RDN Transit) could provide assistance in identifying these locations.

Through examination it was found BC Transit created a Transit Shelter Program to standardize shelter across the province and for use around the province. This program includes different funding models, one of which where through application a municipality (if approved) could qualify for provincial support in purchasing and installing shelters at locations in their community. a municipality could also direct purchase the shelters without any funding support. Information about this program is included for discussion purposes. At this time, without knowing how many transit shelters would be required or their type and should council recommend this approach, staff recommends a recurring budget of \$60,000 to accommodate the purchase and yearly maintenance costs associated with taking ownership of new transit related infrastructure.

Also for council's consideration, On November 29, 2000 a report to council titled "Bus Shelters" was before council for consideration. The report detailed a potential agreement between the City of Parksville and the "Pattison Group". (attached for information). The details of the agreement:

- 1. The Pattison Group will install and maintain the shelters at no cost to the City of Parksville:
- 2. The agreement requires the Company to appropriately liabilities which may result from the bus shelter installations (i.e. to provide insurance coverage for the City);
- 3. The Company will pay a small rental fee to the City for each bus shelter installed (i.e. minimum \$50 per year or 20% of net annual revenues generated):
- 4. The agreement is for a five year period, with provision for two five year extensions;
- 5. The City will be allowed to use 10 % of the advertising at each shelter for municipal purposes under specified conditions regarding the timing and availability of the space);
- 6. The Company will have exclusive rights to place bus shelters with advertising in Parksville (i.e. the City would still be allowed to place 'non-advertising' shelters):
- 7. The company will install and maintain a minimum of three bus shelters, with one being located on Harrison Street, between McMillan Street and Highway 4A. The Harrison Street Shelter may have to be relocated to a different location on the block, however such location would be coordinated with the bus company, and this shelter would replace the existing one.

There is a council resolution on November 29, 2000 (00-437) which directed staff to execute an agreement with the "Pattison Group" with amendments. It seems this agreement was never initiated, or at least terminated at some point, there does not appear to be any records of it in place. On council's direction, staff could re-examine this sort of agreement against agreements in other municipalities and if supported, issue a Request for Expression of Interest.

In order to properly support either initiative, the creation of a transit shelter policy would be required to manage requests for new shelters from the public. An application process with defined approval criteria would be created (in consultation with RDN Transit).

## Strategic Plan Theme / Decision Points:

Maintain or Enhance Quality of life - Providing Transit shelter would provide a benefit to regular transit users

Renewal and Maintenance of Infrastructure - dependent on council direction, new infrastructure will be installed and could require replacement.

Maintain or Enhance Levels of Service - Enhances levels of service for transit users

Maintain or Reduce Actual Property Tax Burden - Dependent on council direction

Environmentally Sustainable - Shelters could provide support for public transit

Economic Development - Dependent on Council direction, working with an advertising agency could provide additional support in local business.

#### Cost /Benefit Analysis:

Spending Package: PW-020 - Bus Shelters and Benches

After some consultation with RDN Transit, the City of Parksville could carry forward and apply for bus stop shelters which include benches to be installed at key locations within the community and within the allocated budget identified each year. This would support BC Transits initiative to provide a standard for transit shelters across municipalities in British Columbia. Conversely, Council could recommend staff re-examine the agreement which was intended to be created between the Pattison Group and the City. To save costs on the purchase of Shelters, the city could explore this option further.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense				
3213 - Minor Capital	330 - Contracts			50,000
3213 - Minor Capital	300 - Salaries & Wages			6,000
3213 - Minor Capital	450 - Parts, Materials and S	upplies		2,000
3213 - Minor Capital	800 - Municipal Equipment (	Expense)		2,000
Total Expense				60,000

Oct 19, 2017 08:01 AM Spending Package Summary Page 2

Spending Package: PW-020 - Bus Shelters and Benches

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: Publish Date:

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: October 19, 2017 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast 2020 Forecast		2021 Forecast	2022 Forecast
Expense						
3213 - Minor Capital	300 - Salaries & Wages	6,000	6,000	6,000	6,000	6,000
3213 - Minor Capital	330 - Contracts	50,000	50,000	50,000	50,000	50,000
3213 - Minor Capital	450 - Parts, Materials and Supplies	2,000	2,000	2,000	2,000	2,000
3213 - Minor Capital	800 - Municipal Equipment (Expense)	2,000	2,000	2,000	2,000	2,000
Total Expense		60,000	60,000	60,000	60,000	60,000

Spending Package: PW-021 - Outside Custodian - .5 FTE

Budget Year: 2018

Spending Package Type: Amendments Spending Package Stage: Approved

Acct. Reference: Publish Date:

## Explanation/Justification/Impact of not Funding:

As the City of Parksville continues to grow so are the demands placed on the outside custodian position. The outside custodian is responsible for opening the City's parks facilities, cleaning the washroom facilities at various locations throughout the City, cleaning Public Works (which is expanding), emptying over 100 public garbage cans throughout the City and collecting abandoned waste items which are called in as a request for service to public works.

During provisional budget deliberations, staff requested the addition of 1.5 FTE positions within the Parks section to accommodate the additional yearly maintenance obligations as a result of the purchase of the Ermineskin Lands. The additional 1.5 positions translate into 18 months of additional labour, distributed as follows: 3 remaining seasonal positions were converted to full time Labourer positions, the remaining 6 months is planned to be posted as a permanent part time position.

Since the positions were awarded, operations has re-evaluated the needs of operations and request an additional 6 months of labour time to augment the expanding needs of the outside custodian position.

## Strategic Plan Theme / Decision Points:

Maintain or Enhance Quality of life - Additional staff will ensure the City's standards of maintenace are completed which directly benefits the end user.

Renewal and Maintenance of Infrastructure - Adequate staffing will ensure infrastructure is maintained regularily.

Maintain or Enhance Levels of Service - additional staffing will ensure service levels will be maintaned.

Maintain or Reduce Actual Property Tax Burden -Failure to maintain the City's assets will increase the property tax burden on residents and businesses.

Environmentally Sustainable - The environmental impact is neutral

Economic Development - No impact.

#### Cost /Benefit Analysis:

The City of Parksville is growing and current custodian staffing levels are not able to keep up with basic requirements. The outside services and public spaces are becoming overtaxed by use, the workload required by the outside custodian is becoming difficult to maintain. The issue becomes exacerbated in the summer months with the influx of special events and tourists Residents expect services to be consist ant throughout the City and investing in the recourses needed will ensure our ability to maintain those services.

#### **Operating Budget Details**

Activity	Object Code	Position	Description	2018 Budget
Expense 2925 - PW Building Operation & Maintenance	300 - Salaries & Wages		.5 FTE Outside Custodian	44,400
Total Expense				44,400

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Spending Package: PW-021 - Outside Custodian - .5 FTE

Budget Year: 2018

Spending Package Type: Amendments Current Spending Package Stage: Approved

Acct. Reference: Publish Date: February 19, 2018

Snapshot Name: Promotion Snapshot

Spending Package Stage: Package Entry Description: Automatic Promotion Snapshot Snapshot.

Date: February 19, 2018 Scenario: Main (Active)

Comments:

Activity	Object Code	2018 Budget	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast
Expense						
2925 - PW Building Operation & Maintenance	300 - Salaries & Wages	44,400	44,400	44,400	44,400	44,400
Total Expense		44,400	44,400	44,400	44,400	44,400

# RESERVE ACCOUNT FUND BALANCES

2018 - 2022 Final Financial Plan

Reserve Fund Summary	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
ENDING BALANCE SUMMARY					
Unrestricted Surplus	6,007,840	5,743,588	6,179,782	5,212,423	4,168,208
Restricted Reserves					
Future Expenditure Res	631,260	654,360	677,460	700,560	723,660
General Capital Reserve	681,738	612,077	625,849	239,049	139,286
Parkland Reserve	36,372	37,190	38,027	38,883	39,758
Off Street Parking Reserve	241,167	246,593	252,141	257,814	263,615
Land Sale Reserve	162,045	165,691	169,419	173,231	177,129
Federal Gas Tax Reserve	2,208,494	2,550,718	2,843,522	2,893,374	3,419,767
DCC Reserves					
Road DCC Reserve	2,916,787	3,506,852	4,109,127	4,717,683	3,412,338
Open Spaces DCC Reserve Fund	1,883,587	1,914,861	1,643,130	1,668,718	935,345
Storm Sewer DCC Reserve/(Shortage)	(35,857)	(19,310)	(285,170)	(248,262)	(230,052)
Total Reserve Ending Balance	14,733,433	15,412,620	16,253,287	15,653,473	13,049,054