2014 Final Budget By Object Code

CITY OF PARKSVILLE 2014 FINAL BUDGET BY OBJECT CODE

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OPERATING

	Total						
Revenues	General Fund		Water		Sewer		Total
External Taxes	\$ 11,612,829	\$	57,120	\$	23,100	\$ ·	11,693,049
Fees & Charges	1,580,300	Ψ	3,261,200	¥	915,500	Ψ	5,757,000
Other Sources	1,009,294		71,000		55,000		1,135,294
Capital Grants/Developer Contributions	184,000		562,800		-		746,800
Transfer from DCC Reserves	1,711,308		1,801,099		173,250		3,685,657
Internal Sources	1,128,000		1,001,000		170,200		1,128,000
Gain/Loss on Disposal of Assets	1,120,000		-		-		1,120,000
Gall/Loss on Disposal of Assets	-		-		-		_
Total Revenues	17,225,731		5,753,219		1,166,850		24,145,800
Expenditures							
Labour Related costs	6,070,070		661,800		203,000		6,934,870
Contract & Consulting Services	4,961,690		252,900		334,700		5,549,290
Other	1,853,161		397,730		113,800		2,364,691
Interest	99,100		156,250		-		255,350
Internal Charges	510,142		781,189		603,000		1,894,331
Amortization of Capital	2,472,200		606,000		284,000		3,362,200
Total Expenditures	15,966,363		2,855,869		1,538,500	:	20,360,732
Net: Income (Loss) from Operations	1,259,368		2,897,350		(371,650)		3,785,068
Non Operating budget items							
Capital Expenditures	(8,685,790)		(4,528,967)		(600,000)	(13,814,757)
Principal payments on Long Term Debt	(93,005)		(104,639)		(000,000)	((197,644)
Transfers to appropriated reserves	(23,100)		(101,000)		_		(23,100)
Transfers from appropriated reserves	(20,100)						(20,100)
Capital Reserves	-		-		-		-
Carryforward reserve	4,486,032		1,028,000		483,950		5,997,982
Capital Borrowing	-		-		-		-
Amortization of tangible capital assets	2,472,200		606,000		284,000		3,362,200
Annual cash surplus (deficit)	(584,295)		(102,256)		(203,700)		(890,251)
	()		(()		()
Transfers from (to) unappropriated reserves							
From Accumulated Surplus	584,295		102,256		203,700		890,251
To Accumulated Surplus	-		-				000,201
re neodinalated ediplate							
2014 Final Budget	s -	\$		\$	-	\$	-
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Equipment Reserve

CITY OF PARKSVILLE 2014 - 2018 Final Financial Plan Equipment Replacement Reserve

	2014	2015	2016	2017	2018
Funding Sources					
Internal Rental Earnings	499,700	515,000	530,000	546,000	562,000
Reserve fund interest	16,000	17,000	19,000	29,500	29,000
Proceeds on Sale of Capital Assets	96,000	81,400	170,300	21,900	124,000
Transfer from Equipment Replacement Reserve	150,300	36,600	151,400		145,900
Total Revenue	762,000	650,000	870,700	597,400	860,900
Expenditures					
Operations	310,000	319,000	328,600	338,400	348,600
Transfer to Equipment Replacement Reserve	-	-	-	116,900	-
Capital	452,000	331,000	542,100	142,100	512,300
Total Expenditures	762,000	650,000	870,700	597,400	860,900
Equipment Replacement Reserve Surplus	\$-\$	- \$	- \$	- \$	-

CITY OF PARKSVILLE Budget Revenue & Expense

	2012 ACTUAL YTD	2013 ACTUAL YTD	2013 FINAL BUDGET	2014 FINAL BUDGET	BUDGET VARIANCE \$
EQUIPMENT RESERVE					
Sources of Funds					
Vehicle Internal Earnings	\$495,755	\$489,885	\$505,500	\$515,000	\$9,500
Interest Income	12,870	14,778	15,000	16,000	1,000
	508,624	504,663	520,500	531,000	10,500
Operating Expenses					
Vehicle Expenses	303,638	264,167	310,000	315,000	5,000
Minor Capital	20,625				
	324,263	264,167	310,000	315,000	5,000
Net before Capital	(184,361)	(240,496)	(210,500)	(216,000)	(5,500)
Capital					
Capital Proceeds on Disposal of Equipment	4,500	57,760	70,500	71,000	500
Capital Expenditures, Public Works					
Vehicles Purchased	79,442	112,393	171,000	322,200	151,200
Net Capital Costs	74,942	54,633	100,500	251,200	150,700
Net Equip. Reserve (Surplus) Deficit	(109,419)	(185,863)	(110,000)	35,200	145,200
Trans from Equip Replacement Res Trans to Equip Replacement Res	109,419	185,863	110,000	(35,200)	(145,200)
Net Equipment Reserve Total					

Joint Venture Partnerships

CITY OF PARKSVILLE 2014 - 2018 Final Financial Plan Parksville Civic and Technology Centre

		2014	2015	2016	2017		2018
Funding Sources							
City of Parksville		275,075	249,600	255,800	262,200		268,800
School District 69		51,652	78,000	79,900	81,900		84,000
Vancouver Island University		55,623	 62,400	 64,000	 65,600		67,200
Total Revenue		382,350	 390,000	 399,700	409,700		420,000
Expenditures							
Administration		48,500	49,500	50,700	52,000		53,300
Building Operation & Maintenance		185,550	189,300	194,000	198,800		203,800
Janitorial		121,900	124,300	127,400	130,600		133,900
Grounds Operation & Maintenance	-	26,400	 26,900	 27,600	 28,300	_	29,000
Total Expenditures		382,350	390,000	399,700	409,700		420,000
PCTC Surplus (Deficit)	\$	-	\$ -	\$ -	\$ -	\$	

CITY OF PARKSVILLE Budget Revenue & Expense

	2012 ACTUAL YTD	2013 ACTUAL YTD	2013 FINAL BUDGET	2014 FINAL BUDGET	BUDGET VARIANCE \$
PCTC Revenue					
Revenue, School District 69	74,409	59,705	75,080	51,652	(23,428)
Revenue, Vancouver Island University	43,103	42,033	62,010	55,623	(6,387)
Revenue, City of Parksville	227,055	245,568	246,160	275,075	28,915
Total Revenue	344,568	347,306	383,250	382,350	(900)
Expense					
Expense, PCTC Administration	43,749	46,047	45,600	48,500	2,900
Expense, PCTC Bldg Ops & Maint	181,063	179,762	202,950	185,550	(17,400)
Expense, PCTC Janitorial	92,028	97,809	108,600	121,900	13,300
Expense, PCTC Grounds	27,728	23,687	26,100	26,400	300
Total Expense	344,568	347,306	383,250	382,350	(900)
Net Departmental Surplus\(Deficit)					-

CITY OF PARKSVILLE 2014 - 2018 Final Financial Plan Arrowsmith Bulk Water Service

	2014	2015	2016	2017	2018
Funding Sources Funding from Joint Venturer's Transfer from Own Reserves	205,385	175,233	178,138	181,101	184,123
Total Revenue	205,385	175,233	178,138	181,101	184,123
Expenditures Service of Supply Transfer to Own Reserves	175,385 30,000	145,233 30,000	148,138 30,000	151,101 30,000	154,123 30,000
Capital Total Expenditures	205,385	175,233	178,138	181,101	184,123
Arrowsmith Bulk Water Service (Deficit)	<u>\$-\$</u>	- \$	- \$	- \$	

CITY OF PARKSVILLE Budget Revenue & Expense

	2012 ACTUAL YTD	2013 ACTUAL YTD	2013 FINAL BUDGET	2014 FINAL BUDGET	BUDGET VARIANCE \$
AWS			(#)		3
Funding Sources Partners Requisition Parksville Requisition Qualicum Requisition RDN Requisition Total Requisitions	\$122,580 22,851 40,364 185,795	\$76,093 14,011 26,051 116,155	\$121,956 20,993 37,821 180,770	\$131,241 28,138 46,006 205,385	\$9,285 7,145 8,185 24,615
Other Logging Revenue Administration			7		1 <u></u>
Total Other Revenues					
Total Funding	185,795	<u>116,155</u>	<u>180,770</u>	205,385	24,615
Operating Expense Administration Operations Dam Maintenance Road Maintenance Total Operating Expense	55,736 19,000 74,314 6,745 155,795	46,437 13,882 23,874 1,962 86,155	52,020 27,540 66,210 5,000 150,770	60,060 28,091 82,134 5,100 175,385	8,040 551 15,924 100 24,615
Trans to Reserve for future expenditures	30,000	30,000	30,000	30,000	
Total Expense	185,795	116,155	180,770	205,385	24,615
Capital Capital Equipment Capital Planning River Intake Water Treatment Total Capital Expenditures	<u>.</u>				·

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Net AWS (Surplus)/Deficit

CITY OF PARKSVILLE 2014 - 2018 Final Financial Plan Englishman River Water Service

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	2014	2015	2016	2017	2018
Funding Sources Funding from Joint Venturer's Transfer from Own Reserves	3,542,397	15,080,344	15,553,351 -	406,418	409,546
Total Revenue	3,542,397	15,080,344	15,553,351	406,418	409,546
Expenditures					
Service of Supply	18,387	18,754	19,130	406,418	409,546
Transfer to Own Reserves	-	-	-	-	-
Capital	3,524,010	15,061,590	15,534,221		•
Total Expenditures	3,542,397	15,080,344	15,553,351	406,418	409,546
Englishman River	\$ - 5	s - s	- \$	- \$	-

CITY OF PARKSVILLE Budget Revenue & Expense

	2012 ACTUAL YTD	2013 ACTUAL YTD	2013 FINAL BUDGET	2014 FINAL BUDGET	BUDGET VARIANCE \$
ERWS					
Funding Sources Partners Requisition RDN Requisition Parksville Requisition	\$79,060	\$155,713 	\$470,019	\$769,911 2,191,286	\$299,892 853,540
Total Requisitions	304,077	598,897	1,807,765	2,961,197	1,153,432
Operating Expense Administration Minor Capital	13,772	11,439	18,085	18,387	302
Total Operating Expense	13,772	11,439	18,085	18,387	302
Capital Capital Funding					
Water Treatment Facility Aquifer Storage Recovery	483,801	58,300 610,872	639,800	341,700 239,500	341,700 (400,300)
Total Capital Funding	483,801	669,172	639,800	581,200	(58,600)
Capital Expenses Property Acquisition River Intake	(3,331) 54,062	11,203 384,263	708,160	1,444,253	736,093
Water Treatment Aquifer Storage Recovery	214,330 509,045	175,666 685,497	856,160 865,160	1,386,754 693,003	530,594 (172,157)
Total Capital Expenditures	774,106	1,256,629	2,429,480	3,524,010	1,094,530
Net capital Expenditures	290,305	587,457	1,789,680	2,942,810	1,153,130
Net ERWS (Surplus)/Deficit					

Property Tax and Revenue Policies

CITY OF PARKSVILLE 2014 Property Tax Rates and Revenues

	ASSESSED VALUES	General I	Municipal	DEB	т	LIBRA	RY	TOTAL MU	NICIPAL
PROPERTY CLASS	MUNICIPAL	RATE/ RATIO	AMOUNT/ % OF TOTAL	RATE/ RATIO	AMOUNT	RATE/ RATIO	AMOUNT	RATE/ RATIO	AMOUNT
01 RESIDENTIAL	1,877,316,197	4.2640 1.0000	8,004,876.26 0.753547	0.0514 1.0000	96,494.05 0.753611	0.2169 1.0000	407,189.88 0.753561	4.5323 1.0000	8,508,560.20 75.356100%
02 UTILITY	800,900	21.0429 4.9350	16,853.26 0.001586	0.2537 4.9350	203.19 0.001587	1.0704 4.9350	857.28 0.001587	22.3670 4.9350	17,913.73 0.158700%
03 SUPPORTIVE HOUSI	o	4.2640 1.0000	0.00 0.000000	0.0514 1.0000	0.00 0.000000	0.2169 1.0000	0.00 0.000000	4.5323 1.0000	0.00 0.000000%
04 MAJOR INDUSTRY	o	6.6096 1.5501	0.00 0.000000	0.0797 1.5501	0.00 0.000000	0.3362 1.5501	0.00 0.000000	7.0255 1.5501	0.00 0.000000%
05 LIGHT INDUSTRY	7,916,200	6.6096 1.5501	52,322.92 0.004925	0.0797 1.5501	630.92 0.004927	0.3362 1.5501	2,661.43 0.004925	7.0255 1.5501	55,615.26 0.492500%
06 BUSINESS/OTHER	233,045,403	10.6225 2.4912	2,475,524.79 0.233036	0.1280 2.4912	29,829.81 0.232968	0.5403 2.4912	125,914.43 0.233022	11.2908 2.4912	2,631,269.04 23.302200%
07 MANGD FOREST	o	4.2640 1.0000	0.00 0.000000	0.0514 1.0000	0.00 0.000000	0.2169 1.0000	0.00 0.000000	4.5323 1.0000	0.00 0.000000%
08 RECREATION/ NONPROFIT	6,626,400	10.9734 2.5735	72,714.14 0.006845	0.1323 2.5735	876.67 0.006847	0.5582 2.5735	3,698.86 0.006845	11.6639 2.5735	77,289.67 0.684500%
09 FARM	86,621	7.3601 1.7261	637.54 0.000060	0.0887 1.7261	7.68 0.000060	0.3744 1.7261	32.43 0.000060	7.8232 1.7261	677.65 0.006000%
TOTALS	\$ 2,125,791,721		\$ 10,622,929	5	5 128,042		\$ 540,354	5	\$ 11,291,326

.

City of Parksville 2014 Property Tax Rates

		General Municipal Purposes	Downtown Business Improve- ment Area	Debt	Library	Total Municipa l	School	Regional District	Regional District Waste Water	Total Regional District	Hospital	BCAA	MFA	Total
Class 1	Residential	4.2640	(Note 1) -	0.0514	0.2169	4.5323	2.1811	0.9638	0.8366	1.8003	0.2254	0.0619	0.0002	
Class 2	Utility	21.0429	-	0.2537	1.0704	22.3670	13.6000	4.7562	4.1284	8.8846	0.7888	0.5115	0.0007	
Class3	Supportive Housing	4.2640	-	0.0514	0.2169	4.5323	0.1000	0.9638	0.8366	1.8003	0.2254	0.0000	0.0002	
Class 4	Major Industry	6.6096	-	0.0797	0.3362	7.0255	6.0000	1.4939	1.2968	2.7907	0.7663	0.5115	0.0007	
Class 5 Class 5	Light Industrial Downtown Light Ind.	6.6096 6.6096	- 1.42843	0.0797 0.0797	0.3362 0.3362	7.0255	6.0000 6.0000	1.4939 1.4939	1.2968 1.2968	2.7907	0.7663 0.7663	0.1755 0.1755	0.0007 0.0007	
Class 6 Class 6	Business Downtown Business	10.6225 10.6225	- 1.42843	0.1280 0.1280	0.5403 0.5403	11.2908	6.0000 6.0000	2.4009 2.4009	2.0841 2.0841	4.4850	0.5522 0.5522	0.1755 0.1755	0.0005 0.0005	
Class 7	Managed Forest Land	4.2640	-	0.0514	0.2169	4.5323	2.4000	0.9638	0.8366	1.8003	0.6761	0.3616	0.0006	
Class 8	Recreational, Non pro	10.9734		0.1323	0.5582	11.6639	3.4000	2.4803	2.1529	4.6332	0.2254	0.0619	0.0002	
Class 9	Farm	7.3601	-	0.0887	0.3744	7.8232	6.9000	1.6636	1.4440	3.1076	0.2255	0.0619	0.0002	
Total Tax	Collections	\$10,622,929	150,000	128,042	540,354	80.7928	5,737,745	2,401,044	2,035,538	32.0928	567,641	163,964	506 \$	22,347,877

Tax Rates (Dollars of tax per \$1,000 taxable value)

Note 1: Applies only to Class 5 and Class 6 properties within the boundaries of the Parksville Downtown Business Improvement Area as per Parksville Downtown Business Improvement Area Establishment Bylaw, 2009, No. 1453.

CITY OF PARKSVILLE 2014-2018 Final Financial Plan Objectives and Policies for Revenue Sources, Tax Classes, and Permissive Tax Exemptions

Amendments to Section 165(3.1) of the Community Charter requires Council to establish objectives and policies relating to each of the following:

- 1. The proportion of total revenue that is proposed to come from funding sources as defined in 165(7) of the Community Charter (property taxes, parcel taxes, fees, borrowing and other);
- 2. The distribution of property taxes among the property classes;
- 3. The use of permissive tax exemptions.

1) Funding Sources:

The second second second second	2014	2013
	Proportion of	Proportion of
	Total	Total
Revenue Source	Budgeted	Budgeted
Property taxes (municipal share)	49.84%	49.11%
Parcel taxes	0.36%	0.33%
User fees and charges	25.22%	24.50%
Other sources	24.58%	26.06%
Proceeds from Borrowing	0.00%	0.00%
	100%	100%

Council currently has no specific policy surrounding the proportion of total revenue to come from each funding source. This is because some of the funding sources are beyond Council's control and large fluctuations can arise between the categories depending on funding used for various capital projects (such as government grants available, DCC reserves, and borrowing). Council does however, have individual policies, procedures or objectives relating to some of the funding sources:

Property taxes: Property taxes are the main source of revenue for the City and the main revenue source that is entirely within the control of the City council. The annual property tax revenues are determined based on the annual Council approved tax increases. The property tax increase is determined in either of two ways; (1) through the annual budget process, where, after all other sources of revenue have been determined, the tax increase is set to ensure adequate resources for budgeted expenditures, or (2) Council sets a rate increase based on the current economic conditions and what they think the taxpayer can afford and then sets budgeted expenditures within those resource limits.

Parcel taxes: Parcel taxes are taxes levied on parcels of land without reference to the value of the land. Parcel taxes will be used when Council determines that they are more appropriate than the assessment based property taxes.

User fees and charges: User fees are charges that the City charges for certain city services such as water, sewer, and garbage services, building inspections and business licenses. These fees are set so that the fee will pay for the goods and service required to provide services supplied without contributions from the property taxpayer. Council's policy relating to the water, sewer, and solid waste user fees is that the user fees along with parcel taxes and other sources of funding will cover the expenditures of each of those areas with the exception of the Sewage Treatment Plant costs which are funded by the general taxpayer.

1) Funding Sources continued:

Other sources: These revenues include interest income, grants, DCC reserve withdrawls, developer contributions and other miscellaneous funding. These revenues are very unpredictable, can vary significantly from year to year and are used whenever they are available. Council has little control over these revenues and the policy is to use grants whenever they are available to fund capital projects, and to use the DCC reserves to fund eligible capital projects in accordance with the approved DCC capital expenditure program.

Proceeds from Borrowing: Borrowing is minimized when possible and only used where an essential capital project will not go ahead unless debt funds are acquired. Borrowing can either be long term (over 5 years) or short term (5 years or less). Long term borrowing will only be used where the capital project will provide a long term benefit to the taxpayer as the assent of the electorate is required for the use of long term debt, so the use of this source of funding is not entirely within the control of Council. Short term borrowing is limited by provincial legislation and is only used for an essential smaller capital project that will not go ahead without borrowing due to insufficient reserves.

2) Distribution of property taxes among the property classes

PROPERTY CLASS	2014 % of Property Value Tax	2013 % of Property Value Tax
01 RESIDENTIAL	75.35%	74.85%
02 UTILITY	0.16%	0.16%
03 SUPPORTIVE HOUSING	0.00%	0.00%
04 MAJOR INDUSTRY	0.00%	0.00%
05 LIGHT INDUSTRY	0.49%	0.49%
06 BUSINESS/OTHER	23.30%	23.85%
08 RECREATION/ NON PROFIT	0.68%	0.63%
09 FARM	0.01%	0.01%
TOTAL	100.00%	100.00%

The table above shows the percentage of Municipal property tax revenue collected from the different property classes. The tax collected is a factor of the amount of property assessments in a class (as determined by BC Assessment Authority) and the tax rate set by Council. The City has two significant classes of assessments (residential and business) and no policy is set as to what percentage of revenues will come from each class. Council's policy is to apply tax increases (on a percentage basis) so that the total revenue of each tax class grows from the prior year by the approved tax increase (before the affects of new construction are added in). The proportionate relationships among the classes will vary from year to year depending on how much new construction has occurred within a particular class, so maintaining the relative percentages between classes is not considered a priority.

3) The use of permissive tax exemptions.

Objective:

Provide tax relief to non-profit, charitable/philanthropic, athletic, service club, care facility, or licenced private hospital that further Council's goals of enhancing quality of life and delivering services economically.

Policies:

Council policy is to review the permissive tax exemption requests each year before providing the exemption. City Policy No. 6.15 defines the properties eligible for permissive taxation exemption. Starting in 2014 the total amount of the exemptions granted will not exceed \$225,000 for the City with the goal of reducing the permissive exemptions to 1.67% of the City's property tax requisition over 10 years (by 2023). Properties relating to public park, recreation, athletic, and youth activities are eligible for an exemption only up to 50% of the properties assessed value. A maximum 50% exemption also applies to properties that are ecologically significant if public acces is not allowed. All other eligible properties receive up to a 100% exemption provided the total exemption does not \$225,000. It the calculated total exemption exceeds \$225,000 then all exemptions will be prorated equally until the exemption is reduced to \$225,000.

Council has a five year revitalization tax exemption bylaw in place for the downtown core.

Long Term Debt

CITY OF PARKSVILLE 2014 Long Term Debt

Bylaw Number S/I-L/A	Issue #	Issue Date	Maturity Date	Purpose	Month	Day	Year	Opening Balance Jan. 1, 2014	New Borrowings	Actuarial Additions	Principal Payments	Interest Payments	Closing Balance, Dec. 31, 2014	Total 2014 Payments
										G/L Code	1-2-90-3600	1-2-90-3600		
General Reve	nue Fund									0.2 0000	900	502		
1354	93	04/06/2005	04/06/2025	Resort Way	4	6	2014	527,296,75			38,114.33	13,446.06	489,182.42	51,560.39
1316/1346	75	10/10/2001	12/01/2021		6	1	2014				2000 C. 10. 10. 2000	16,012.50	10 - TAT X (10 - TA) (10 - TA)	29,872.50
1365/1316	78	03/10/2002	03/12/2022		6	3	2014					8,032.50		20,540.25
1354	93	04/06/2005	04/06/2025	Resort Way	10	6	2014					12,474.15		12,474.15
1316/1346	75	10/10/2001	12/01/2021	Library	12	1	2014	544,556.11		25,272.19	31,754.72	16,012.50	487,529.20	47,767.22
1365/1316	78	03/10/2002	03/12/2022	Tec Space	12	3	2014	436,317.74		16,434.11	23,135.58	8,032.50	396,748.05	31,168.08
								-						
								1,508,170.60	0.00	41,706.30	93,004.63	74,010.21	1,373,459.67	193,382.59
										G/L Code	2-2-21-6185	2-2-21-6185		
Water Utility F	Fund										900	502		
1263/1291	68	24/03/1998	24/03/2018		3	24	2014	416,890.17		39,155,49	36,291.10	27,900.00	341,443.58	64,191,10
1263/1295	69	14/10/1998	24/09/2018		3	24	2014					45,802.50		45,802.50
1263/1341	74	12/01/2001	06/01/2021		6	1	2014	150,401.21		6,979.94	8,770.35	4,422.50	134,650.92	13,192.85
1263/1291	68	24/03/1998	24/03/2018		9	24	2014					27,900.00		27,900.00
1263/1295	69	14/10/1998	24/09/2018		9	24	2014	684,394.46		64,280.28	59,577.90	45,802.50	560,536.28	105,380.40
1263/1341	74	12/01/2001	06/01/2021		12	1	2014					4,422.50		4,422.50
								1,251,685.84	0.00	110,415.71	104,639.35	156,250.00	1,036,630.78	260,889.35
Total Long Te	rm Dobt							2,759,856.44	0.00	152,122,01	197,643.98	230,260.21	2,410,090.45	454,271.94
Total Long Te	in Debt							2,100,000.44	0.00	102,122.01	101,040.00	200,200.21	2,410,000.40	104,211.04

Downtown Revitalization Area

CITY OF PARKSVILLE FIVE YEAR FINANCIAL PLAN

REVITALIZATION AREA

Designated Area;

Properties that are located within the downtown core as shown on the attached Map "A" and are zoned for those uses listed as permitted in the C-3 Downtown Commercial Zone in the City's Zoning and Development Bylaw, 1994 No. 2000, are designated under Section 226(2) of the *Community Charter* for the purpose of encouraging revitalization.

Reasons for Designation:

The ongoing redevelopment of the downtown core as the primary area of business and government activity is supported by Council. In the OCP the "Downtown Core" is defined by Highway 19A to the north; McMillan Street to the west; Jensen Avenue to the south; and McVickers Street to the east.

The OCP supports the continuation of a downtown revitalization program that recognizes the downtown core as the focus of retail, office and entertainment activities in the City. Included in the OCP is the Downtown Master Plan and Development Guidelines that encourages the coordinated redevelopment of the downtown core.

Within the boundaries of the downtown Core is a sub-area that has been identified as the prime location to provide centrally located facilities for residents, which at the same time is in a location to serve and benefit from tourist traffic given its proximity to the waterfront resort lands. A rejuvenated downtown is a key component in creating a successful tourism and retail destination.

Objective of Designation:

- To stimulate development initiatives in the downtown where openly permissive policies and zoning provisions have not resulted in new or redevelopment projects.
- To reinforce the City's open for business approach and desire to attract high quality development in the downtown area

Details of Revitalization Tax Exemption Program:

- The tax exemption will only apply to the value of a new improvement or the alteration of an existing building
- Exemption is subject to the maximum of the increase in assessed value between the year before construction began and the year in which the tax exemption certificate is issued
- Exemption will not exceed of 100% of the increased assessed value will be permitted
- Exemption will apply only to those permitted uses in the C-3
- Downtown Commercial Zone in the City's Zoning and Development bylaw, 1994, No. 2000
- Exemption will only apply to municipal taxes

- Application must be made prior to August 31 in any year and will take effect for the subsequent year
- To receive a tax exemption, an occupancy permit must be issued within 24 months of the tax exemption being authorized
- Properties with taxes in arrears will not be eligible for a tax exemption
- Any work done prior to tax exemption application will not be eligible for consideration
- Maximum term of exemption in 5 years
- Tax exemption will be transferable to a new owner only once
- Tax exemption will be cancelled if property use not consistent with C-3 zone or ownership of property changes more than once
- Property owner may request cancellation in writing
- Development must have minimum construction value of \$10,000

SCHEDULE "A"

REVITALIZATION AREA

