CITY OF PARKSVILLE 2016 - 2020 Final Financial Plan General Revenue Fund

		<u>2016</u>		<u>2017</u>		<u>2018</u>	2019		<u>2020</u>
Revenues									
Property Taxes	\$	12,655,000	\$	13,215,590	\$	13,917,793 \$	14,653,539	\$	15,422,453
Fees and Charges									
General Government		500,380		469,805		431,348	381,945		386,642
Protective Services		351,750		352,129		352,391	352,657		352,926
Community Planning		301,700		313,407		321,173	329,062		337,026
Parks and Sportsfields		146,500		52,200		53,493	54,807		56,134
Engineering & Operations		142,150		215,085		149,320	152,861		156,497
Solid Waste Collection		662,000		685,118		709,208	734,114		759,746
Operating Grants		486,600		486,600		486,600	486,600		486,600
Capital Grants and Developer contributions		112,000		408,000		-	-		-
Actuarial Reduction of Debt		51,600		57,100		62,600	68,100		73,600
Transfer from DCC Funds		1,348,221		1,088,564		527,401	375,407		348,262
Gax Tax Funding		675,000		510,000		520,200	530,600		703,560
Total Funding Sources		17,432,901		17,853,598		17,531,527	18,119,692		19,083,446
Expenses									
Municipal Purposes									
General Government		2,246,203		2,405,411		2,521,771	2,490,085		2,605,918
Protective Services		3,861,343		4,218,168		4,625,506	4,508,510		4,657,540
Community Planning		937,461		966,335		987,548	1,231,003		1,046,656
Parks and Sportsfields		1,697,590		1,606,796		1,598,770	1,617,136		1,656,943
Engineering & Operations		3,415,179		3,283,148		3,269,759	3,289,165		3,440,069
Solid Waste Collection		583,700		621,299		643,264	665,975		689,350
Library		601,000		617,391		635,189	653,469		672,269
Interest on Long Term Debt		70,100		67,952		65,829	63,652		61,419
Amortization of tangible capital assets		2,471,400		2,471,400		2,471,400	2,471,400		2,471,400
· morning of thing-ord tap-thir those of		2,171,100		2,171,100		2, . , 1, . 0 0	2,1,.00		2,171,100
Total Expenditures		15,883,976		16,257,900		16,819,036	16,990,395		17,301,564
Net Income from Operations		1,548,925		1,595,698		712,490	1,129,297		1,781,882
Other non operating budget items									
Capital Expenditures	\$	(9,315,248)	•	(6,465,117)	¢	(5,352,754) \$	(3,403,534)	¢	(4,655,773)
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Principal payments on Long Term Debt		(94,973)		(95,995)		(97,044)	(98,118)		(99,221)
Transfers to appropriated reserves		(23,100)		(23,100)		(23,100)	(23,100)		(23,100)
Transfers from appropriated reserves									
Capital Reserves		180,505		440,130		-	-		-
Carryforward reserve		4,412,005		_		_	_		_
•									
Gas Tax Reserve		47,800		-		-	-		-
Capital Borrowing		0		-		-	-		-
Actuarial Reduction of Debt		(51,600)		(57,100)		(62,600)	(68,100)		(73,600)
Amortization of Tangible Capital Assets		2,471,400		2,471,400		2,471,400	2,471,400		2,471,400
Annual cash surplus (deficit)		(824,286)		(2,134,084)		(2,351,608)	7,845		(598,412)
Transfers from (to) unappropriated reserves									
From Accumulated Surplus		824,286		2,134,084		2,351,608	-		598,412
To Accumulated Surplus				-		-	(7,845)		-
Financial Plan Surplus (Deficit)	\$	_	\$	_	\$	- \$		\$	
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	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
GENERAL FUND					
EXECUTIVE Legislative					
Revenue Grants- in - Aid Election Recovery	\$8,334	12,092			
Total Revenue	8,334	12,092			
Expense					
Council Administration Council Contingency	156,581 5,721	164,598 10,559	176,570 25,000	178,552 25,000	1,982
Grants- in - Aid Special Events/Projects	29,231 3,360	34,512	36,000	22,250 15,000	(13,750) 15,000
Elections	38,744	2,367			
Total Council Expenses	233,637	212,036	237,570	240,802	3,232
Net Council Cost	225,303	199,944	237,570	240,802	3,232
Administration Revenue	100	1 204			
Fees and charges HR Carry forward from Prior Year	100	1,204	10,200	10,200	
Cost Allocation to Water/Sewer	366,250	342,000	398,000	434,000	36,000
Total Revenue	366,350	343,204	408,200	444,200	36,000
Expense	407.005	500 757	F22 200	500.050	(0.050)
Administration Communications	497,625 101,738	502,757 108,175	533,200 112,500	523,950 117,769	(9,250) 5,269
Human Resources	257,575	220,690	268,350	325,559	57,209
Records management	4,562	937	5,500	5,500	0.000
Corporate Training Safety	6,319	25,957 3.934	22,000 10.700	30,000 97,200	8,000 86,500
Information systems (IT)	274,527	287,824	339,590	348,074	8,484
Total Operating Expenses	1,142,346	1,150,275	1,291,840	1,448,052	156,212
Minor Capital Revenue					
Information Systems		1,850	21,700	27,200	5,500
Expense	42.009	25 626	179.050	92 200	(05.750)
Information Systems	43,098 43,098	35,636 35,636	178,950 178,950	83,200 83,200	(95,750) (95,750)
Net Minor Capital	43,098	33,786	157,250	56,000	(101,250)
Net Admin Operating Cost	819,093	840,856	1,040,890	1,059,852	18,962

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Bylaw Enforcement					
Revenue	2.700	6.088	2.500	F 000	2.500
Bylaw Enforcement Parking Enforcement	2,700 10.477	14.176	2,500 8.000	5,000 12,000	2,500 4,000
Dog Licenses and Fines	16,421	16,863	15,500	15,700	200
Total Bylaw Revenues	29,598	37,126	26,000	32,700	6,700
Expense					
Bylaw Enforcement	144,904	149,358	140,390	238,200	97,810
Parking Enforcement	7,358	10,658	15,330	15,675	345
Animal Control	10,551	8,547	11,200	11,457	257
Total Bylaw Expense	162,813	168,563	166,920	265,332	98,412
Net Bylaw Enforcement Cost	133,215	131,437	140,920	232,632	91,712
Amortization of Capital Assets	228,098	208,789	199,200	199,200	
NET ADMIN OPERATING COSTS	\$1,405,709	\$1,381,026	\$1,618,580	\$1,732,486	\$113,906
Capital					
Funding					
Office Equipment		11,350	15,000		(15,000)
Computer Network	68,000	24,700	280,500	205,000	(75,500)
Total Funding	68,000	36,050	295,500	205,000	(90,500)
Expenditures					
Equipment		11,347	15,000	36,000	21,000
Computer Network	102,341	63,062	300,500	205,000	(95,500)
Total Expenditures	102,341	74,409	315,500	241,000	(74,500)
Net Capital Cost	\$34,341	\$38,359	\$20,000	\$36,000	\$16,000
TOTAL EXECUTIVE	\$1,440,051	\$1,419,385	\$1,638,580	\$1,768,486	\$129,906

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
FINANCE					
Property Taxes					
Property Taxes - General	\$10,610,917	\$10,903,045	\$10,935,800	\$11,560,000	\$624,200
Property Taxes - Debt Local Improvement Taxes	129,438 74,028	102,570 74,028	103,000 74,000	103,000 74,000	
1% Utility Tax	207,627	235,861	206,000	293,000	87,000
Library Tax	539,754	576,245	577,900	601,000	23,100
Provincial Gov't Properties GIL Federal Gov't Properties GIL	14,859 22,288	52,976 23,059	22,000 22,300	1,000 23,000	(21,000) 700
r dudial duver reporting die	11,598,910	11,967,784	11,941,000	12,655,000	714,000
Fees and Charges Tax Certificates	16,780	17,670	15,000	15,000	
Bus Day Pass	949	617	600	900	300
Bus Month Pass	345	482	400	400	
Photocopying Fees	(20) 2,624	99 1,760	1 400	1 500	100
10% Admin. Fess (RE: Outside P NSF and Refunds Admin Fee	2,024 2,155	1,520	1,400 2,000	1,500 2,000	100
Cell Tower Revenue	20,000	20,000	20,000	20,000	
Other	15,791	12,760	14,300	13,300	(1,000)
	58,624	54,908	53,700	53,100	(600)
Other Revenue					
Tax penalties	77,122	65,772	80,000	70,000	(10,000)
Interest - Arrears Taxes	20,347	20,251	24,000	21,000	(3,000)
Interest - Delinquent Taxes Interest on Investments	5,335 264,329	4,450 298,593	5,500 150,000	5,000 150,000	(500)
Cash short/Over	1,033	106	100,000	100,000	
Commercial Plates - Revenue	3,149	3,264	3,000	3,100	100
School Tax Admin Fee Revenue Loss/(Gain)On Disposal Of TCA'S	7,738 (31,467)	7,749 (454,631)	7,900	7,800	(100)
US \$ Exchange (Gains)/Losses	8,853	(386)			
Acturial Debt Reductions	41,706	46,536		51,600	51,600
	398,145	(8,295)	270,400	308,500	38,100
Grant Revenue					
Small Communities Grant	221,209	352,487	307,000	320,000	13,000
Other Grants - Provincial	2,583,281	153,043	8,000	8,600	600
	2,804,490	505,530	315,000	328,600	13,600
Total Tax and Other Revenues	14,860,168	12,519,927	12,580,100	13,345,200	765,100
Finance/Common Services Revenue					
Finance Common Services	7,757	5,218			
Allocation to Water Fund	167,450	172,000	179,000	186,000	7,000
Allocation to Sewer Fund	167,450	172,000	179,000	186,000	7,000
Total Finance Revenues	342,657	349,218	358,000	372,000	14,000
Expense					
Finance Administration	640,224	672,562	685,400	720,166	34,766
Finance Other Common Services	4,324 192,623	13,536 184,271	13,250 208,200	14,150 211,500	900 3,300
Total Expenses	837,171	870,369	906,850	945,816	38,966
·				 	
Net Finance/Common Service Cost	494,514	521,151	548,850	573,816	24,966
Interest Charges					
Long Term Debt Interest	73,552	71,572	72,100	70,100	(2,000)
Interest on Tax Prepayments	6,621 80,173	5,627 77,199	7,000 79,100	7,000 77,100	(2,000)
	00,173		79,100	77,100	(2,000)

			BUDGET	BUDGET	Incr/(Decr)
Parksville Civic and Technology Centre Revenue					
PCTC Technology Lease	48,267				
PCTC Library Lease	155,341	156,235	153,600	156,000	2,400
PCTC Provincial Lease Total PCTC Revenues	1,680	1,680	152.600	1,680	1,680
Total PCTC Revenues	205,288	157,915	153,600	157,680	4,080
Expense					
PCTC-Technology Cost Alloc.	41,502	C1 F0F	26,250	62,000	(26,250)
PCTC-Library Cost Allocations Total PCTC Expenses	63,841 105,343	61,505 61,505	62,000 88,250	62,000 62,000	(26,250)
Total TOTO Expenses	100,040	01,000		02,000	(20,200)
Net PCTC Cost (Surplus)	(99,945)	(96,411)	(65,350)	(95,680)	(30,330)
Library Contract	540,408	577,912	577,900	601,000	23,100
Other					
Revenue Water Parcel Taxes	50,444	61,503	53,200	56,100	2,900
Sewer Parcel Taxes	22,335	29,994	25,300	30,500	5,200
Transfer from TCA Equity	4,755,794	4,298,955			
Total Other Revenue	4,828,573	4,390,452	78,500	86,600	8,100
Expense					
Transfer to Water Utility - Parcel Tax	50,444	61,503	53,200	56,100	2,900
Transfer to Sewer Utility - Parcel Tax Transfer to Cfwd Reserve	22,335 2,895,938	29,994 637,372	25,300	30,500	5,200
Transfer to Res for Future Expend.	23,100	23,100	23,100	23,100	
Total Other Transfers	2,991,817	751,969	101,600	109,700	8,100
Net Other Items	(1,836,756)	(3,638,483)	23,100	23,100	
Collections for Other Governments Revenue					
School Tax - Non Residential	1,636,919	1,636,446	1,762,000	1,679,000	(83,000)
School Tax - Residential	4,094,271	4,095,325	4,159,500	4,202,500	`43,000
Regional District Tax Regional Parks Parcel Taxes	4,435,561 84,058	4,739,051 86,177	4,830,800 85,000	4,881,100	50,300 1,450
RDN Hospital District Tax	567,618	577,702	580,000	86,450 590,000	10,000
B.C. Assessment Authority Tax	163,774	160,967	166,000	165,000	(1,000)
Municipal Finance Authority Tax	507	518	500	500	F 000
Downtown BIA Tax Total Tax Collected for Other Gov'ts	150,000 11,132,708	155,000 11,451,186	155,000 11,738,800	160,000 11,764,550	5,000 25,750
Total Tax Collected for Other Gov to	11,132,700	11,431,100	11,730,000	11,704,330	25,750
<u>Expenditure</u>					
Sewer Utility - RDN Levy	2,034,985	2,206,879	2,209,900 5,921,500	2,273,000 5,881,500	63,100
School Tax Regional District Tax	5,731,190 2,400,576	5,731,771 2,532,172	2,620,900	2,608,100	(40,000) (12,800)
Regional Parks Parcel Taxes	84,058	86,177	85,000	86,450	1,450
RDN Hospital District Tax	567,618	577,702	580,000	590,000	10,000
B.C. Assessment Authority Tax	163,774	160,967	166,000	165,000	(1,000)
Municipal Finance Authority Tax Downtown BIA Tax	507 150,000	518 155,000	500 155,000	500 160,000	5,000
Total Payments to Other Gov'ts	11,132,708	11,451,186	11,738,800	11,764,550	25,750
Net Tax Collections for Other Gov'ts					
TOTAL FINANCE	(\$15,681,774)	(\$15,078,558)	(\$11,416,500)	(\$12,165,864)	(\$749,364)

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
FIRE DEPT					
Revenue RDN - French Creek Fire Protection Fire Permits	\$326,252 500	\$326,552 500	\$336,250	\$326,250	(\$10,000)
Administration Training	9,715 1,861	8,438 2,100	500 1,000	500 13,000	12,000
Small Equipment Emergency Program	5,000 19,000	28,500	34,000	58,000	24,000
Minor capital Proceeds on Capital Asset Disposal	30,000	•	10,000	,	(10,000)
Total Revenue	392,328	366,090	381,750	397,750	16,000
Expense					
Fire Administration Costs Administration	546,196	586,047	564,140	741,308	177,168
Health & Safety Recruiting & Retention	4,867	4,490	7,200	8,700 20,300	1,500 20,300
Fire Prevention Emergency Program	4,347 84,506	4,400 92,421	7,100 111,940	7,150 133,489	50 21,549
Total Fire Administration Costs	639,916	687,357	690,380	910,947	220,567
Training Costs					
Training Training Ground	76,979 3,509	101,797 3,553	109,340 7,500	120,140 7,500	10,800
Total Training Costs	80,488	105,350	116,840	127,640	10,800
Maintenance Costs					 .
Equipment Maintenance Vehicle Maintenance	16,525 52,180	17,290 53,254	18,420 58,840	18,370 61,150	(50) 2,310
Radio Equipment Maint.	13,332 29,818	9,739 30,897	14,930 43,410	10,500 46,960	(4,430) 3,550
Bldgs & Grounds Maintenance Hydrant Maintenance	29,818 51,511	30,897 46,455	56,500	53,900 53,900	(2,600)
Total Maintenance Costs	163,366	157,635	192,100	190,880	(1,220)
Other Costs	74.000	00.004	25.000	00.700	(0.100)
Small Equipment/Clothing/Supplies Minor Capital	71,360 16,907	63,334 34,921	65,800 25,000	63,700 20,000	(2,100) (5,000)
Total Other Costs	88,267	98,256	90,800	83,700	(7,100)
Capital Amortization	166,710	176,158	170,000	170,000	
Total Expense	1,138,746	1,224,757	1,260,120	1,483,167	223,047
Net Operating Cost	\$746,419	\$858,667	\$878,370	\$1,085,417	\$207,047

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Capital					
Funding					
Equipment	\$253,661		\$5,100		(\$5,100)
Training Ground	4,900	4,500	244,100	239,600	(4,500)
Total Funding	258,561	4,500	249,200	239,600	(9,600)
Expenditures					
Fire Protection, Equipment	265,479		5,100	448,600	443,500
Training Ground	4,948	4,544	244,100	439,600	195,500
ESS Trailer	16,387				
Total Expenditures	286,814	4,544	249,200	888,200	639,000
Net Capital Cost	\$28,253	\$44		\$648,600	\$648,600
TOTAL FIRE DEPARTMENT	\$774,672	\$858,711	\$878,370	\$1,734,017	\$855,647

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
RCMP					
Revenue Document Service Fees Traffic Fine Provincial Grant	\$11,659 75,163	\$14,769 117,285	\$10,000 100,000	\$12,000 100,000	\$2,000
Total Revenues	86,822	132,054	110,000	112,000	2,000
Expense					
RCMP Contract	1,626,113	1,745,288	1,924,000	1,981,400	57,400
Prisoner Expense Contract Administration	58,051 423,021	87,176 467.922	75,000 474,800	75,000 483,276	8,476
Community Policing Citizens On Patrol	1,070	1,126	6,500 500	6,600 500	100
Auxiliary Policing	1,400		1,400	1,400	
Total Expenses	2,109,655	2,301,513	2,482,200	2,548,176	65,976
TOTAL RCMP	\$2,022,833	\$2,169,459	\$2,372,200	\$2,436,176	\$63,976

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
COMMUNITY DEVELOPMENT Planning Services Revenue					
Development Permit/Variance Fees Subdivision -Approval Application Fee Zoning (Re-zoning) Bylaw Amendments OCP Amendment Application	\$5,318 15,000 27,500	\$21,962 24,300 2,500	\$17,000 17,000 17,000	\$10,000 15,000 8,000 2,500	(\$7,000) (2,000) (9,000) 2,500
OCP, Zoning & Development Bylaw Board of Variance Planning Services	1,270 4,490	1,025 8,750	1,000 300 600	1,000 300 100	(500)
Tree Permits Total Planning Revenue	53,578	58,536	52,900	500 37,400	500 (15,500)
Expense Planning Administration Total Planning Expense	539,581 539,581	587,123 587,123	630,200 630,200	632,877 632,877	2,677 2,677
Net Planning Service Cost	486,004	528,586	577,300	595,477	18,177
Building Inspection Revenue					
Building & Plumbing Permits Building Inspections-Other	207,393	163,519 419	120,000 250	120,000	50_
Expense Building Inspection Administration	207,743 196,739	<u>163,938</u> 227,515	<u>120,250</u> 233,800	120,300 243,418	9,618
Net Building Inspection	(11,004)	63,576	113,550	123,118	9,568
Business Licenses			<u> </u>	<u> </u>	<u> </u>
Revenue Business Licenses	144,086	151,658_	144,000	144,000	
Expense Chamber of Commerce Grant Business License Administration	42,115 7,704	42,578 14,577	43,000 20,600	43,000 18,166	(2,434)
Total Business License Expense	49,819	57,155	63,600	61,166	(2,434)
Net Business License	(94,267)	(94,502)	(80,400)	(82,834)	(2,434)
TOTAL COMMUNITY DEVELOPMENT	\$380,732	\$497,661	\$610,450	\$635,761	\$25,311

	2014	2015	2015	2016	BUDGET
	ACTUAL YTD	ACTUAL YTD	FINAL BUDGET	FINAL BUDGET	CHANGE Incr/(Decr)
ENGINEERING					
Revenue Engineering & Operations - Other	\$6,554	\$400			
Engineering & Operations - Other Engineering Admin Fees	85,514	86,967	30,000	50.000	20,000
Reports-Eng. Spec./Drainage Fees	268	00,007	250	250	20,000
Cost Allocation to Water/Sewer	288,250	256,000	297,000	274,000	(23,000)
Total Revenue	380,587	343,367	327,250	324,250	(3,000)
Expense					
Administration Engineering & Ops	783,097	769,446	852,550	782,462	(70,088)
Engineering Special Projects	12,792			54,500	54,500
Inspection Services	69,093	95,124	97,350	98,714	1,364
Total Administration Expenses	864,983	864,569	949,900	935,676	(14,224)
Capital Expenditures					
Engineering Equipment			15,000		(15,000)
Total Capital			15,000		(15,000)
TOTAL ENGINEERING	\$484,397	\$521,202	\$637,650	\$611,426	(\$26,224)

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
PARKS					
Parks Administration					
Expense					
Administration	\$167,471	\$155,802 34,093	\$155,400	\$187,840 29,600	\$32,440
Training Small tools	28,066 14,318	34,093 8,803	27,000 12,900	29,600 12,900	2,600
Park Inspection	9,014	4,602	6,600	8,900	2,300
Staff meetings	7,256	10,242	6,700	8,500	1,800
Pager Pay	8,902	04.000	05.400	04.000	(0.000)
Allocations from Works Yard Net Parks Administration Costs	20,300	21,800	25,400	21,800 269.540	(3,600)
Net Parks Administration Costs	255,328	235,341	234,000	269,540	35,540
Parks Maintenance					
Revenue					
RDN Sports Field Contribution	134,125	135,078	135,000	135,000	
Summer Student Grants Springwood Park Lighting Tokens	2,160	2,480	3,500	3,500	
Opinigwood Fank Lighting Tokens	136,285	137,558	138,500	138,500	
Expense		107,000		,	
Community Park	215,382	360,826	260,900	262,700	1,800
Community Park Sports fields	49,605	43,191	64,400	67,600	3,200
Springwood Park	166,480	198,569	190,400	197,200	6,800
Foster Park Outer Parks	11,914 139,060	32,663	9,900	162 400	(9,900) 10,900
Top Bridge Park	10,724	123,020 9,966	152,500 9,250	163,400 9,350	10,900
PCTC Park	7,946	8,793	10,500	10,600	100
Dog parks	6,487	6,302	6,800	8,900	2,100
Downtown	46,638	39,621	59,100	60,100	1,000
Highway Streetscape	138,857	137,024	153,500	157,900	4,400
Drought Management				30,000	30,000
Waterfront Walkway	1,809	5,731	7,000	7,100	100
Walkway Cleanup	3,951	3,190	10.050	10.000	250
Irrigation	17,704	12,358	19,650	19,900	250
Total Park Maintenance Expense	816,557	981,254	943,900	994,750	50,850
Net Park Maintenance Costs	680,272	843,696	805,400	856,250	50,850
Horticulture					
Revenue					
Tree Maintenance		500			
Tree Planting	1,500	500			
Total Horticulture Revenue	1,500	1,000			
Expense					
Tree maintenance	39,234	63,713	90,300	91,200	900
Tree Planting	35,862				
Wood chipping	17,563	10,838	19,000	16,500	(2,500)
Total Horticulture Expense	92,660	74,551	109,300	107,700	(1,600)
Net Horticulture	91,160	73,551	109,300	107,700	(1,600)
Picnic Tables, Benches & Garbage Cans					
Revenue					
Memorial Bench Contributions	6,500	10,150	8,000	8,000	
Expense					
Picnic Tables & Park Benches	8,881				
Park Furniture Maintenance	39,452	39,156	53,900	54,600	700
Total Furniture Costs	48,334	39,156	53,900	54,600	700
Net Picnic Table/Bench Costs	41,834	29,006	45,900	46,600	700
				· · · · · ·	

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Other Parks Costs					
Expense Additional Park Security	1,378	1,254			
Goose control Special Events	19,342	559 14,589	6,900 16,500	42,000 16,700	35,100 200
Total Other Park Costs	20,719	16,401	23,400	58,700	35,300
Minor Capital Revenue					
Other Minor Capital	58,397			54,800	54,800
Expense Other Minor Capital	134,236	47,774	102,000	212,300	110,300
Net Minor Capital	75,839	47,774	102,000	157,500	55,500
Amortization					
Expense Amortization of Capital Assets	201,666	192,478	202,200	202,200	
Net Parks Costs	\$1,366,818	\$1,438,246	\$1,522,200	\$1,698,490	\$176,290
CAPITAL Funding					
Community Park Washrooms Community Park Improvements	19,100	334,900 55,000	335,900		(335,900)
Top Bridge Park Revitalization Comm. Park Sportsfield Impr	20,500	9,500	9,500		(9,500)
Rathtrevor Trail Development	25,553	36,016 3,000	1,541,860 78,400	500,000 75,400	(1,041,860)
Community Park Erosion Control Sutherland Stairs Upgrade		10,000	30,000	20,000	(3,000) (10,000)
Foster Park Improvements Trail Development		25,464	25,000 49,500	24,750	(25,000) (24,750)
Total Parks Capital Funding	65,153	473,880	2,070,160	620,150	(1,450,010)
Expenditures Parks Equipment					
Community Park Washrooms Community Park Improvements Other Park Improvements	19,124	335,112 67,969	485,900 35,000		(485,900) (35,000)
Top Bridge Park Revitalization	20,507	14,309	9,500		(9,500)
Springwood Park Improvements Rathtrevor Trail Development	33,930	34,030 36,022	15,000 1,902,000	500,000	(15,000) (1,402,000)
Community Park Erosion Control Sutherland Stairs Upgrade	21,634	2,974 9,965	78,400 30,000	160,400 45,000	82,000 15.000
Foster Park Improvements		78,984	60,000		(60,000)
Trail Development Replace Water Park Equipment Community Park Cisterns			50,000	25,000 15,000	(25,000) 15,000
Total Parks Capital Expenditures	95,194	579,366	2,665,800	745,400	(1,920,400)
Net Parks Capital Cost	\$30,041	\$105,486	\$595,640	\$125,250	(\$470,390)
TOTAL PARKS	\$1,396,859	\$1,543,732	\$2,117,840	\$1,823,740	(\$294,100)

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
<u>FACILITIES</u>					
<u>Revenue</u>					
Municipal House Rentals	16,375	17,100	8,400	8,400	
Other Rentals	1,500	1,546			
Community Park Concession Lease	8,800	16,163	8,000	8,000	
Minor Capital			30,000	135,500	105,500
Total Rental Revenues	26,675	34,809	46,400	151,900	105,500
Expense					
Municipal Houses	1,732	8,207	3.600	6,500	2,900
City Hall - PCTC	151,855	162,442	105,400	200,900	95,500
Community Park Buildings	43.905	46.166	69,800	70,200	400
Other Buildings - Community park	13,632	40,100	03,000	70,200	400
Springwood Park Washrooms	27,515	25,812	31,700	33,700	2,000
Foster Park Washrooms	15,775	14,402	17,100	17,400	300
Shelly Road Centre	7,210	7.751	5,000	5,000	300
Parksville Community Centre	258,286	284,401	283,450	328,800	45,350
Small Tools-Bldg Maintenace	2,141	2.591	2.000	2.000	10,000
Pest control-Buildings	1,620	1.304	1,500	1,500	
Total Building Maint. Expenses	523,670	553,076	519,550	666,000	146,450
Minor Capital					
Expense Other Minor Capital	18,395	53,326	182,600	271,850	89,250
TOTAL FACILITIES	515,390	571,593	655,750	785,950	130,200

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
PUBLIC WORKS					
General Revenue PW Admin Allocation to Wtr/Swr		13,000		14,900 14,900	14,900
Administration					
Expense Administration Supervisory	\$42,101 128,360	\$291,459	\$232,070	\$245,503	\$13,433
Training	29,824	35,892	24,640	26,900	2,260
Staff meetings First Aid	5,302 17,392	5,841 12,268	6,300 14.800	6,400 15,000	100 200
Pager Pay	8,709	26,409	40,500	34,500	(6,000)
PW small Tools Safety Supplies		5,671	5,000	3,250 6,000	3,250 1,000
Calci, Cappilot	231,687	377,540	323,310	337,553	14,243
Netl Administration Costs	231,687	390,540	323,310	352,453	29,143
Public Works Building and Yard					
Revenue Works Yard Allocation to Wtr/Swr	101,500	109,000	127,000	109,000	(18,000)
Total Revenue	101,500	109,000	127,000	109,000	(18,000)
Expense					
PW Building	131,836	144,112	135,800	125,750	(10,050)
Fleet Operating Supplies Fleet Small tools	18,999 11,988	13,611 9,023	15,900 9,500	35,900 3,250	20,000 (6,250)
Small Equipment Repair & Maintenance	24,612	30,123	19,600	22,900	3,300
Fleet Administration New Vehicle prep	4,417 5,906	8,378 4,654	10,910 7,300	14,800 10,800	3,890 3,500
Vehicle cleaning	4,589	5,849	7,300 3,600	3,700	3,500 100
Vandalism & theft	659	2,517			
Total PW Building and Yard Exp	203,005	218,267	202,610	217,100	14,490
Net PW Building/Yard Costs	101,505	109,267	75,610	108,100	32,490
Road Maintenance					
Expense Road Repair	65,079	99,399	96,500	98,500	2,000
Grade Gravel roads	8,378	8,567	4,400	6,200	1,800
Dust control Road Line Painting	4,241 16,644	1,390 60,639	500 69,400	500 45,500	(23,900)
Miscellaneous Painting	5,374		09,400	45,500	(23,900)
Net Road Maintenance Costs	99,717	169,995	170,800	150,700	(20,100)
Right of Way Maintenace					
Expense Shoulders	18,587	20,947	33,200	31,700	(1,500)
Machine Brushing	66,284	34,405	67,000	65,000	(2,000)
Weed Control Net Right of Way Maintenance	4,189 89,060	28,476 83,828	16,700 116,900	17,000 113,700	(3,200)
Net hight or way maintenance		05,020	110,900	113,700	(3,200)
Street Cleaning Expense	05.000	F0 400	74.000	74.000	(200)
Street Sweeping Litter Pickup	65,396 67,829	58,126 69,128	74,200 61,900	74,000 62,200	(200) 300
Fall Leaf pickup	31,586	24,871	19,400	19,600	200
Net Street Cleaning Costs	164,812	152,126	155,500	155,800	300
Snow Removal Expense	4				<i>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</i>
Sand Salt Supplies Plowing/sanding & Salt	11,335 49,103	5,982 17,302	33,800 75,200	20,000 65,400	(13,800) (9,800)
Winter Equipment Prep	30,022	12,212	18,500	20,500	2,000
Net Snow Removal Costs	90,460	35,496	127,500	105,900	(21,600)

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
Sidewalk Maintenance					
Expense Sidewalk Maintenance	60,584	79,516	68,100	69,300	1,200
Sign Installation/Maintenace Revenue					
Expense New Sign Installation	6,218				
Vandalism	6,228	6,124	12,200	11,400	(800)
Sign maintenance No Post Guardrails/ delineators	43,597 8,148	45,683 4,501	52,000 4,650	38,500 5,800	(13,500) 1,150
Total Signs Expense	64,191	56,308	68,850	55,700	(13,150)
Net Sign Installation/Maint. Costs	64,191	56,308	68,850	55,700	(13,150)
Street Lights and Traffic Signals					
Expense Street Light Maintenance	191,898	194,554	243,600	249,600	6,000
Traffic signal Maintenance	29,049	31,799	44,600	34,900	(9,700)
Total Street Lights & Traffic Signals	220,947	226,353	288,200	284,500	(3,700)
Open Drainage Expense					
Ditch Cleaning	42,840	8,909	39,000	39,500	500
Right of Way Interceptors Culvert cleaning	112 10,228	294 4,279	16,400	15,700	(700)
Ditch enclosure	583	4,279 8,752	3,150	3,100	(50)
Surface Drainage Monitoring	6,690	17,218	12,400	10,800	(1,600)
Stream & Foreshore Maintenance	60.452	39,451	70,950	40,000 109,100	<u>40,000</u> 38,150
Net Open Drainage Costs	60,453	39,451	70,950	109,100	36,130
Enclosed Drainage Revenue					
Storm Drain Connection Fees			4,700	1,000	(3,700)
Expense					
Storm Drain Connection	13,481	5,785	4,700	7,600	2,900
Catch Basin Cleaning Storm Drain Cleaning	27,496 30,141	7,102 28,933	33,600 22,600	33,000 27,300	(600) 4,700
Storm Drainage Repair	21,738	48,413	27,000	30,500	3,500
Catch Basin Installation	7,347	8,180	7,300	13,700	6,400
Total Enclosed Drainage Expense	100,203	98,413	95,200	112,100	16,900
Net Enclosed Drainage Costs	100,203	98,413	90,500	111,100	20,600
Minor Capital Revenue					
Minor road construction cfwd		10,000			
Other Minor Capital	87,100	46,100	55,100	11,500	(43,600)
Total Minor Capital Revenue	87,100	56,100	55,100	11,500	(43,600)
Expense	1 204	26 557	40.000	40.000	
Sidewalk Upgrades Minor road construction	1,394 59,213	36,557 62,439	40,000 60,000	40,000 60,000	
Other Minor Capital	87,170	85,621	125,100	58,100	(67,000)
Work adjacent to development	395		E0 000	50,000	50,000
Storm Sewer Easements Total Minor Capital Expense	148,172	184,617	50,000 275,100	20,000	(30,000) (47,000)
·					
Net Minor Capital Costs	61,072	128,517	220,000	216,600	(3,400)
Amortization of Capital Assets	1,754,868	1,822,928	1,900,000	1,900,000	

	2014 ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
CAPITAL					
<u>Funding</u>					
Works Equipment	250,000	\$2,500			
Asphalt Overlays Gas Tax Funding	250,000			500,000	500,000
Corfield Street: Stanford to Jensen			474,000	474,000	300,000
Corfield Street:Jensen to Hwy 19A			419,000	420,000	1,000
Operations Garage (Hangar)	15,500	63,900	525,500	705,600	180,100
Temple: Chinook to Bay Temple: Phillips to Chinook	70,300 93.000	97,500 1,532,750	1,883,290 1,663,500	2,120,100	236,810 (1,663,500)
Hwy 19A: Finholm to Rushton	17,700	1,552,750	1,003,300		(1,003,300)
Banks Ave: Finholm to Acacia	19,200	400	250,200	249,800	(400)
Intersection Shelly to Hwy 19A	13,102	21,370	287,700	279,833	(7 <u>,</u> 867)
Works Yard	E0 000	2.000	40,000		(40,000)
Hwy 19A/Wembly Mall - Road Widening Mckinnon St: Hirst to Harnish Wallis Street	50,000	2,000	10,000	92,000 30,750	(10,000) 92,000 30,750
Moss ave: Hwy 4A to Craig Aberdeen: Temple to Kazan				33,733	33,733
Corfield/19a Signal-Left turn Advance	6,426				
Bay Ave/Hwy 19a Traffic Signals	6,550				
Moilliet/Hwy 19A Traffic Signal SS Forsyth: Acacia to Finholm	5,350 7,600	100	99,700	99,600	(100)
SS Temple: Chinook to Bay	6,471	500,777	394.530	239,098	(155,432)
SS Temple: Phllips to Chinook	47,000	125,700	161,300	•	(161,300)
SS Corfield St: Stanford to Jensen	4.500	100	231,000	231,000	(400)
SS Banks Ave: Finholm to Acacia SS Bagshaw: Hwy 19A to Outfall	4,500 4,000	100	59,400 156,000	59,300	(100) (156,000)
SS Carey Creek Outfall	4,000		75,000		(75,000)
SS Skylark Storm	22,500		.,		(-,,
SS Wallis St				45,000	45,000
Total Funding	639,199	2,347,097	6,730,120	5,546,081	(1,184,039)
Expenditures					
Works Equipment	109,116			40,000	40,000
Asphalt Overlays	264,496	139,202	250,000	250,000	
Corfield Street : Jonan to Hun 104			474,000	474,000	
Corfield Street : Jensen to Hwy 19A Operations Garage (Hangar)	15,506	63,891	419,000 825,500	419,000 930,600	105,100
Temple: Chinook to Bay	70,272	97,531	1,883,290	2,120,100	236,810
Temple : Phillips to Chinook	118,519	1,532,750	1,663,500		(1,663,500)
Temple Street Extension	852 17.704				
Hwy 19A: Finholm to Rushton Banks Ave: Finholm to Acacia	17,724 19,160	401	250.200	249,800	(400)
Intesection Shelly to Hwy 19A	13,102	24,282	287,700	280,000	(7,700)
Hwy 19a - Roscow to Pym	852				, ,
Works yard	34,668	56,756	60,000		(60,000)
Hwy 19A/Wembly Mall - Road Widening Ermineshin: Pym to Linear Park	49,976	2,015 205,982	10,000 220,000		(10,000) (220,000)
McKinnon: Hirst to Harnish		205,962	92,000	460,000	368,000
Wallis Street			30,750	153,750	123,000
PW building renovations		152,505	150,000	150,000	
Gerald Place: Pym to End Moss Ave: Hwy 4a to Craig				130,000	130,000
Aberdeen: temple to Kazan				205,000	205,000
Pym: Hirst to Ermineskin				105,000	105,000
Renz road Upgrade				50,000	50,000
Sanderson Road: Phillips to Pym				25,000	25,000
Hwy 19A/Weld Street Sidewalkd Upgrade				95,000 150,000	95,000 150,000
Forsyth: Acacia to Finholm Stanford: McCarter to Corfield				109,000	109,000
Corfield/19a Signal-Left turn Advance	6,426			700,000	.00,000
Bay Ave/Hwy 19A Traffic Signals	5,734				
Moilliet/Hwy 19A Traffic signal Upgrade	4,509				//=0
SS Bagshaw: Hwy 19A to outfall	4,000	OF.	156,000	E0 200	(156,000)
SS Banks Ave: Finholm to Acacia SS Corfield Street: Stanford to Jensen	4,545	95	59,400 231,000	59,300 231,000	(100)

ACTUAL YTD	2015 ACTUAL YTD	2015 FINAL BUDGET	2016 FINAL BUDGET	BUDGET CHANGE Incr/(Decr)
64,763				
7,631	160	99,700	105,000	5,300
6,471	636,243	394,530	239,098	(155,432)
455,681	125,699	161,300		(161,300)
		75,000		(75,000)
		45,000	225,000	180,000
			,	27,500
			13,750	13,750
			02.750	02.750
			,	93,750
1.071.000				50,000
1,274,002	3,037,512	/,837,870	7,440,648	(397,222)
\$634,803	\$690,415	\$1,107,750	\$1,894,567	\$786,817
\$3 734 362	\$4 057 152	\$4 783 970	\$5 597 720	\$813,750
	94,763 7,631 6,471 455,681	YTD YTD 64,763 160 7,631 160 6,471 636,243 455,681 125,699 1,274,002 3,037,512 \$634,803 \$690,415	YTD YTD BUDGET 64,763 160 99,700 7,631 160 99,700 6,471 636,243 394,530 455,681 125,699 161,300 75,000 45,000 45,000 45,000 \$634,803 \$690,415 \$1,107,750	YTD YTD BUDGET BUDGET 64,763 7,631 6,471 636,243 455,681 160 125,699 161,300 75,000 45,000 99,700 161,300 75,000 45,000 105,000 239,098 27,500 13,750 27,500 13,750 27,500 13,750 50,000 1,274,002 3,037,512 3,037,512 7,837,870 7,440,648 7,440,648 \$634,803 \$690,415 \$1,107,750 \$1,894,567

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Executive					
Revenue					
Legislative		-	11,221	-	-
Administration	-	-	-	-	-
Minor Capital	-	-	-	-	-
Bylaw Enforcement	32,700	33,969	34,811	35,666	36,529
Carry forward funding	-	-	-	-	-
Capital Revenues	-	-	-	-	
Total Revenue	32,700	33,969	46,032	35,666	36,529
Expenditures					
Legislative	240,802	239,719	279,593	218,961	241,897
Administration	529,450	561,535	535,836	551,347	575,539
Less Common Service Allocation	(434,000)	(442,680)	(453,747)	(465,074)	(476,706)
Communications	117,769	119,349	122,796	126,336	129,977
Human Resources	355,560	451,957	459,427	472,329	485,596
OHS	97,200	89,373	91,949	94,595	97,317
Economic Development	-	-	-	-	-
Computer Services	348,074	379,385	390,238	401,383	412,845
Minor capital	83,200	56,100	110,562	69,654	82,380
Bylaw Enforcement	265,332	285,930	294,122	302,534	311,185
Amortization of Capital	199,200	199,200	199,200	199,200	199,200
Total Expenditures	1,802,587	1,939,868	2,029,976	1,971,265	2,059,230
. ota, Exportantio	1,002,001	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_,020,0.0	.,0,200	2,000,200
Total Executive	(1,769,887)	(1,905,899)	(1,983,944)	(1,935,599)	(2,022,701)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Finance</u>					
Revenue					
General Taxation	11,560,000	12,101,289	12,782,735	13,497,212	14,244,308
General Debt	103,000	102,980	102,980	102,980	102,980
Library Tax	601,000	617,391	635,189	653,469	672,269
1% Taxation	293,000	295,930	298,889	301,878	304,896
Local Improvements	74,000	74,000	74,000	74,000	74,000
Grants in Lieu	24,000	24,000	24,000	24,000	24,000
Total Taxation	12,655,000	13,215,590	13,917,793	14,653,539	15,422,453
Int. and Other Income					
Investment Income	150,000	114,979	61,251	18,973	19,535
Pen. & Int. on Taxes	96,000	96,960	97,930	98,909	99,898
Miscellaneous Income	64,000	64,640	65,286	65,939	66,598
PCTC	157,680	159,257	160,849	162,458	164,082
Actuarial Reduction of Debt	51,600	57,100	62,600	68,100	73,600
Actualial Neddelion of Debt	31,000	37,100	02,000	00,100	73,000
Total Int. & Other	519,280	492,936	447,916	414,379	423,713
Provincial Grants	328,600	328,600	328,600	328,600	328,600
C/F Funding from Reserves	-	- -	- -	- -	- -
Capital Funding From Res		-	-	-	-
Total Revenue	13,502,880	14,037,126	14,694,309	15,396,518	16,174,766

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Finance cont					
Finance cont.					
Expenditures					
Administration	720,166	737,767	759,043	780,895	803,370
Less Finance Com Serv Rec	(372,000)	(375,720)	(379,477)	(383,272)	(387,103)
Common Services	211,500	217,268	223,532	229,965	236,581
Other	-	-	-	-	-
PCTC	62,000	63,240	64,821	66,439	68,101
	621,666	642,555	667,919	694,027	720,949
					_
Bank Chgs & Int. on PP Taxes	21,150	22,188	23,076	23,993	24,939
Long Term Debt	70,100	67,952	65,829	63,652	61,419
New Long Term Debt	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-
Reserve for Contingencies	-	-	-	-	-
Trans to PCTC Capital Reserve					
Parkland Reserve	-	-	-	-	-
Library	601,000	617,391	635,189	653,469	672,269
Amortization of Capital	-	-	-	-	
Total Expenditures	1,313,916	1,350,086	1,392,013	1,435,141	1,479,576
Total Finance	12,188,964	12,687,040	13,302,296	13,961,377	14,695,190

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Police					
Revenue					
General	12,000	12,379	12,641	12,907	13,176
Provincial Grants	100,000	100,000	100,000	100,000	100,000
Capital Funding From Res	-	-	-	-	-
Total Revenue	112,000	112,379	112,641	112,907	113,176
Expenditures					
RCMP Contract	2,056,400	2,224,658	2,331,007	2,409,331	2,490,269
Other	491,776	513,752	533,090	553,112	573,836
Total Expenditures	2,548,176	2,738,410	2,864,097	2,962,443	3,064,105
Total Police	(2,436,176)	(2,626,031)	(2,751,456)	(2,849,536)	(2,950,929)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Fire</u>					
Revenue					
General	_	_	-	_	-
Local Area Fire Protection	339,750	339,750	339,750	339,750	339,750
ESS and EC Grant	58,000	58,000	58,000	58,000	58,000
Small Equipment	-	-	-	-	-
Gain on Sale	-				
C/F Funding From Reserves	-	-	-	-	-
Capital Funding	-	-	-	-	<u>-</u>
Total Revenue	397,750	397,750	397,750	397,750	397,750
Expenditures					
Administration	768,758	862,144	886,721	911,956	937,907
Training/Health & Welfare	136,340	141,724	146,704	151,840	157,131
Small Equipment	63,700	66,216	68,542	70,942	73,414
Fire Hall #1	46,960	48,814	50,530	52,299	54,121
Equipment	90,020	93,575	96,863	100,254	103,748
Hydrant Maintenance	53,900	55,701	57,485	59,322	61,209
Provincial Emergency Program	133,489	200,364	193,189	199,454	205,905
Minor capital	20,000	11,220	261,375	-	-
Amortization of Capital	170,000	170,000	170,000	170,000	170,000
Total Expenditures	1,483,167	1,649,758	1,931,409	1,716,067	1,763,435
Total Fire Department	(1,085,417)	(1,252,008)	(1,533,659)	(1,318,317)	(1,365,685)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Community Development					
Revenue					
Fees	37,400	38,851	39,814	40,792	41,779
Special Projects	-	-	-	-	-
Building Permits	120,300	124,968	128,065	131,210	134,386
Business Licences	144,000	149,588	153,294	157,060	160,861
C/F Funding From Reserves	-	-	-	-	-
Capital Funding From Res	-	-	-	-	<u>-</u>
Total Revenue	301,700	313,407	321,173	329,062	337,026
Expenditure					
Planning	632,877	646,571	666,055	686,084	706,693
Special Projects	-	-	-	214,320	-
Business Licences	61,166	62,567	64,228	65,930	67,679
Building Inspections	243,418	250,057	257,265	264,669	272,284
Minor capital	-	7,140	-	-	-
Amortization _					
Total Expenditures	937,461	966,335	987,548	1,231,003	1,046,656
Total Community Development	(635,761)	(652,928)	(666,375)	(901,941)	(709,630)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Engineering</u>					
Revenue					
Administration Fees	50,250	52,200	53,493	54,807	56,134
Special Projects	-	-	-	-	-
C/F Funding from Reserves	-	-	-	-	-
Capital Funded From Reserves	-	-	-	-	<u> </u>
Total Revenue	50,250	52,200	53,493	54,807	56,134
Expenditures					
Engineering	881,176	915,475	1,033,638	1,070,098	1,107,670
Less Common Service Allocations	(274,000)	(283,019)	(289,196)	(295,467)	(301,799)
Special Projects	54,500	-	-	-	-
Amortization of Capital	-	-	-	-	-
-					
Total Expenditures	661,676	632,456	744,442	774,631	805,871
Total Engineering	(611,426)	(580,256)	(690,949)	(719,824)	(749,737)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Parks</u>					
Revenue					
Dist 69 Sports Field Contribution	135,000	137,700	141,143	144,666	148,284
Springwood Park Lights Tokens	3,500	3,500	3,500	3,500	3,500
Other (bench donations)	8,000	8,000	8,000	8,000	8,000
Minor Capital	-	-	-	-	-
C/F Funding From Reserves		-	-	-	-
Capital Funding From Res	396,000	1,059,785	25,750	26,265	348,262
Total Revenue	542,500	1,208,985	178,393	182,431	508,046
Expenditures					
Rec Commission	-	-	-	-	-
Administration	269,540	274,931	281,804	288,839	296,063
Park Maintenance	994,750	1,014,645	1,040,011	1,065,974	1,092,633
Turf Management	-	-	-	-	-
Horticulture	107,700	109,854	112,600	115,411	118,298
Park & Street Furnishings	54,600	55,692	57,084	58,509	59,973
General	58,700	59,874	61,371	62,903	64,476
Minor capital	212,300	91,800	45,900	25,500	25,500
Amortization of Capital	202,200	202,200	202,200	202,200	202,200
Total Expenditures	1,899,790	1,808,996	1,800,970	1,819,336	1,859,143
Total Parks	(1,357,290)	(600,011)	(1,622,577)	(1,636,905)	(1,351,097)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Facilities</u>					
Revenue					
Building Rental	16,400	(3,340)	(3,323)	(3,305)	(3,287)
Minor capital	72,000	69,225	-	-	-
C/F Funding From Reserves	-	-	-	-	-
Capital Funding -Grants/DCC's	-				
Capital Funding From Res	-				
Total Revenue	88,400	65,885	(3,323)	(3,305)	(3,287)
Expenditures					
Building Maintenance	666,000	633,420	649,256	665,464	682,106
Minor Capital	271,850	233,529	88,278	36,611	81,938
- -	007.050	000.040	707.504	700.075	704.044
Total Expenditures	937,850	866,949	737,534	702,075	764,044
Total Facilities	(849,450)	(801,064)	(740,857)	(705,380)	(767,331)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Public Works					
Revenue					
Minor Capital	2,500	-	-	-	-
Storm Drain Connection Fees	1,000	-	-	-	-
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Res	1,739,221	538,779	1,021,850	879,742	703,560
Total Revenue	1,742,721	538,779	1,021,850	879,742	703,560
Expenditures					
Administration	337,553	344,304	352,912	361,722	370,768
Less Common Ser. Admin Fees	(123,900)	(125,139)	(126,390)	(127,654)	(128,930)
PW Building & Yard	125,750	128,265	131,472	134,754	138,124
Fleet	111,850	114,087	116,939	119,858	122,856
Road Maintenance	150,700	153,714	157,557	161,490	165,529
Right of Way Maintenance	113,700	115,974	118,873	121,841	124,888
Street Cleaning	155,800	158,916	162,889	166,955	171,131
Snow Removal	85,400	87,108	89,286	91,515	93,803
Sidewalk Maintenance	69,300	70,686	72,453	74,262	76,119
Signs	55,700	56,814	58,234	59,688	61,181
Painting	-	-	-	-	-
Street Light Maintenance	284,500	290,190	297,445	304,870	323,479
Open Drainage	109,100	111,282	114,064	116,912	119,835
Enclose Drainage	112,100	114,342	117,201	120,126	123,131
Minor Capital	228,100	163,200	124,848	106,120	108,240
Amortization of Capital	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Total Expenditures	3,715,653	3,683,743	3,687,783	3,712,459	3,770,154
Total Public Works	(1,972,932)	(3,144,964)	(2,665,933)	(2,832,717)	(3,066,594)

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
<u>Refuse</u>					
Revenue					
Refuse collection Miscellaneous Capital Funding From Res	656,000 6,000 -	679,015 6,103 -	703,021 6,187 -	727,842 6,272 -	753,388 6,358 -
Total Revenue	662,000	685,118	709,208	734,114	759,746
Expenditures					
Refuse Pickup Contract Capital	583,700	621,299 -	643,264 -	665,975 -	689,350
Total Expenditures	583,700	621,299	643,264	665,975	689,350
Total Refuse	78,300	63,819	65,944	68,139	70,396
General Revenue Fund Net Income (Loss)	1,548,925	1,187,698	712,490	1,129,297	1,781,882
Non Operating budget items					
Funding from Cfwd Reserves Funding from Capital Reserve Funding from Land Sale Reserve Funding from Gas Tax Reserve Long term debt borrowing	4,412,005 180,505 47,800 - 4,640,310	- 440,130 408,000 - 848,130	- - - -	- - - -	- - - -
Capital Expenditures Administration Finance Police Fire Services Community Development Engineering Parks Public Works	241,000 - - 888,200 - - 745,400 7,440,648 9,315,248	208,590 - - 1,028,772 - - 1,857,420 3,370,335 6,465,117	- - 738,268 - - - 567,018 4,047,468 5,352,754	21,224 - - 21,224 10,612 - 49,081 3,301,393 3,403,534	- - 70,356 - - 484,374 4,101,043 4,655,773
Long Term Debt Long term debt principal payments Short term Capital borrowing pmts	94,973	95,995	97,044	98,118	99,221
	94,973	95,995	97,044	98,118	99,221

<u>2016</u> <u>2017</u> <u>2018</u> <u>2019</u> <u>2020</u>

	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Transfers to (from) reserves Transfer to PCTC maintenance reserve	23,100	23,100	23,100	23,100	23,100
_ _	23,100	23,100	23,100	23,100	23,100
Actuarial Reduction of Debt	(51,600)	(57,100)	(62,600)	(68,100)	(73,600)
Amortization of Capital Assets	2,471,400	2,471,400	2,471,400	2,471,400	2,471,400
Net Surplus (Deficit)	(824,286)	(2,134,084)	(2,351,608)	7,845	(598,412)
Transfers from(to) Surplus Reserves					
Transfer from Accumulated Surplus	824,286	2,134,084	2,351,608	-	598,412
Transfer to Accumulated Surplus	-	-	-	(7,845)	
Financial Plan Balance	-	-	-	-	

City Sha	re 2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
OR CAPITAL GENERAL GOVERNMENT																				
EXECUTIVE Filing system (HR)	0	0	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Admin Minor Capital	0	0	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Information Technology																				
Servers Back Up Systems	10,000 10,000	15,000 0	20,000 10,000	10,000 0	15,000 0	20,000 10,000	10,000 0	15,000 0	20,000 1,000	10,000 0	15,000 0	20,000 10,000	10,000 0	15,000 0	20,000 10,000	10,000 0	15,000 0	15,000 0	15,000 0	15,000 0
Radio Antennas, Upgrades & Technology Improvements Website redesign	0 17,200	0	0	15,000 0	0 20,000	0	0 0	0 0	0 20,000	0 0	15,000 0	0	0 20,000	0 0	0 0	0	0 20,000	0	0	0 20,000
IT Needs Assessment	0	0	20,000	0	0	0	0	20,000	0	0	0	0	0	0	0	0	0	0	0	0 10,750
Computer Software (MS exchange server Adobe acrobat) Computer Operating Software	0	0	10,750 0	0 0	0	0	10,750 0	0	0 0	350,000	10,750 0	0	0	0	10,750 0	0	0	0	10,750 0	0
Tempest E-Commerce configuration Software Operations & Maintenance Contingency	6,000 40,000	0 40,000	0 40,000	0 40,000	0 40,000	0 40,000	0 40,000	0 40,000												
J	.,	,,,,,,	,,,,,,	.,	7,555	.,	,,,,,,	.,	,,,,,,	.,	-,	7,	.,	.,	.,	-,	7,	7,7.7.	7,	,,,,,,
Total IT	83,200	55,000	100,750	65,000	75,000	70,000	60,750	75,000	81,000	400,000	80,750	70,000	70,000	55,000	80,750	50,000	75,000	55,000	65,750	85,750
TOTAL ADMINISTRATION	83,200	55,000	105,750	65,000	75,000	70,000	60,750	75,000	81,000	400,000	80,750	70,000	70,000	55,000	80,750	50,000	75,000	55,000	65,750	85,750
COMMON SERVICES Postage machine	0	0	0	0	0	5,000	0	0	0	0	0	5,000	0	0	0		0	5,000	0	0
Photocopiers	0	8,000	0	0	0	0	0	0	8,000	0	0	0	0	0	0	8,000	0	0	0	0
Total Common Services	0	8,000	0	0	0	5,000	0	0	8,000	0	0	5,000	0	0	0	8,000	0	5,000	0	0
FIRE DEPARTMENT		-,	-	-		-,	-	-	-,	-	-	-,		-	-	-,	-	-,	-	
SCBA upgrade	0	0	250,000	0	0	0	0	0	0	0	0	0	75,000	0	0	0	0	0	0	0
Painting ESS ECT Office	0	0	0	0	0	0	0	0	0	5,000	0	0	0	0	0	0	0	0	0	0
Painting Fire Hall Interior Painting Fire Hall Exterior	0	0 0	0	0 0	0 0	20,000 10,000	0	0	0	0 0	0	0	0	0 0	0	0	0	0	0	0 0
Parking Lot Lighting	10,000 0	3.500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
construct sound proof wall in compressor area Remove grasscrete pavers and replace with pavement	10,000	3,500 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FD 75 Year Anniversary event	0	7,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FIRE DEPT	20,000	11,000	250,000	0	0	30,000	0	0	0	5,000	0	0	75,000	0	0	0	0	0	0	0
COMMUNITY DEVELOPMENT																				
Photocopier	0	7,000	0	0	0	0	7,000	0	0	0	0	7,000	0	0	0	0	7,000	0	0	0
TOTAL COMMUNITY DEVELOPMENT	0	7,000	0	0	0	0	7,000	0	0	0	0	7,000	0	0	0	0	7,000	0	0	0
PARKS & RECREATION																				
Replace Playground Equipment	25,000	25,000 0	25,000 10000	25,000 0	25,000	25,000 10000	25,000 0	25,000 0	25,000 10000	25,000	25,000	25,000 10000	25,000	25,000 0	25,000 10000	25,000 0	25,000 0	25,000 10000	25,000	25,000 0
Springwood Pk buildings, minor capital maintenance. Noxious Weed Program	0 15,000	15,000	10,000	0	0 0	0	0	0	0	0 0	0	0	0 0	0	0	0	0	0	0	0
Community Park Tennis Courts Springwood Park Tennis Courts	12,500 60,000	0 0	0	0	0	0	0 0	0	12,500 60,000	0	0	0	0	0	0 0	0 0	12,500 60,000	0	0	0
Community Park Master Plan Review	80,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	0	0	50,000	0	0	Ö	0
Parks & Trails master Plan Jensen Greenway	0 19,800	50,000 0	0 0	0	0 0	0 0	50,000 0	0	0 0	0 0	0	50,000 0	0	0 0	0 0	0 0	50,000 0	0 0	0 0	0
TOTAL PARKS & RECREATION	212,300	90,000	45,000	25,000	25,000	85,000	75,000	25,000	107,500	25,000	75,000	85,000	25,000	25,000	35,000	75,000	147,500	35,000	25,000	25,000
FACILITIES																				
Shelly Road Centre																				
Exterior Painting Demolition	0	0	0	0	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
183 McVickers - demolition	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Energy Audit - all Buildings																				
PCCC																				
replace roofing	138,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New flooring Structural engineering assessment	0 0	46,000 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Outer walls painting Replace windows	0	28,750 0	0	0	0	0	0	0	0	0	0	0	0 35,000	0	0	0	0	0	0	0
Interior painting	0	34,500	v	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace appliances Rtu's. Heat air?	0	23,000 0	0	0 0	25,000 0	0	15,000 0	0 0	0 38,200	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0	0	0 0
									•											

	City Share	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
PCTC Structural engineering assessment		0	0	0	0	0	0	0	0	0	0	0	0	0	34,500	0	0	0	0	0	0
Emergency generator		Ö	0	0	Ő	0	55,230	0	Ö	Ő	ő	Ő	Ő	Ő	0	Ö	0	Ő	Ő	ő	Ö
Elevator upgrade.		0	0	0	0	0	0	55,230	0	0	0	0	0	0	0	0	0	0	0	0	0
Painting Interior		0	0	0	0	0	15,900	0	0	0	0	0	0	0	0		0	0	0	0	0
Common Area City		17,300										17,300					25,000				
Replace RTU's (3).		0	0	0	0	0	0	0	207,200	0	0	0	0	0	0	0	0	0	0	0	0
Paint exterior		0	0	0	0	20,700	0	0	0	0	0	0	0	0	0	20,700	0	0	0	0	0
Replace carpets		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Library City		40,000 0	0	50,000	0	0	0	0	0	0	0	0	0	0	0		40,000 0	0	0	0	0
Commmon Areas		0	0	50,000	0	0	0	0	0	0	0	55,400	0	0	0		0	0	0	0	0
Roof repairs		6,900	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	15,900	0	0	0
Roof replacement		0	0	0	0	0	0	138,100	0	0	0	0	0	0	0	0	0	0	0	0	0
Doors hardware replacement		10,350	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Road/Parking Lot Maintenance		13,800	0	0	0	0	0	0	0	0	0	13,800	0	0	0	0	0	0	0	0	0
Replace exterior woodwork Replace flooring		0	0	4,850	0 0	0	0	0	0	0	0	0	0	4,800	0	0	0	0	0	0	0
HVAC Computer Controls		7,500	27,600	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Phone System (PW PCTC Equipment)		0	69,100	0	0	0	0	0	0	0	0	0	69,100	0	0	0	0	0	0	0	0
Server Room Air Conditioner		0	0	0	27,600	0	0	0	0	0	0	0	0	0	0	17250	0	0	0	0	0
Electronic Equipment in Forum		0	0	0	6,900	0	0	0	0	6900	0	0	0	0	0	0	0	0	0	6900	0
Radio Repeater Electric Vehicle Charging Stations		10,000 28,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Electric Verificie Charging Stations		20,000																			
PW buildir		0	0	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	^	0
Bulk Fuel Storage/ backup Generator		0	0	30,000	0	0	0	0	0	0	0	Ü	0	Ü	Ü	0	0	Ü	Ü	Ü	0
TOTAL FACILITIES		074.050	200 050	04.050	0.4.500	75 700	74.400	000.000	007.000	45.400		00.500	00.100	00.000	0.4.500	07.050	05.000	45.000		0.000	
TOTAL FACILITIES		271,850	228,950	84,850	34,500	75,700	71,130	208,330	207,200	45,100	0	86,500	69,100	39,800	34,500	37,950	65,000	15,900	0	6,900	0
PUBLIC WORKS Roads																					
Minor Road Construction		60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Sidewalk and Accessibility Improvements		40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Works Adjacent to Development		50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Demolish Old Sheds		0	10,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Minor capital		150,000	110,000	110,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
General Storm Sewer																					
Drainage Easements (ROW's)		20,000	20,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Drainage Master Plan		9,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Minor conital		20,000	00.000	10,000					0			0	0	0	0			0			
Total Minor capital		29,000	20,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other																					
Speed Reader boards		19,100																			
Construct New Sheds at PW		30,000	30,000																		
Total Minor capital		49,100	30,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PUBLIC WORKS		228,100	160,000	120,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL MINOR CAPITAL		815,450	559,950	605,600	224,500	275,700	361,130	451,080	407,200	341,600	530,000	342,250	336,100	309,800	214,500	253,700	298,000	345,400	195,000	197,650	210,750
			·								·	·	·		·					·	
Minor Capital Source of Funds																					
Operations		660,950	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Reserve		47,800																			
Carry Forward reserve		106,700	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Minor Capital Source of Funds		815,450	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

CAPITAL	City Share	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
GENERAL GOVERNMENT																					
EXECUTIVE		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Purchase ## Photocopier		0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0 23,000	0	0	0	0	Ö	0
New bylaw vehicle & onboard computerization Archival Storage Facility	_	36,000 0	0	0	0	0	0	0	0	0	0	0	0	0 0	0 0	0	0	0	0 0	0	0 0
Total Major Capital	_	36,000	23,000	0	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0
Total Executive Major & Minor	_	36,000	23,000	5,000	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0
Executive Source of Funds Operations		36,000	23,000	0	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0
Grants		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations Land Sale Reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve General Capital Reserve		0 0	0	0	0	0	0 0	0	0	0	0 0	0 0	0 0	0	0	0 0	0 0	0 0	0	0	0 0
Carry Forward reserve Short Term Capital Borrowing		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Executive Source of Funds		36,000	23,000	0	0	0	0	0	23,000	0	0	0	0	0	23,000	0	0	0	0	0	0
Capital Aerial Photography and GIS Update		20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0	0	20,000	0
Electronic Document & Records Mgmt. System		0	181,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Human Resource Management System Financial Statement/YE Software		30,000	0 0	0 0	0 0	0 0	0 0	0 0	0	0	0 0	0	0 0	0	0	0 0	0 0	0	0	0 0	0 0
Mapping Integration Software Pavement Management System		0	0	0	0	0	0	0 25,000	0	0	0	0	0 25,000	0	0	0	0	0	0	0	0
Asset Mgmt. Software		144,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Ivault Software Bylaw - Field Ticketing software		0 0	0 0	0 0	0 0	0	0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0	0 0	0 0	0 0	0 0	0 0	0 0
Server Replacement Service Connection Software		11,000 0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Payroll System Upgrade		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
GIS mapping Software		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital	_	205,000	181,500	0	20,000	0	0	45,000	0	0	20,000	0	25,000	20,000	0	0	20,000	0	0	20,000	0
IT Source of Funds		•	400.000		00.000	0		45.000		0	00.000	•	05.000	00.000	•		00.000		0	00.000	
Operations		0 0	100,000 0	0 0	20,000 0	0 0	0 0	45,000 0	0 0	0	20,000 0	0	25,000 0	20,000 0	0 0	0 0	20,000 0	0	0 0	20,000 0	0
Donations General Capital Reserve		0	0 81,500	0 0	0 0	0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0	0 0	0	0 0	0 0	0	0 0
Carry Forward reserve		205,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing Debt	_	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total IT Source of Funds	_	205,000	181,500	0	20,000	0	0	45,000	0	0	20,000	0	25,000	20,000	0	0	20,000	0	0	20,000	0
Total Administration Capital	_	241,000	204,500	0	20,000	0	0	45,000	23,000	0	20,000	0	25,000	20,000	23,000	0	20,000	0	0	20,000	0
COMMON SERVICES Furniture & Equipment (Folding/stuffing Machine)		0	0	0	0	0	0	0	0	0	15,000	0	0	0	0	0	0	0	0	0	15,000
Financial /Taxation System		0 0	0	0	0	0 0	0	0	0 0	0 0	260,000	0	0	0 0	0 0	0	0	0	0	0	0
Budget software Replacement		0	0	0	0	0	0	0	0	0	40,000	0	0	0	0	0	0	0	0	0	0
Total Finance		0	0	0	0	0	0	0	0	0	315,000	0	0	0	0	0	0	0	0	0	15,000
Finance Source of Funds																					
Operations Grants		0	0	0	0	0	0	0	0	0	315,000 0	0	0	0	0	0	0	0	0	0 0	15,000 0
Carry Forward reserve	_	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Finance Source of Funds	_	0	0	0	0	0	0	0	0	0	315,000	0	0	0	0	0	0	0	0	0	15,000
POLICE																					
Miscellaneous Office Furniture		0 0	0 0	0 0	0	0 0	0 0	0	0 0	0 0	0	0 0	0	0 0	0 0	0 0	0 0	0	0 0	0 0	0
	_	0	0	0	0	0	0	٥	Δ.	0	۸	0	Δ.	0	0	0	0	۸	0	0	0
	_	U	U	U	U	U	U	U	U	U	U	U	U	U	U	U	U	U	U	U	

2016-2035
Capital Expenditure Plan

	City Share	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
POLICE DEPARTMENT SOURCE OF FUNDS																					
Operations		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Grants		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL POLICE DEPARTMENT SOURCE OF FUNDS		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
FIRE DEPARTMENT																					
CAPITAL																					
Fire Hall #2		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Additional Bay to Fire Hall		0	0	0	0	0	0	0	0	675,000	0	0	0	0	0	0	0	0	0	0	0
Tanker Truck & Tank (Tender 47)		0	0	0	0	0	0	0	0	0	0	0	350,000	0	0	0	0	0	0	0	0
Replace C 41		28,600	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0
Replace C-42 (Dodge P/U)		0	28,600	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0
Replace C-43		0	0	28,600	0	0	0	0	30,000	0	0	0	0	30,000	0	0	0	0	30,000	0	0
Medium Rescue Truck		0	0	650,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fire Rescue Truck R-41 Replace E-41		0	0	030,000 N	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	650,000	0
Replace E-42		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	650,000	n	0	030,000 N	0
New Fire Truck E-43		0	0	0	0	0	0	0	0	0	0	0	0	0	650,000	0	0	0	0	0	0
Replace Ladder 41		420,000	980,000	0	ő	Õ	0	Õ	0	0	Ö	Õ	Õ	Õ	0	Õ	Ö	Õ	Õ	Õ	Õ
Turnout Gear Cleaning apparatus		0	0	0	0	15,000	Ō	0	Ō	0	0	0	0	0	0	0	0	0	0	0	0
Replace Air Compressor		0	0	0	0	0	0	0	0	0	0	0	0	0	0	60,000	0	0	0	0	0
Replace Photocopier		0	0	11,000	0	0	0	0	11,000	0	0	0	0	12,500	0	0	0	0	0	0	0
Auto Extrication Tools		0	0	0	0	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Training Ground Improvements		439,600	0	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total capital		888,200	1,008,600	709,600	20,000	65,000	30,000	30,000	41,000	675,000	0	30,000	380,000	42,500	650,000	60,000	680,000	30,000	30,000	650,000	0
Total Fire dept.		908,200	1,019,600	959,600	20,000	65,000	60,000	30,000	41,000	675,000	5,000	30,000	380,000	117,500	650,000	60,000	680,000	30,000	30,000	650,000	0
FIRE DEPARTMENT SOURCE OF FUNDS																					
Operations		648,600	1,008,600	709,600	20,000	65,000	30,000	30,000	41,000	675,000	0	30,000	380,000	42,500	650,000	60,000	680,000	30,000	30,000	650,000	0
Grants		040,000	0	000,000	20,000	05,000	0	0,000	0	075,000	0	0,000	000,000	42,500	030,000	00,000	000,000	0	0,000	030,000	0
Gas Tax Grant		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Donations		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve		239,600	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FIRE DEPARTMENT SOURCE OF FUNDS		888,200	1,008,600	709,600	20,000	65,000	30,000	30,000	41,000	675,000	0	30,000	380,000	42,500	650,000	60,000	680,000	30,000	30,000	650,000	0
COMMUNITY DEVELOPMENT Capital																					
Plotter/ Large Format Printer		0	0	0	10,000	0	0	0	0	0	0	10,000	0	0	0	0	0	0	0	0	0
Plans/Document Scanner/Copier		0	0	0	0,000	0	0	0	0	0	0	0,000	0	0	0	0	0	0	0	0	0
File Storage contribution		0	0	0	0	0	0	20000	0	0	0	0	0	0	0	0	0	20000	0	0	0
Total Capital	•	0	0	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0
Total Community Planning		0	0	0	10,000	0	0	27,000	0	0	0	10,000	7,000	0	0	0	0	27,000	0	0	0
COMMUNITY DEVELOPMENT SOURCE OF FUNDS	•				10,000			21,000				10,000	1,000					21,000			
Operations Operations		0	0	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0
Grants		0	0	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0
Donations		0	0	0	0	0	0	n	0	0	0	0	n	n	n	0	0	0	0	0	0
Carry Forward reserve		0	0	0	0	0	0	n	0	0	0	0	n	n	n	0	0	n	n	0	n
Short Term Capital Borrowing		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	n
Debt Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SOURCE OF FUNDS Community Development	•				40.000			00.000		•		40.000						00.000			
IOTAL SOURCE OF FUNDS Community Development		0	0	0	10,000	0	0	20,000	0	0	0	10,000	0	0	0	0	0	20,000	0	0	0

Schedule "C"

City Share PARKS & RECREATION	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Beach viewpoint and Bench, Fairwinds, Gaetjen & Bay Community Park Master Plan Projects	0	0	0	10,000	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
New Park Washrooms/Concession Facility	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Replace all Light Standards Community Park - Irrigation Vault	0	0 0	0	0 0	0 0	37,500 0	150,000 0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Park - Ball field drainage	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Park - Tennis Court Drainage Com Pk. Washrooms upgrade	0	0	0	0	0	6,250 0	25,000 0	0	0	0	0	0	0	0	0	0	0	0	0	0
Com Pk. NEW WASHROOMS, to replace Kin Hut	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Kin Hut deconstruction Community Park - Bleachers & Volleyball Center Court	0	0	0	0	0	0	0 0	0 0	0	0	0	0	0 0	0	0 0	0	0	0	0 0	0
Community Park Clubhouse/Washroom/Storage	0	0	0	0	0	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Park - Beachfest Expansion Community Park - Arbutus Point Kiosk / Plaza	0	0	0	0	0	0	0 250,000	300,000	0	0	0	0	0	0	0	0	0	0	0	0
Community Park Playground Resurfacing / Zip Lines Replacemen	0	120,000	ő	Ö	0	Ö	0	0	0	Ö	ő	Ö	0	0	ő	Ö	Ö	ő	ő	0
Community Park Cistern Community Park - Water Park Cistern	0	0	0	0	0	0	0	0	250,000 15,000	0 100,000	0	0	0	0	0	0	0	0	0	0
Equipment Storage Building	0	0	0	0	37,500	150,000	0	0	0	0	0	0	0	0	0	Ö	0	0	0	0
Pave Rafiki walkway Hirst to Morison Renz Park Open Link off Forsyth from Renz to Daffodil	0	0	0	11,250 0	45,000 0	0	0	0	0	0	0	0	0	0	0 2,500	10,000	0	0	0	0
Community Park Erosion Control	160,400	0	0	0	0	0	0	0	0	0	0	0	0	0	2,500	10,000 0	0	0	0	0
Springwood park	0	0	400,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Field resurfacing Upgrade Washrooms	0	0	400,000	0	0	0	0	0	0	0	0	0	0	0	0	16250	65000	0	0	0
Field Lighting	0	0	0	0	0	0	0	0	0	100,000	400,000	0	0	0	0	0	0	0	0	0
Springwood Park Cistern Top Bridge park Trail Revitalization	0	0	0	0	0	0	0	0	0	30,000 0	250,000 0	0	0	0	0	0	0	0	0	0
Replace Water Park Equipment	15,000	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pickle Ball Courts Dist. 69 Track & Field (City Portion)	0	0	120,000 0	0	0	0	0	300,000	0	0	0	0	0	0	0	0	0	0	0	0
All Weather Playing Field	0	0	0		0	0	0	0	2,000,000	0	0	0	0	0	0	0	0	0	0	0
Community Park: Hwy 19A Accessible Walkway Sutherland Stairs	0 45,000	250,000 0	0 0	0	0	0 0	0	0	0	0 0	0	0	0	0	0	0	0	0	0	0
Total Capital	220,400	430,000	520,000	21,250	122,500	693,750	425,000	600,000	2,265,000	230,000	650,000	0	0	0	2,500	26,250	65,000	0	0	0
PARKS & RECREATION SOURCE OF FUNDS																				
Operations	125,000	430,000	520,000	21,250	122,500	578,750	425,000	600,000	265,000	230,000	650,000	0	0	0	2,500	26,250	65,000	0	0	0
Grants Donations	0	0	0	0	0 0	0	0 0	0 0	1,000,000 0	0	0	0	0	0	0	0	0	0	0	0
Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	Ö	0	0	115,000	0	0	0	0	0	0	0	0	0	Ö	0	0	0	0
Carry Forward reserve Gas Tax Reserve	95,400	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	Ö	0	0	0	0	0	0	0	ő	0	0	0	0	0	Ö	0	0	0	0
Debt _	0	0	0	0	0	0	0	0	1,000,000	0	0	0	0	0	0	0	0	0	0	0
TOTAL SOURCE OF FUNDS PARKS & RECREATION	220,400	430,000	520,000	21,250	122,500	693,750	425,000	600,000	2,265,000	230,000	650,000	0	0	0	2,500	26,250	65,000	0	0	0
Parkland Open Spaces																				
Trail Link Development (acquisition) 0.00%	0	0	0	0	300,000	0	0	0	0	300,000	0	0	0	0	300,000	0	0	0	0	0
Land acquisition & Development for Links Rathtrevor Trail Development 25.00%	500,000	1,366,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0 0	0	0
Trail Development 0.00%	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
	525,000	1,391,000	25,000	25,000	325,000	25,000	25,000	25,000	25,000	325,000	25,000	25,000	25,000	25,000	325,000	25,000	25,000	25,000	25,000	25,000
Parkland Open Spaces Source of Funds	,		•		,	,	•			·	,		•	•	,	· ·	,	,		
Operations Existing Formula	-3,750	-8,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal Assist Formula	4,000	10,495	250	250	3,250	250	250	250	250	3,250	250	250	250	250	3,250	250	250	250	250	250
Total Operations Grants	250 0	1,995 0	250 0	250 0	3,250 0	250 0	250 0	250 0	250 0	3,250 0	250 0	250 0	250 0	250 0	3,250	250 0	250 0	250 0	250 0	250 0
Donations	0	ő	Ő	ő	ő	ő	0	0	ő	ő	ő	Ö	0	ő	0	ő	ő	0	Ö	0
Parkland Reserve Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	350,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry Forward reserve Federal Gas Tax Reserve	128,750 0	0 0	0	0	0 0	0 0	0 0	0 0	0	0 0	υ 0	0	0	0	0	υ 0	0 0	0	0 0	0 0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt DCC Open Space Reserve	0 396.000	0 1.039.005	0 24.750	0 24,750	0 321.750	0 24.750	0 24.750	0 24,750	0 24.750	0 321.750	0 24,750	0 24,750	0 24,750	0 24,750	0 321,750	0 24,750	0 24,750	0 24,750	0 24.750	0 24,750
	,	.,,	,	•	, , ,	,	,	•	,	, ,	•	•	•	•	•			•	,	
Total Parkland Open Spaces Sources of Funds	525,000	1,391,000	25,000	25,000	325,000	25,000	25,000	25,000	25,000	325,000	25,000	25,000	25,000	25,000	325,000	25,000	25,000	25,000	25,000	25,000

Schedule "C"

City Sha	re 2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Engineering Capital																				
Survey Equipment																				
	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sources of Funds Operations																				
Grants Donations																				
TOTAL SOURCE OF FUNDS for Engineering	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Ü	· ·	Ŭ	Ü	· ·	· ·	Ü	Ü	Ů	Ŭ	Ŭ	Ů	Ü	Ü	ŭ	Ü	· ·	Ŭ	Ü	Ü
Public Works Capital	050.000	050.000	050.000	050.000	050.000	050.000	050.000	050.000	050.000	050.000	050.000	050.000	050.000	050.000	050.000	050.000	050 000	050.000	050.000	050.000
Asphalt Overlays Ash Cres to end	250,000 0	250,000 0	250,000 0	250,000 0	250,000 0	250,000 0	250,000 0	250,000 17,750	250,000 71,000	250,000 0	250,000 0	250,000 0	250,000 0	250,000 0	250,000 0	250,000 0	250,000 0	250,000 0	250,000 0	250,000 0
Aberdeen: Temple to Kazan - Paving Aurora St: Meridian Way South	205,000 0	0 23,000	92,000	0 0	0	0	0 0	0 0	0 0	0	0	0 0	0	0 0	0	0 0	0 0	0	0 0	0 0
3 Bagshaw: Stanford to 187 Bagshaw Bagshaw: Hwy 19A to Pioneer Cr.	0 0	0	0 0	0 0	0 0	0	0 125000	0 0	50000 0	200000 0	0	0 0	0	0 0	0	0 0	0 0	0 0	0 0	0 0
Banks ave: Finholm to Acacia Banks Ave: Moilliet east	249,800 0	0	0	80,500	322,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bass Ave: Moss South to End 3 Bay Avenue: Dogwood to End	0	0	0	0	0	0	62,500 0	250,000 0	0	0 50000	0	0	0	0	0	0	0	0	0	0
Bernard Ave: Hwy 4A to Moilliet Cedar Street: Hirst to Harnish	0	0	0	0	0	0	0	0	69,750 0	279,000	0 60,000	0 400,000	0	0	0	0	0	0	0	0
Corfield St: Hwy 19A to Community Park 3 Craig St: Hwy 19A to 40m North of Jensen	0	0	0	0	0	0	0 50000	0 350,000	0	0	0	0	0	0	0	50000 0	370000 0	0	0	0
Craig Street: Moss to Stanford Doehle Ave: Pym to Willow	0	0	0	0	0	0	38,750 0	155,000 0	0	0	0 143,500	0 574,000	0	0	0	0	0	0	0	0
Dogwood St: Rushton North and South Dogwood: Bay to SRW	0	0	0	0	47,500 90,000	190,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Finholm St: Forsyth to Hwy 19A 3 Finholm St: Hirst to Forsyth	0	0	0	0	0	25,000 75000	150,000 535000	0	0	0	0	0	0	0	0	0	0	0	0	0
Forsyth: Cameron to Pym Forsyth: Acacia to Finholm	0 150,000	0	0	27,000 0	108,000 0	0	0	0 0	0 0	0	0	0	0	0 0	0	0	0	0	0	0 0
Gerald: Pym to End Harnish Ave: James to Moilliet	0	26,250 0	105,000 0	0 42,000	0 168,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Hwy 19a - City Boundary to Resort Way Hwy 19a - Englishman River to Shelly	0	0	0	0	0	0	0	0	0	0	0	0	0	0	87,500 0	350,000 0	0	0 350,000	0	0
Hwy 19a - Englishman River to Shelly (Ped Improvements Ph2) Hwy 19a - Lombardy to Roscow	0 0	0	0 0	50,000 0	450,000 0	0	0	0 0	0 0	0	0	0	0 67,500	0 270,000	0	0	0	0	0	0 0
Hwy 19a - McMillan to Lombardy Hwy 19a - McVickers to McMillan	0 0	0	0	0 687,500	0	0	0	0 0	0 0	0	0	0 0	27,500 0	110,000 0	0	0	0	0	0	0 0
Hwy 19a - Pym to City Limits West Hwy 19a - Resort Way to Greig Road	0 0	0	0 0	0 425,000	0	0	0	0 0	0 0	0 0	0	0 0	0	0 0	0	300,000 0	2,700,000 0	0 0	0 0	0 0
3 Hwy 19a - Roscow to Pym Upgrade Hwy 19A: Shelly Road to McVickers	0 0	0	0 0	0	0 0	0 0	0 0	250,000 0	2,250,000 0	0 0	0	0	0	0 87,500	0 350,000	0 0	0 0	0 0	0 0	0 0
Hwy 19A/Weld Street Sidewalk Refurbishment Hwy 19A: Tuan to intersection	95,000 0	0	0 0	0 0	0	0	0 0	0 0	0 0	0 0	0	0 0	0	0 0	0 375,000	0 1,500,000	0	0 0	0 0	0 0
Hwy 4a - Despard to Border Hwy 4A: Jensen to Hwy 19A	0 0	0	0 0	75,000 0	300,000 0	0	0 0	0 0	0 0	0 0	0	0 0	0	0 0	0	0 0	0	0 0	0 94500	0 0
Hirst Ave: Hwy 4A to MacMillian Humphrey Ave: Renz to Pym	0 0	0	0 0	0 0	130,592 0	522,368 0	0 0	0 0	0 0	0 0	0 0	0 0	0	0 0	0 0	0 0	0	0 0	0 0	0 525,000
Industrial Way: Hwy 19A to Herring Gull James Street: Hirst to Harnish	0 0	0	0 0	0 39,500	0 158,000	0 0	0 0	0 0	0 0	0 0	0	0 0	0	0 0	1,250,000 0	0 0	0 0	0 0	0 0	0 0
Jensen Avenue West Upgrade Langara: Northwest Bay to Saltspring Place	0 0	0	0 0	50,000 0	500,000 0	0	0 0	0 0	0 0	0 0	0	0 0	0	0 0	0	0 0	0	0 0	0 90,900	0 0
Maple Crescent Martindale Road: Turner to Hwy 19A	0 0	0	0 0	0 0	0 0	96,500 0	386,000 0	0 0	0 105,000	0 420,000	0 0	0 0	0 0	0 0	0 0	0 0	0	0 0	0 0	0 0
McCarter St: Hwy 19A to Jensen McKillop: Moss to End	0 0	0	0 0	0 0	0 0	0	0 28,750	65,000 115,000	260,000 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0	0 0	0 0	0 0
McKinnon Street: Hirst to Harnish McVickers St: Hwy 19A south	460,000 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 43,750	0 175,000	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0
Memorial Ave: Hwy 4A to MacMillian Morison Ave: Hwy 4A to MacMillian	0 0	100,000 46,250	400,000 185,000	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0
Morison Avenue: Finholm to Acacia Ped Improv Morison Ave: McMillan to Lombardy	0 0	0	15,000 0	150,000 0	0	0	0 0	0 0	0 0	0 262,500	0	0 0	0 0	0 0	0	0	0	0 0	0 0	0
Morison Ave: Moilliet to Pym Moss Ave: Hwy 4A To Craig	0 130,000	0 625,000	0 0	0 0	0	0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	130,000 0	520,000 0	0	0 0	0 0	0 0
Nanoose Ave: Pym to Renz Newcastle Ave Pym to Renz	0	0	0	0	0	0	112,500 112,500	450,000 450,000	0	0	0	0	0	0	0	0	0	0	0	0
Northwest Bay Road: Franklins Gull to Boundary Potlatch	0	0	0	0	0	0	0	0	0 18,750	75,000	0	0	0	0	0	0	0	0	850000 0	0
Pym: Forsyth to Brice 3 Pym: Hirst to Erminskin	105,000	60,000	240,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Renz Road: Half Road Upgrade Renz Road Upgrade Ped Improvements	0 50,000	400,000	500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Roscow St: Hwy 19A to Bay Rowan Ave: Finholm to Acacia	0 0	0	0	0 22,500	90,000	0	0	0	0	0	0	0	0	0	16,000 0	64,000 0	0	0	0	0
Rushton: Wisteria to 410 E Sanderson : Temple to Pym	0	0	0	0	31,250 0	125,000 0	0	0	0	0	0	0	45,000	180,000	0	0	0	0	0	0
3 Sanderson Road: Phillips to Pym (Ped Improvements) Sangster PL: Pym to end	25,000 0	250,000 0	0 0	0	0	0	0 0	0	0 17,000	0 68,000	0 0	0 0	0	0 0	0	0 0	0	0 0	0 0	0
Stanford: McCarter to Corfield Sylvan Cr: Acacia west	109,000	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0	0 26,250	0 105,000	0 0	0 0	0 0
Temple: Chinook to Bay 3 Turner Road: Martindale to Shelly	2,120,100	0	0	250,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Wallis Street Weld Street: Hwy19A to Jensen (Interim Improvements)	153,750 0	0	0 0	0 0	0	0 25,000	100,000	0 0	0 0	0 0	0	0 0	0 0	0 0	0	0 0	0	0 0	0 0	0
Willow: Bay to 330 Dogwood Willow: North and South of Panorama	0 0	0	0 0	0	0	26,500 19,750	106,000 79,000	0 0	0 0	0 0	0	0 0	0 0	0 0	0	0 0	0	0 0	0 0	0
Wisteria St: Doehle to 442N	0	0	0	0	0	28,000	112,000	0	0	0	0	0	0	0	0	0	0	0	0	0 6

City Shar Wisteria: Rushton to SRW Woodland Dr.: Acacia to end Works Equipment Wright Road: Temple to Ocean Signal Replace/connectivity Hwy 19A Controllers (16) Works Adjacent to Development	2016 0 0 0 0 0 0 0 50,000	2017 0 0 0 0 0	2018 0 0 0 0 0	2019 0 0 0 0 0	2020 0 0 0 0 75000 0	2021 22,750 0 0 0 75000	2022 91,000 0 0 0 75000	2023 0 45,000 0 0 75000	2024 0 180,000 0 0 75000	2025 0 0 0 0 75000 0	2026 0 0 0 0 75000 0	2027 0 0 0 0 75000 0	2028 0 0 0 0 75000 0	2029 0 0 0 0 75000 0	2030 0 0 0 0 0	2031 0 0 0 37,500 0	2032 0 0 0 150,000 0	2033 0 0 0 0 0	2034 0 0 0 0 0 0	2035 0 0 0 0 0
Total Capital	4,152,650	1,780,500	1,787,000	2,149,000	2,720,342	1,480,868	2,414,000	2,472,750	3,346,500	1,679,500	572,250	1,474,000	465,000	972,500	2,458,500	3,097,750	3,575,000	600,000	1,285,400	775,000
Total Roads	4,302,650	1,890,500	1,897,000	2,249,000	2,820,342	1,580,868	2,514,000	2,572,750	3,446,500	1,779,500	672,250	1,574,000	565,000	1,072,500	2,558,500	3,197,750	3,675,000	700,000	1,385,400	875,000
Roads Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Federal Gas Tax reserve Short Term Capital Borrowing Debt	1,160,000 0 9,000 0 0 180,505 2,128,145 675,000 0	1,280,500 0 0 0 0 0 0 0 0 500,000	1,287,000 0 0 0 0 0 0 0 0 0 500,000 0	1,649,000 0 0 0 0 0 0 0 0 500,000	2,070,342 0 0 0 0 0 0 0 0 0 650,000	980,868 0 0 0 0 0 0 0 0 500,000	1,914,000 0 0 0 0 0 0 0 0 0 500,000	1,972,750 0 0 0 0 0 0 0 0 0 500,000 0	2,846,500 0 0 0 0 0 0 0 0 500,000	1,179,500 0 0 0 0 0 0 0 0 500,000 0	572,250 0 0 0 0 0 0 0 0 0 0	1,474,000 0 0 0 0 0 0 0 0 0 0	465,000 0 0 0 0 0 0 0 0 0	972,500 0 0 0 0 0 0 0 0 0	2,458,500 0 0 0 0 0 0 0 0 0	3,097,750 0 0 0 0 0 0 0 0 0	3,575,000 0 0 0 0 0 0 0 0 0	600,000 0 0 0 0 0 0 0 0	1,285,400 0 0 0 0 0 0 0 0 0	775,000 0 0 0 0 0 0 0 0 0
	4,152,650	1,780,500	1,787,000	2,149,000	2,720,342	1,480,868	2,414,000	2,472,750	3,346,500	1,679,500	572,250	1,474,000	465,000	972,500	2,458,500	3,097,750	3,575,000	600,000	1,285,400	775,000
DCC Roads for All Zones Despard: Hwy 4a to Craig Corfield St: Jensen to Hwy 19a Confield St: Stanford to Jensen Hirst Ave: McMillian to Moilliet 50.00% Hwy 19A: Finholm to Rushton Lane Hwy 19A: Langara to Grieg Hwy 19a - Langara to Resort Way Hwy 4A: Despard to Jensen Jensen; Bagshaw - Isl Hwy Jensen, Corfield to Bagshaw Stanford Ave: Hwy 19a to Craig Traffic Signals Corfield: Left turn advance	0 474,000 419,000 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 937,500 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	1,294,000 0 0 0 1,250,000 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 2,550,000 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 3,870,000 0 0	0 0 0 0 0 0 2,580,000 0 0 0 0	0 0 0 0 0 0 0 0 0 757,000 648,300
McCarter/19a 0.00% Jensen Ave/Alberni Highway Upgrade 50.00%	0 0	0	0	0	0	0	0	0	100,000	0	798,500	0	0	0	0	0	0	0	0	0
Jensen Ave/Craig St Intersection Shelly/ Hwy 19A 0.00%	280,000	0	0	0	0 0	0	0	0	0	0	250,000 0	0 0	0	0	0	0 0	0	0	0	0
	1,173,000	0	937,500	0	0	1,875,000	0	0	100,000	2,544,000	1,048,500	0	2,550,000	0	0	0	0	3,870,000	2,580,000	1,405,300
DCC Roads Source of Funds Operations Existing Municipal Assist Total Operations Grants Developer Contribution/Donations General Capital Reserve Carry-forward Reserve Debt Road DCC Reserve Formula	-9,390 8,557 -833 100,000 3,000 0 223,710 0 847,123	0 0 0 0 0 0 0	468,750 4,688 473,438 0 0 0 0 0 464,063	0 0 0 0 0 0 0	0 0 0 0 0 0 0	450,000 14,250 464,250 0 0 0 0 0 1,410,750	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 1,000 1,000 0 0 0 0 0 0 99,000	1,677,020 8,670 1,685,690 0 0 0 0 0 858,310	399,250 6,493 405,743 0 0 0 0 0 642,758	0 0 0 0 0 0 0	841,500 17,085 858,585 0 0 0 0 0 1,691,415	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	1,935,000 19,350 1,954,350 0 0 0 0 0 1,915,650	1,290,000 12,900 1,302,900 0 0 0 0 1,277,100	674,544 7,308 681,852 0 0 0 0 723,448
	1,173,000	0	937,500	0	0	1,875,000	0	0	100,000	2,544,000	1,048,500	0	2,550,000	0	0	0	0	3,870,000	2,580,000	1,405,300
General Storm Sewer Capital Aberdeen: Kazan to SRW Bagshaw: Hwy 19A to plus outfall Bagshaw: Stanford to 187 Bagshaw Ballenas PI: (Pipe 402) Banks Ave: Moilliet east Banks ave: Finholm to Acacia Bass Ave: Moss South Bernard Ave: Hwy 4A to Moilliet Birch Ave: Moilliet East Cedar Street: Hirst to Harnish Cheney St: Hirst to Jensen Community Park Outfall replacement Corfield St: Stanford to Jensen Craig Bay Outfall Craig Street: Hirst to Hwy 19A Cypress St: Jensen Ave South Despard Ave: Hwy 4a to Craig Despard Ave: Moilliet to Hwy 4a Digby Ave Storm Drainage	0 0 0 0 0 0 59,300 0 0 0 0 0 231,000 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0 0 28,750 0 0 0 0 0 25,000	23,500 0 0 0 115,000 0 0 0 100,000 0 0 0 0 0	94,000 25,000 0 0 0 0 0 0 0 0 0	0 200,000 0 0 0 17,750 0 0 0 0 0 0 165,000 0 0	71,000 0 0 0 0 0 0 0 0 0 0	0 0 25,000 16,250 0 0 22,500 0 0 0 0	0 0 125,000 65,000 0 0 90,000 0 4,750 0 0 115,500 12,500	0 0 0 0 0 0 0 76,250 19,000 0 17,500 462,000 50,000	0 0 0 0 0 0 0 305,000 0 0 70,000	0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0		0 0 0 0 0 0 0 26,500 0 0 0	0 0 0 0 0 0 106,000 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0
Dogwood: 330N to Rushton Evergreen St: Stanford north Finholm St: Rowen to Hirst Forsyth: Acacia to Finholm Forsyth Avenue: Pym to Cameron Gerald Pl: Pym east (Pipe 5030) + 100AC Pipe 391 Harnish Ave: Moilliet to James Harrison Ave: Hwy 4A to Macmillian	0 0 105,000 0 0 0	0 25,000 0 0 0 21,750 0	0 100,000 0 0 0 87,000 0	0 0 0 0 25,000 0 33,750	0 0 0 100,000 0 135,000	85,000 0 125,000 0 0 0 0	0 0 450,000 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0 0 25,000	0 0 0 0 0 0 0 0 100,000	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0 0 7

City Share Heath Ave & McVickers: Mills to Pioneer Hickey Ave: Craig to Hwy 4A Hickey Ave: Hwy 4A to Cypress Highway 19A: Pym to Wright Highway 19A: Bay to Rushton lane Hwy 19A: Englishmen to Shelly Hirst Ave: Craig to McCarter Hwy 4A: Despard to Jensen Jenkins Place: Pym east (pipe 5029) + 100 AC Pipe 390 Jensen Ave: Hwy 4A to Moilliet Langara: Northwest Bay to Saltspring Place Lee Ave: Hwy 4 to Craig Lombardy St: Hay 19A to Morrison Maple Crescent Martindale Rd: Shelly Creek Culverts McCarter: Hirst to Middleton McKillop Dr: Moss South McMillan Outfall McVickers St: Hwy 19A south Memorial Ave: Hwy 4A to MacMillian Mills: Hwy 19A to Pioneer Morison Ave: Hwy 4A to MacMillian Mills: Hwy 19A to Stanford Moss Ave: Stanford to Bass Nanoose Ave: Pym to Renz Newcastle Ave Pym to Renz Pioneer Estates Outfall Pottatch Roscow St: Hwy 19a to Bay Rushton Outfall Shelly Road Outfall Shelly Road Outfall Shelly Road Outfall Skylark Storm Sewer Replacement SRW: Temple to future outfall Stanford Ave: Blower to Shelly Stanford Ave: Blower to Shelly Stanford Ave: Blower to Corfield Stormwater Detention Basin, location TBD Sunray Ct: Sunray to end Sunset Blvd: Mills east Sutherland Outfall Turner Outfall Wallis Street: Morison to end Willow St: #330 N to Rushton Willow St: #330 N to Rushton Willow St: Bay to #330 S Wisteria: #330 N to Rushton	2016 0 0 0 0 0 0 0 0 0 0 0 0 0	2017 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2018 0 0 0 0 0 0 0 0 0 0 0 0 0	2019	2020 0 0 0 0 0 0 85,000 0 420,000 0 0 0 0 0 0 0 0 0 0 0 0	2021 0 0 0 0 0 0 0 0 0 0 0 105,000 95,000 36,250 0 0 0 0 0 0 0 0 0 0 0 0 0	2022 0 0 0 0 0 0 0 0 0 0 0 0 0	2023 8,750 0 0 0 30,000 0 23,000 0 0 0 30,000 100,000 0 0 26,250 0 0 0 160,000 160,000 160,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2024 35,000 27,500 30,000 0 265,000 0 7,500 0 92,000 15,000 105,000 0 0 0 0 0 0 0 16,250 0 0 16,250 0 0 0 35,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2025 0 110,000 120,000 0 0 0 0 0 0 0 0 0 0 0 0	2026 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2027 0 0 0 0 0 0 0 0 0 0 0 0 0	2028 0 0 0 0 0 0 0 0 0 0 0 0 0	2029 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2030 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2031 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2032 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2033 0 0 0 15,000 0 0 0 0 0 0 0 0 0 0 0 0	2034 0 0 0 0 0 0 0 0 0 0 0 0 0	2035 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Total Capital	755,300	336,750	722,000	302,500	1,068,500	856,500	1,697,750	660,250	988,250	837,750	669,750	580,000	391,250	320,000	658,750	181,500	106,000	25,000	332,800	0
General Storm Sewer Source of Funds Operations Grants Developer Contribution/Donations General Capital Reserve Carry-forward Reserve Short Term Capital Borrowing Debt	320,400 0 0 434,900 0	336,750 0 0 0 0	722,000 0 0 0 0 0	302,500 0 0 0 0	1,068,500 0 0 0 0	856,500 0 0 0 0	1,541,750 0 0 156,000 0 0	660,250 0 0 0 0	988,250 0 0 0 0	837,750 0 0 0 0 0	669,750 0 0 0 0	580,000 0 0 0 0	391,250 0 0 0 0 0	320,000 0 0 0 0	658,750 0 0 0 0	181,500 0 0 0 0	106,000 0 0 0 0	25,000 0 0 0 0	332,800 0 0 0 0 0	0 0 0 0 0
_	755,300	336,750	722,000	302,500	1,068,500	856,500	1,697,750	660,250	988,250	837,750	669,750	580,000	391,250	320,000	658,750	181,500	106,000	25,000	332,800	0
DCC Storm Sewer Bagshaw St: Stanford to Hwy 19A 48.00% Digby 3-1 Gaetjen to Outfall 48.00% Hirst Ave: MacMillian to Moilliet 80.50% Hwy 19a: Shelly to Mills 50.00% Jensen: Bagshaw to Hwy 19A 48.00% Jensen: Corfield to Bagshaw 48.00% Moss Ave: Bass to Craig 50.00% Temple: Doehle to Bay 58.00% Temple: Chinook to Bay 55.60% Turner Road 50.00%	0 0 0 0 0 0 0 0 0 239,098	0 0 0 0 0 0 57,000 0 0	93,800 93,800 0 0 0 0 0 0 0	0 129,000 0 0 0 0 0 0 530,500	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	61,300 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 146,500 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 81,350 176,300 0 0 0
-	233,030	57,000	JJ,000	008,000	U	U	U	U	U	01,300	U	U	U	140,000	U	U	U	U	U	201,000

City Share DCC Storm Sewer Source of Funds	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Operations																				
Existing Formula Municipal Assist Formula	0	28,500 285	75,509 183	327,170 3,323	0	0	0	0	0	29,424 319	0	0	0	73,250 733	0	0	0	0	0	123,672 1,340
Total Operations	0	28,785	75,692	330,493	0	0	0	0	0	29,743	0	0	0	73,983	0	0	0	0	0	125,012
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Developer Contribution/Donations Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Sale Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Carry-forward Reserve Storm DCC Zone IV Formula	134,000 105,098	28,215	0 18,108	0 329,007	0	0	0	0	0	31,557	0	0	0	72,517	0	0	0	0	0	132,638
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	239,098	57,000	93,800	659,500	0	0	0	0	0	61,300	0	0	0	146,500	0	0	0	0	0	257,650
Capital		- ,	,							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				-,						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
WORKS YARD																				
Public Works Yard	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Renovate current building	150,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations Garage (hangar) - water & sewer lines	930,600	1,100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Office roof replacement Construct new outbuildings	0	0	0	0	0	0	0	0	0	0	0	0	60,000 0	0	0	0	0	0	0	0
Shop roof replacement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bulk Fuel Storage/Backup Generator	40.000	30,000	350,000																	
Equipment - Excavator	40,000																			
Total Capital	1,120,600	1,130,000	350,000	0	0	0	0	0	0	0	0	0	60,000	0	0	0	0	0	0	0
Total Buildings/facilities/Other	1,392,450	1,358,950	434,850	34,500	75,700	71,130	208,330	207,200	45,100	0	86,500	69,100	99,800	34,500	37,950	65,000	15,900	0	6,900	0
Other Source of Funds																				
Operations	415,000	730,000	350,000	0	0	0	0	0	0	0	0	0	60,000	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Developer Contribution/Donations Parkland Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Off Street Parking Reserve	0	0	0	0	0	0	0	0	0	Ö	0	0	0	0	0	0	0	0	0	Ő
Land Sale Reserve	0	400,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
General Capital Reserve Carry-forward Reserve	705,600	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Short Term Capital Borrowing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	1,120,600	1,130,000	350,000	0	0	0	0	0	0	0	0	0	60,000	0	0	0	0	0	0	0
	1,120,600	1,130,000	350,000	0	0	0	0	0	0	0	0	0	60,000	0	0	0	0	0	0	0
Total PW capital	1,120,600 7,440,648	1,130,000 3,304,250	350,000	3,111,000	3,788,842	0 4,212,368	0 4,111,750	3,133,000	0 4,434,750	5,122,550	2,290,500	2,054,000	60,000 3,466,250	1,439,000	3,117,250	3,279,250	3,681,000	0 4,495,000	0 4,198,200	2,437,950
·					· ·	· ·	<u> </u>	· ·		· ·	<u> </u>		,		3,117,250	<u> </u>	· ·	<u> </u>	· ·	2,437,950
Total PW capital Public Works Source of Funds Operations					· ·	· ·	<u> </u>	· ·		· ·	<u> </u>		,		3,117,250 3,117,250	<u> </u>	· ·	<u> </u>	· ·	2,437,950 1,581,864
Public Works Source of Funds Operations Grants	7,440,648 1,894,567 100,000	3,304,250	3,890,300 2,908,130 0	3,111,000 2,281,993 0	3,788,842	4,212,368	4,111,750	3,133,000	4,434,750	5,122,550	2,290,500	2,054,000	3,466,250	1,439,000		3,279,250	3,681,000	4,495,000	4,198,200	
Public Works Source of Funds Operations Grants Developer Contribution/Donations	7,440,648 1,894,567	3,304,250 2,376,035	3,890,300	3,111,000 2,281,993 0 0	3,788,842	4,212,368	4,111,750	3,133,000	4,434,750	5,122,550	2,290,500	2,054,000	3,466,250	1,439,000		3,279,250	3,681,000	4,495,000 2,579,350	4,198,200	1,581,864
Public Works Source of Funds Operations Grants	7,440,648 1,894,567 100,000	3,304,250 2,376,035	3,890,300 2,908,130 0	3,111,000 2,281,993 0	3,788,842	4,212,368	4,111,750	3,133,000	4,434,750	5,122,550	2,290,500	2,054,000	3,466,250	1,439,000		3,279,250	3,681,000	4,495,000 2,579,350	4,198,200	1,581,864
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve	7,440,648 1,894,567 100,000 12,000 0 0	3,304,250 2,376,035 0 0 0 400,000	3,890,300 2,908,130 0 0 0 0	3,111,000 2,281,993 0 0 0 0	3,788,842 3,138,842 0 0	4,212,368 2,301,618 0 0	4,111,750 3,455,750 0 0 0 0	3,133,000	4,434,750	5,122,550	2,290,500 1,647,743 0 0	2,054,000	3,466,250	1,439,000		3,279,250	3,681,000	4,495,000 2,579,350	4,198,200	1,581,864
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve	7,440,648 1,894,567 100,000 12,000 0 0 180,505	3,304,250 2,376,035 0 0 0 400,000 0	3,890,300 2,908,130 0 0 0 0	3,111,000 2,281,993 0 0 0 0 0	3,788,842 3,138,842 0 0	4,212,368 2,301,618 0 0	4,111,750	3,133,000	4,434,750	5,122,550	2,290,500 1,647,743 0 0	2,054,000	3,466,250	1,439,000		3,279,250	3,681,000	4,495,000 2,579,350	4,198,200	1,581,864
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve	7,440,648 1,894,567 100,000 12,000 0 0 0 180,505 3,626,355	3,304,250 2,376,035 0 0 0 400,000	3,890,300 2,908,130 0 0 0 0 0	3,111,000 2,281,993 0 0 0 0 0	3,788,842 3,138,842 0 0	4,212,368 2,301,618 0 0	4,111,750 3,455,750 0 0 0 0	3,133,000	4,434,750	5,122,550	2,290,500 1,647,743 0 0	2,054,000	3,466,250	1,439,000 1,366,483 0 0 0 0 0		3,279,250	3,681,000	4,495,000 2,579,350	4,198,200	1,581,864 0 0 0 0 0 0
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000	3,304,250 2,376,035 0 0 0 400,000 0 28,215 500,000	3,890,300 2,908,130 0 0 0 0 0 0 18,108 500,000	3,111,000 2,281,993 0 0 0 0 0 0 329,007 500,000	3,788,842 3,138,842 0 0 0 0 0 0 0 0 0 0 0 0 0	4,212,368 2,301,618 0 0 0 0 0 0 0 500,000	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000	3,133,000	4,434,750 3,835,750 0 0 0 0 0 0 0 0 0 0 0 0 0	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000	2,290,500 1,647,743 0 0	2,054,000	3,466,250	1,439,000		3,279,250	3,681,000	4,495,000 2,579,350	4,198,200	1,581,864
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000	3,304,250 2,376,035 0 0 400,000 28,215 500,000 0	3,890,300 2,908,130 0 0 0 0 0 0 18,108 500,000	3,111,000 2,281,993 0 0 0 0 0 0 0 329,007 500,000	3,788,842 3,138,842 0 0 0 0 0 0 0 0 0 650,000	4,212,368 2,301,618 0 0 0 0 0 0 500,000	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000	3,133,000 2,633,000 0 0 0 0 0	4,434,750 3,835,750 0 0 0 0 0 0 0 0 500,000	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0	2,054,000	3,466,250	1,439,000 1,366,483 0 0 0 0 0		3,279,250	3,681,000	4,495,000 2,579,350	4,198,200	1,581,864 0 0 0 0 0 0 0 0 0 132,638
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000	3,304,250 2,376,035 0 0 0 400,000 0 28,215 500,000	3,890,300 2,908,130 0 0 0 0 0 0 18,108 500,000	3,111,000 2,281,993 0 0 0 0 0 0 329,007 500,000	3,788,842 3,138,842 0 0 0 0 0 0 0 0 0 0 0 0 0	4,212,368 2,301,618 0 0 0 0 0 0 0 500,000	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000	3,133,000 2,633,000 0 0 0 0 0	4,434,750 3,835,750 0 0 0 0 0 0 0 0 0 0 0 0 0	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000	2,290,500 1,647,743 0 0	2,054,000	3,466,250	1,439,000 1,366,483 0 0 0 0 0		3,279,250	3,681,000	4,495,000 2,579,350	4,198,200	1,581,864 0 0 0 0 0 0 0 0 0 132,638
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0	3,111,000 2,281,993 0 0 0 0 0 0 329,007 500,000 0	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0	4,212,368 2,301,618 0 0 0 0 0 0 500,000	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000	3,133,000 2,633,000 0 0 0 0 0	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 0	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 0	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0	3,466,250 1,774,835 0 0 0 0 0 0 0 0	1,439,000 1,366,483 0 0 0 0 0 0 72,517 0 0		3,279,250	3,681,000 3,681,000 0 0 0 0 0 0 0 0	4,495,000 2,579,350 0 0 0 0 0 0 0 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 0	1,581,864 0 0 0 0 0 0 0 0 0 132,638 0 0
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 0 847,123	3,304,250 2,376,035 0 0 0 400,000 0 28,215 500,000 0 0	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063	3,111,000 2,281,993 0 0 0 0 0 0 329,007 500,000 0 0	3,788,842 3,138,842 0 0 0 0 0 0 0 0 0 0 0 0 0	4,212,368 2,301,618 0 0 0 0 0 0 0 500,000 0 1,410,750	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 0 0 0	3,133,000 2,633,000 0 0 0 0 0 0 0 500,000 0	4,434,750 3,835,750 0 0 0 0 0 0 0 0 500,000 0 99,000	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 0 642,758	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 0	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 0	3,117,250 0 0 0 0 0 0 0 0 0 0 0	3,279,250 3,279,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650	4,198,200 2,921,100 0 0 0 0 0 0 0 0 0 1,277,100	1,581,864 0 0 0 0 0 0 0 0 0 0 132,638 0 0 0
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Garry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248	3,304,250 2,376,035 0 0 0 400,000 0 28,215 500,000 0 3,304,250 6,338,350	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063 3,890,300 5,144,900	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 0 3,111,000 3,207,250	3,788,842 3,138,842 0 0 0 0 0 0 0 0 650,000 0 0 3,788,842 4,301,342	4,212,368 2,301,618 0 0 0 0 0 0 500,000 0 1,410,750 4,212,368 4,961,118	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 0 4,111,750 4,656,750	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 3,133,000 3,822,000	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 99,000 4,434,750 7,399,750	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550 6,012,550	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,005,500	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 0 0	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,279,250 3,279,250 0 0 0 0 0 0 0 0 0 3,279,250	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650 4,495,000	4,198,200 2,921,100 0 0 0 0 0 0 0 0 0 1,277,100 4,198,200	1,581,864 0 0 0 0 0 0 0 0 132,638 0 0 0 723,448 2,437,950
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Garry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 0 3,304,250	3,890,300 2,908,130 0 0 0 0 18,108 500,000 0 464,063	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 0 3,111,000	3,788,842 3,138,842 0 0 0 0 0 0 0 0 650,000 0 0 0 0 3,788,842	4,212,368 2,301,618 0 0 0 0 0 0 500,000 1,410,750 4,212,368	4,111,750 3,455,750 0 0 0 0 0 156,000 0 500,000 0 4,111,750	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 0 3,133,000	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 0 99,000 4,434,750	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 0 0 642,758	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 0 0	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,279,250 3,279,250 0 0 0 0 0 0 0 0 0 0 3,279,250	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100	1,581,864 0 0 0 0 0 0 0 132,638 0 0 0 723,448
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248 10,130,698	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063 3,890,300 5,144,900 5,750,500	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 0 3,111,000 3,207,250 3,431,750	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0 3,788,842 4,301,342 4,577,042	4,212,368 2,301,618 0 0 0 0 0 0 500,000 1,410,750 4,212,368 4,961,118 5,322,248	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 4,111,750 4,656,750 5,107,830	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 3,133,000 3,822,000 4,229,200	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 0 99,000 4,434,750 7,399,750 7,741,350	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550 6,012,550 6,542,550	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,347,750	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,820,100	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,117,250 3,504,750	3,279,250 3,279,250 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 4,166,400	4,495,000 2,579,350 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850	1,581,864 0 0 0 0 0 0 0 132,638 0 0 723,448 2,437,950 2,477,950 2,688,700
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 0 447,123 7,440,648 9,315,248 10,130,698	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063 3,890,300 5,144,900 5,750,500	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 0 3,111,000 3,207,250 3,431,750 2,353,493	3,788,842 3,138,842 0 0 0 0 0 0 0 0 650,000 0 0 3,788,842 4,301,342	4,212,368 2,301,618 0 0 0 0 0 0 500,000 0 1,410,750 4,212,368 4,961,118	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 0 4,111,750 4,656,750	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 3,133,000 3,822,000	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 99,000 4,434,750 7,399,750 7,741,350	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550 6,012,550	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,005,500	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 0 0	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,279,250 3,279,250 0 0 0 0 0 0 0 0 0 3,279,250	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 2,609,600	4,198,200 2,921,100 0 0 0 0 0 0 0 0 0 1,277,100 4,198,200	1,581,864 0 0 0 0 0 0 0 0 132,638 0 0 0 723,448 2,437,950
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248 10,130,698	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063 3,890,300 5,144,900 5,750,500	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 0 3,111,000 3,207,250 3,431,750	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0 3,788,842 4,301,342 4,577,042	4,212,368 2,301,618 0 0 0 0 0 0 500,000 1,410,750 4,212,368 4,961,118 5,322,248	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 4,111,750 4,656,750 5,107,830	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 3,133,000 3,822,000 4,229,200	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 0 99,000 4,434,750 7,399,750 7,741,350	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550 6,012,550 6,542,550	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,347,750	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,820,100	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,117,250 3,504,750	3,279,250 3,279,250 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 4,166,400	4,495,000 2,579,350 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850	1,581,864 0 0 0 0 0 0 0 132,638 0 0 723,448 2,437,950 2,477,950 2,688,700
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations Grants Gas Tax Grant Developer Contribution/Donations	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 0 447,123 7,440,648 9,315,248 10,130,698	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630 0	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063 3,890,300 5,144,900 5,750,500 4,137,980 0	3,111,000 2,281,993 0 0 0 0 0 0 329,007 500,000 0 3,111,000 3,207,250 3,431,750 2,353,493 0 0 0	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0 3,788,842 4,301,342 4,577,042	4,212,368 2,301,618 0 0 0 0 0 0 500,000 1,410,750 4,212,368 4,961,118 5,322,248	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 4,111,750 4,656,750 5,107,830	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 3,133,000 3,822,000 4,229,200	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 99,000 4,434,750 7,399,750 7,741,350	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550 6,012,550 6,542,550	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,347,750	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,820,100	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,117,250 3,504,750	3,279,250 3,279,250 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 4,166,400	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 2,609,600 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850	1,581,864 0 0 0 0 0 0 132,638 0 0 723,448 2,437,950 2,688,700 1,597,114 0
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations Grants Gas Tax Grant Developer Contribution/Donations Parkland Reserve	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248 10,130,698 2,704,417 100,000 0 12,000 0 0	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630 0 0 0 0 0	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063 3,890,300 5,144,900 5,750,500 4,137,980 0	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 0 3,111,000 3,207,250 3,431,750 2,353,493 0 0 0 0 0	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0 3,788,842 4,301,342 4,577,042	4,212,368 2,301,618 0 0 0 0 0 0 500,000 1,410,750 4,212,368 4,961,118 5,322,248	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 4,111,750 4,656,750 5,107,830	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 3,133,000 3,822,000 4,229,200	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 99,000 4,434,750 7,399,750 7,741,350	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550 6,012,550 6,542,550	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,347,750	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,820,100	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,117,250 3,504,750	3,279,250 3,279,250 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 4,166,400	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 2,609,600 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850	1,581,864 0 0 0 0 0 0 0 132,638 0 0 723,448 2,437,950 2,477,950 2,688,700 1,597,114 0 0 0 0
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations Grants Gas Tax Grant Developer Contribution/Donations	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248 10,130,698 2,704,417 100,000 0	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630 0	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063 3,890,300 5,144,900 5,750,500 4,137,980 0	3,111,000 2,281,993 0 0 0 0 0 0 329,007 500,000 0 3,111,000 3,207,250 3,431,750 2,353,493 0 0 0	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0 3,788,842 4,301,342 4,577,042	4,212,368 2,301,618 0 0 0 0 0 0 500,000 1,410,750 4,212,368 4,961,118 5,322,248	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 4,111,750 4,656,750 5,107,830	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 3,133,000 3,822,000 4,229,200	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 99,000 4,434,750 7,399,750 7,741,350	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550 6,012,550 6,542,550	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,347,750	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,820,100	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,117,250 3,504,750	3,279,250 3,279,250 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 4,166,400	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 2,609,600 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850	1,581,864 0 0 0 0 0 0 0 132,638 0 0 0 723,448 2,437,950 2,688,700 1,597,114 0 0
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations Grants Gas Tax Grant Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248 10,130,698 2,704,417 100,000 0 12,000 0 0 180,505	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630 0 0 0 400,000 431,500	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063 3,890,300 5,144,900 5,750,500 4,137,980 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,111,000 2,281,993 0 0 0 0 0 0 329,007 500,000 0 3,111,000 3,207,250 3,431,750 2,353,493 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0 3,788,842 4,301,342 4,577,042	4,212,368 2,301,618 0 0 0 0 0 0 500,000 1,410,750 4,212,368 4,961,118 5,322,248	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 4,111,750 4,656,750 5,107,830	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 3,133,000 3,822,000 4,229,200	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 99,000 4,434,750 7,399,750 7,741,350	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550 6,012,550 6,542,550	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,347,750	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,820,100	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,117,250 3,504,750	3,279,250 3,279,250 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 4,166,400	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 2,609,600 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850	1,581,864 0 0 0 0 0 0 0 132,638 0 0 723,448 2,437,950 2,477,950 2,688,700 1,597,114 0 0 0 0
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations Grants Gas Tax Grant Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carryforward Reserve	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248 10,130,698 2,704,417 100,000 0 12,000 0 12,000 0 180,505 4,295,105	3,304,250 2,376,035 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630 0 0 0 400,000 431,500 0	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063 3,890,300 5,144,900 5,750,500 4,137,980 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 0 3,111,000 3,207,250 3,431,750 2,353,493 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0 3,788,842 4,301,342 4,577,042	4,212,368 2,301,618 0 0 0 0 0 0 0 500,000 0 1,410,750 4,212,368 4,961,118 5,322,248 2,910,618 0 0 0 115,000 0 115,000	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 0 4,111,750 4,656,750 5,107,830 3,976,000 0 0 0 156,000 0 156,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 3,133,000 3,822,000 4,229,200	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 99,000 4,434,750 7,399,750 7,741,350	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550 6,542,550 4,300,933 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,347,750	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,820,100	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500 2,039,733 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,117,250 3,504,750	3,279,250 3,279,250 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 4,166,400	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 2,609,600 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850	1,581,864 0 0 0 0 0 0 132,638 0 0 723,448 2,437,950 2,477,950 2,688,700 1,597,114 0 0 0 0 0 0 0 0 0 0 0 0 0
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations Grants Gas Tax Grant Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carryforward Reserve Storm DCC Res Zone IV	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248 10,130,698 2,704,417 100,000 0 12,000 0 12,000 0 180,505 4,295,105 105,098	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630 0 0 400,000 431,500 0 28,215	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 464,063 3,890,300 5,144,900 5,750,500 4,137,980 0 0 0 0 0 18,108	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 3,111,000 3,207,250 3,431,750 2,353,493 0 0 0 0 0 0 329,007	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0 3,788,842 4,301,342 4,577,042 3,329,592 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,212,368 2,301,618 0 0 0 0 0 0 500,000 1,410,750 4,212,368 4,961,118 5,322,248 2,910,618 0 0 0 115,000 0 115,000	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 4,111,750 4,656,750 5,107,830 3,976,000 0 0 0 156,000 0 156,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,133,000 2,633,000 0 0 0 0 0 0 500,000 3,133,000 3,822,000 4,229,200 3,297,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,434,750 3,835,750 0 0 0 0 0 0 0 0 500,000 4,434,750 7,399,750 7,741,350 4,776,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 0 0	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 858,310 5,122,550 6,542,550 4,300,933 0 0 0 0 0 31,557	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,347,750	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,820,100	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,117,250 3,504,750	3,279,250 3,279,250 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 4,166,400	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 2,609,600 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850	1,581,864 0 0 0 0 0 0 0 132,638 0 0 723,448 2,437,950 2,477,950 2,688,700 1,597,114 0 0 0 0
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations Grants Gas Tax Grant Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Carryforward Reserve	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248 10,130,698 2,704,417 100,000 0 12,000 0 12,000 0 180,505 4,295,105	3,304,250 2,376,035 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630 0 0 0 400,000 431,500 0	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 0 464,063 3,890,300 5,144,900 5,750,500 4,137,980 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 0 3,111,000 3,207,250 3,431,750 2,353,493 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0 3,788,842 4,301,342 4,577,042	4,212,368 2,301,618 0 0 0 0 0 0 0 500,000 0 1,410,750 4,212,368 4,961,118 5,322,248 2,910,618 0 0 0 115,000 0 115,000	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 0 4,111,750 4,656,750 5,107,830 3,976,000 0 0 0 156,000 0 156,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,133,000 2,633,000 0 0 0 0 0 0 500,000 0 3,133,000 3,822,000 4,229,200	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 99,000 4,434,750 7,399,750 7,741,350	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 0 858,310 5,122,550 6,542,550 4,300,933 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,347,750	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,820,100	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500 2,039,733 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,117,250 3,504,750	3,279,250 3,279,250 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 4,166,400	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 2,609,600 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850	1,581,864 0 0 0 0 0 0 132,638 0 0 723,448 2,437,950 2,688,700 1,597,114 0 0 0 0 132,638
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations Grants Gas Tax Grant Developer Contribution/Donations Parkland Reserve Uff Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Storm DCC Res Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248 10,130,698 2,704,417 100,000 0 12,000 0 12,000 0 180,505 4,295,105 105,098 675,000	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630 0 0 400,000 431,500 0 28,215 500,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,890,300 2,908,130 0 0 0 0 18,108 500,000 464,063 3,890,300 5,144,900 5,750,500 4,137,980 0 0 0 18,108 500,000 0 18,108 500,000 0 0	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 3,111,000 3,207,250 3,431,750 2,353,493 0 0 0 0 0 329,007 500,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,788,842 3,138,842 0 0 0 0 0 0 0 0 650,000 3,788,842 4,301,342 4,577,042 3,329,592 0 0 0 0 0 0 650,000 0 0 650,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,212,368 2,301,618 0 0 0 0 0 0 0 500,000 4,212,368 4,961,118 5,322,248 2,910,618 0 0 0 115,000 0 500,000 0 500,000	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 0 4,111,750 4,656,750 5,107,830 3,976,000 0 0 156,000 0 0 156,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,133,000 2,633,000 0 0 0 0 0 0 0 500,000 3,133,000 3,297,250 0 0 0 0 0 500,000 0 0 500,000 0 0 0 0	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 4,434,750 7,399,750 7,741,350 4,776,000 1,000,000 0 0 0 0 1,000,000 1,000,000	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 858,310 5,122,550 4,300,933 0 0 0 0 31,557 500,000 0 31,557 500,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,005,500 3,347,750 2,337,993 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,484,000 2,489,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,466,250 1,774,835 0 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550 1,837,585 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,439,000 1,366,483 0 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500 2,039,733 0 0 0 0 72,517 0 0 0 0 0 72,517	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,279,250 3,279,250 0 0 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500 4,005,750 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 3,681,000 3,796,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,495,000 2,579,350 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 2,609,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850 3,591,350 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,581,864 0 0 0 0 0 0 132,638 0 0 723,448 2,437,950 2,688,700 1,597,114 0 0 0 0 0 132,638 0 0 0 132,638 0 0 0 0 132,638
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Carry-forward Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations Grants Gas Tax Grant Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve Storm DCC Res Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Open Space DCC Reserve	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 847,123 7,440,648 9,315,248 10,130,698 2,704,417 100,000 0 12,000 0 12,000 0 180,505 4,295,105 105,098 675,000 0 396,000	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630 0 0 400,000 411,500 28,215 500,000 0 1,039,005	3,890,300 2,908,130 0 0 0 0 0 18,108 500,000 464,063 3,890,300 5,144,900 5,750,500 4,137,980 0 0 0 0 18,108 500,000 0 0 18,108 500,000 0 24,750	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 3,111,000 3,207,250 3,431,750 2,353,493 0 0 0 0 0 0 329,007 500,000 0 24,750	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 3,788,842 4,301,342 4,577,042 3,329,592 0 0 0 0 0 650,000 0 650,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,212,368 2,301,618 0 0 0 0 0 0 0 500,000 4,212,368 4,961,118 5,322,248 2,910,618 0 0 0 115,000 0 115,000 0 24,750	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 4,111,750 4,656,750 5,107,830 3,976,000 0 0 0 156,000 0 0 156,000 0 0 24,750	3,133,000 2,633,000 0 0 0 0 0 0 500,000 3,133,000 3,297,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,434,750 3,835,750 0 0 0 0 0 0 0 0 500,000 4,434,750 7,399,750 7,741,350 4,776,000 1,000,000 0 0 0 1,000,000 24,750	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 858,310 5,122,550 6,012,550 6,542,550 4,300,933 0 0 0 0 0 31,557 500,000 0 0 31,557 500,000 0 0 31,557 500,000 0 0 321,750	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,005,500 3,347,750 2,337,993 0 0 0 0 0 0 0 0 0 24,750	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,484,000 2,4859,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,466,250 1,774,835 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550 1,837,585 0 0 0 0 0 0 0 24,750	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 0 1,439,000 2,137,000 2,351,500 2,039,733 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 3,117,250 3,504,750	3,279,250 3,279,250 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 3,681,000 4,166,400 3,796,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,495,000 2,579,350 0 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 4,745,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850 3,591,350 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,581,864 0 0 0 0 0 132,638 0 723,448 2,437,950 2,688,700 1,597,114 0 0 0 0 132,638 0 0 0 24,750
Public Works Source of Funds Operations Grants Developer Contribution/Donations Parkland Reserve Off Street Parking Reserve Land Sale Reserve General Capital Reserve General Capital Reserve Storm DCC Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt Road DCC Reserve Total Public Works Source of Funds Total General Revenue Fund Capital total Minor & Major Capital SOURCE Operations Grants Gas Tax Grant Developer Contribution/Donations Parkland Reserve Uff Street Parking Reserve Land Sale Reserve General Capital Reserve Carryforward Reserve Storm DCC Res Zone IV Federal Gas Tax Reserve Short Term Capital Borrowing Debt	7,440,648 1,894,567 100,000 12,000 0 0 180,505 3,626,355 105,098 675,000 0 847,123 7,440,648 9,315,248 10,130,698 2,704,417 100,000 0 12,000 0 12,000 0 180,505 4,295,105 105,098 675,000	3,304,250 2,376,035 0 0 0 400,000 28,215 500,000 0 3,304,250 6,338,350 6,898,300 3,939,630 0 0 400,000 431,500 0 28,215 500,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,890,300 2,908,130 0 0 0 0 18,108 500,000 464,063 3,890,300 5,144,900 5,750,500 4,137,980 0 0 0 18,108 500,000 0 18,108 500,000 0 0	3,111,000 2,281,993 0 0 0 0 0 329,007 500,000 3,111,000 3,207,250 3,431,750 2,353,493 0 0 0 0 0 329,007 500,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,788,842 3,138,842 0 0 0 0 0 0 0 650,000 0 3,788,842 4,301,342 4,577,042 3,329,592 0 0 0 0 0 0 0 0 0 321,750	4,212,368 2,301,618 0 0 0 0 0 0 0 500,000 4,212,368 4,961,118 5,322,248 2,910,618 0 0 0 115,000 0 500,000 0 500,000	4,111,750 3,455,750 0 0 0 0 156,000 0 500,000 4,111,750 4,656,750 5,107,830 3,976,000 0 0 156,000 0 0 0 156,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,133,000 2,633,000 0 0 0 0 0 0 0 500,000 3,133,000 3,297,250 0 0 0 0 0 500,000 0 0 500,000 0 0 0 0	4,434,750 3,835,750 0 0 0 0 0 0 0 500,000 4,434,750 7,399,750 7,741,350 4,776,000 1,000,000 0 0 0 0 1,000,000 1,000,000	5,122,550 3,732,683 0 0 0 0 0 31,557 500,000 858,310 5,122,550 4,300,933 0 0 0 0 31,557 500,000 0 31,557 500,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,290,500 1,647,743 0 0 0 0 0 0 0 0 0 0 0 642,758 2,290,500 3,005,500 3,347,750 2,337,993 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,054,000 2,054,000 0 0 0 0 0 0 0 0 0 0 0 2,054,000 2,484,000 2,484,000 2,459,250 0 0 0 0 0 0 0 0 24,750	3,466,250 1,774,835 0 0 0 0 0 0 0 0 0 1,691,415 3,466,250 3,553,750 3,863,550 1,837,585 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,439,000 1,366,483 0 0 0 0 0 72,517 0 0 1,439,000 2,137,000 2,351,500 2,039,733 0 0 0 0 72,517 0 0 24,750	3,117,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,279,250 3,279,250 0 0 0 0 0 0 0 0 0 0 3,279,250 4,030,500 4,328,500 4,005,750 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,681,000 3,681,000 0 0 0 0 0 0 0 0 0 0 0 3,681,000 3,681,000 3,681,000 3,796,250 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,495,000 2,579,350 0 0 0 0 0 0 0 1,915,650 4,495,000 4,745,000 2,609,600 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,198,200 2,921,100 0 0 0 0 0 0 0 0 1,277,100 4,198,200 4,893,200 5,090,850 3,591,350 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1,581,864 0 0 0 0 0 0 132,638 0 0 723,448 2,437,950 2,688,700 1,597,114 0 0 0 0 0 132,638 0 0 0 132,638 0 0 0 0 132,638

Schedule "C"

City of Parksville 2016-2020 Final Financial Plan

	2016	2017	2018	2019	2020	1
roposed Changes from 2016 -2020 Provisional Plan		2017	2010	2010	2020	1
eneral Revenue Fund	l					1
Cheral Nevende Fana	2016	2017	2018	2019	2020	
015 Carry Forwards	2010		2010	2010	2020	
Operating Expenditures & Revenue						
HR Safety Audit	10,200					
· · · · · · · · · · · · · · · · · · ·	17,200					1
Website redesign						1
IT Backup Storage Systems	10,000					1
Radio Repeater -Emergency Program	10,000					1
Community Park Tennis Court Repainting	12,500					1
Springwood Park Tennis Court Repainting	22,500					1
PCTC Library Flooring	19,100					1
PCTC - Roof Repairs	6,400					1
Drainage Master Plan	9,000					1
	1					1
Capital Expenditures & Revenue	l l					1
Asset Management Software	144,000					1
HR Management Software	30,000					1
IT - DL380 Server	11,000					
	20,000					1
Aerial Photography/GIS Update						1
F.D. Training Grounds	239,600					
Rathtrevor Trail Development	500,000					1
Hovercraft Site Erosion Control	75,400					1
Sutherland Stairs	20,000					1
Operations Shop (Hangar)	705,600					1
Corfield St: Stanford to Jensen	474,000					1
Corfield St: Jensen to Hwy 19A	419,000					1
Temple: Chinook to Bay	2,120,100					1
Banks Ave: Finholm to Acacia	249,800					1
McKinnon St: Hirst to Harnish	92,000					1
Wallis St: Morison to End	30,750					1
Intersection Shelly & Hwy 19A	263,400					1
SS Forsyth : Acacia to Finholm	99,600					1
	231,000					1
SS Corfield : Stanford to Jensen	239,098					1
SS Temple: Chinook to Bay						1
SS Banks Ave: Finholm to Acacia	59,300					
SS Wallis St: Morison to End	45,000					
	l					
<u>perating</u>						
Revenue - Incr(Decr)						
Nevenue - Ilici(Deci)						
Operations						
Minor Capital	2,500					Grant for Speed Reader Boa
	, , , , , , , , , , , , , , , , , , , ,					
Finance	1					i e
<u>Finance</u> Property Taxes	(16,000)	(16,000)	(16,000)	(16,000)	(16 000)	Reduction due to assessme
Finance Property Taxes	(16,000)	(16,000)	(16,000)	(16,000)	(16,000)	Reduction due to assessme

2016-2020 Final Financial Plan	2016	2017	2018	2019	2020	1
Proposed Changes from 2016 -2020 Provisional Plan	2010	2017	2010	2013	2020	
RCMP						
Provincial Grants						
Expenditures - Incr(Decr)						
Human Resources						
Market rate Contingency	18,000	18.000	18,000	18,000	18 000	Market rate adjustment for exempt salaries
manot rate contingency	10,000	10,000	10,000	10,000	10,000	market rate adjustment for exempt salaries
Engineering						
Special Projects	14,500					Downtown Transportation Report
<u>Parks</u>						
Goose control	35,000					Goose Cull Program
Springwood Tennis court Resurfacing	37,500					Increase cost to \$60,000 from \$22,500 - every 8 years recurrence
Minor Capital - Community Park Cistern	30,000					Transferred from Capital for Feasibility study
Facilities						
PCCC - Replace roofing	18,000					Increased Cost estimate-moved to 2017 to comply with grant fun
PCCC - New Flooring	,	46,000	(40,000)			Increased Cost estimate-moved to 2017 to comply with grant fun
PCCC - Outside painting		8,750	` ' '			Increased Cost estimate
PCCC - Interior Painting		34,500	(30,000)			Increased Cost estimate-moved to 2017 to comply with grant fun
PCCC - Appliance Replacement		23,000	(20,000)			Increased Cost estimate-moved to 2017 to comply with grant fun
PCCC - Consulting	100,000					Review of Operations
Replace Library Carpet	20,900					Cost Increase to \$40,000 from \$19,100
PCTC HVAC Computer Controls	10,000	27,600				Repair for heating system & upgrade of controls
PCTC Common Area Painting	17,300					City portion of PCTC Maintenance costs
PCTC Door Hardware Replacement	10,350					City portion of PCTC Maintenance costs
PCTC Road/Parking lot Maintenance PCTC - Phone System	13,800	69,050				City portion of PCTC Maintenance costs City portion of PCTC phone system
PCTC - Friorie System PCTC Replace Flooring		09,030		(31,800)		City portion of PCTC Maintenance costs
PCTC Server Room Air conditioner Unit				2,100		Increase in City portion of PCTC Maintenance costs
PCTC - Electronic Equipment in Forum				6,900		City portion of PCTC Maintenance costs
PCTC - Electric Vehicle charging Stations	28,000			0,000		Charging stations for new electric vehicles
	,					
<u>Operations</u>						
Building & Yard Operations & Maintenance	(11,250)					Removal of Portable Building
Operations Minor Capital	00.000	00.000				
Construct New Storage buildings	30,000	30,000				Salt Shed, Parks Shed & Canopies
Speed Reader Boards Drainage Easements	19,100	20,000	10,000			Approved by Council - Resolution
Dramage Easements Demolish Old Sheds (Operations Yard)	(30,000)	10,000	10,000			Deferred part of 2016 \$50,000 budget to 2017-18 2015 Project -Deferred to 2017 & 2018
Works adjacent to development	50,000	10,000	10,000			Funds required for new development
Trong dajacon to development	30,000					and required for new development
<u>Capital</u>						
						•

City of Parksville 2016-2020 Final Financial Plan

	2016	2017	2018	2019	2020	
Proposed Changes from 2016 -2020 Provisional Plan						
Revenue - Incr(Decr)						
I.T. Electronic Data and Records Management		81,500				Capital Reserve funding for Electronic Records mgmt.
<u>Parks</u> Rathtrevor Trail		1,024,500				75% DCC's on project deferred from 2015
Operations Operations Garage (Hangar) Jensen; Bagshaw - Isl Hwy - DCC's Jensen, Corfield to Bagshaw - DCC's Corfield: Jensen to Hwy 19A SS Jensen; Bagshaw - Isl Hwy - DCC's SS Jensen, Corfield to Bagshaw - Dcc's	100,000	400,000	(333,745) (389,703) (41,879) (90,759)			Funds from future Land Sales to offset cost of project Project Moved to 2035 Project Moved to 2035 BC Hydro Grant for Undergrounding portion of project Project Moved to 2035 Project Moved to 2035
Expenditures - Incr(Decr)						
<u>Fire Dept.</u> Equipment	120,000	280,000				Increase for adverse Exchange rates on ladder truck
I.T. Aerial Photography Electronic Data and Records Management Phone System (PW PCTC Equipment)	(100,000)	181,500 (100,000)	(20,000)	20,000		Move project out one year Move project out one year. Add 2015 carryforward. Move to Minor Capital - PCTC Expense
Parks Community Park Erosion Control Sutherland Stairs Community Park Cistern Community Park Cistern Community Park - Water Park Cistern Springwood Park - Cistern Rathtrevor Trail Trail Development Community Park - Beach fest Expansion	85,000 25,000 (30,000)	(250,000) (15,000) (30,000) 1,366,000 (25,000)	(100,000) (250,000) 25,000	(25,000) (300,000)	25,000	Additional cost to complete project Additional cost to complete project Moved \$ 30,000 to Minor capital for Feasibility study Moved out to 2024 Moved out to 2024 Moved out to 2025 Deferred from 2015 budget Re-allocate budget from Bi annual to annual. Moved out to 2023
Springwood Park -Cistern Rathtrevor Trail Trail Development	25,000	(30,000) 1,366,000	(250,000)		25,000	Moved out to 2025 Deferred from 2015 budget Re-allocate budget from Bi annual to annual.

City of Parksville 2016-2020 Final Financial Plan

	2016	2017	2018	2019	2020	
Proposed Changes from 2016 -2020 Provisional Plan					,	
Community Park Clubhouse/Washroom/Storage Dist. 69 Track & Field (City Portion)	Facility I			(300,000)	(500,000)	Moved to 2021 Moved to 2023
Dist. 09 Track & Fleta (City Fortion)				(300,000)		IMOVED TO 2023
Public Works						
Operations Garage (Hangar)	95,000					Water Line Service to new shop - Moved from Water fund
Operations Garage (Hangar)	80,000					Sewer line service to new shop - Moved from Sewer fund
Operations Garage (Hangar) Operations Garage (Hangar)	103,100	1,100,000				DCC costs and City permits not previously budgeted for Revised Construction Costs
Gerald Pl: Pym East	(53,100) (26,250)	(78,750)	105,000			Move project out one year
Gerald Pl Storm Sewer	(21,750)	(65,250)	87,000			Move project out one year
Evergreen Storm Sewer	(25,000)	(75,000)	100,000			Move project out one year -tied to Jensen project
Forsyth: Acacia to Finholm	150,000					Roads component of this project was missing
SS Forsyth: Acacia to Finholm	5,400					Additional cost to complete project
Stanford McCarter to Corfield	109,000					Roads component of this project was missing
SS Stanford McCarter to Corfield Construct new outbuildings	93,750			(60,000)	(60,000)	Moved from 2026 to align with Corfield project Remove building costs - to offset cost of New Storage buildings
Shop roof replacement				(00,000)		NO longer required - to offset the cost of New Storage buildings
Intersection Shelly & Hwy 19A	16,600				(100,000)	Cost increase due to market prices
Works adjacent to development	50,000					Funds required for new development
Jensen; Bagshaw - Isl Hwy			(648,300)			Move project out to 2035
Jensen, Corfield to Bagshaw			(757,000)			Move project out to 2035
SS Jensen; Bagshaw - Isl Hwy SS Jensen, Corfield to Bagshaw			(81,350) (176,300)			Move project out to 2035 Move project out to 2035
Equipment	40,000		(176,300)			New Excavator - council resolution 16-039
Equipment	10,000					Executation obtained to door
2016 Final Budget Accumulated Surplus at End of Ye	\$ 5,936,409	\$ 2,954,195	\$ 602,587	\$ 610,432	\$ 12,020	
•						
Key Assumptions Used						
Assumptions:						
Inflation rate	2.00%	2.00%	2.50%	2.50%	2.50%	
ii ii ation Tate	2.00 /0	2.00 /8	2.50 /6	2.30 /6	2.30 /6	
Tax Rate % Increase Used	4.50%	4.00%	4.00%	4.00%	4.00%	
Business Tax Rate % Increase Used	4.50%	4.00%	4.00%	4.00%	4.00%	
1% Tax Increase (Decrease) Represents	115,598	121,013	121,013	127,827	134,972	
Property Taxation Increases (annual amount)	497,789	469,395	495,604	523,084	551,819	
Property Taxation Increases (Cumulative amount)	497,789	967,184	1,462,788	1,985,872	2,537,691	
Total Property Taxes Collected for City purposes	11,560,000	12,101,289	12,101,289	12,782,735	13,497,212	
New Development Assessments						
Residential	23,184,800	19,734,000	20,622,000	20,622,000	20,337,000	
Commercial	5,707,545	7,804,500	7,927,750	7,927,750	7,891,500	
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Total Capital Expenditures	9,315,248	6,465,117	5,352,755	3,403,534	4,655,772	
Total Capital Exp. Funded by Property Taxes	2,704,417	4,018,423	4,305,154	2,497,527	3,603,950	
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2016-2020 Final Plan

New Spending Packages

General Revenue Fund

Operating - 2016

Bylaw Enforcement Officer	\$ 88,600
Tempest E-Commerce Configuration	6,000
PT Accountant	31,620
FD Parking Lot Lighting	10,000
FD Casual Position	14,500
FD Class 3 Drivers Licensing	9,800
FD Replacement of Pavers	10,000
FD Instructors Conference	10,000
FD Standby Pay	36,500
PW/Parks labourer (absorbed by existing budget)	-
Drought Management	30,000
LED Street Light Replacement	22,000
Stream & Foreshore Maintenance	40,000
PCTC - Library Carpet replacement (cost increase)	20,900
Total Operating	\$ 329,920

Future years 2017 - 2020

2017

2017	
IT Summer Student	\$ 23,910
Emergency Program Coordinator6 FTE	59,400
FD Assistant	84,000
FD 75 th Anniversary Celebration	7,500
Paid Call System Implementation	60,000
Parks & Trails Master Plan	50,000
2018	
HR Advisor	90,000
Engineering Technician	81,185
2020	
Demolition – Shelly Road Building	30,000
Total Future Years	\$ 485,995

2016-2020 Final Plan New Spending Packages

CAPITAL - 2016

New Vehicle for Bylaw Officer (see bylaw officer sp)	\$ 36,000.00
FD Training Tower	200,000
Community Park Sports field Cistern	280,000
Hwy 19A/Weld Street Sidewalk Refurbishment	95,000
Public Works Shop Water line servicing	\$ 95,000
Public works shop sewer servicing	80,000
FD -Quint Aerial Fire Apparatus (Cost increase)	500,000
PARKS - Springwood tennis courts resurfacing (cost increa	37,500
PW - Repair Facility (Hangar - cost increase)	1,150,000
PW - New Storage buildings	60,000
TOTAL	\$ 2,533,500
Capital Future years 2017 - 2024	
2017	
Community Park Playground Resurfacing	\$ 120,000
Community Park Water Park Cistern	115,000
Bulk Fuel Storage/Backup Generator	380,000
2018	
Community Park Mobility Challenged Access Ramp)	250,000
Community Park Arbutus Point Kiosk/Plaza	250,000
Pickle Ball Courts	120,000
Springwood Park Playing Field Cistern	280,000
2019	
Community Park Plaza (Sandcastle Expansion)	300,000
District 69 Track & Field (City Portion)	300,000
2020	
Community Park Clubhouse/Washrooms	500,000
2024	
All Weather Playing field	2,000,000
Total Capital Projects	\$ 4,615,000
-	

Final Financial Plan

Reserve Fund Summary	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
ENDING BALANCE SUMMARY					
Unrestricted Surplus	5,936,409	2,954,195	602,587	610,432	12,020
Future Expenditure Res	396,185	419,285	442,385	465,485	488,585
General Capital Reserve	459,617	19,925	20,373	20,831	21,300
Parkland Reserve	100,605	102,869	105,184	107,551	109,971
Off Street Parking Reserve	232,386	237,615	242,961	248,428	254,018
Road DCC Reserve	2,316,867	2,786,584	2,805,056	3,298,448	3,797,921
Land Sale Reserve	136,573	131,466	134,424	137,449	140,542
Open Spaces DCC Reserve Fund	2,064,526	1,054,993	1,060,063	1,065,247	766,763
Storm Sewer DCC Reserve	(73,138)	(64,099)	(43,512)	(333,823)	(295,759)
Federal Gas Tax Reserve	2,874,001	2,938,666	3,004,786	3,072,394	3,141,523
Total Reserve Ending Balance	14,444,031	10,581,499	8,374,308	8,692,442	8,436,884