

2015-2019 Draft
Provisional
Financial Plan

February 4, 2015

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### **GENERAL FUND**

- 2015 2019 Budget Building Blocks
  - Tax increases 2.5% for 2015
  - Tax increases 3% for 2016 2019
  - Inflation rate 2% 2015-2016, then 2.5%
  - Does not include 2014 carry forwards

## 2015 Budget Adjustments

- Reviewed and adjusted capital expenditures
- Adjusted reserve balances to meet budgeted 2014 year end estimates
- All department expenses reviewed and adjusted
- Collective bargaining increases included
- 2015 spending package requests

2015

Legislative

Revenue - Incr(Decr)

Elections (11,000) SD69 share of election costs

(8,333) Reduction in Provincial Grants & Carry forwards

Expenditures - Incr(Decr)

Grants in aid

Elections (48,900) No election costs

Grants in aid (8,333) Completion of grant to Guardians of Mid island Estuaries

<u>Administration</u>

Revenue - Incr(Decr)

Parking control (7,200) Reduction in revenues

Administration

Expenditures - Incr(Decr)

Information Systems 14,190 Maintenance agreements for new Software

**Human Resources** 

Expenditures - Incr(Decr)

Legal Fees 5,000 Increase legal fees

**Finance** 

Revenue - Incr(Decr)

PCTC Lease Revenue (44,800) Lease space is currently vacant Provincial Grants 84,400 Small Communities Grant

Expenditures - Incr(Decr)

Bank Charges 11,300 Change in Bank Servicing agreement

Common Services 4,000 Increase in Postage Rates

#### Fire Dept.

Revenue - Incr(Decr)

Administration	10,000	Confined Spaces Agreement with RDN
Emergency Program	10,000	RDN and QB contribution for ESS coordinator
Emergency Program	6 000	RDN and OB, contribution for ESS /ECT

#### Expenditures - Incr(Decr)

Emergency Program	10,000	Increase in ESS/ECT agreement with RDN and QB
Emergency Program	7,500	Upgrades to ESS and ECT Trailers

#### **RCMP**

Revenue - Incr(Decr)

Provincial Grants 25,000 Traffic fine revenue

#### **Planning**

Expenditures - Incr(Decr)

Special Projects (15,000) Interim mapping

#### **Engineering**

Expenditures - Incr(Decr)

Engineering 6,000 Consultant expenses (Traffic, Geotech, etc.)

Engineering 4,000 4 data tablets for Engineering staff

Special Projects (15,000) Completion of GIS Audit

**Parks** 

Expenditures - Incr(Decr)

Administration 4.000 Data tablets for Parks

**Operations** 

Expenditures - Incr(Decr)

Administration 4,000 Data tablets

Traffic Signal Maintenance 10,000 Traffic light lens replacement - every 5 years

Administration 63,750 Salary reallocations

#### **Minor Capital**

#### **Expenditures - Incr(Decr)**

#### **Information Systems**

Software 10,750 MS Exchange Server upgrades and licences

#### **Facilities**

Minor capital	15,000	Upgrade shop lighting - transferred from capital
Minor capital	10,000	Planning Department - file storage renovations
Minor capital	3,000	Planning Department - front counter completion

#### Capital

#### Engineering

Aerial Photography 20,000 Moved forward by 1 year for each occurrence

#### **Parks**

Revenue - Incr(Decr)

Foster Park improvements
(playground surface upgrade)

Foster Park improvements
(playground surface upgrade)

15,000

Donations from Tire Stewardship

To Stewardship

Donations from developer

#### Expenditures - Incr(Decr)

Foster Park improvements (playground surface upgrade) 26,000 Adjusted to gross values

#### **Public Works**

#### Expenditures - Incr(Decr)

Cedar St: Hirst to Harnish	(60,000)	Deferred to 2026
Heath Ave& McVickers:		
Mills to Pioneer	(8,750)	Deferred to 2023
SS :Cedar St: Hirst to		
Harnish	(76,250)	Deferred to 2026
Upgrade Shop Lighting	(15,000)	Transferred to Facilities Minor Capital

#### OTHER ITEMS FOR CONSIDERATION

Vancouver Island North Film Commission	2,500
Vancouver Island Tribute Festival	1,000

### OPERATING

0	Server, network and firewall security vulnerabilitytesting	\$ 24,000
0	Community Park tennis courts resurfacing	\$ 12,500
0	Fireproof filing cabinets	\$ 5,800
0	Computer hardware (servers and firewall)	\$ 10,000
0	Upgrade to GP2015 financial software	\$ 16,000
0	Contractor to update pre-fire plans	\$ 10,000
0	Fire Dept. succession planning	\$ 36,000
0	Battery operated irrigation update	\$ 5,000
0	Tempest – Licensing Module Intellisearch	\$ 4,500

### OPERATING - Staffing

- Occupational Health & Safety Coordinator and equipment \$ 87,500
- Bylaw Officer and equipment

\$ 84,250

Engineering Summer Student (2015 – 2020)

16,000

Bylaw Officer and Safety Coordinator positions will be for 1/2 year in 2015

### CAPITAL

<ul> <li>Ermineskin Road replacement</li> </ul>	\$220,000
<ul> <li>Springwood Park tennis courts resurfacing</li> </ul>	\$ 22,500
<ul> <li>Engineering survey equipment</li> </ul>	\$ 15,000
<ul> <li>Community Park pathways</li> </ul>	\$ 15,000
<ul> <li>Springwood Park pathways</li> </ul>	\$ 15,000
Bylaw vehicle	\$ 30,000
Future years	
<ul> <li>Springwood Park tennis courts (every 8 years)</li> </ul>	\$ 22,500
<ul> <li>Community Park pathways (2016-2019)</li> </ul>	\$ 40,000
<ul> <li>Fire Department succession planning (2016)</li> </ul>	\$ 18,000

# GENERAL FUND OPERATIONAL COSTS BY SERVICE PRIORITIES

				20	15					2015	2014
	Human	Bylaw			Fire				Public		
Admin	Resources	Enforcement	Finance	Planning	Department	RCMP	Engineering	Parks	Works	<b>General Fund</b>	<b>General Fund</b>
22.254	447.642	22.002		1	th & Safety	2 245 600			464.000	2 470 700	2 000 272
22,351	147,613	22,082	0	0	571,326	2,245,600	0	0	161,808	3,170,780	2,989,372
	Legislation										
418,500	54,283	0	277,245	409,108	111,991	0	0	0	0	1,271,127	1,287,741
							ture & Assets				
71,897	0	0	63,133	0	132,511	0	750,768	697,277	1,519,426	3,235,012	3,117,774
			_								
0	0	0	O Pro	otection o 328,193	f Private Prop 174,275	oerty 0	0	0	216,144	718,612	675,594
- 0	0	U	0	320,133	1/4,2/3	0	U	0	210,144	710,012	675,594
				Organiza	tional Welfar	·е					
695,213	158,257	0	556,250	0	52,639	0	184,471	0	17,048	1,663,878	1,574,259
			•	Econo	mic Welfare						
0	0	3,205	0	118,485	8,874	0	0	0	0	130,564	116,585
_	Community & Social Welfare										
0	0	259,633	569,022	78,415	38,505	75,000	54,191	677,423	219,594	1,971,783	1,831,990
1,207,961	360,153	284,920	1,465,650	934,201	1,090,121	2,320,600	989,430	1,374,700	1,614,470	12,161,756	11,593,315

# Service Priorities Last Four Categories Comparison

	2015	% Change	2014	2013	2012
Protection of Private					
Property	718,612	6%	675,594	595,465	609,912
Organizational Welfare	1,663,878	6%	1,574,259	1,517,383	1,437,244
Economic Welfare	130,564	12%	116,585	96,418	117,683
Community & Social					
Welfare	1,971,783	8%	1,831,990	1,748,461	1,977,655
	4,484,837		4,198,428	3,957,727	4,142,494

# 20 Year Capital Plan

Summary of Minor Capital and Major Capital Expenditures 2015-2034 Not Including 2014 Carry Forwards

		0         0         0         0         0         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         1,172,000         1,172,000         15,000         15,000         106,250         2,755,000         5,373,756         122,600         124,000         50,500         96,400         31,800         609,700         1,031,000         0         0         0								
	2015	2016	2017	2018	2019	2020-2034	Total			
Project Costs										
Administration	30,000	0	23,000	5,000	0	70,000	128,000			
Finance	0	0	0	0	0	15,000	15,000			
Information Technology	177,250	110,000	115,000	100,750	25,000	644,000	1,172,000			
RCMP	0	0	O	0	0	O	0			
Fire	0	328,600	750,600	876,000	20,000	2,433,500	4,408,700			
Community Development	0	0	7,000	0	210,000	471,000	688,000			
Engineering	15,000	0	O	0	0	0	15,000			
Parks and Recreation	1,820,000	77,500	560,000	55,000	106,250	2,755,000	5,373,750			
Facilities	122,600	124,000	50,500	96,400	31,800	609,700	1,031,000			
Public Works	1,292,750	1,882,750	2794,500	3,181,050	2,727,300	52,563,460	63,591,810			
	3,457,600	2,538,850	4,320,600	4,314,200	3,120,350	59,561,600	77,313,260			
Funding sources										
General Operations	2,328,240	2,538,850	3,672,600	3,831,847	2,738,520	48,516,375	64,306,181			
General Capital	0	O	o	0	0	O	0			
Land Sale Reserve	0	O	o	0	0	O	0			
Open Spaces DCC Reserve	1,089,360	O	49,500	0	49,500	1,188,000	2,376,360			
Roads DCC Reserve	0	O	o	464,063	0	8,618,431	9,082,494			
Storm Sewer DCC Reserve	o	o	28,500	18,290	332,330	239,104	618,225			
Long Term Debt	O	o	0	0	0	o	0			
General Parkland Reserve	0	0	o	0	0	o	0			
Parking Reserve	O	o	o	0	0	o	0			
Grants	O	0	o	0	0	o	0			
Donations	40,000	0	0	0	0	0	40,000			
	3,457,600	2,538,850	4,320,600	4,314,200	3,120,350	59,561,600	77,313,260			

				_	
R САРПАL	2015	2016	2017	2018	2019
ADMINISTRATION					
Filing system ( HR)	0	0	0	5,000	(
INFORMATION TECHNOLOGY					
Servers	58,000	10,000	15,000	20,000	10,000
Back Up Systems	10,000	0	0	10,000	C
Radio Antennas, Ipgrades & Technology Improvements	0	0	0	0	15,000
Website redesign	0	0	0	20,000	(
IT Needs Assessment	0	0	0	20,000	(
Server, Network, firewall security vulnerability Test	24,000	0	0	0	(
Computer Software (MS exchange server Adobe acrobat)	10,750	0	0	10,750	(
GP 2015 Upgrade	10,000	0	0	0	(
Tempest Licensing Intellisearch	4,500	0	0	0	(
Software Operations & Maintenance Contingency	40,000	0	0	0	(
FIRE DEPARTMENT					
SCBA upgrade	0	0	0	195,000	(
COMMUNITY DEVELOPMENT					
Photocopier	0	0	7,000	0	(
OCP review	0	0	0	0	200,000
PARKS & RECREATION					
Replace Playground Equipment	25,000	25,000	25,000	25,000	25,000
Springwood Pk buildings, minor capital maintenance.	10,000	0	0	10,000	(
Noxious Weed Program	20,000	15,000	15,000	10,000	C
Community Park Tennis Courts	12,500	12,500			
Battery Operated Irrigation Upgrade	5,000				
FACILITIES					
PCCC					
replace roofing	0	120,000	0	0	(
New flooring	0	0	0	40,000	(
Structural engineering assesssment	50,000	0	0	0	(
Outer walls painting	0	0	25,000	0	(
Replace windows	0	0	0	0	(
Interior painting	0	0	0	30,000	(
Replace appliances	0	0	0	20,000	(

MINOR CAP	PITAL	2015	2016	2017	2018	2019
	PCTC					
	Software Upgrade for Trane,	0	0	25,500	0	(
	Replace carpets	19,100	0	25,500	0	(
	Replace carpets Replace carpets, library,	19,100	0	0	0	(
	Replace carpets, library, Replace carrests. City, SD 69.	19,100	0	0	0	(
	Replace carriets. City, 5D 69.		0		0	(
		6,400	0	0		(
	Replace exterior woodwork	0	0	0	6,400	
	Replace flooring	0	0	0		31,800
	Radio Repeater		0	0	0	(
	Extend Planning Counter	3,000	U	U	U	(
	Planning file Room Renovations	10,000				
	PW building	15.000				
	Upgrade shop lighting	15,000	0	0	0	(
PUBL	IC WORKS					
	Roads					
	Minor Road Construction	60,000	60,000	60,000	60,000	60,000
	Sidewalk and Accessibility Improvements	40,000	40,000	40,000	40,000	40,000
	General Storm Sewer					
	Easements ( ROW's)	50,000	50,000	0	0	(
	Other					
	Pave parking lot	35,000	0	0	0	(
	Interim Office Facilities		20,000	20,000		
	TOTAL MINOR CAPITAL	537,350	332,500	212,500	522,150	381,800
CAPITAL						
GENEDAL (	GOVERNMENT					
	NISTRATION					
ADIVIII	Photocopier	0	0	23,000	0	(
	New bylaw vehicle	30,000	0	23,000	0	(
INIEOE	RMATION TECHNOLOGY					
IINFOR		0	0	100,000	0	(
	Phone System ( PW PCTC Equipment) Aerial Photography and GIS Update	20,000	0		20,000	(
	Electronic Document & Records Mgmt System		100,000	0	20,000	(
	Electronic Document & Records Migmt System	0	100,000	U	U	(

		City Share	2015	2016	2017	2018	2019
FIDE DE							
FIRE DE	PARTMENT 0.44		0	00.000	0	0	
	Replace C 41		0	28,600	-	0	
	Replace C-42 (Dodge P/U)		0	0	28,600	0	
	Replace C-43		0	0	22,000	0	(
	Fire Rescue Truck R-41		0	0		650,000	(
	Replace Ladder 41		0	300,000	700,000	0	
	Replace Photocopier		0	0	0	11,000	(
	Training Ground Improvements		0	0	0	20,000	20,00
PARKS	& RECREATION						
	Beach viewpoint and Bench, Fairwinds, Gaetjen & Bay		0	0	0	0	10,00
	Community Park Master Plan Projects		-	-	_	-	,
	Com Pk. NEW WASHROOMS, to replace Kin Hut		150,000	0	0	0	
	Kin Hut deconstruction		35,000	0	0	0	
	Pave Rafiki walkway Hirst to Morison		00,000	0	0	0	11,25
	Springwood park		U	U	U	U	11,25
			0	0	400.000	0	
	Field resurfacing		-		400,000		
	Tennis Court Resurfacing		22,500	0	0	0	
	Replace Water Park Equipment		0	15,000	60,000	0	
	Springwood Park - Pathways		15,000	0	0	0	
	Foster park Improvements (playground surface upgrade	e)	60,000	0	0	0	
	Community Park pathways		15,000	10,000	10,000	10,000	10,00
Parkland	d Open Spaces						
	Rathtrevor Trail Development	25.00%	1,400,000	0	0	0	
	Trail Development	0.00%	50,000	0	50,000	0	50,00
ineering			,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,
	Survey Equipment		15,000				
lic Works							
	Asphalt Overlays		250,000	250,000	250,000	250,000	250,00
	Aurora St: Meridian Way South		0	0	23,000	92,000	
	Banks Ave: Moilliet east		0	0	0	0	80,50
	Daffodil Dr: Camas to Renz		0	0	13,750	55,000	·
	Ermineskin: Pym to Linear Park		220,000	0	0	0	
	Forsyth: Cameron to Pym		0	0	0	0	27,00
	Gerald: Pym to End		0	26,250	105,000	0	27,00
	Harnish Ave: James to Moilliet		0	20,230	0	0	42,00
	Hwy 19a - McVickers to McMillan		0	137,500	550,000	0	42,00
			0			0	425.00
	Hwy 19a - Resort Way to Greig Road			0	0		-,
	Hwy 4a - Despard to Border		0	0	0	0	75,00
	Humphrey Ave: Renz to Pym		0	0	0	28,750	115,00
	James Street: Hirst to Harnish		0	0	0	0	39,50
	McKinnon Street: Hirst to Harnish		92,000	368,000	0	0	
	Memorial Ave: Hwy 4A to MacMillian		0	0	100,000	400,000	
	Morison Ave: Hwy 4A to MacMillian		0	0	46,250	185,000	
	Moss Ave: Hwy 4A To Craig		0	130,000	520,000	0	
	Pym: Forsyth to Brice		0	0	60,000	240,000	
	Rowan Ave: Finholm to Acacia		0	0	0	0	22,50
	Transfield St: Young to Doehle		0	0	0	18,750	75,000

	D00 D Is for All 7	City Share	2015	2016	2017	2018	2019
Н	DCC Roads for All Zones Hirst Ave: MacMillian to Moilliet	50.00%	0	0	0	937,500	C
	HIIST Ave. Macivillian to Monilet	30.00%		U	U	937,300	
G	eneral Storm Sewer						
	Banks Ave: Moilliet east		0	0	0	0	28,750
ı	Community Park Outfall replacement		0	0	0	0	25,000
	Digby Ave Storm Drainage		0	0	0	0	117,800
	Gerald Pl: Pym east (Pipe 5030) + 100AC Pipe 391		0	21,750	87,000	0	C
	Harnish Ave: Moilliet to James		0	0	0	0	33,750
	Highway 19A: Roscow to Pym		0	0	12,500	50,000	C
	Jensen Ave: Hwy 4A to Moilliet		0	0	0	105,000	420,000
	Memorial Ave: Hwy 4A to MacMillian		0	0	45,000	180,000	C
	Morison Ave: Hwy 4A to MacMillian		0	0	37,500	150,000	C
	Moss Ave: Hwy 4A to Stanford		0	27,500	110,000	0	C
	Moss Ave: Stanford to Bass		0	13,750	55,000	0	C
	Sanderson Outfall		0	0	15,000	60,000	C
	Shoreline Outfall		0	0	0	0	15,000
	SRW: Temple to future outfall		0	0	37,500	150,000	
	Sunray Outfall		0	5,000	20,000	0	(
	Sutherland Outfall		0	0	0	0	15,000
	Transfield St: Young to Doehle		0	0	0	25,250	101,000
	Wallis Street: Morison to end		45,000	180,000	0	0	
	Willow St: #330 N to Rushton		0	0	0	0	(
D	CC Storm Sewer						
	3 Digby 3-1 Gaetjen to Outfall	48.00%	0	0	0	0	129,000
	3 Hirst Ave: MacMillian to Moilliet	80.50%	0	0	O O	93,800	,,,,,,
	3 Moss Ave: Bass to Craig	50.00%	0	0	57,000	0	(
	3 Turner Road	50.00%	0	0	0	0	530,500
Fa	acilities					_	,
	WORKS YARD						
	New Operations Building			300,000	550,000		
	3 Renovate current building		150.000	150,000	0	0	(
	3 Construct new building		300,000	0	0	0	C
	3 Demolish old sheds		20,000	0	0	0	(
	3 Construct new outbuildings		0	0	0	60,000	60,000
H		-					
To	otal General Revenue Fund Capital	-	2,920,250	2,186,350	4,088,100	3,792,050	2,738,550
s	OURCE						
	Operations		2,328,240	2,538,850	4,242,600	3,831,847	2,738,520
	Donations		40,000	0	0	0	(
	Storm DCC Res Zone IV		0	0	28,500	18,291	332,330
	Open Space DCC Reserve		1,089,360	0	49,500	0	49,500
	Road DCC Reserve	_	0	0	0	464,063	, (
	Total Sources of Funds		3,457,600	2,538,850	4,320,600	4,314,200	3,120,350

#### 2015 - 2019 DRAFT Provisional Financial Plan

General Revenue Fund

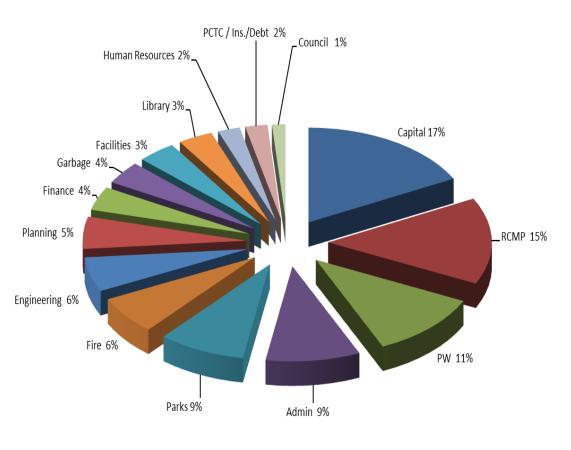
		2015	2016	2017	2018	2019
Funding So	ources					
Pro	operty Taxes	12,035,200	12,554,464	13,097,601	13,666,164	14,255,49
Fe	es and Charges					
	Executive	441,000	450,560	461,809	473,332	485,15
	Finance	827,700	897,043	921,101	836,269	776,34
	Police	110,000	10,311	10,526	10,749	10,97
	Fire	337,750	350,990	351,116	351,248	351,38
	Community Planning	317,150	332,515	340,641	349,081	357,65
	Engineering	327,250	341,517	349,038	356,833	364,74
	Parks	146,500	149,200	152,643	156,166	159,78
	Facilities	16,400	16,823	17,040	17,263	17,48
	Public Works	127,000	128,270	129,553	130,848	132,15
	Solid Waste Collection	718,900	765,836	792,316	819,976	848,46
Pre	ovincial Grants	349,000	449,000	449,000	449,000	449,00
Са	upital Grants and Developer Contributions	40,000	0	0	0	
	ansfers From Reserves					
	DCC Funds	1,089,360	0	81,151	511,873	413,29
Γotal Fund	ing Sources	16,883,210	16,446,529	17,153,535	18,128,802	18,621,93
Expenditur	es					
M	unicipal Purposes					
	Executive	1,911,330	1,851,428	1,937,384	2,103,558	2,031,98
	Finance	996,850	1,020,596	1,049,833	1,080,003	1,111,07
	Police	2,482,200	2,577,885	2,760,986	2,888,444	2,987,87
	Fire	1,090,120	1,089,061	1,104,696	1,348,933	1,176,36
	Community Planning	921,200	947,355	982,547	1,004,031	1,253,39
	Engineering	989,430	986,562	1,105,805	1,145,048	1,185,61
	Parks	1,447,200	1,452,480	1,474,703	1,515,598	1,531,95
	Facilities	642,150	669,941	613,690	653,150	602,47
	Public Works	1,876,120	1,861,214	1,858,305	1,904,179	1,951,26
	Solid Waste Collection	653,000	695,853	720,015	745,256	771,25
	Library and Cultural Services	577,900	593,553	610,611	628,216	646,34
Int	erest on Long Term Debt	72,100	70,023	67,952	65,829	63,65
	nortization of Tangible Capital Assets	2,471,400	2,471,400	2,471,400	2,471,400	2,471,40
Γotal Expe	nditures	16,131,000	16,287,351	16,757,927	17,553,645	17,784,65
Net Incom	e from Operations	752,210	159,178	395,608	575,157	837,28

### 2015 - 2019 DRAFT Provisional Financial Plan

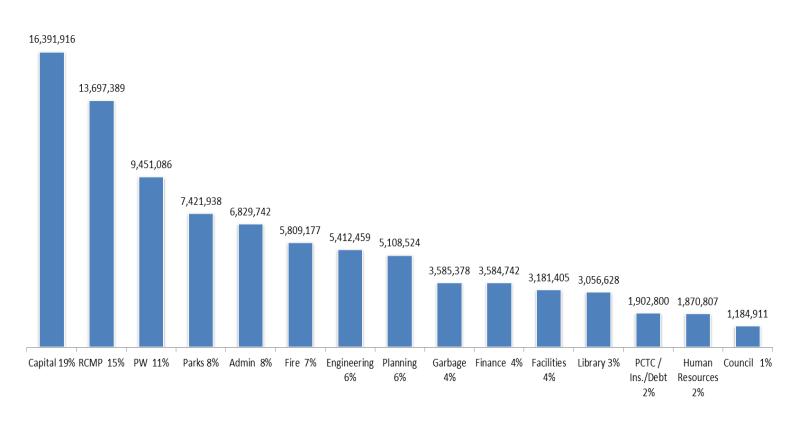
General Revenue Fund

		General Ke	venue r'unu		
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Other non operating budget items					
Capital Expenditures	(2,920,250)	(2,230,077)	(4,253,259)	(4,024,123)	(2,964,207)
Long term debt principal payments	(93,977)	(94,973)	(95,995)	(97,044)	(98,118)
Transfer to appropriated reserves	(23,100)	(23,100)	(23,100)	(23,100)	(23,100)
Transfers from appropriated reserves					
Capital Reserves	-	-	-	-	-
Carryforward reserve	-	-	-	-	-
Capital borrowing	-	-	-	-	-
Amortization of Tangible Capital Assets	2,471,400	2,471,400	2,471,400	2,471,400	2,471,400
Annual cash surplus (deficit)	186,283	282,428	(1,505,346)	(1,097,710)	223,259
Transfers to/from Surplus Reserves					
Transfer from Unrestricted Surplus		0	1,505,346	1,097,710	-
Transfer to Unrestricted Surplus	(186,283)	(282,428)	-	-	(223,259)
Financial Plan Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -

## **GENERAL REVENUE FUND 2015 Operating & Capital**



### GENERAL REVENUE FUND 2015 -2019 Expenses



### PROJECTED GENERAL FUND UNRESTRICTED SURPLUS AT END OF YEAR

Year	2015	2016	2017	2018	2019
Balance	3,130,555	3,412,983	1,907,638	809,929	1,033,188
Year	2020	2021	2022	2023	2024
Balance	1,022,851	433,971	911,341	(1,055,303)	962,129
Year	2025	2026	2027	2028	2029
Balance	763,085	(504,314)	(2,527,663)	(163,497)	3,759,943

### WATER FUND

- 2015 2019 Building Blocks
  - Rate increases
    - 3.25 % 2015 2018
    - 2.50 % 2019 2020
  - Assumes Plan A of ERWS Treatment/Intake Project
  - Grants included
    - 2015 and 2016 \$9,000,000 each year
  - Long-term borrowing
    - \$2.4 million 2015
    - \$2.25 million 2016
  - Does not include 2014 carry forwards

# 2015 Budget Adjustments

### Operating

Building Envelope Assessment

\$5,000

### Capital

0	Cedar Street – Deferred to 2026	\$225,000
0	Heath Avenue – Deferred to 2023	\$265,500
0	McVickers Street – Deferred to 2023	\$ 70,000

### OPERATING

0	Well specific capacity baselines	\$ 10,000
0	Pump station signage	\$ 7,000
0	Springwood Well #4 abandonment	\$ 9,000
0	Water main flushing maps update	\$ 20,000

# WATER FUND OPERATIONAL COSTS BY SERVICE PRIORITIES

	2015			2015	2014
				Water Fund	Water Fund
	Health & S	afety		877,107	953,559
	Legislati	ion		0	0
Development and Mai	ntenance of M	unicipal Infrastru	cture & Assets	0	0
Pro	otection of Priv	ate Property		238,609	282,592
	Organizationa	l Welfare		0	0
	Economic W	/elfare		0	0
Co	mmunity & So	cial Welfare		0	5,068
					4.044.015
				1,115,716	1,241,219

# 20 Year Capital Plan

		City	of Parksville								
Summary of Capital Expenditures 2015-2034											
			Capit	al Expendi	tures						
	2015	2016	2017	2018	2019	2020 - 2034	Total				
Project Costs											
Water Utility Fund	13,244,458	13,080,570	1,237,639	2,607,755	1,249,800	17,963,150	49,383,372				
	13,244,458	13,080,570	1,237,639	2,607,755	1,249,800	17,963,150	49,383,372				
<u>Funding sources</u>	-, ,	-,,-	, - ,	, , , , , , ,	, -,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,,-				
Water Operations	1,778,389	1,855,539	1,035,391	2,161,416	1,249,800	15,173,924	23,254,459				
Water Capital	0	0	0	0	0	0	0				
Water DCC Reserve	66,069	16,051	202,248	446,339	0	2,789,226	3,519,933				
Long Term Debt	2,400,000	2,250,000	0	0	0	0	4,650,000				
Grants	9,000,000	8,958,980	0	0	0	0	17,958,980				
	13,244,458	13,080,570	1,237,639	2,607,755	1,249,800	17,963,150	49,383,372				

# 2015 – 2019 Water Fund Capital

	2015	2016	2017	2018	2019
MINOR CAPITAL					
Pym Street. Old booster station. Re-roof	0	10,000	0	0	C
Water Study	0	50,000	0	0	C
Well specific Cpacity baselines	10,000	0	0	0	(
Easements	50,000	0	0	0	
Abandon Springwood well 4	9,000	0	0	0	
Springwood Pump Station Signage	7,000	0	0	0	Ò
Flushing Maps	20,000	0	0	0	
Works Adjacent to Development	90,000	90,000	90,000	90,000	90,000
Total Minor capital	186,000	150,000	90,000	90,000	90,000
CAPITAL					
Water Capital Items					
Aquilla Place to Zengal Way	0	0	7,500	30,000	(
Aurora St: Meridian Way South	0	0	11,250	45,000	
Banks Ave: Moilliet east	0	0	0	0	35,000
Bay Avenue Upgrade	0	0	0	0	52,500
Corfield at Island Highway and Pioneer	0	0	3,750	15,000	· (
Forsyth Ave: Cameron to Pym	О	0	0	0	22,300
Gerald PI: Pym east (Pipe 5030) + 100AC Pipe 391	0	20,000	80,000	0	
Harnish Ave: Moilliet to James	0	0	0	0	46,250
Hirst Ave: MacMillian to Moilliet	0	0	37,240	148,960	
James St: Harnish to Hirst	0	0	0	0	48,750
Jensen Ave: Extension	0	0	42,500	170,000	(
Jensen Ave:McMillan to Moilliet	0	0	60,000	240,000	(
Kingsley St: Wheeler to Despard	О	0	0	0	16,250
Lee Ave: Hwy 4 to Craig	0	0	0	0	23,750
Lombardy St: Hay 19A to Morrison	0	0	0	0	18,750
McKillop Dr: Moss South	О	22,500	90,000	0	(
McKinnon St: Harnish south	О	0	0	0	30,000
McKinnon St: Hirst to Harnish	50,000	200,000	0	0	(
McVickers St: Stanford south	0	16,500	66,000	0	(
Meadowview PI: McVickers to end	0	0	20,000	80,000	(
Meadowview PI: SRW to Stanford	0	0	0	6,250	25,000
Memorial Ave: Hwy 4A to MacMillian	0	0	27,500	110,000	(
Morison Ave: Hwy 4A to MacMillian	0	0	28,500	114,000	(
Moss Ave: Bass to Craig	0	25,000	100,000	0	(
Moss Ave: Hwy 4A to Stanford	О	8,750	35,000	0	C

## 2015 – 2019 Water Fund Capital

		2015	2016	2017	2018	2019
Moss Ave: Stanford to Bass		0	26,250	105,000	0	0
Parkview PI: McVickers to end		0	0	20,000	80,000	0
Parkview PI:SRW to Stanford		0	0	0	6,250	25,000
Phillips Road:Sanderson to Temple		0	0	0	0,230	23,000
Pym: Brice to Forsyth		0	0	47,500	190,000	0
Reservoir #3 - re conditioning		0	0	0	62,500	250,000
Springwood Water quality upgrade		0	0	0	125,000	500,000
Sylvan Cr: Acacia to end		0	0	7,500	30,000	000,000
Transfield St: Young to Doehle		0	0	0	32,500	130,000
Tulip Street		0	0	4,750	19,000	130,000
Turner Road: Shelly to end		0	0	50,400	201,600	
Wallis St		12,500	50,000	0	201,000	
		12,500	50,000	0	0	-
Wheeler Ave: Kinglsey St west		U	U	- U	- U	26,250
Water DCC	City Share					
New Wells( Railway)	0.00%	0	250,000	0	0	0
ERWS River Intake	25.00%	1,500,000	750,000	30,667	0	0
Raw Water Main	25.00%	100,000	816,674	0	0	0
ERWS Water Treatment	50.00%	5,483,234	5,483,233	262,582	0	0
Site Works	50.00%	2,240,975	0	202,382	0	0
Operations Building	75.00%	0	416,095	0	0	0
Joint Transmission Mains	50.00%	54,984	500,000	0	0	0
Document Prep/Tendering	50.00%	712,117	0	0	0	0
Engineering Construction Services	50.00%	1,637,105	0	0	0	
ERWS Aquifer Storage Recovery	50.00%	300,000	100,000	100,000	800,000	
Springwood Trans Main	50.00%	1,153,543	4,395,568	0	0	
Miscellaneous Dist Improvements	50.00%	1,153,543	4,393,368	0	101,695	C
		13,430,458	13,230,570	1,327,639	2,697,755	1,339,800
		==, :==, :==			=,==,===	
Operations		1,964,389	2,005,539	1,125,391	2,251,416	1,339,800
Carry-forward Reserve		0	0	0	0	0
Water Capital Reserve Fund		0	0	0	0	0
Water DCC Reserve Fund		66,069	16,051	202,248	446,339	C
Grants/Developer Contributions		9,000,000	8,958,980	0	0	0
Short Term Debt		0	0	0	0	C
Long Term Debt		2,400,000	2,250,000	0	0	C
		13,430,458	13,230,570	1,327,639	2,697,755	1,339,800

#### CITY OF PARKSVILLE

#### 2015 - 2019 DRAFT Provisional Financial Plan

Water Utility Fund

			ater ethicy rul			
		2015	2016	2017	2018	2019
F 1' G						
Funding Source		<b></b>	- 4 0 0 0			<0.000
	rer Parcel Taxes	53,200	54,929	56,717	58,557	60,020
Fees :	and Charges					
	User Fees	3,349,700	3,552,780	3,718,760	3,893,519	4,046,590
	Other	0	О	О	О	O
Intere	est on Reserves	85,000	90,894	56,381	56,792	49,237
Capit	al grants and developer contributions	9,000,000	9,138,160	0	0	О
Trans	fers From Other Funds & Reserves					
	DCC Funds	144,548	254,739	598,681	861,917	316,361
	General Revenue Fund	56,500	58,361	60,213	62,137	64,123
	Sewer Utility Fund	11,000	11,110	11,221	11,333	11,447
Total Funding	g Sources	12,699,948	13,160,973	4,501,973	4,944,255	4,547,778
Expenditures						
Munic	cipal Purposes					
	Administration	726,100	740,622	759,138	778,088	797,549
	Service of Supply	471,600	475,932	487,830	500,009	512,513
	Purification and Treatment	122,166	124,609	732,024	750,298	769,062
	Trans & Distribution	366,200	273,564	280,403	287,403	294,591
	Pumping	0	0	0	0	0
	Customer Bill & Collect	28,500	29,555	30,556	31,599	32,675
	Minor capital	186,000	153,000	94,095	96,444	98,856
T	-					
	est on Long Term Debt	156,250	258,250	353,875	325,975	206,470
Amor	rtization of tangible capital assets	606,000	618,120	1,208,598	1,238,770	1,269,750
Total Expendi	itures	2,662,816	2,673,652	3,946,519	4,008,586	3,981,466
Surplus -Defic	cit	10,037,132	10,487,321	555,454	935,669	566,312
	erating budget items					
	al expenditures	(13,244,458)	(13,363,856)	(1,376,074)	(2,767,350)	(1,352,784)
	ipal payments on Long Term Debt fers from appropriated reserves	(104,639)	(162,527)	(216,797)	(216,797)	(120,928)
Trans	Capital reserve funds	0	0	0	0	0
	Carryforward reserve	0	0	0	0	0
Capit	al borrowing	2,400,000	2,250,000	0		0
	rtization of tangible capital assets	606,000	618,120	1,208,598	1,238,770	1,269,750
Annual cash s	surplus (deficit)	(305,965)	(170,942)	171,181	(809,708)	362,350
Trans	sfers from (to) unappropriated reserves					
	From Unrestricted Surplus	305,965	170,942	О	809,708	О
	To Unrestricted Surplus	0	0	(171,181)	0	(362,350)

### PROJECTED WATER UTILITY FUND UNRESTRICTED SURPLUS AT END OF YEAR

Year	2015	2016	2017	2018	2019
Balance	2,332,766	2,199,417	2,475,973	1,685,379	2,068,667
Year	2020	2021	2022	2023	2024
Balance	2,382,432	2,568,579	3,339,314	3,749,710	3,793,258

### SEWER FUND

- 2015 2019 Building Blocks
  - Rate increases
    - 5% 2015 to 2033 (\$ 2.78 on base rate)
  - Does not include 2014 carry forwards

# 2015 Budget Adjustments

- Capital
  - Cedar Street deferred to 2026

\$187,500

- Operating
  - Data tablets + data plans

\$ 4,000

# SERVICE PRIORITIES

	SEKY	ICE PRIORI	1152	
	2015	2014		
			Water Fund	Water Fund
	Health & Safe	ty	355,742	360,169
	Legislation		0	0
Developn	nent and Maintenance of Muni	cipal Infrastructure & Assets	49,507	0
	Protection of Private	Property	0	60,131
	Organizational Wo	elfare	0	0
	Economic Welf	are	0	0
	Community & Social			
	0	0		
			405,249	420,300

# 20 Year Capital Plan

		City	of Parksville									
Summary of Major & Minor Capital Expenditures 2015-2034												
		Capital Expenditures										
	2015	2015 2016 2017 2018 2019 2020-2034 Tota										
Project Costs												
Sewer Utility Fund	175,000	401,250	368,750	918,000	393,650	6,637,451	8,894,101					
	175,000	401,250	368,750	918,000	393,650	6,637,451	8,894,101					
<u>Funding sources</u>												
Sewer Operations	175,000	401,250	368,750	856,610	393,650	6,637,451	8,832,711					
Sewer Capital	0	0	0	0	0	0	0					
Sewer DCC Reserve	0	0	0	61,390	0	0	61,390					
	175,000	401,250	368,750	918,000	393,650	6,637,451	8,894,101					

# 2015 – 2019 Sewer Fund Capital

		2015	<u>2016</u>	2017	2018	<u>2019</u>
Minor capital Items						
Easements ( ROW's)		50,000	50,000	0	0	
Sewer Master Plan		0	О	0	О	50,000
Work adjacent to development		65,000	65,000	65,000	65,000	65,000
		0	0	0	0	(
Total Minor Capital		115,000	115,000	65,000	65,000	115,000
Capital Items						
Banks Ave: Moilliet east		О	0	0	0	26,250
Bay Ave Upgrade		0	0	0	0	58,600
Craig Bay pump station - electrical		0	0	6,250	25,000	(
Craig Bay pump station - mechanical		0	0	12,500	50,000	(
Gerald		0	6,250	25,000	0	(
James Street: Harnish to Hirst		0	0	0	0	37,500
Jensen Ave: Hwy 4A to Moilliet		0	0	45,000	180,000	(
Lombardy: Hwy 19A to Morison		0	0	0	0	14,300
Martindale Pump Station - electrical		0	0	6,250	25,000	,
Martindale Pump Station - mechanic		0	0	12,500	50,000	
McKinnon Street: Hirst to Harnish		37,500	150,000	0	0	(
Memorial Ave: Hwy 4A to MacMillian		0	0	30,000	120,000	(
Morison Ave: Moilliet to Lombardy		0	0	0	0	42,000
Moss Ave: Stanford to Craig		0	40,000	160,000	0	,
Potlatch Street		0	0	0	40,000	
Pym at Camas - mh 449 to 561		0	0	6,250	25,000	(
Pym at Erminskin - mh 867 to 868		0	0	0	0	6,250
Rowan Ave: Finholm to Acacia		0	0	0	0	13,750
Transfield St: Young to Doehle		0	0	0	20,000	80,000
Wallis Street		22,500	90,000	0	0	ĺ
		60,000	286,250	303,750	535,000	278,650
		00,000	280,230	303,730	333,000	278,030
Sewer DCC's	City Share					
Hirst Ave: MacMillian to Moilliet	80.50%	O	0	О	318,000	(
					,	
Sources of Funding						
OPERATIONS		175,000	401,250	368,750	856,610	393,650
Carry-forward Reserve		0	0	0	0	(
Sewer Capital Fund		0	0	0	0	(
Sewer DCC Reserve Fund		0	0	0	61,390	
GRANTS		O	0	O	0	
Long Term Debt		0	0	0	0	(
		175,000	401,250	368,750	918,000	393,650

#### CITY OF PARKSVILLE 2015 - 2019 DRAFT Provisional Financial Plan

Sewer	Utility	Fund

			S	ewer I	Jtility F	und				
			2015		2016	2017		2018		2019
Fundin	g Source	98								
1 (111(111)	_	Parcel Taxes	25,300		27,893	29,287		30,752		32,290
		nd Charges	23,300		27,055	27,207		30,732		32,230
	T CCS tal	User Fees	1,018,000	1	,153,454	1,228,371	-	1,308,635	-	1,393,860
		Other	5,500	-	5,555	_		5,667		5,723
				P		_	_		_	
		t on Reserves	50,000		64,836			54,971		43,280
	-	grants and developer contributions	0		О	0	)	О		
	Transfe	ers From Other Funds & Reserves							_	
		DCC Funds	0		0	0	)	61,390		C
Total F	Funding S	Sources	1,098,800	1	,251,738	1,324,131		1,461,415		1,475,153
Expend	ditures									
	Municip	pal Purposes								
		Administration	708,700		720,848	739,540		758,715		778,423
		Collection System	165,100		171,729	177,811		184,169		190,741
		Lift Station Maintenance	108,300		111,233	114,430		117,729		121,127
		Customer Bill & Collect	11,000		11,376	-		12,128		12,523
		Minor capital	115,000	_	117,300	_		69,654	_	126,316
	Interest	on Long Term Debt	0	P	0	-		0	-	120,510
		zation of tangible capital assets	284,000		289,700		_	304,300		311,900
Total F	Expenditu	ıres	1,392,100	1	,422,186	1,408,384		1,446,695		1,541,030
Surplus	s -Deficit		\$ (293,300)	\$ (	(170,448)	\$ (84,253)	\$	14,720	\$	(65,877)
Other	non oper	ating budget items								
		expenditures	(60,000)	_	(314,925)		-	-905,204	_	(301,611)
		al payments on Long Term Debt	0		О	0		О		
	Transfe	ers from appropriated reserves		_					_	
		Capital reserve funds	0	_	0			0	_	
	Amorti	Carryforward reserve zation of tangible capital assets	284,000	_	289,700		_	304,300	_	311,900
Annual		plus (deficit)	(69,300)	_	(195,673)		_	(586,184)		(55,588)
	Transfe	ers from (to) unappropriated reserve	·e							
	Transic	From Unrestricted Surplus	69,300		195,673	197,011		586,184		55,588
		To Unrestricted Surplus	0		0			0		00,586

### PROJECTED SEWER UTILITY FUND UNRESTRICTED SURPLUS AT END OF YEAR

Year	2015	2016	2017	2018	2019
Balance	2,126,558	1,953,835	1,850,805	1,270,477	1,218,428
Year	2020	2021	2022	2023	2024
Balance	669,560	667,567	862,323	635,754	856,909



### **QUESTIONS?**