



City of
Parksville

**2013 - 2017
Final
Financial Plan**

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2013- 2017
Final Financial Plan
Bylaw Schedules

CITY OF PARKSVILLE
2013 - 2017 Final Financial Plan
General Revenue Fund

	2013	2014	2015	2016	2017
Revenues					
Property Taxes	11,372,282	11,838,954	12,316,985	12,814,870	13,331,647
Parcel Taxes	72,400	76,948	80,796	84,834	87,335
Fees and Charges					
General Government	1,266,100	1,298,138	1,299,623	1,300,364	1,294,326
Protective Services	385,647	373,057	384,298	397,543	397,794
Community Planning	305,350	290,838	297,103	303,507	310,052
Parks and Sportsfields	138,500	141,875	144,643	147,464	150,340
Engineering & Public Works	455,150	485,196	493,414	501,794	510,336
Solid Waste Collection	761,100	786,654	804,862	823,544	842,563
Provincial Grants	319,800	321,800	432,000	432,000	432,000
Capital Grants and Developer contributions	236,140	180,250	183,855	-	-
Transfers From Reserves					
DCC Funds	2,754,018	762,303	1,508,136	213,962	188,100
Total Funding Sources	18,066,487	16,556,013	17,945,715	17,019,882	17,544,493
Expenses					
Municipal Purposes					
General Government	2,634,306	2,713,035	2,708,858	2,760,563	2,862,262
Protective Services	3,376,660	3,562,436	3,678,133	3,767,444	3,858,996
Community Planning	905,700	877,026	898,102	919,705	941,845
Parks and Sportsfields	1,424,080	1,439,183	1,477,703	1,496,276	1,525,650
Engineering & Public Works	3,508,616	3,271,333	3,371,755	3,465,590	3,414,401
Solid Waste Collection	695,600	726,623	743,489	760,797	778,417
Library	507,500	523,597	535,841	548,383	561,226
Interest on Long Term Debt	101,100	99,026	97,057	95,038	92,968
Amortization of tangible capital assets	2,456,600	2,456,600	2,456,600	2,456,600	2,456,600
Transfers To Water and Sewer Funds	72,400	76,948	80,796	84,834	87,335
Total Expenditures	15,682,562	15,745,807	16,048,334	16,355,230	16,579,700
Net Income from Operations	2,383,925	810,206	1,897,381	664,652	964,793
Other non operating budget items					
Capital Expenditures	(9,470,044)	(3,230,080)	(4,657,047)	(3,943,863)	(4,965,335)
Principal payments on Long Term Debt	(92,057)	(93,005)	(93,977)	(94,973)	(95,995)
Transfers to appropriated reserves	(23,100)	(23,100)	(23,100)	(23,100)	(23,100)
Transfers from appropriated reserves					
Capital Reserves	650,000	-	-	-	-
Carryforward reserve	2,625,027	-	-	-	-
Capital Borrowing					
Amortization of tangible capital assets	2,456,600	2,456,600	2,456,600	2,456,600	2,456,600
Annual cash surplus (deficit)	(1,469,649)	(79,379)	(420,143)	(940,684)	(1,663,037)
Transfers from (to) unappropriated reserves					
From Accumulated Surplus	1,469,649	79,379	420,143	940,684	1,663,037
To Accumulated Surplus	-	-	-	-	-
Financial Plan Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PARKSVILLE
2013 - 2017 Final Financial Plan
Water Utility Fund

	2013	2014	2015	2016	2017
Revenues					
Fees and Charges					
User Fees	3,047,200	3,280,595	3,486,508	3,705,401	3,827,575
Other	60,000	110,509	100,352	86,751	50,028
Grants and Developer contributions	544,180	-	-	-	-
Transfers From Other Funds & Reserves					
DCC reserve	837,369	1,385,386	1,479,127	2,175,243	1,171,305
General Revenue Fund	105,200	109,861	114,040	118,397	121,199
Total Funding Sources	4,593,949	4,886,351	5,180,027	6,085,792	5,170,107
Expenses					
Municipal Purposes					
Administration	704,900	723,030	737,988	753,268	768,433
Service of Supply	652,286	668,593	681,965	695,597	709,492
Trans & Distribution	585,100	599,728	611,722	437,331	446,066
Minor capital	190,000	138,375	141,143	143,964	146,840
Interest on Long Term Debt	156,250	156,250	353,875	749,125	853,750
Amortization of Tangible Capital Assets	601,500	616,538	628,868	641,440	1,252,487
Total Expenses	2,890,036	2,902,514	3,155,561	3,420,725	4,177,068
Net Income from Water Operations	1,703,913	1,983,837	2,024,466	2,665,067	993,039
Other non operating budget items					
Capital expenditures	(2,968,315)	(2,540,770)	(12,091,701)	(13,395,615)	(1,735,633)
Principal payments on Long Term Debt	(104,639)	(104,639)	(104,639)	(305,741)	(512,842)
Transfers from appropriated reserves					
Capital reserve funds	-	-	-	-	-
Carryforward reserve	795,821	-	-	-	-
Capital borrowing	-	-	8,500,000	8,500,000	-
Amortization of tangible capital assets	601,500	616,538	628,868	641,440	1,252,487
Annual cash surplus (deficit)	28,280	(45,034)	(1,043,006)	(1,894,849)	(2,949)
Transfers from (to) unappropriated reserves					
From Accumulated Surplus	-	45,034	1,043,006	1,894,849	2,949
To Accumulated Surplus	(28,280)	-	-	-	-
Financial Plan Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PARKSVILLE
2013 - 2017 Final Financial Plan
Sewer Utility Fund

	2013	2014	2015	2016	2017
Funding Sources					
Fees and Charges					
User Fees	867,000	971,656	1,033,551	1,099,358	1,169,374
Other	57,500	73,628	56,756	53,780	46,276
Grants and Developer contributions	-	-	-	-	-
Transfers From Other Funds & Reserves	-	-	-	-	-
DCC reserve	173,249	-	-	-	302,980
General Revenue Fund	22,200	24,238	25,450	26,722	28,059
Total Funding Sources	1,119,949	1,069,522	1,115,757	1,179,860	1,546,689
Expenditures					
Municipal Purposes					
Administration	644,250	661,446	675,242	689,325	703,697
Collection System & Pumping Stations	274,400	285,823	293,896	302,225	310,814
Minor Capital	365,000	169,125	120,233	122,636	70,701
Interest on Long Term Debt	-	-	-	-	-
Amortization of tangible capital assets	283,900	291,000	296,800	302,800	308,800
Total Expenditures	1,567,550	1,407,394	1,386,171	1,416,986	1,394,012
Net Income (loss) from Sewer Operations	(447,601)	(337,872)	(270,414)	(237,126)	152,677
Other non operating budget items					
Capital expenditures	(648,600)	(77,250)	(102,434)	(491,597)	(736,409)
Transfers from Capital reserves					
Capital reserve funds	-	-	-	-	-
Carryforward reserve	163,600	-	-	-	-
Amortization of tangible capital assets	283,900	291,000	296,800	302,800	308,800
Annual cash surplus (deficit)	(648,701)	(124,122)	(76,048)	(425,923)	(274,932)
Transfers from (to) unappropriated reserves					
From Accumulated Surplus	648,701	124,122	76,048	425,923	274,932
To Accumulated Surplus	-	-	-	-	-
Financial Plan Surplus (Deficit)	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PARKSVILLE
2013 - 2017 Final Financial Plan
Equipment Replacement Reserve

	2013	2014	2015	2016	2017
Funding Sources					
Internal Rental Earnings	505,500	516,000	531,000	547,000	564,000
Reserve fund interest	15,000	18,000	24,700	27,000	28,000
Proceeds on Sale of Capital Assets	70,500	74,000	91,000	160,500	-
Transfer from Equipment Replacement Reserve	-	21,000	67,300	114,900	-
Total Revenue	591,000	629,000	714,000	849,400	592,000
Expenditures					
Operations	310,000	319,000	328,600	338,400	348,600
Transfer to Equipment Replacement Reserve	110,000	-	-	-	243,400
Capital	171,000	310,000	385,400	511,000	-
Total Expenditures	591,000	629,000	714,000	849,400	592,000
Equipment Replacement Reserve Surplus	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PARKSVILLE
2013-2017 Final Financial Plan
Objectives and Policies for Revenue Sources, Tax Classes, and Permissive Tax Exemptions

Amendments to Section 165(3.1) of the Community Charter requires Council to establish objectives and policies relating to each of the following:

1. The proportion of total revenue that is proposed to come from funding sources as defined in 165(7) of the Community Charter (property taxes, parcel taxes, fees, borrowing and other);
2. The distribution of property taxes among the property classes;
3. The use of permissive tax exemptions.

1) Funding Sources:

Revenue Source	2013 Proportion of Total Budgeted	2012 Proportion of Total Budgeted
Property taxes (municipal share)	50.33%	53.65%
Parcel taxes	0.32%	0.43%
User fees and charges	23.99%	24.33%
Other sources	25.36%	21.59%
Proceeds from Borrowing	0.00%	0.00%
	100%	100%

Council currently has no specific policy surrounding the proportion of total revenue to come from each funding source. This is because some of the funding sources are beyond Council's control and large fluctuations can arise between the categories depending on funding used for various capital projects (such as government grants available, DCC reserves, and borrowing). The above table which is a comparison of 2012 and 2013 revenue sources is an example of these fluctuations. As shown, the 2013 percentages from Property taxes are reduced from 2012 simply due to an increase in budgeted capital projects funded by DCC's (leading to Other sources percentage increasing). Council does however, have individual policies, procedures or objectives relating to some of the funding sources:

Property taxes: Property taxes are the main source of revenue for the City and are the only revenue source that is entirely within the control of the City council. The annual property tax revenues are determined based on the annual Council approved tax increases. The property tax increase is determined in either of two ways; (1) through the annual budget process, where, after all other sources of revenue have been determined, the tax increase is set to ensure adequate resources for budgeted expenditures, or (2) Council sets a rate increase based on the current economic conditions and what they think the taxpayer can afford and then sets budgeted expenditures within those resource limits.

Parcel taxes: Parcel taxes are taxes levied on parcels of land without reference to the value of the land. Parcel taxes will be used when Council determines that they are more appropriate than the assessment based property taxes.

User fees and charges: User fees are charges that the City charges for certain city services such as water, sewer, and garbage services, building inspections and business licenses. These fees are set so that the fee will pay for the goods and service required to provide services supplied without contributions from the property taxpayer. Council's policy relating to the water, sewer, and solid waste user fees is that the user fees along with parcel taxes and other sources of funding will cover the expenditures of each of those areas with the exception of the Sewage Treatment Plant costs which are funded by the general taxpayer.

1) Funding Sources continued:

Other sources: These revenues include interest income, grants, DCC reserve withdrawals, statutory reserves and other miscellaneous funding. These revenues are very unpredictable, can vary significantly from year to year and are used whenever they are available. Council has little control over these revenues and the policy is to use grants whenever they are available to fund capital projects, and to use the DCC reserves to fund eligible capital projects in accordance with the approved DCC capital expenditure program.

Proceeds from Borrowing: Borrowing is minimized when possible and only used where an essential capital project will not go ahead unless debt funds are acquired. Borrowing can either be long term (over 5 years) or short term (5 years or less). Long term borrowing will only be used where the capital project will provide a long term benefit to the taxpayer as the assent of the electorate is required for the use of long term debt, so the use of this source of funding is not entirely within the control of Council. Short term borrowing is limited by provincial legislation and is only used for an essential smaller capital project that will not go ahead without borrowing due to insufficient reserves.

2) Distribution of property taxes among the property classes

PROPERTY CLASS	2013 % of Property Value Tax	2012 % of Property Value Tax
01 RESIDENTIAL	74.68%	75.17%
02 UTILITY	0.18%	0.15%
03 SUPPORTIVE HOUSING	0.00%	0.00%
04 MAJOR INDUSTRY	0.00%	0.00%
05 LIGHT INDUSTRY	0.49%	0.48%
06 BUSINESS/OTHER	24.01%	23.55%
08 RECREATION/ NON PROFIT	0.63%	0.64%
09 FARM	0.01%	0.01%
TOTAL	100.00%	100.00%

The table above shows the percentage of Municipal property tax revenue collected from the different property classes. The tax collected is a factor of the amount of property assessments in a class (as determined by BC Assessment Authority) and the tax rate set by Council. The City only has two significant classes of assessments (residential and business) and no policy is set as to what percentage of revenues will come from each class. Council's policy is to apply tax increases (on a percentage basis) so that the total revenue of each tax class grows from the prior year by the approved tax increase (before the affects of new construction are added in). The proportionate relationships among the classes will vary from year to year depending on how much new construction has occurred within a particular class, so maintaining the relative percentages between classes is not considered a priority.

3) The use of permissive tax exemptions.

Objective:

Provide tax relief to non-profit, charitable/philanthropic, athletic, service club, care facility, or licenced private hospital that further Council's goals of enhancing quality of life and delivering services economically.

Policies:

Council policy is to review the permissive tax exemption requests each year before providing the exemption. A review of the permissive tax exemption policy is currently in progress.
Council has a five year revitalization tax exemption bylaw in place for the downtown core.

**2013 – 2017
Final Financial Plan
Detail Schedules**

	2013	2014	2015	2016	2017
Executive					
Revenue					
Legislative	-	11,110	-	-	11,447
Administration	-	-	-	-	-
Common Service Allocation	353,000	361,825	369,062	376,439	383,958
Bylaw Enforcement	24,800	25,962	26,563	27,177	27,806
Carry forward funding	44,666	-	-	-	-
Capital Revenues	-	-	-	-	-
Total Revenue	422,466	398,897	395,625	403,616	423,211
Expenditures					
Legislative	261,426	277,710	239,137	250,106	275,564
Administration	843,795	866,870	867,237	895,560	929,042
Economic Development	-	-	-	-	-
Computer Services	304,050	323,124	330,648	338,354	346,244
Minor capital	70,000	35,875	31,365	10,664	16,316
Bylaw Enforcement	157,840	162,846	166,654	170,555	174,549
Amortization of Capital	200,000	200,000	200,000	200,000	200,000
Total Expenditures	1,837,111	1,866,425	1,835,041	1,865,239	1,941,715
Total Executive	(1,414,645)	(1,467,528)	(1,439,416)	(1,461,623)	(1,518,504)

	2013	2014	2015	2016	2017
Finance					
Revenue					
General Taxation	10,417,386	10,865,942	11,329,690	11,812,973	12,314,828
General Debt	127,996	127,996	127,996	127,996	127,996
Library Tax	507,500	523,597	535,841	548,383	561,226
1% Taxation	201,900	203,919	205,958	208,018	210,097
Local Improvements	74,000	74,000	74,000	74,000	74,000
Grants in Lieu	43,500	43,500	43,500	43,500	43,500
Total Taxation	11,372,282	11,838,954	12,316,985	12,814,870	13,331,647
Int. and Other Income					
Investment Income	125,000	142,044	139,229	124,332	90,977
Pen. & Int. on Taxes	-	-	-	-	-
Finance Com Serv Rec	342,000	345,420	348,874	352,363	355,885
Miscellaneous Income	167,700	169,377	171,071	172,781	174,509
PCTC	253,600	242,400	244,824	247,272	249,744
Total Int. & Other	888,300	899,241	903,998	896,748	871,115
Provincial Grants	228,600	228,600	313,000	313,000	313,000
C/F Funding from Reserves	-	-	-	-	-
Capital Funding From Res	-	-	-	-	-
Total Revenue	12,489,182	12,966,795	13,533,983	14,024,618	14,515,762

General Revenue Fund

2013 - 2017 Final
Financial Plan

	2013	2014	2015	2016	2017
Finance cont.					
Expenditures					
Administration	641,000	679,781	698,752	711,832	728,437
Common Services	210,100	216,764	221,833	227,025	232,342
Other	200	206	211	216	221
PCTC	134,095	137,447	140,196	142,999	145,855
	<u>985,395</u>	<u>1,034,198</u>	<u>1,060,992</u>	<u>1,082,072</u>	<u>1,106,855</u>
Bank Chgs & Int. on PP Taxes	11,800	12,412	12,825	13,252	13,692
Long Term Debt	101,100	99,026	97,057	95,038	92,968
New Long Term Debt	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-
Reserve for Contingencies	-	-	-	-	-
Trans to PCTC Capital Reserve	-	-	-	-	-
Parkland Reserve	-	-	-	-	-
Library	507,500	523,597	535,841	548,383	561,226
Amortization of Capital	-	-	-	-	-
	<u>1,605,795</u>	<u>1,669,233</u>	<u>1,706,715</u>	<u>1,738,745</u>	<u>1,774,741</u>
Total Expenditures	<u>1,605,795</u>	<u>1,669,233</u>	<u>1,706,715</u>	<u>1,738,745</u>	<u>1,774,741</u>
Total Finance	<u>10,883,387</u>	<u>11,297,562</u>	<u>11,827,268</u>	<u>12,285,873</u>	<u>12,741,021</u>

General Revenue Fund

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	2013	2014	2015	2016	2017
Fire					
Revenue					
General	2,550	3,661	3,697	3,733	3,770
Local Area Fire Protection	348,097	359,097	370,097	383,097	383,097
ESS and EC Grant	16,000	18,000	18,000	18,000	18,000
Minor Capital	-				
Gain on Sale	25,000				
C/F Funding From Reserves	11,500	-	-	-	-
Capital Funding	16,140	-	-	-	-
Total Revenue	419,287	380,758	391,794	404,830	404,867
Expenditures					
Administration	515,750	532,109	544,552	557,297	570,349
Training/Health & Welfare	118,850	123,961	127,552	131,251	135,058
Small Equipment	60,900	63,519	65,359	67,254	69,205
Fire Hall #1	42,910	44,755	46,052	47,387	48,762
Equipment	86,200	89,907	92,512	95,194	97,956
Hydrant Maintenance	55,000	57,151	58,694	60,285	61,923
Provincial Emergency Program	79,550	86,046	88,511	91,049	93,662
Minor capital	16,600	-	-	-	-
Amortization of Capital	170,000	170,000	170,000	170,000	170,000
Total Expenditures	1,145,760	1,167,448	1,193,232	1,219,717	1,246,915
Total Fire Department	(726,473)	(786,690)	(801,438)	(814,887)	(842,048)

General Revenue Fund

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	2013	2014	2015	2016	2017
Police					
Revenue					
General	10,000	10,299	10,504	10,713	10,927
Provincial Grants	75,200	75,200	101,000	101,000	101,000
Capital Funding From Res	-	-	-	-	-
Total Revenue	85,200	85,499	111,504	111,713	111,927
Expenditures					
RCMP Contract	2,097,100	2,249,511	2,330,993	2,385,153	2,440,602
Other	303,800	315,477	323,908	332,574	341,479
Total Expenditures	2,400,900	2,564,988	2,654,901	2,717,727	2,782,081
Total Police	(2,315,700)	(2,479,489)	(2,543,397)	(2,606,014)	(2,670,154)

	2013	2014	2015	2016	2017
Community Development					
Revenue					
Fees	50,400	41,428	41,920	42,419	42,926
Special Projects	16,700	-	-	-	-
Building Permits	125,250	131,117	134,152	137,256	140,430
Business Licences	113,000	118,293	121,031	123,832	126,696
C/F Funding From Reserves	40,000	-	-	-	-
Capital Funding From Res	-	-	-	-	-
Total Revenue	345,350	290,838	297,103	303,507	310,052
Expenditure					
Planning	585,550	605,434	620,269	635,483	651,083
Special Projects	56,700	-	-	-	-
Business Licences	53,000	54,467	55,631	56,819	58,033
Building Inspections	210,450	217,125	222,202	227,403	232,729
Minor capital	-	-	-	-	-
Amortization	-	-	-	-	-
Total Expenditures	905,700	877,026	898,102	919,705	941,845
Total Community Development	(560,350)	(586,188)	(600,999)	(616,198)	(631,793)

General Revenue Fund

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Financial Plan

	2013	2014	2015	2016	2017
Engineering					
Revenue					
Administration Fees	30,250	46,222	46,663	47,111	47,566
Common Service Allocations	297,500	309,938	316,361	322,923	329,626
C/F Funding from Reserves	40,000	-	-	-	-
Capital Funded From Reserves	-	-	-	-	-
Total Revenue	367,750	356,160	363,024	370,034	377,192
Expenditures					
Engineering	800,056	836,182	861,286	887,159	913,816
Special Projects	40,000	-	-	-	-
Inspection Services	113,200	118,311	121,863	125,524	129,296
Amortization of Capital	-	-	-	-	-
Total Expenditures	953,256	954,493	983,149	1,012,683	1,043,112
Total Engineering	(585,506)	(598,333)	(620,125)	(642,649)	(665,920)

	2013	2014	2015	2016	2017
Parks					
Revenue					
Dist 69 Sports Field Contribution	135,000	138,375	141,143	143,964	146,840
Springwood Park Lights Tokens	3,500	3,500	3,500	3,500	3,500
Other (bench donations)	-	-	-	-	-
Minor Capital	30,000				
C/F Funding From Reserves		-	-	-	-
Capital Funding From Res	323,500	509,850	1,508,136	-	54,104
Total Revenue	492,000	651,725	1,652,779	147,464	204,444
Expenditures					
Rec Commission	-	-	-	-	-
Administration	224,130	229,733	234,328	239,012	243,786
Park Maintenance	1,005,750	1,056,519	1,077,649	1,099,192	1,121,147
Turf Management	19,400	19,885	20,283	20,688	21,101
Horticulture	35,300	36,183	36,906	37,644	38,396
Park & Street Furnishings	40,900	41,923	42,761	43,616	44,487
General	28,600	29,315	29,901	30,499	31,108
Minor capital	70,000	25,625	35,875	25,625	25,625
Amortization of Capital	186,600	186,600	186,600	186,600	186,600
Total Expenditures	1,610,680	1,625,783	1,664,303	1,682,876	1,712,250
Total Parks	(1,118,680)	(974,058)	(11,524)	(1,535,412)	(1,507,806)

General Revenue Fund

2013 - 2017 Final
Financial Plan

	2013	2014	2015	2016	2017
Public Works					
Revenue					
Common Ser. Admin Fees	104,000	105,040	106,090	107,151	108,222
Building Rentals	23,400	23,996	24,300	24,609	24,922
Minor Capital	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Storm Drain Connection Fees	-	-	-	-	-
C/F Funding from Reserves	259,000	-	-	-	-
Capital Funding From Res	2,650,518	432,703	183,855	213,962	133,996
Total Revenue	3,036,918	561,739	314,245	345,722	267,140
Expenditures					
Administration	203,600	208,690	212,864	217,119	221,456
Yards	208,800	214,020	218,300	222,664	227,112
Building Maintenance	520,760	533,779	523,545	534,010	544,677
Road Maintenance	136,600	140,015	142,815	145,670	148,580
Right of Way Maintenance	109,400	112,135	114,378	116,664	118,994
Street Cleaning	137,800	141,245	144,070	146,950	149,885
Snow Removal	124,800	127,920	130,478	133,087	135,745
Sidewalk Maintenance	64,500	66,113	67,435	68,783	70,157
Signs	68,950	70,674	72,087	73,528	74,997
Painting	65,800	67,445	68,794	70,169	71,571
Street Light Maintenance	245,450	251,586	267,073	261,748	266,976
Open Drainage	70,200	104,755	73,394	74,861	76,357
Enclose Drainage	92,200	94,505	96,395	98,322	100,286
Minor Capital	506,500	183,958	256,977	289,332	164,497
Amortization of Capital	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Total Expenditures	4,455,360	4,216,840	4,288,605	4,352,907	4,271,290
Total Public Works	(1,418,442)	(3,655,101)	(3,974,360)	(4,007,185)	(4,004,150)

General Revenue Fund

2013 - 2017 Final
Financial Plan

	2013	2014	2015	2016	2017
Solid Waste					
Revenue					
Refuse collection	755,900	781,315	799,451	818,061	837,007
Miscellaneous	5,200	5,339	5,411	5,483	5,556
Capital Funding From Res	-	-	-	-	-
Total Revenue	761,100	786,654	804,862	823,544	842,563
Expenditures					
Refuse Pickup Contract	695,600	726,623	743,489	760,797	778,417
Capital	-	-	-	-	-
Total Expenditures	695,600	726,623	743,489	760,797	778,417
Total Solid Waste	65,500	60,031	61,373	62,747	64,146

General Revenue Fund

2013 - 2017 Final
Financial Plan

	2013	2014	2015	2016	2017
General Revenue Fund Net Income (Loss)	2,809,091	810,206	1,897,382	664,652	964,793
Non Operating budget items					
Capital Funding (Non revenue source)					
Capital Funding from Cfwd Reserves	2,199,861	-	-	-	-
Capital Reserve	650,000	-	-	-	-
Long term debt borrowing	-	-	-	-	-
	2,849,861	-	-	-	-
Capital Expenditures					
Administration	354,500	25,750	-	128,592	134,439
Finance	-	15,450	-	-	-
Police	-	-	-	-	-
Fire Services	787,140	-	-	352,128	820,406
Community Development	-	-	-	-	7,651
Parks	1,357,400	854,900	1,754,502	42,864	584,755
Public Works	6,971,004	2,333,980	2,902,545	3,420,279	3,418,084
	9,470,044	3,230,080	4,657,047	3,943,863	4,965,335
Long Term Debt					
Long term debt principal payments	92,057	93,005	93,977	94,973	95,995
Short term Capital borrowing pmts	-	-	-	-	-
	92,057	93,005	93,977	94,973	95,995
Transfers to (from) reserves					
Transfer to PCTC maintenance reserve	23,100	23,100	23,100	23,100	23,100
	23,100	23,100	23,100	23,100	23,100
Amortization of Capital Assets	2,456,600	2,456,600	2,456,600	2,456,600	2,456,600
Net Surplus (Deficit)	(1,469,649)	(79,379)	(420,142)	(940,684)	(1,663,037)
Transfers from(to) Surplus Reserves					
Transfer from Accumulated Surplus	1,469,649	79,379	420,142	940,684	1,663,037
Transfer to Accumulated Surplus	-	-	-	-	-
Financial Plan Balance	-	-	-	-	-

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Revenue					
Sale of Services					
Metered Water	2,991,000	3,223,088	3,428,403	3,646,692	3,768,257
Connection Admin Fee	1,000	1,755	1,795	1,836	1,877
Miscellaneous	55,200	55,752	56,310	56,873	57,441
Sale of Services	3,047,200	3,280,595	3,486,508	3,705,401	3,827,575
Other Revenue From Own Sources					
Interest Income	60,000	110,509	100,352	86,751	50,028
Penalties	-	-	-	-	-
Trans & Distribution	183,000	-	-	-	-
Minor Capital	55,000	-	-	-	-
Miscellaneous	-	-	-	-	-
Other Rev. From Own Sources	298,000	110,509	100,352	86,751	50,028
Transfers from Other Gov'ts					
Old Facilities Assist	-	-	-	-	-
New Facilities Assist	-	-	-	-	-
Other Provincial Grants	-	-	-	-	-
Transfers from Other Gov'ts	-	-	-	-	-
Transfers from Own Reserves & Funds					
Capital Funding-Developers	-	-	-	-	-
Capital Funding-Grants	544,180	-	-	-	-
Capital Funding from DCC's	758,890	1,306,907	1,282,073	1,618,578	373,604
AWS LTD Funding From DCC'S	78,479	78,479	197,054	556,665	797,701
Transfer from Surplus	-	-	-	-	-
Water Parcel Taxes	50,200	52,710	55,346	58,112	59,276
General Revenue-Hydrants	55,000	57,151	58,694	60,285	61,923
Local Improvements	-	-	-	-	-
Trans from Own Reserves & Funds	1,486,749	1,495,247	1,593,167	2,293,640	1,292,504
Total Revenue	4,831,949	4,886,351	5,180,027	6,085,792	5,170,107

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Expense					
Common Services	489,500	501,738	511,772	522,003	532,429
Administration	203,200	208,280	212,446	216,692	221,021
Service of Supply	523,395	536,480	547,209	558,148	569,297
AWS	128,891	132,113	134,756	137,449	140,195
Trans & Distribution	585,100	599,728	611,722	437,331	446,066
Pumping	-	-	-	-	-
Customer Bill & Collect	12,200	13,012	13,770	14,573	14,983
Fiscal Services	-	-	-	-	-
Short Term Debt - Interest	-	-	-	-	-
Long term debt - Interest	156,250	156,250	353,875	749,125	853,750
New Long Term Debt	-	-	-	-	-
Minor Capital	190,000	138,375	141,143	143,964	146,840
Amortization of capital assets	601,500	616,538	628,868	641,440	1,252,487
Trans to Future Exp	-	-	-	-	-
Trans to Surplus	-	-	-	-	-
Total Expenses	<u>2,890,036</u>	<u>2,902,514</u>	<u>3,155,561</u>	<u>3,420,725</u>	<u>4,177,068</u>
Water Utility Fund Net Income (Loss)	<u>1,941,913</u>	<u>1,983,837</u>	<u>2,024,466</u>	<u>2,665,067</u>	<u>993,039</u>
Non Operating budget items					
<u>Capital Funding</u>					
Capital Funding from Cfdw Reserves	557,821	-	-	-	-
Capital Reserve	-	-	-	-	-
Long term debt borrowing	-	-	8,500,000	8,500,000	-
	<u>557,821</u>	<u>-</u>	<u>8,500,000</u>	<u>8,500,000</u>	<u>-</u>
<u>Capital Expenditures</u>					
Capital Expenditures	2,968,315	2,540,770	12,091,701	13,395,615	1,735,633
Long term debt principal payments	104,639	104,639	104,639	305,741	512,842
Short term Capital borrowing pmts	-	-	-	-	-
	<u>3,072,954</u>	<u>2,645,409</u>	<u>12,196,340</u>	<u>13,701,356</u>	<u>2,248,475</u>
Amortization of Capital Assets	<u>601,500</u>	<u>616,538</u>	<u>628,868</u>	<u>641,440</u>	<u>1,252,487</u>
Net Cash Surplus (Deficit)	<u>28,280</u>	<u>(45,034)</u>	<u>(1,043,006)</u>	<u>(1,894,849)</u>	<u>(2,949)</u>
Transfers (to)/from Surplus Reserves					
Transfer from Accumulated Surplus	-	-	1,043,006	1,894,849	2,949
Transfer to Accumulated Surplus	(28,280)	-	-	-	-
Financial Plan Balance	<u>-</u>	<u>(45,034)</u>	<u>-</u>	<u>-</u>	<u>-</u>

Revenue and Expenditure Summary

	2013	2014	2015	2016	2017
Revenue					
Sale of Services					
Metered Sewer	867,000	971,473	1,033,368	1,099,171	1,169,187
Connection Admin Fee	-	183	183	187	187
Miscellaneous	-	-	-	-	-
	<u>867,000</u>	<u>971,656</u>	<u>1,033,551</u>	<u>1,099,358</u>	<u>1,169,374</u>
Sale of Services	867,000	971,656	1,033,551	1,099,358	1,169,374
Other Rev From Own Sources					
Interest Income	55,000	71,103	54,206	51,204	43,674
Penalties	-	-	-	-	-
Miscellaneous	2,500	2,525	2,550	2,576	2,602
	<u>57,500</u>	<u>73,628</u>	<u>56,756</u>	<u>53,780</u>	<u>46,276</u>
Transfers from Other Gov't					
Old Facil Assist	-	-	-	-	-
Other Prov Grants	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers from Other Gov't	-	-	-	-	-
Transfer from Own Reserves & Funds					
Trans from Future Expenditure	-	-	-	-	-
Capital Funding-Grants	-	-	-	-	-
Capital Funding from DCC's	173,249	-	-	-	302,980
Transfer from Surplus	-	-	-	-	-
Parcel Tax	22,200	24,238	25,450	26,722	28,059
RDN Levy	-	-	-	-	-
Local Improvements	-	-	-	-	-
	<u>195,449</u>	<u>24,238</u>	<u>25,450</u>	<u>26,722</u>	<u>331,039</u>
Transfer from Own Reserves & Funds	195,449	24,238	25,450	26,722	331,039
Total Revenue	<u>1,119,949</u>	<u>1,069,522</u>	<u>1,115,757</u>	<u>1,179,860</u>	<u>1,546,689</u>

Revenue and Expenditure Summary

	2013	2014	2015	2016	2017
Expenditures					
Common Services	493,000	505,325	515,432	525,735	536,236
Administration	140,250	144,698	148,082	151,548	155,097
Collection System	178,200	186,572	192,324	198,275	204,430
Lift Station Maintenance	96,200	99,251	101,572	103,950	106,384
Treatment and Disposal	-	-	-	-	-
Customer Bill & Collect	11,000	11,423	11,728	12,042	12,364
Minor Capital	365,000	169,125	120,233	122,636	70,701
Fiscal Services	-	-	-	-	-
Interest on Long term debt	-	-	-	-	-
Amortization of Capital Assets	283,900	291,000	296,800	302,800	308,800
Transfer to Future Expenditure	-	-	-	-	-
Trans to Sewer Cap Reserve	-	-	-	-	-
Trans to 15 Year Cap Reserve	-	-	-	-	-
Total Expenditures	1,567,550	1,407,394	1,386,171	1,416,986	1,394,012
Sewer Utility Fund Net Income (Loss)	(447,601)	(337,872)	(270,414)	(237,126)	152,677
Non Operating budget items					
Capital Funding					
Capital Funding from Cfwd Reserves	163,600	-	-	-	-
Capital Reserve	-	-	-	-	-
Long term debt borrowing	-	-	-	-	-
	163,600	-	-	-	-
Capital Expenditures					
Capital Expenditures	648,600	77,250	102,434	491,597	736,409
Long term debt principal payments	-	-	-	-	-
Short term Capital borrowing pmts	-	-	-	-	-
	648,600	77,250	102,434	491,597	736,409
Amortization of Capital Assets	283,900	291,000	296,800	302,800	308,800
Net Cash Surplus (Deficit)	(648,701)	(124,122)	(76,048)	(425,923)	(274,932)
Transfers to/from Surplus Reserves					
Transfer from Accumulated Surplus	648,701	124,122	76,048	425,923	274,932
Transfer to Accumulated Surplus	-	-	-	-	-
Financial Plan Balance	-	-	-	-	-

**2013
Final
Detailed Budget**

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
GENERAL FUND					
EXECUTIVE					
<u>Legislative</u>					
<u>Revenue</u>					
Grants- in - Aid	\$0	(\$9,333)	(\$14,300)	(\$29,666)	(\$15,366)
Special Events/Projects	(46,106)	(23,000)	(23,000)	0	23,000
Election Recovery	(8,529)	0	0	0	0
Total Revenue	(54,635)	(32,333)	(37,300)	(29,666)	7,634
<u>Expense</u>					
Council Administration	135,274	169,213	210,823	210,460	(363)
Council Other	6,081	0	0	0	0
Council Planning	0	6,046	10,000	0	(10,000)
Grants- in - Aid	32,227	380,550	71,600	50,966	(20,634)
Special Events/Projects	42,926	22,446	23,000	0	(23,000)
Elections	28,957	193	0	0	0
Total Council Expenses	245,465	578,449	315,423	261,426	(53,997)
Net Council Cost	190,830	546,116	278,123	231,760	(46,363)
 <u>Administration</u>					
<u>Revenue</u>					
Fees and charges	(120)	0	0	0	0
Carryforward from Prior Year	0	0	0	(15,000)	(15,000)
Cost Allocation to Water/Sewer	(208,000)	(332,000)	(336,000)	(353,000)	(17,000)
Total Revenue	(208,120)	(332,000)	(336,000)	(368,000)	(32,000)
<u>Expense</u>					
Administration	448,604	514,094	506,844	491,995	(14,849)
Communications	66,477	101,636	89,382	107,800	18,418
Human Resources	172,128	230,398	226,047	238,500	12,453
Records management	6,171	12,054	5,500	5,500	0
Information systems (IT)	381,280	248,316	281,812	374,050	92,238
Total Operating Expenses	1,074,661	1,106,498	1,109,585	1,217,845	108,260
Net Admin Operating Cost	866,541	774,498	773,585	849,845	76,260
 <u>Bylaw Enforcement</u>					
<u>Revenue</u>					
Bylaw Enforcement	(1,400)	(3,010)	(1,000)	(1,500)	(500)
Parking Enforcement	(8,998)	(5,975)	(7,000)	(8,000)	(1,000)
Dog Licenses and Fines	(16,764)	(16,177)	(15,500)	(15,300)	200
Total Bylaw Revenues	(27,162)	(25,162)	(23,500)	(24,800)	(1,300)
<u>Expense</u>					
Bylaw Enforcement	125,798	129,730	130,599	136,640	6,041
Parking Enforcement	4,209	4,244	4,110	5,000	890
Animal Control	6,702	11,010	6,232	16,200	9,968
Total Bylaw Expense	136,709	144,985	140,941	157,840	16,899
Net Bylaw Enforcement Cost	109,547	119,823	117,441	133,040	15,599
 Amortization of Capital Assets	175,635	216,567	163,050	200,000	36,950
TOTAL OPERATING COSTS	\$1,342,553	\$1,657,004	\$1,332,199	\$1,414,645	\$82,446

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
Capital					
Funding					
Property Acquisition	(\$1,811)	(\$12,700)	(\$12,700)	\$0	\$12,700
PW Yard Purchase	(190,000)	0	0	0	0
Computer Network	(239,500)	(18,500)	(244,000)	(225,500)	18,500
Total Funding	(431,311)	(31,200)	(256,700)	(225,500)	31,200
Expenditures					
Property Acquisition	1,811	24,022	32,700	0	(32,700)
PW Yard Purchase	190,000	0	0	0	0
Office Equipment	0	18,654	81,000	0	(81,000)
Computer Network	248,736	18,441	444,000	354,500	(89,500)
Total Expenditures	440,546	61,118	557,700	354,500	(203,200)
Net Capital Cost	\$9,236	\$29,918	\$301,000	\$129,000	(\$172,000)
TOTAL EXECUTIVE	\$1,351,789	\$1,686,921	\$1,633,199	\$1,543,645	(\$89,554)

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
FINANCE					
Property Taxes					
Property Taxes - General	(\$9,637,552)	(\$10,048,115)	(\$10,048,628)	(\$10,417,386)	(\$368,758)
Property Taxes - Debt	(155,517)	(127,912)	(127,930)	(127,996)	(66)
Local Improvement Taxes	(74,027)	(74,028)	(74,000)	(74,000)	0
1% Utility Tax	(193,038)	(200,932)	(200,800)	(201,900)	(1,100)
Library Tax	(455,552)	(487,419)	(487,440)	(507,500)	(20,060)
Provincial Gov't Properties GIL	(21,430)	(22,600)	(20,700)	(22,000)	(1,300)
Federal Gov't Properties GIL	(20,356)	(21,384)	(20,500)	(21,500)	(1,000)
	<u>(10,557,471)</u>	<u>(10,982,389)</u>	<u>(10,979,998)</u>	<u>(11,372,282)</u>	<u>(392,284)</u>
Fees and Charges					
Tax Certificates	(14,140)	(13,080)	(14,000)	(14,000)	0
Bus Day Pass	(609)	(914)	(500)	(600)	(100)
Bus Month Pass	(375)	(151)	(500)	(400)	100
Photocopying Fees	(220)	(89)	0	0	0
10% Admin. Fess (RE: Outside P	(742)	(1,979)	(1,000)	(1,000)	0
NSF and Refunds Admin Fee	(2,320)	(1,875)	(2,000)	(2,300)	(300)
Cell Tower Revenue	(20,833)	(20,000)	(20,000)	(20,000)	0
Other	(5,057)	(3,891)	(5,000)	(5,000)	0
	<u>(44,296)</u>	<u>(41,979)</u>	<u>(43,000)</u>	<u>(43,300)</u>	<u>(300)</u>
Other Revenue					
Tax penalties	(84,047)	(85,695)	(84,000)	(85,500)	(1,500)
Interest - Arrears Taxes	(25,949)	(22,941)	(18,000)	(22,000)	(4,000)
Interest - Delinquent Taxes	(5,756)	(7,453)	(5,000)	(6,000)	(1,000)
Interest on Investments	(170,595)	(176,288)	(175,000)	(125,000)	50,000
Cash short/Over	(9)	(106)	0	0	0
Commercial Plates - Revenue	(2,941)	(2,989)	(3,000)	(3,000)	0
School Tax Admin Fee Revenue	(7,858)	(7,816)	(7,900)	(7,900)	0
Loss/(Gain)On Disposal Of TCA'S	89,625	220,744	0	0	0
US \$ Exchange (Gains)/Losses	(235)	0	0	0	0
	<u>(207,765)</u>	<u>(82,543)</u>	<u>(292,900)</u>	<u>(249,400)</u>	<u>43,500</u>
Grant Revenue					
Small Communities Grant	(463,049)	(476,265)	(307,150)	(222,600)	84,550
Other Grants - Provincial	(5,126)	(6,483)	(6,000)	(6,000)	0
	<u>(468,175)</u>	<u>(482,748)</u>	<u>(313,150)</u>	<u>(228,600)</u>	<u>84,550</u>
Finance/Common Services					
Revenue					
Common Services	(8,770)	(8,781)	0	0	0
Allocation to Water Fund	(162,500)	(156,500)	(164,000)	(171,000)	(7,000)
Allocation to Sewer Fund	(162,500)	(156,500)	(164,000)	(171,000)	(7,000)
Total Revenues	<u>(333,770)</u>	<u>(321,781)</u>	<u>(328,000)</u>	<u>(342,000)</u>	<u>(14,000)</u>
Expense					
Finance Administration	619,184	611,177	611,300	641,000	29,700
Finance Other	1,559	1,431	1,400	2,000	600
Common Services	192,870	177,597	218,500	210,100	(8,400)
Total Expenses	<u>813,613</u>	<u>790,204</u>	<u>831,200</u>	<u>853,100</u>	<u>21,900</u>
Net Finance/Common Service Cost	479,843	468,423	503,200	511,100	7,900
Interest Charges					
Long Term Debt Interest	101,106	67,737	102,817	101,100	(1,717)
Interest on Tax Prepayments	6,349	6,392	15,000	10,000	(5,000)
	<u>107,455</u>	<u>74,129</u>	<u>117,817</u>	<u>111,100</u>	<u>(6,717)</u>

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
<u>Parkville Civic and Technology Centre</u>					
<u>Revenue</u>					
PCTC Technology Lease	(97,316)	(97,034)	(95,520)	(96,000)	(480)
PCTC MLA Lease	(34,457)	(27,118)	(35,976)	(13,600)	22,376
PCTC Library Lease	(144,012)	(157,452)	(144,252)	(144,000)	252
Total PCTC Revenues	(275,784)	(281,604)	(275,748)	(253,600)	22,148
<u>Expense</u>					
PCTC-Technology Cost Alloc.	37,021	41,650	50,150	50,675	525
PCTC-MLA Cost Allocations	6,123	8,321	9,050	9,100	50
PCTC-Library Cost Allocations	52,666	62,827	71,730	74,320	2,590
Total PCTC Expenses	95,810	112,797	130,930	134,095	3,165
Net PCTC Cost (Surplus)	(179,974)	(168,807)	(144,818)	(119,505)	25,313
Library Contract	456,032	487,376	487,400	507,500	20,100
<u>Other</u>					
<u>Revenue</u>					
Water Parcel Taxes	(65,977)	(64,307)	(66,000)	(50,200)	15,800
Sewer Parcel Taxes	(22,600)	(20,900)	(22,600)	(22,200)	400
Transfer from TCA Equity	(3,242,009)	(3,784,115)	0	0	0
Trans From Accumulated Surplus	0	0	0	0	0
Total Other Revenue	(3,330,586)	(3,869,322)	(88,600)	(72,400)	16,200
<u>Expense</u>					
Transfer to Water Utility - Parcel Tax	65,977	64,307	66,000	50,200	(15,800)
Transfer to Sewer Utility - Parcel Tax	22,600	20,900	22,600	22,200	(400)
Transfer to Cfd Reserve	1,456,724	1,314,589	0	0	0
Transfer to Res for Future Expend.	23,100	40,700	23,100	23,100	0
Total Other Transfers	1,568,401	1,440,496	111,700	95,500	(16,200)
Net Other Items	(1,762,185)	(2,428,826)	23,100	23,100	0
<u>Collections for Other Governments</u>					
<u>Revenue</u>					
School Tax - Non Residential	(1,767,796)	(1,707,425)	(1,821,000)	(1,748,000)	73,000
School Tax - Residential	(4,051,561)	(4,078,707)	(4,178,000)	(4,183,000)	(5,000)
Regional District Tax	(3,699,051)	(3,886,609)	(3,810,000)	(3,992,000)	(182,000)
Regional Parks Parcel Taxes	(72,314)	(79,176)	(79,200)	(79,200)	0
RDN Hospital District Tax	(559,630)	(563,268)	(560,000)	(574,000)	(14,000)
B.C. Assessment Authority Tax	(173,593)	(167,155)	(176,000)	(165,800)	10,200
Municipal Finance Authority Tax	(524)	(523)	(500)	(500)	0
Downtown BIA Tax	(150,000)	(150,000)	(150,000)	(150,000)	0
Total Tax Collected for Other Gov'ts	(10,474,470)	(10,632,863)	(10,774,700)	(10,892,500)	(117,800)
<u>Expenditure</u>					
Sewer Utility - RDN Levy	1,706,856	1,797,746	1,758,000	1,840,000	82,000
School Tax	5,819,357	5,786,132	5,999,000	5,931,000	(68,000)
Regional District Tax	1,992,195	2,088,863	2,052,000	2,152,000	100,000
Regional Parks Parcel Taxes	72,314	79,176	79,200	79,200	0
RDN Hospital District Tax	559,630	563,268	560,000	574,000	14,000
B.C. Assessment Authority Tax	173,593	167,155	176,000	165,800	(10,200)
Municipal Finance Authority Tax	524	523	500	500	0
Downtown BIA Tax	150,000	150,000	150,000	150,000	0
Total Payments to Other Gov'ts	10,474,470	10,632,863	10,774,700	10,892,500	117,800
Net Tax Collections for Other Gov'ts	0	0	0	0	0
TOTAL FINANCE	(\$12,176,536)	(\$13,157,363)	(\$10,642,349)	(\$10,860,287)	(\$217,938)

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
FIRE DEPT					
Revenue					
RDN - French Creek Fire Protection	(\$405,562)	(\$326,252)	(\$395,100)	(\$348,097)	\$47,003
Fire Permits	(500)	(500)	0	0	0
Administration	(525)	(8,325)	(700)	(500)	200
Training	(475)	(1,470)	(3,000)	(2,050)	950
Small Equipment	0	(1,000)	0	0	0
Emergency Program	(10,000)	(13,000)	(13,000)	(16,000)	(3,000)
Minor capital	0	0	(14,700)	(11,500)	3,200
Proceeds on Capital Asset Disposal	(13,500)	(29,006)	0	(25,000)	(25,000)
Total Revenue	(430,562)	(379,553)	(426,500)	(403,147)	23,353
Expense					
Fire Administration Costs					
Administration	484,731	488,808	470,209	506,250	36,041
Health & Safety	5,192	5,393	5,400	4,900	(500)
Fire Prevention	3,627	4,327	4,600	4,600	0
Emergency Program	65,786	66,565	74,400	79,550	5,150
Total Fire Administration Costs	559,336	565,093	554,609	595,300	40,691
Training Costs					
Training	103,130	110,996	113,240	116,100	2,860
Training Ground	2,383	2,131	2,700	2,750	50
Total Training Costs	105,512	113,127	115,940	118,850	2,910
Maintenance Costs					
Equipment Maintenance	15,775	9,631	17,600	18,000	400
Vehicle Maintenance	41,359	51,314	57,900	58,850	950
Radio Equipment Maint.	5,608	6,352	6,900	9,350	2,450
Bldgs & Grounds Maintenance	33,063	32,082	36,050	42,910	6,860
Hydrant Maintenance	53,136	52,519	55,000	55,000	0
Total Maintenance Costs	148,941	151,898	173,450	184,110	10,660
Other Costs					
Small Equipment/Clothing/Supplies	36,130	59,083	61,500	60,900	(600)
Minor Capital	25,774	24,828	14,700	16,600	1,900
Total Other Costs	61,904	83,911	76,200	77,500	1,300
Capital Amortization	158,470	169,958	156,300	170,000	13,700
Total Expense	1,034,163	1,083,986	1,076,499	1,145,760	69,261
Net Operating Cost	\$603,601	\$704,433	\$649,999	\$742,613	\$92,614
Capital					
Funding					
Equipment	(\$521,195)	\$0	\$0	\$0	\$0
Fire Hall #1 Building Addition	(2,004,321)	(11,400)	(12,000)	0	12,000
Training Ground	0	0	0	(250,000)	(250,000)
Emergency Communications Trailer	(15,996)	0	0	0	0
ESS Trailer	0	0	0	(16,140)	(16,140)
Total Funding	(2,541,512)	(11,400)	(12,000)	(266,140)	(254,140)
Expenditures					
Fire Protection, Equipment	534,928	62,817	123,600	521,000	397,400
FireHall #1 Building	2,174,708	52,008	55,000	0	(55,000)
Training Ground	17,374	0	250,000	250,000	0
Emergency Communications Trailer	23,494	0	0	0	0
ESS Trailer	0	0	0	16,140	16,140
Total Expenditures	2,750,505	114,825	428,600	787,140	358,540
Net Capital Cost	\$208,993	\$103,425	\$416,600	\$521,000	\$104,400
TOTAL FIRE DEPARTMENT	\$812,594	\$807,858	\$1,066,599	\$1,263,613	\$197,014

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
RCMP					
<u>Revenue</u>					
Document Service Fees	(\$8,419)	(\$10,053)	(\$8,200)	(\$10,000)	(\$1,800)
Traffic Fine Provincial Grant	(160,218)	(153,309)	(101,200)	(75,200)	26,000
Total Revenues	(168,637)	(163,362)	(109,400)	(85,200)	24,200
<u>Expense</u>					
RCMP Contract	1,400,408	1,733,622	1,840,000	2,027,100	187,100
Prisoner Expense Contract	64,604	49,981	80,000	70,000	(10,000)
Administration	250,161	258,309	300,731	295,500	(5,231)
Community Policing	6,420	6,241	6,420	6,400	(20)
Citizens On Patrol	1,000	0	500	500	0
Auxiliary Policing	0	0	1,400	1,400	0
Total Expenses	1,722,593	2,048,153	2,229,051	2,400,900	171,849
TOTAL RCMP	\$1,553,956	\$1,884,791	\$2,119,651	\$2,315,700	\$196,049

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
COMMUNITY DEVELOPMENT					
<u>Planning Services</u>					
<u>Revenue</u>					
Development Permit/Variance Fees	(\$39,048)	(\$12,727)	(\$10,000)	(\$19,000)	(\$9,000)
Subdivision -Approval Application Fee	(12,980)	(14,665)	(10,000)	(15,000)	(5,000)
Zoning (Re-zoning) Bylaw Amendments	(8,000)	(20,000)	(10,000)	(15,000)	(5,000)
OCP Amendment Application	0	(7,500)	(5,000)	0	5,000
OCP, Zoning & Development Bylaw	(498)	(1,175)	(500)	(1,000)	(500)
Board of Variance	(300)	(300)	(500)	(300)	200
Planning Services	(30)	(70)	(200)	(100)	100
Special Projects	(32,688)	(129,373)	(186,150)	(56,700)	129,450
Total Planning Revenue	(93,544)	(185,810)	(222,350)	(107,100)	115,250
<u>Expense</u>					
Planning Administration	546,927	651,782	596,852	585,550	(11,302)
Special Projects	32,688	129,373	186,150	56,700	(129,450)
Total Planning Expense	579,615	781,155	783,002	642,250	(140,752)
Net Planning Service Cost	486,071	595,346	560,652	535,150	(25,502)
<u>Building Inspection</u>					
<u>Revenue</u>					
Building & Plumbing Permits	(118,732)	(120,630)	(150,000)	(125,000)	25,000
Building Inspections-Other	(300)	(410)	(250)	(250)	0
	(119,032)	(121,040)	(150,250)	(125,250)	25,000
<u>Expense</u>					
Building Inspection Administration	165,555	205,213	203,230	210,450	7,220
Net Building Inspection	46,523	84,173	52,980	85,200	32,220
<u>Business Licenses</u>					
<u>Revenue</u>					
Business Licenses	(118,320)	(115,705)	(117,500)	(113,000)	4,500
<u>Expense</u>					
Chamber of Commerce Grant	40,700	41,921	41,200	42,200	1,000
Business License Administration	8,323	10,600	10,372	10,800	428
Total Business License Expense	49,022	52,521	51,572	53,000	1,428
Net Business License	(69,298)	(63,184)	(65,928)	(60,000)	5,928
TOTAL COMMUNITY DEVELOPMENT	\$463,297	\$616,335	\$547,704	\$560,350	\$12,646

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
ENGINEERING					
<u>Revenue</u>					
Engineering & Operations - Other	(\$7,538)	(\$6,350)	(\$6,000)	(\$6,500)	(\$500)
Engineering Admin Fees	(7,116)	(26,093)	(30,000)	(30,000)	0
Reports-Eng. Spec./Drainage Fees	(357)	0	(3,500)	(250)	3,250
Cost Allocation to Water/Sewer	(367,000)	(313,000)	(300,000)	(291,000)	9,000
Engineering Special Projects Cfwd	(2,000)	(74,889)	(151,000)	(40,000)	111,000
Total Revenue	<u>(384,011)</u>	<u>(420,332)</u>	<u>(490,500)</u>	<u>(367,750)</u>	<u>122,750</u>
<u>Expense</u>					
Administration Engineering & Ops	768,238	890,992	938,070	800,056	(138,014)
Engineering Special Projects	38,189	74,889	151,000	40,000	(111,000)
Inspection Services	24,737	32,172	23,100	113,200	90,100
Total Administration Expenses	<u>831,164</u>	<u>998,054</u>	<u>1,112,170</u>	<u>953,256</u>	<u>(158,914)</u>
TOTAL ENGINEERING	<u>\$447,153</u>	<u>\$577,721</u>	<u>\$621,670</u>	<u>\$585,506</u>	<u>(\$36,164)</u>

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
PARKS					
<u>Parks Administration</u>					
<u>Expense</u>					
Administration	\$144,520	\$128,445	\$118,500	\$154,330	\$35,830
Training	24,272	21,878	16,700	16,700	0
Small tools	13,954	8,504	9,800	9,800	0
Park Inspection	4,551	6,630	6,250	6,250	0
Staff meetings	15,138	6,218	8,300	6,500	(1,800)
Pager Pay	0	0	0	9,750	9,750
Communities in Bloom	2,370	0	3,000	0	(3,000)
Allocations from Works Yard	31,000	18,700	22,000	20,800	(1,200)
Net Parks Administration Costs	235,805	190,374	184,550	224,130	39,580
<u>Parks Maintenance</u>					
<u>Revenue</u>					
RDN Sports Field Contribution	(129,858)	(122,785)	(135,000)	(135,000)	0
Summer Student Grants	(9,487)	0	0	0	0
Springwood Park Lighting Tokens	(3,230)	(2,960)	(3,500)	(3,500)	0
	<u>(142,575)</u>	<u>(125,745)</u>	<u>(138,500)</u>	<u>(138,500)</u>	<u>0</u>
<u>Expense</u>					
Community Park	248,586	236,302	259,700	258,500	(1,200)
Community Park Sports fields	71,240	66,173	55,600	54,900	(700)
Springwood Park	153,502	208,629	179,800	179,800	0
Foster Park	6,791	10,130	10,050	9,650	(400)
Outer Parks	117,107	98,347	141,400	141,100	(300)
Top Bridge Park	9,702	2,290	11,600	11,100	(500)
PCTC Park	4,561	4,908	13,000	11,400	(1,600)
Dog parks	12,391	17,325	12,650	6,900	(5,750)
Downtown	44,486	44,915	40,100	38,500	(1,600)
Highway Streetscape	142,090	156,532	192,000	191,900	(100)
Waterfront Walkway	2,036	464	7,300	7,300	0
Irrigation	10,325	21,911	18,400	19,400	1,000
Total Park Maintenance Expense	822,816	867,924	941,600	930,450	(11,150)
Net Park Maintenance Costs	680,241	742,179	803,100	791,950	(11,150)
<u>Horticulture</u>					
<u>Revenue</u>					
Tree Maintenance	(950)	0	0	0	0
Tree Planting	(1,500)	(3,500)	0	0	0
Total Horticulture Revenue	(2,450)	(3,500)	0	0	0
<u>Expense</u>					
Tree maintenance	78,983	49,348	65,100	70,500	5,400
Tree Planting	5,258	18,513	15,650	18,300	2,650
Wood chipping	35,691	33,306	30,000	17,000	(13,000)
Total Horticulture Expense	119,932	101,167	110,750	105,800	(4,950)
Net Horticulture	117,482	97,667	110,750	105,800	(4,950)
<u>Picnic Tables, Benches & Garbage Cans</u>					
<u>Revenue</u>					
Memorial Bench Contributions	(13,500)	(8,500)	(8,000)	(8,000)	0
<u>Expense</u>					
Picnic Tables, Benches & Garbage Cans	42,739	32,113	41,200	0	(41,200)
Park Furniture Maintenance	10,624	9,959	14,800	48,900	34,100
Total Furniture Costs	53,364	42,072	56,000	48,900	(7,100)
Net Picnic Table/Bench Costs	39,864	33,572	48,000	40,900	(7,100)
<u>Other Parks Costs</u>					
<u>Expense</u>					
Additional Park Security	9,706	1,069	5,100	1,100	(4,000)
Goose control	20,533	4,820	31,400	24,200	(7,200)
Special Events	18,304	27,051	27,500	27,500	0
Unplanned Work	6,957	510	0	0	0
Total Other Park Costs	55,500	33,451	64,000	52,800	(11,200)

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
Minor Capital					
<u>Revenue</u>					
Other Minor Capital	(17,000)	0	0	(30,000)	(30,000)
<u>Expense</u>					
Other Minor Capital	38,294	0	30,000	70,000	40,000
Net Minor Capital	21,294	0	30,000	40,000	10,000
<u>Amortization</u>					
<u>Expense</u>					
Amortization of Capital Assets	186,547	186,547	199,000	186,600	(12,400)
Net Parks Costs	\$1,336,734	\$1,283,790	\$1,439,400	\$1,442,180	\$2,780
CAPITAL					
<u>Funding</u>					
Parkland Acquisition	\$0	(\$5,004)	\$0	(\$749,000)	(\$749,000)
Community Park Washrooms	0	0	0	(50,000)	(50,000)
Community Park Improvements	0	0	0	(205,000)	(205,000)
Sunray Stairs	0	(18,788)	(97,700)	(98,900)	(1,200)
Trail Development	0	0	(15,000)	(10,000)	5,000
Comm. Park Sportsfield Impr	0	0	0	(198,500)	(198,500)
Rath Trevor Trail Development	0	0	0	(49,500)	(49,500)
Total Parks Capital Funding	0	(23,792)	(112,700)	(1,360,900)	(1,248,200)
<u>Expenditures</u>					
Parkland Acquisition	0	5,004	0	750,000	750,000
Community Park Washrooms	0	0	50,000	50,000	0
Community Park Improvements	0	1,511	230,000	30,000	(200,000)
Sunray Stairs	2,238	18,788	117,700	98,900	(18,800)
Trail Development	0	0	15,000	30,000	15,000
Comm. Park Sportsfield Impr	0	0	0	348,500	348,500
Rath Trevor Trail Development	0	0	0	50,000	50,000
Total Parks Capital Expenditures	2,238	25,304	412,700	1,357,400	944,700
Net Parks Capital Cost	\$2,238	\$1,512	\$300,000	(\$3,500)	(\$303,500)
TOTAL PARKS	\$1,338,972	\$1,285,301	\$1,739,400	\$1,438,680	(\$300,720)

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
PUBLIC WORKS					
<u>Administration</u>					
<u>Expense</u>					
Administration	\$0	\$116	\$0	\$32,750	\$32,750
Supervisory	113,032	104,860	105,800	108,100	2,300
Training	14,031	32,906	32,500	32,800	300
Staff meetings	12,031	6,333	9,000	7,900	(1,100)
First Aid	11,698	6,070	12,050	12,300	250
Pager Pay	0	0	0	9,750	9,750
Net Administration Costs	150,792	150,285	159,350	203,600	44,250
 <u>Public Works Building and Yard</u>					
<u>Revenue</u>					
Works Yard Allocation to Wtr/Swr	(180,400)	(93,500)	(110,000)	(104,000)	6,000
Total Revenue	(180,400)	(93,500)	(110,000)	(104,000)	6,000
 <u>Expense</u>					
PW Building	245,399	124,121	159,300	149,600	(9,700)
PW Shop	18,267	20,771	17,000	15,000	(2,000)
PW Small tools	11,227	10,779	11,300	8,300	(3,000)
PW Shop - Minor Equipment	21,076	15,406	16,800	19,200	2,400
PW Shop - Bookkeeping	1,363	4,289	2,400	2,500	100
PW Shop - Vehicle prep	4,544	5,465	6,900	7,100	200
PW Shop Vehicle cleaning	7,954	5,643	6,900	7,100	200
Vandalism & theft	682	566	0	0	0
Total PW Building and Yard Exp	310,511	187,039	220,600	208,800	(11,800)
Net PW Building/Yard Costs	130,111	93,539	110,600	104,800	(5,800)
 <u>Other Buildings</u>					
<u>Revenue</u>					
Municipal House Rentals	(6,300)	(8,400)	(8,400)	(8,400)	0
Other Rentals	(3,867)	(1,500)	0	0	0
Community Park Concession Lease	(8,025)	(8,000)	(15,000)	(15,000)	0
Total Rental Revenues	(18,192)	(17,900)	(23,400)	(23,400)	0
 <u>Expense</u>					
Municipal Houses	6,237	11,254	3,250	4,600	1,350
City Hall - PCTC	104,431	114,915	97,400	105,400	8,000
Community Park Concession/Washroom	44,963	34,723	44,200	44,900	700
Other Buildings - Community park	20,970	26,575	22,700	27,000	4,300
Springwood Park Washrooms	33,956	28,668	31,200	30,500	(700)
Foster Park Washrooms	13,857	18,367	14,200	14,500	300
Shelly Road Centre	5,453	5,269	5,000	5,000	0
Parkville Community Centre	220,452	270,799	272,300	284,360	12,060
Small Tools-Bldg Maintenance	299	94	500	2,000	1,500
Pest control-Buildings	10,146	1,648	5,000	2,500	(2,500)
Total Building Maint. Expenses	460,763	512,312	495,750	520,760	25,010
Net Building Maintenance Costs	442,571	494,412	472,350	497,360	25,010
 <u>Road Maintenance</u>					
<u>Expense</u>					
Road Rehabilitation/patching	168,914	96,491	223,000	110,000	(113,000)
Grade Gravel roads	19,862	13,712	21,700	16,600	(5,100)
Dust control	9,131	7,960	10,000	10,000	0
Unplanned Road Work	6,977	1,383	0	0	0
Road Line Painting	36,360	34,445	31,200	65,800	34,600
Curb Painting	0	0	4,800	0	(4,800)
Miscellaneous Painting	15,379	22,561	14,100	0	(14,100)
Net Road Maintenance Costs	256,622	176,551	304,800	202,400	(102,400)

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
<u>Right of Way Maintenance</u>					
<u>Expense</u>					
Shoulders	33,458	33,501	21,100	28,700	7,600
Machine Brushing	70,886	58,628	59,300	64,400	5,100
Weed Control	3,910	9,528	7,600	16,300	8,700
Net Right of Way Maintenance	108,254	101,658	88,000	109,400	21,400
<u>Street Cleaning</u>					
<u>Expense</u>					
Street Sweeping	58,267	62,228	74,400	71,000	(3,400)
Litter Pickup	52,830	56,200	44,900	54,000	9,100
Fall Leaf pickup	14,769	10,047	12,600	12,800	200
Net Street Cleaning Costs	125,866	128,474	131,900	137,800	5,900
<u>Snow Removal</u>					
<u>Expense</u>					
Sand Salt Supplies	19,842	21,130	32,600	32,600	0
Plowing/sanding & Salt	106,970	61,685	72,800	73,900	1,100
Winter Equipment Prep	30,868	22,111	17,200	18,300	1,100
Net Snow Removal Costs	157,681	104,926	122,600	124,800	2,200
<u>Sidewalk Maintenance</u>					
<u>Expense</u>					
Sidewalk Maintenance	45,566	19,374	64,900	64,500	(400)
<u>Sign Installation/Maintenance</u>					
<u>Revenue</u>					
New Sign Installation Grant	0	0	0	0	0
<u>Expense</u>					
New Sign Installation	24,611	21,788	30,100	0	(30,100)
Vandalism	13,191	10,293	13,300	13,500	200
Sign maintenance	8,796	5,982	14,300	50,800	36,500
No Post Guardrails/ delineators	3,152	2,208	4,550	4,650	100
Total Signs Expense	49,750	40,271	62,250	68,950	6,700
Net Sign Installation/Maint. Costs	49,750	40,271	62,250	68,950	6,700
<u>Street Lights and Traffic Signals</u>					
<u>Expense</u>					
Street Light Maintenance	171,307	170,165	205,650	204,450	(1,200)
Traffic signal Maintenance	25,625	24,141	41,000	41,000	0
Total Street Lights & Traffic Signals	196,931	194,306	246,650	245,450	(1,200)
<u>Open Drainage</u>					
<u>Expense</u>					
Ditch Cleaning	34,746	26,479	30,700	31,200	500
Right of Way Interceptors	0	0	0	0	0
Culvert cleaning	3,844	13,446	10,000	16,300	6,300
Ditch enclosure	2,929	1,999	6,800	6,900	100
Surface Drainage Monitoring	11,556	5,492	15,800	15,800	0
Net Open Drainage Costs	53,075	47,415	63,300	70,200	6,900
<u>Enclosed Drainage</u>					
<u>Revenue</u>					
Storm Drain Connection Fees	(1,000)	0	(3,000)	(3,000)	0
<u>Expense</u>					
Storm Drain Connection	18,283	10,453	10,000	10,100	100
Catch Basin Cleaning	4,495	33,217	29,500	32,700	3,200
Storm Drain Cleaning	19,919	20,065	17,900	18,000	100
Storm Drainage Repair	24,220	31,397	25,600	25,600	0
Catch Basin Installation	20,131	5,872	8,700	8,800	100
Total Enclosed Drainage Expense	87,047	101,003	91,700	95,200	3,500
Net Enclosed Drainage Costs	86,047	101,003	88,700	92,200	3,500

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
Minor Capital					
Revenue					
Sidewalk Upgrades c/w/d	(36,500)	0	0	0	0
Other Minor Capital	0	0	0	(271,000)	(271,000)
Total Minor Capital Revenue	(36,500)	0	0	(271,000)	(271,000)
Expense					
Sidewalk Upgrades	47,920	0	0	40,000	40,000
Minor road construction	9,224	39	100,000	60,000	(40,000)
Other Minor Capital	4,811	106,952	225,000	346,500	121,500
Work adjacent to development	192	9,916	0	60,000	60,000
Storm Sewer Easements	0	10,761	0	0	0
Total Minor Capital Expense	62,147	127,669	325,000	506,500	181,500
Net Minor Capital Costs	25,647	127,669	325,000	235,500	(89,500)
Amortization of Capital Assets	1,870,710	1,899,788	1,900,000	1,900,000	0
Net Operating Cost	\$3,699,623	\$3,679,671	\$4,140,400	\$4,056,960	(\$83,440)
CAPITAL					
Funding					
Works Equipment	\$0	\$0	\$0	(\$11,600)	(\$11,600)
McMillan-Hirst to Morison	(302,182)	(898,107)	(1,017,800)	0	1,017,800
McMillan St: Undergrounding	0	(34,248)	(123,100)	0	123,100
Corfield Street: Stanford to Jensen	0	0	(112,860)	(393,776)	(280,916)
Corfield Street: Jensen to Hwy 19A	0	0	0	(315,256)	(315,256)
Public Works Building	0	0	0	(11,000)	(11,000)
Temple: Sanderson to Doehle	0	(84,365)	(252,500)	(134,188)	118,312
Temple : Phillips to Sanderson	0	0	0	(93,000)	(93,000)
Temple : Doehle to Bay	0	0	0	(75,000)	(75,000)
Temple Street Extension	0	(91,382)	(350,000)	(258,600)	91,400
Hwy 19A: Finholm to Rushton	0	0	(799,000)	(842,277)	(43,277)
Banks Ave: Finholm to Acacia	0	0	0	(269,400)	(269,400)
Intersection Shelly to Hwy 19A	0	(7,654)	(323,215)	(318,700)	4,515
Pavement Management System	0	0	0	(200,000)	(200,000)
Bay Avenue: Hwy 19A Realignment	0	0	0	(33,000)	(33,000)
McMillan/Hirst Traffic Signal	(116,813)	(163,865)	(77,200)	0	77,200
McCarter/Hwy 19A Traffic Signal	0	0	(100,000)	(100,000)	0
Corfield/19a Signal-Left turn Advance	0	0	(26,730)	(83,430)	(56,700)
Bay Ave/Hwy 19a Traffic Signals	0	0	0	(123,750)	(123,750)
Blenkin SS: R/W to Finholm	0	0	(304,800)	(304,800)	0
McMillan SS: Hirst to Morison	(120,176)	(41,940)	(77,400)	0	77,400
Forsyth SS: Acacia to Finholm	0	(7,691)	(115,000)	(107,300)	7,700
Temple SS: Sanderson to Doehle	0	0	(186,500)	(44,000)	142,500
Temple SS: Phillips to Sanderson	0	0	0	(47,000)	(47,000)
Temple SS: Doehle to Bay	0	0	0	(35,500)	(35,500)
Temple ext. SS: Finholm to Rushton	0	0	0	(60,000)	(60,000)
Corfield St: SS Stanford to Jensen	0	0	0	(50,000)	(50,000)
Banks Ave: SS Finholm to Acacia	0	0	0	(63,900)	(63,900)
Total Funding	(539,171)	(1,329,252)	(3,866,105)	(3,975,477)	(109,372)
Expenditures					
Works Equipment	0	33,331	79,000	91,600	12,600
Asphalt Overlays	0	0	0	250,000	250,000
McMillan-Hirst to Morison	302,182	898,107	1,017,800	0	(1,017,800)
McMillan St: Undergrounding	470,896	34,248	123,100	0	(123,100)
Moillet Street: Morison to Birch	10,740	0	0	0	0
Moillet Street: Hamish to Morison	20,198	0	0	0	0
Corfield St: Stanford to Jensen	0	0	150,000	474,000	324,000
Corfield Street : Jensen to Hwy 19A	0	0	0	419,000	419,000
New Public Works Building	0	88,333	145,000	301,000	156,000
Temple: Sanderson to Doehle	0	84,365	252,500	919,000	666,500
Temple: Phillips to Sanderson	0	0	0	93,000	93,000
Temple: Doehle to Bay	0	0	0	75,000	75,000
Temple Street Extension	0	91,382	350,000	258,600	(91,400)
Hwy 19A: Finholm to Rushton	0	0	800,000	842,704	42,704
Banks Ave: Finholm to Acacia	0	5,596	275,000	269,400	(5,600)
Hwy 4A Railway Road repairs	0	0	81,000	0	(81,000)
Intesection Shelly to Hwy 19A	0	7,731	326,480	318,700	(7,780)
Pavement Management System	0	0	0	200,000	200,000
Bay Avenue: Hwy 19A Realignment	0	0	0	75,000	75,000

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
Dogwood: Bay to SRW	0	0	0	90,000	90,000
Hwy 19a - Roscow to Pym	0	0	0	500,000	500,000
McMillan/Hirst Traffic Signal	116,813	164,824	77,200	0	(77,200)
McCarter/Hwy 19a Traffic Signal	0	0	100,000	100,000	0
Corfield/19a Signal-Left turn Advance	0	0	27,000	84,000	57,000
Bay Ave/Hwy 19A Traffic Signals	0	0	0	125,000	125,000
Moilliet/Hwy 19A Traffic signal Upgrade	0	0	0	55,000	55,000
Bagshaw SS: Hwy 19A to outfall	0	0	0	160,000	160,000
Banks Ave SS: Finholm to Acacia	0	2,095	66,000	63,900	(2,100)
Blenkin SS: R/W to Finholm	0	0	304,800	304,800	0
Corfield Street SS: Stanford to Jensen	0	0	50,000	231,000	181,000
Dogwood SS: Bay to SRW	0	0	0	40,000	40,000
McMillan SS: Hirst to Morison	120,176	41,940	77,400	0	(77,400)
Forsyth SS: Acacia to Finholm	0	7,691	115,000	107,300	(7,700)
Temple SS: Sanderson to Doehle	0	0	126,500	44,000	(82,500)
Temple SS: Phillips to Sanderson	0	0	0	47,000	47,000
Temple SS: Doehle to Bay	0	0	0	357,000	357,000
Temple ext. SS: Finholm to Rushton	0	0	60,000	60,000	0
Carey Creek SS Outfall	0	0	0	15,000	15,000
Works Adjacent to Development - capital	0	122,830	0	0	0
Total Expenditures	<u>1,041,006</u>	<u>1,582,474</u>	<u>4,603,780</u>	<u>6,971,004</u>	<u>2,367,224</u>
Net Capital Cost	<u>\$501,835</u>	<u>\$253,222</u>	<u>\$737,675</u>	<u>\$2,995,527</u>	<u>\$2,257,852</u>
TOTAL PUBLIC WORKS	<u>\$4,201,458</u>	<u>\$3,932,894</u>	<u>\$4,878,075</u>	<u>\$7,052,487</u>	<u>\$2,174,412</u>

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
SOLID WASTE					
<u>Revenue</u>					
Collection Fees	(\$684,382)	(\$779,797)	(\$720,300)	(\$825,200)	(\$104,900)
Collection Fee Discount	58,669	63,328	64,800	69,300	4,500
Garbage Bag Tags	(3,270)	(5,238)	(4,500)	(5,200)	(700)
Total Revenue	<u>(628,983)</u>	<u>(721,707)</u>	<u>(660,000)</u>	<u>(761,100)</u>	<u>(101,100)</u>
<u>Expense</u>					
RDN Collection Expense	585,136	614,278	612,800	690,600	77,800
Bag Tag Purchase Expense	2,396	4,964	4,300	5,000	700
Total Expense	<u>587,532</u>	<u>619,242</u>	<u>617,100</u>	<u>695,600</u>	<u>78,500</u>
Net Solid Waste (Surplus)\Cost	<u>(\$41,451)</u>	<u>(\$102,465)</u>	<u>(\$42,900)</u>	<u>(\$65,500)</u>	<u>(\$22,600)</u>

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
WATER FUND					
Revenue					
Sale of Services					
Water User Billings	(\$2,472,421)	(\$2,668,796)	(\$2,643,000)	(\$2,991,000)	(\$348,000)
Total Sale of Services	(2,472,421)	(2,668,796)	(2,643,000)	(2,991,000)	(348,000)
Other					
Water Parcel Tax	(65,977)	(64,307)	(66,000)	(50,200)	15,800
Loss/(Gain) on Disposal of Capital Assets	4,090	2,128	0	0	0
	(61,888)	(62,179)	(66,000)	(50,200)	15,800
Total Revenue	(2,534,309)	(2,730,975)	(2,709,000)	(3,041,200)	(332,200)
Administration					
Revenue					
Water model recoveries	(882)	(954)	(4,200)	(4,200)	0
Expense					
Administration	7,848	1,382	0	32,750	32,750
Supervisor	19,120	29,781	58,850	60,100	1,250
Training	15,766	16,899	35,350	35,100	(250)
Pager pay	19,160	16,456	18,800	9,750	(9,050)
Small tools	559	5,449	7,800	7,500	(300)
Water model	1,374	3,205	3,600	3,600	0
Consulting	5,572	74	10,000	5,000	(5,000)
Licensing	367	250	1,500	1,500	0
Inspection services	34,187	22,580	28,900	0	(28,900)
Water Conservation Program	26,000	9,316	13,300	2,800	(10,500)
General Fund Allocation-Administration	266,500	322,500	332,000	347,500	15,500
General Fund Allocation-PW Admin.	183,500	156,500	150,000	145,500	(4,500)
General Fund Allocation-Works Yard	62,000	37,400	44,000	41,600	(2,400)
Total Administration Expense	641,951	621,791	704,100	692,700	(11,400)
Net Administration Costs	641,069	620,837	699,900	688,500	(11,400)
Water Supply					
Revenue					
River Pump station recoveries	(48,548)	(52,943)	(46,000)	(50,000)	(4,000)
Expense					
Springwood Pump Station	72,180	82,089	91,700	92,000	300
River Pump station	83,686	115,760	129,000	110,400	(18,600)
Pym St. Booster station #4	1,760	1,804	1,750	1,750	0
Springwood Wells 1 -11	58,551	83,613	92,300	63,200	(29,100)
Railway Wells 1-8	56,048	59,617	58,300	91,000	32,700
Trill Well	0	1,011	7,000	0	(7,000)
Industrial Well	32,236	237	1,800	900	(900)
Scada system	5,038	7,948	9,315	9,315	0
Alarms	2,703	0	2,300	0	(2,300)
Building Site Maintenance	336	150	5,400	5,800	400
Chlorination	21,642	9,316	34,000	33,600	(400)
Cross connection controls	13,590	6,538	58,250	62,430	4,180
Water Testing	14,202	11,934	17,100	17,400	300
Reservoir #1	9,230	4,275	8,000	8,200	200
Reservoir #2	2,586	2,948	4,700	4,700	0
Reservoir #3	157	327	460	0	(460)
Reservoir #4	2,047	3,610	3,200	7,000	3,800
Reservoir #5	13,218	18,036	23,050	15,700	(7,350)
Arrowsmith Bulk Water Requisition	104,178	122,580	154,319	115,512	(38,807)
ERWS Requisition	4,170	10,192	10,945	13,379	2,434
Total Water Supply Costs	497,556	541,986	712,889	652,286	(60,603)
Net Water Supply Costs	449,008	489,043	666,889	602,286	(64,603)

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
<u>Transmission and Distribution</u>					
<u>Revenue</u>					
New service connections	(6,790)	(2,700)	0	0	0
Water Meter R & M	0	(20,000)	(100,000)	(183,000)	(83,000)
Hydrant Servicing recoveries	(125)	(500)	(1,000)	(1,000)	0
Hydrant Maintenance	(53,136)	(52,519)	(55,000)	(55,000)	0
Total Revenue	(60,051)	(75,719)	(156,000)	(239,000)	(83,000)
<u>Expense</u>					
Hydrant Servicing costs	0	197	0	0	0
New service connections	4,134	1,442	0	0	0
Water meter repairs/maintenance	26,544	31,878	228,200	360,300	132,100
Customer service request	17,846	12,290	14,200	14,500	300
Water Service repairs	42,085	42,047	44,300	45,100	800
Water main repairs	13,182	22,046	17,000	19,400	2,400
Main flushing	24,056	26,595	34,400	35,700	1,300
Valve Maintenance	46,918	64,695	43,200	54,000	10,800
Hydrant maintenance	53,136	52,519	55,000	54,400	(600)
Enforcement of Water Restrictions	101	930	1,700	1,700	0
Total expense	228,004	254,637	438,000	585,100	147,100
Net transmission and distribution cost	167,953	178,918	282,000	346,100	64,100
<u>Billing and Collections</u>					
<u>Revenue</u>					
Water Meter Reading Recoveries	(13,130)	(8,997)	(11,000)	(11,000)	0
Other (NSF Fee & Admin Charge)	(985)	(802)	(1,000)	(1,000)	0
Total Revenue	(14,115)	(9,799)	(12,000)	(12,000)	0
<u>Expense</u>					
Water Meter Readings	21,895	17,212	22,700	23,200	500
Total Expense	7,780	7,412	10,700	11,200	500
Net Billing & Collections	(6,335)	(2,387)	(1,300)	(800)	500
<u>Minor Capital</u>					
<u>Revenue</u>					
Minor Capital	0	0	0	(55,000)	(55,000)
<u>Expense</u>					
Work Adjacent to Development	31	0	90,000	90,000	0
Minor Capital	0	15,771	55,000	100,000	45,000
Net Minor Capital	31	15,771	145,000	135,000	(10,000)
Total Operating Expenses	(1,268,467)	(1,418,993)	(904,511)	(1,258,114)	(353,603)
<u>Fiscal</u>					
<u>Revenue</u>					
Interest on Accumulated Surplus	(59,566)	(77,800)	(60,000)	(60,000)	0
Interest on Overdue Accounts	(10,420)	(6,853)	0	0	0
Transfer From Water DCC's	(78,479)	(78,479)	(78,479)	(78,479)	0
Total Fiscal revenue	(148,466)	(163,132)	(138,479)	(138,479)	0
<u>Expense</u>					
Long Term Debt Payments	78,606	65,828	164,602	156,250	(8,352)
Net Fiscal Costs	(69,860)	(97,304)	26,123	17,771	(8,352)
<u>Transfers</u>					
Transfer to (from) carryforward reserve	527,671	297,386	0	0	0
<u>Amortization of Capital Assets</u>					
Amortization expense	598,565	601,445	560,000	601,500	41,500
TOTAL OPERATING	(\$212,090)	(\$617,466)	(\$318,388)	(\$638,843)	(\$320,455)

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
CAPITAL					
Funding					
McMillan: Hirst to Morison	(\$89,576)	\$20,791	(\$10,400)	\$0	\$10,400
Hwy 19A: Finholm to Rushton	0	0	(215,000)	(215,000)	0
Hwy 19A: Finholm to Roscow	0	0	(90,000)	(90,000)	0
Forsyth: Acacia to Finholm	0	0	(89,000)	(89,000)	0
Temple: Phillips to Bay	0	0	(75,000)	(75,000)	0
Corfield Street: Skylark to Stanford	0	0	0	(50,000)	(50,000)
Banks Avenue: Finholm to Acacia	0	0	0	(95,000)	(95,000)
Work adjacent to Development - Capital	0	(44,386)	(50,000)	0	50,000
ERWS Property Acquisition	(651,132)	1,232	0	0	0
ERWS River Intake	(64,056)	(39,606)	(241,269)	(389,099)	(147,830)
ERWS Treatment Facility	(70,398)	(78,509)	(203,419)	(313,612)	(110,193)
ERWS Aquifer Storage Recovery	0	(358,013)	(622,586)	(544,180)	78,406
Developer Contributions - Asset	(101,966)	(46,000)	0	0	0
Total Funding	(977,128)	(544,490)	(1,596,674)	(1,860,891)	(264,217)
Expenditures					
Major Equipment	0	0	15,000	0	(15,000)
McMillan: Hirst to Morison	89,576	24,033	10,400	0	(10,400)
Hwy 19A: Finholm to Rushton	0	0	215,000	215,000	0
Hwy 19A: Finholm to Roscow	0	0	90,000	90,000	0
Forsyth: Acacia to Finholm	0	0	89,000	89,000	0
Temple: Sanderson to Doehle	0	0	75,000	75,000	0
Temple: Doehle to Bay	0	0	0	225,000	225,000
Corfield Street: Skylark to Stanford	0	0	50,000	139,000	89,000
Banks Avenue: Finholm to Acacia	0	0	95,000	95,000	0
Corfield Street: Jensen to Stanford	0	0	0	107,500	107,500
Corfield Street: Hwy 19A to Jensen	0	0	0	47,000	47,000
Dogwood: Bay to SRW	0	0	0	38,000	38,000
Work Adjacent to Development - Capital	0	44,386	50,000	50,000	0
ERWS Property Acquisition	907,185	(2,465)	0	0	0
ERWS River Intake	47,880	40,006	243,706	524,038	280,332
ERWS Treatment Facility	105,242	158,604	410,947	633,558	222,611
ERWS Aquifer Storage Recovery	18,061	376,693	622,586	640,218	17,632
AWS Capital	1,779	0	0	0	0
Developer Contributions - Asset	101,966	46,000	0	0	0
Total Expenditures	1,271,689	687,257	1,966,639	2,968,314	1,001,675
Net Capital Costs	\$294,560	\$142,767	\$369,965	\$1,107,423	\$737,458

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
SEWER FUND					
Revenues					
Fees and Charges					
Sewer User Billings	(\$828,125)	(\$837,519)	(\$855,800)	(\$867,000)	(\$11,200)
Total Fees and Charges	(828,125)	(837,519)	(855,800)	(867,000)	(11,200)
Other					
Sewer Parcel Tax	(22,600)	(20,900)	(22,600)	(22,200)	400
(Gain)/Loss on Disposal of Capital Assets	305	4,194	0	0	0
Total Other	(22,295)	(16,706)	(22,600)	(22,200)	400
Fiscal					
Interest on Accumulated Surplus	(52,248)	(52,100)	(60,000)	(55,000)	5,000
Total Revenues	(902,667)	(906,325)	(938,400)	(944,200)	(5,800)
Administration					
Revenues					
Sewer Model	(338)	(742)	(2,500)	(1,500)	1,000
Expenses					
Administration	7,258	243	0	32,750	32,750
Supervisor	10,549	38,632	31,250	31,950	700
Training	12,850	11,963	15,600	15,900	300
Pager Pay	19,658	23,970	21,000	9,750	(11,250)
Small tool purchases	1,269	7,153	10,300	7,300	(3,000)
Consulting	4,579	0	1,000	0	(1,000)
Inspection Services	28,399	33,865	29,300	0	(29,300)
Sewer Model	712	2,137	3,000	1,000	(2,000)
Water Fund Alloc. - Meter Reading	10,010	7,837	11,000	11,000	0
General Fund Alloc. - Administration	266,500	322,500	332,000	347,500	15,500
General Fund Alloc. - PW Admin	183,500	156,500	150,000	145,500	(4,500)
General Fund Alloc. - Works Yard	62,000	37,400	44,000	41,600	(2,400)
Total Administration Expense	607,284	642,200	648,450	644,250	(4,200)
Net Administration Cost	606,946	641,458	645,950	642,750	(3,200)
Collection System					
Revenues					
New Service connections	(2,000)	(3,300)	(4,120)	(1,000)	3,120
Expenses					
New Service connections	9,122	2,970	9,120	0	(9,120)
Customer service	10,412	7,851	10,200	10,200	0
Service repair	22,983	29,062	26,000	32,900	6,900
Blockage removal	4,284	8,787	7,200	7,300	100
Manhole maintenance	17,273	15,210	27,700	27,800	100
Main repair	3,631	9,127	31,000	34,000	3,000
Main flushing	55,101	26,528	63,000	57,000	(6,000)
Scada System - Sewer	0	3,244	5,000	5,000	0
Sewer Investigation Program	0	452	5,000	4,000	(1,000)
Total Collection System Expenses	122,807	103,232	184,220	178,200	(6,020)
Net Collection System Cost	120,807	99,932	180,100	177,200	(2,900)
Lift Stations					
Expenses					
Martindale Lift Station	35,607	52,509	42,300	42,600	300
Craig Bay Lift Station	51,843	55,026	53,300	53,600	300
	87,450	107,535	95,600	96,200	600

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
Minor Capital					
<u>Revenue</u>					
Minor Capital	0	0	0	(190,000)	(190,000)
<u>Expense</u>					
Works Adjacent to Development	0	0	65,000	125,000	60,000
Minor Capital	0	0	225,000	240,000	15,000
Easements	0	32,794	0	0	0
Total Minor Capital Expenses	0	32,794	290,000	365,000	75,000
Net Minor Capital	0	32,794	290,000	175,000	(115,000)
Total Operating Expenses	815,204	881,719	1,211,650	1,281,150	69,500
 <u>Transfers</u>					
Transfer to (from) Carryforward Reserve	(5,244)	347,768	0	0	0
Total Transfers (in) out of Fund	(5,244)	347,768	0	0	0
 <u>Amortization of Capital Assets</u>					
Amortization	281,248	283,844	275,000	283,900	8,900
Net Operating	<u>\$188,541</u>	<u>\$607,005</u>	<u>\$548,250</u>	<u>\$620,850</u>	<u>\$72,600</u>
 <u>Sewer Capital</u>					
<u>Funding</u>					
McMillan: Hirst to Morison	(\$121,797)	(\$32,863)	(\$101,200)	\$0	\$101,200
Temple Street	0	0	0	(48,600)	(48,600)
Banks Ave: Finholm to Acacia	0	0	0	(115,000)	(115,000)
Corfield St: Stanford to Jensen	0	0	0	(108,900)	(108,900)
Corfield St: Jensen to Hwy 19A	0	0	0	(64,350)	(64,350)
Developer Contributions - Asset	(17,212)	0	0	0	0
Total Funding	<u>(139,009)</u>	<u>(32,863)</u>	<u>(101,200)</u>	<u>(336,850)</u>	<u>(235,650)</u>
 <u>Expenditures</u>					
Sewer Equipment	14,112	0	0	0	0
McMillan: Hirst to Morison	121,798	32,863	101,200	0	(101,200)
Temple Ext - Hwy19A to Finholm	0	1,343	50,000	123,600	73,600
Banks Ave: Finholm to Acacia	0	0	115,000	115,000	0
Corfield St: Stanford to Jensen	0	0	0	220,000	220,000
Corfield St: Jensen to Hwy 19A	0	0	0	130,000	130,000
Dogwood St: Bay to SRW	0	0	0	60,000	60,000
Developer Contributions - Asset	17,212	0	0	0	0
Total Expenditures	<u>153,122</u>	<u>34,206</u>	<u>266,200</u>	<u>648,600</u>	<u>382,400</u>
Net Capital	<u>\$14,113</u>	<u>\$1,343</u>	<u>\$165,000</u>	<u>\$311,750</u>	<u>\$146,750</u>

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
EQUIPMENT RESERVE					
<u>Sources of Funds</u>					
Vehicle Internal Earnings	(\$479,300)	(\$495,755)	(\$485,000)	(\$505,500)	(\$20,500)
Interest Income	(11,628)	(12,870)	(11,000)	(15,000)	(4,000)
	<u>(490,929)</u>	<u>(508,624)</u>	<u>(496,000)</u>	<u>(520,500)</u>	<u>(24,500)</u>
<u>Operating Expenses</u>					
Vehicle Expenses	326,293	303,638	339,300	310,000	(29,300)
Minor Capital	6,222	20,625	0	0	0
	<u>332,515</u>	<u>324,263</u>	<u>339,300</u>	<u>310,000</u>	<u>(29,300)</u>
Net Operating	<u>(158,414)</u>	<u>(184,361)</u>	<u>(156,700)</u>	<u>(210,500)</u>	<u>(53,800)</u>
<u>Capital</u>					
Proceeds on Disposal of Equipment	(87,250)	(4,500)	(42,500)	(70,500)	(28,000)
Capital Expenditures, Public Works					
Vehicles Purchased	231,185	79,442	141,000	171,000	30,000
Net Capital Costs	<u>143,935</u>	<u>74,942</u>	<u>98,500</u>	<u>100,500</u>	<u>2,000</u>
Net Equip. Reserve (Surplus) Deficit	(14,480)	(109,419)	(58,200)	(110,000)	(51,800)
Trans from Equip Replacement Res	0	0	0	0	0
Trans to Equip Replacement Res	<u>14,480</u>	<u>109,419</u>	<u>58,200</u>	<u>110,000</u>	<u>51,800</u>
Net Equipment Reserve Total	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

2013 Final Budget By Object Code

CITY OF PARKSVILLE 2013 FINAL BUDGET BY OBJECT CODE

OPERATING

Revenues	General Fund	Water Fund	Sewer Fund	Total
External Taxes	\$ 22,378,282	\$ 50,200	\$ 22,200	\$ 22,450,682
Fees & Charges	1,437,350	3,102,200	869,500	5,409,050
Other Sources	977,797	60,000	55,000	1,092,797
Capital Grants/Developer Contributions	191,140	544,180		735,320
Transfer from DCC Reserves	2,787,016	837,369	173,250	3,797,635
Internal Sources	1,090,000			1,090,000
Gain/Loss on Disposal of Assets	25,000			25,000
	-			
Total Revenues	28,886,585	4,593,949	1,119,950	34,600,484

Expenditures				
Labour Related costs	6,561,881	653,400	214,150	7,429,431
Contract & Consulting Services	4,335,735	291,300	398,500	5,025,535
Other	12,961,546	524,095	125,400	13,611,041
Interest	111,100	156,250		267,350
Internal Charges	75,800	663,491	545,600	1,284,891
Amortization	2,456,600	601,500	283,900	3,342,000
Total Expenditures	26,502,662	2,890,036	1,567,550	30,960,248
Net Income (Loss) from Operations	2,383,923	1,703,913	(447,600)	3,640,236

Non Operating budget items

Transfers from Appropriated Reserves	3,275,027	795,821	163,600	4,234,448
Long term debt borrowing	-	104,639		104,639
Capital Expenditures				
Contracts	9,470,044	2,968,314	648,600	13,086,958
Other				
Transfer to PCTC Maintenance Reserve	23,100			23,100
Long term Debt - Principal payments	92,057			92,057
Amortization of Capital	2,456,600	601,500	283,900	3,342,000
2013 Final Budget Surplus (Deficit)	\$ (1,469,651)	\$ 28,281	\$ (648,700)	\$ (2,090,070)
Transfer (to) from Accumulated Surplus	1,469,651	(28,281)	648,700	2,090,070
2013 Final Budget	-	-	-	-

Joint Venture Partnerships Detail Budget

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
PCTC					
<u>Revenue</u>					
Revenue, School District 69	(\$61,353)	(\$74,409)	(\$70,317)	(\$75,080)	(\$4,763)
Revenue, Vancouver Island University	(45,597)	(43,103)	(70,173)	(62,010)	8,163
Revenue, City of Parksville	(199,728)	(227,055)	(231,110)	(246,160)	(15,050)
Total Revenue	(306,679)	(344,568)	(371,600)	(383,250)	(11,650)
<u>Expense</u>					
Expense, PCTC Administration	41,982	43,749	43,600	45,600	2,000
Expense, PCTC Bldg Ops & Maint	154,593	181,063	193,700	202,950	9,250
Expense, PCTC Janitorial	87,415	92,028	108,200	108,600	400
Expense, PCTC Grounds	22,689	27,728	26,100	26,100	0
Total Expense	306,679	344,568	371,600	383,250	11,650
Net PCTC	\$0	\$0	\$0	\$0	\$0

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
AWS					
<u>Funding Sources</u>					
<u>Partners Requisition</u>					
Parkville Requisition	(\$105,957)	(\$122,580)	(\$160,636)	(\$121,956)	\$38,680
Qualicum Requisition	(20,168)	(22,851)	(29,387)	(20,993)	8,394
RDN Requisition	(34,705)	(40,364)	(51,477)	(37,821)	13,656
Total Requisitions	(160,830)	(185,795)	(241,500)	(180,770)	60,730
<u>Other</u>					
Logging Revenue	(5,842)	0	0	0	0
Administration	0	0	0	0	0
Total Other Revenues	(5,842)	0	0	0	0
Total Funding	(166,672)	(185,795)	(241,500)	(180,770)	60,730
<u>Operating Expense</u>					
Administration	83,976	55,736	51,000	52,020	1,020
Operations	13,619	19,000	27,000	27,540	540
Dam Maintenance	35,512	74,314	118,500	66,210	(52,290)
Road Maintenance	780	6,745	15,000	5,000	(10,000)
Total Operating Expense	133,888	155,795	211,500	150,770	(60,730)
Trans to Reserve for future expenditures	30,000	30,000	30,000	30,000	0
Total Expense	163,888	185,795	241,500	180,770	(60,730)
Net Operating	\$(2,784)	\$0	\$0	\$0	\$0
<u>Capital</u>					
Capital Equipment	2,784	0	0	0	0
Capital Planning	0	0	0	0	0
River Intake	0	0	0	0	0
Water Treatment	0	0	0	0	0
Total Capital Expenditures	2,784	0	0	0	0
Net AWS (Surplus)/Deficit	\$0	\$0	\$0	\$0	\$0

CITY OF PARKSVILLE
Budget Revenue & Expense

	2011 ACTUAL YTD	2012 ACTUAL YTD	2012 FINAL BUDGET	2013 FINAL BUDGET	BUDGET VARIANCE \$
ERWS					
<u>Funding Sources</u>					
Partners Requisition					
RDN Requisition	(\$380,351)	(\$79,060)	(\$452,605)	(\$470,019)	(\$17,414)
Parkville Requisition	(1,082,538)	(225,017)	(1,288,185)	(1,337,746)	(49,561)
Total Requisitions	(1,462,889)	(304,077)	(1,740,790)	(1,807,765)	(66,975)
<u>Operating Expense</u>					
Administration	3,923	13,772	14,790	18,085	3,295
Minor Capital	1,711	0	0	0	0
Total Operating Expense	5,635	13,772	14,790	18,085	3,295
Net Operating	(1,457,254)	(290,305)	(1,726,000)	(1,789,680)	(63,680)
<u>Capital Funding</u>					
Aquifer Storage Recovery	\$0	(\$483,801)	\$0	(\$639,800)	(\$639,800)
<u>Expenditures</u>					
Property Acquisition	1,225,925	(3,331)	0	0	0
River Intake	64,703	54,062	441,333	708,160	266,827
Water Treatment	142,219	214,330	443,334	856,160	412,825
Aquifer Storage Recovery	24,407	509,045	841,333	865,160	23,827
Total Capital Expenditures	1,457,254	774,106	1,726,000	2,429,480	703,480
Net Capital	1,457,254	290,305	1,726,000	1,789,680	63,680
Net ERWS (Surplus)/Deficit	\$0	\$0	\$0	\$0	\$0

Reserve Account and Fund Balances

Reserve Fund Summary

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Accumulated Surplus	3,767,090	3,687,711	3,267,568	2,326,884	663,847
Future Expenditure Res	238,922	238,922	238,922	238,922	238,922
General Capital Reserve	181,462	185,545	189,720	193,989	198,354
Parkland Reserve	50,384	51,518	52,677	53,862	55,074
Off Street Parking Reserve	1,714,088	1,752,655	1,792,090	1,832,412	1,873,641
Road DCC Reserve	898,481	1,442,387	2,042,448	2,438,944	3,092,962
Land Sale Reserve	129,261	132,169	135,143	138,184	141,293
Open Spaces DCC Reserve Fund	2,319,981	2,131,019	941,563	1,268,687	1,564,925
Storm Sewer DCC Reserve	(105,831)	(264,209)	(161,755)	(59,087)	(84,543)
Total Reserve Ending Balance	<u>9,193,838</u>	<u>9,357,717</u>	<u>8,498,376</u>	<u>8,432,797</u>	<u>7,744,475</u>

Water Utility Fund

2013 - 2017 Final Financial Plan

Reserve Fund Summary

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Surplus	4,036,581	3,991,547	2,948,541	1,053,692	1,050,743
Future Expenditure Res	0	0	0	0	0
Water Capital Reserve	155,635	159,066	162,645	166,305	170,047
Water DCC Reserve	1,066,803	573,990	36,285	(1,187,768)	(1,381,065)
Total Water Utility Reserves	<u>5,259,019</u>	<u>4,724,603</u>	<u>3,147,471</u>	<u>32,229</u>	<u>(160,275)</u>

Sewer Utility Reserve Fund Summary

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Surplus	1,868,936	1,744,814	1,668,766	1,242,843	967,911
Future Expenditure Res	0	0	0	0	0
Sewer Capital Reserve	675,553	695,430	715,697	736,560	758,031
Sewer DCC Reserve	(91,446)	(60,213)	(26,248)	8,040	(258,926)
Total Reserve Fund Balances	<u>2,453,043</u>	<u>2,380,031</u>	<u>2,358,216</u>	<u>1,987,444</u>	<u>1,467,017</u>

Property Taxes

CITY OF PARKSVILLE
2013
Property Tax Rates and Revenues

PROPERTY CLASS	ASSESSED VALUES	General Municipal		DEBT		LIBRARY		TOTAL MUNICIPAL	
	MUNICIPAL	RATE/ RATIO	AMOUNT/ % OF TOTAL	RATE/ RATIO	AMOUNT	RATE/ RATIO	AMOUNT	RATE/ RATIO	AMOUNT
01 RESIDENTIAL	1,890,937,097	4.1136 1.0000	7,778,558.84 0.748430	0.0507 1.0000	95,870.51 0.748486	0.2009 1.0000	379,889.26 0.748419	4.3652 1.0000	8,254,318.62 74.841900%
02 UTILITY	884,000	20.6433 5.0183	18,248.68 0.001756	0.2544 5.0183	224.89 0.001756	1.0082 5.0183	891.25 0.001756	21.9059 5.0183	19,364.82 0.175600%
03 SUPPORTIVE HOUSING	0	4.1136 1.0000	0.00 0.000000	0.0507 1.0000	0.00 0.000000	0.2009 1.0000	0.00 0.000000	4.3652 1.0000	0.00 0.000000%
04 MAJOR INDUSTRY	0	6.4769 1.5745	0.00 0.000000	0.0798 1.5745	0.00 0.000000	0.3163 1.5745	0.00 0.000000	6.8730 1.5745	0.00 0.000000%
05 LIGHT INDUSTRY	7,919,900	6.4769 1.5745	51,296.40 0.004936	0.0798 1.5745	632.01 0.004934	0.3163 1.5745	2,505.06 0.004935	6.8730 1.5745	54,433.47 0.493500%
06 BUSINESS/OTHER	239,332,303	10.3560 2.5175	2,478,525.33 0.238476	0.1276 2.5175	30,538.80 0.238424	0.5058 2.5175	121,054.28 0.238489	10.9894 2.5175	2,630,118.41 23.848900%
07 MANGD FOREST	0	4.1136 1.0000	0.00 0.000000	0.0507 1.0000	0.00 0.000000	0.2009 1.0000	0.00 0.000000	4.3652 1.0000	0.00 0.000000%
08 RECREATION/ NONPROFIT	6,117,200	10.7624 2.6163	65,835.75 0.006335	0.1326 2.6163	811.14 0.006333	0.5256 2.6163	3,215.20 0.006334	11.4206 2.6163	69,862.09 0.633400%
09 FARM	97,039	7.2157 1.7541	700.20 0.000067	0.0889 1.7541	8.63 0.000067	0.3524 1.7541	34.20 0.000067	7.6570 1.7541	743.03 0.006700%
TOTALS	\$ 2,145,287,539		\$ 10,393,165		\$ 128,086		\$ 507,589		\$ 11,028,840

**City of Parksville
2013 Property Tax Rates**

Tax Rates (Dollars of tax per \$1,000 taxable value)

	General Municipal Purposes	Downtown Business Improve- ment Area	Debt	Library	School	Regional District	Regional District Waste Water	Hospital	BCAA	MFA	Total
Class 1 Residential	4.1136	(Note 1) -	0.0507	0.2009	2.1447	0.90272	0.75222	0.22405	0.0610	0.0002	8.4501
Class 2 Utility	20.6433	-	0.2544	1.0082	14.0000	4.5301	3.7749	0.7842	0.5213	0.0007	45.5171
Class3 Supportive Housing	4.1136	-	0.0507	0.2009	0.1000	0.9027	0.7522	0.2241	0.0000	0.0002	6.3444
Class 4 Major Industry	6.4769	-	0.0798	0.3163	6.2000	1.4213	1.1844	0.7618	0.5213	0.0007	16.9625
Class 5 Light Industrial	6.4769	-	0.0798	0.3163	10.8000	1.4213	1.1844	0.7618	0.1811	0.0007	21.2223
Class 5 Downtown Light Ind.	6.4769	1.3878	0.0798	0.3163	10.8000	1.4213	1.1844	0.7618	0.1811	0.0007	22.6101
Class 6 Business	10.3560	-	0.1276	0.5058	6.2000	2.2726	1.8937	0.5489	0.1811	0.0005	22.0862
Class 6 Downtown Business	10.3560	1.3878	0.1276	0.5058	6.2000	2.2726	1.8937	0.5489	0.1811	0.0005	23.4740
Class 7 Managed Forest Land	4.1136	-	0.0507	0.2009	2.3000	0.9027	0.7522	0.6722	0.3350	0.0006	9.3279
Class 8 Recreational, Non pro	10.7624	-	0.1326	0.5256	3.4000	2.3618	1.9680	0.2240	0.0610	0.0002	19.4356
Class 9 Farm	7.2157	-	0.0889	0.3524	6.9000	1.5835	1.3195	0.2241	0.0610	0.0002	17.7453
Total Tax Collections	\$ 10,393,165	150,000	128,086	507,589	5,776,719	2,280,745	1,857,257	570,867	165,774	512	\$ 21,830,715

Note 1: Applies only to Class 5 and Class 6 properties within the boundaries of the Parksville Downtown Business Improvement Area as per Parksville Downtown Business Improvement Area Establishment Bylaw, 2009, No. 1453.

Long Term Debt

CITY OF PARKSVILLE
2013 Long Term Debt

Bylaw Number	Issue #	Issue Date	Maturity Date	Purpose	Month	Day	Year	Opening Balance Jan. 1, 2013	New Borrowings	Actuarial Additions	Principal Payments	Interest Payments	Closing Balance, Dec. 31, 2013
S/I-L/A													
General Revenue Fund													
1354	93	04/06/2005	04/06/2025	Resort Way	4	6	2013	\$ 564,463.33			\$ 37,166.58	\$ 14,393.81	\$ 527,296.75
1316/1346	75	10/10/2001	12/01/2021	Library	6	1	2013					16,012.50	
1365/1316	78	03/10/2002	03/12/2022	Tec Space	6	3	2013					8,032.50	
1354	93	04/06/2005	04/06/2025	Resort Way	10	6	2013					13,446.07	
1316/1346	75	10/10/2001	12/01/2021	Library	12	1	2013	598,867.46		22,556.62	31,754.72	16,012.50	544,556.12
1365/1316	78	03/10/2002	03/12/2022	Tec Space	12	3	2013	474,003.16		14,549.84	23,135.58	8,032.50	436,317.74
								1,637,333.95	-	37,106.46	92,056.88	75,929.88	1,508,170.61
Water Utility Fund													
1263/1291	68	24/03/1998	24/03/2018		3	24	2013	488,744.07		35,562.80	36,291.10	27,900.00	416,890.17
1263/1295	69	14/10/1998	24/09/2018		3	24	2013					45,802.50	
1263/1341	74	12/01/2001	06/01/2021		6	1	2013	165,401.49		6,229.93	8,770.35	4,422.50	150,401.21
1263/1291	68	24/03/1998	24/03/2018		9	24	2013					27,900.00	
1263/1295	69	14/10/1998	24/09/2018		9	24	2013	802,354.63		58,382.27	59,577.90	45,802.50	684,394.46
1263/1341	74	12/01/2001	06/01/2021		12	1	2013					4,422.50	
								1,456,500.19	-	100,175.00	104,639.35	156,250.00	1,251,685.84
Total Long Term Debt								\$ 3,093,834.14	\$ -	\$ 137,281.46	\$ 196,696.23	\$ 232,179.88	\$ 2,759,856.45

2013 – 2032 Capital Expenditure Programs

City of Parksville
Summary of Capital Expenditures 2013-2032

	Capital Expenditures							Funding Sources																
	2013	2014	2015	2016	2017	2018-2032	Total	General Operations	Water Operations	Sewer Operations	General Capital Reserve	Water Capital Reserve	Sewer Capital Reserve	Land Sale Reserve	Open Spaces DCC Reserve	Roads DCC Reserve	Storm Sewer DCC Reserve	Water DCC Reserve	Sewer DCC Reserve	Long Term Debt	Equipment Replacement Reserve	General Parkland Reserve	Grants	
Legislative	0	25,000	0	0	23,000	75,000	123,000	123,000			0			0						0			0	123,000
Finance	0	15,000	0	0	0	15,000	30,000	30,000															0	30,000
Information Technology	424,500	35,000	30,000	130,000	115,000	646,000	1,380,500	1,380,500			0									0			0	1,380,500
RCMP	0	0	0	0	0	0	0	0			0			0						0			0	0
Fire	803,740	0	0	328,600	750,600	3,284,500	5,167,440	5,151,300			0			0						0			16,140	5,167,440
Community Development	0	0	0	0	7,000	701,000	708,000	708,000			0			0						0			0	708,000
Parks and Recreation	1,427,400	855,000	1,705,000	65,000	560,000	8,306,250	12,918,650	3,678,650			0			0	8,415,000					0		650,000	175,000	12,918,650
Public Works	7,477,504	2,444,600	3,007,350	3,461,750	3,277,750	53,455,452	73,124,406	56,626,409			0			0		13,930,485	2,172,512			0			395,000	73,124,406
Equipment Replacement	141,000	136,600	175,800	352,900	418,500	2,904,960	4,129,760														4,129,760			4,129,760
Water Utility Fund	2,968,315	2,556,767	11,599,329	12,650,574	1,677,953	22,115,500	53,568,438		27,552,998			0						8,411,852		17,000,000			603,588	53,568,438
Sewer Utility Fund	1,013,600	75,000	97,500	458,750	673,750	6,333,900	8,652,500			7,914,951			0						737,549	0			0	8,652,500
	14,256,059	6,142,967	16,614,979	17,447,574	7,503,553	97,837,562	159,802,694	67,697,859	27,552,998	7,914,951	0	0	0	0	8,415,000	13,930,485	2,172,512	8,411,852	737,549	17,000,000	4,129,760	650,000	1,189,728	159,802,694
General Operations	6,492,986	2,459,500	3,131,850	3,785,684	4,561,255	47,266,584	67,697,859																	
Water Operations	1,665,245	1,228,517	1,879,004	2,640,143	1,336,138	18,803,951	27,552,998																	
Sewer Operations	840,351	75,000	97,500	458,750	396,550	6,046,800	7,914,951																	
General Capital	0	0	0	0	0	0	0																	
Water Capital	0	0	0	0	0	0	0																	
Sewer Capital	0	0	0	0	0	0	0																	
Land Sale Reserve	0	0	0	0	0	0	0																	
Open Spaces DCC Reserve	148,500	495,000	1,435,500	0	49,500	6,286,500	8,415,000																	
Roads DCC Reserve	2,127,594	0	0	199,666	0	11,603,225	13,930,485																	
Storm Sewer DCC Reserve	477,924	245,100	0	0	122,595	1,326,893	2,172,512																	
Water DCC Reserve	758,890	1,268,842	1,220,325	1,510,431	341,815	3,311,549	8,411,852																	
Sewer DCC Reserve	173,249	0	0	0	277,200	287,100	737,549																	
Long Term Debt	0	0	8,500,000	8,500,000	0	0	17,000,000																	
Equipment Replacement Reserve	141,000	136,600	175,800	352,900	418,500	2,904,960	4,129,760																	
General Parkland Reserve	650,000	0	0	0	0	0	650,000																	
Parking Reserve	0	0	0	0	0	0	0																	
Grants	780,320	234,408	175,000	0	0	0	1,189,728																	
Donations	0	0	0	0	0	0	0																	
	14,256,059	6,142,967	16,614,979	17,447,574	7,503,553	97,837,562	159,802,694																	

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
COMMON SERVICES																				
Furniture & Equipment	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Municipal Phone System	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Atrium Sound Abatement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Finance	-	15,000	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-
Finance Source of Funds																				
Operations	-	15,000	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry Forward reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Finance Source of Funds	-	15,000	-	-	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-
POLICE																				
Miscellaneous	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Office Furniture	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
POLICE DEPARTMENT SOURCE OF FUNDS																				
Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry Forward reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL POLICE DEPARTMENT SOURCE OF FUNDS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FIRE DEPARTMENT																				
MINOR CAPITAL																				
SCBA upgrade	\$ -					\$ 150,000				\$ -					\$ 50,000					
On Board Computer Hardware	11,500																			
Amateur Radio Repeater	5,100																			
Total Minor Capital	16,600	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-
CAPITAL																				
Fire Hall #2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	675,000
ESS Trailer	16,140	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tanker Truck & Tank	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Replace C 41	-	-	-	28,600	-	-	-	-	30,000	-	-	-	-	30,000	350,000	-	-	-	30,000	-
Replace C-42 (Dodge P/U)	-	-	-	-	28,600	-	-	-	-	30,000	-	-	-	-	30,000	-	-	-	-	-
Replace C-43	-	-	-	-	22,000	-	-	-	-	30,000	-	-	-	-	30,000	-	-	-	-	-
Medium Rescue Truck	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fire Rescue Truck R-41	-	-	-	-	-	650,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Replace E-41	510,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Replace E-42	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500,000	-
New Fire Truck E-43	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500,000	-	-	-	-
Replace Ladder 41	-	-	-	300,000	700,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Turnout Gear Cleaning apparatus	-	-	-	-	-	-	-	15,000	-	-	-	-	-	-	-	-	-	-	-	-
Replace Air Compressor	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	60,000	-	-
Replace Photocopier	11,000	-	-	-	-	11,000	-	-	-	-	11,000	-	-	-	-	12,500	-	-	-	-
Auto Extrication Tools	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-
Training Ground Improvements	250,000	-	-	-	-	20,000	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Total capital	787,140	-	-	328,600	750,600	681,000	20,000	65,000	30,000	60,000	11,000	-	-	30,000	410,000	512,500	-	60,000	530,000	675,000
Total Fire dept	803,740	-	-	328,600	750,600	831,000	20,000	65,000	30,000	60,000	11,000	-	-	30,000	410,000	562,500	-	60,000	530,000	675,000
FIRE DEPARTMENT SOURCE OF FUNDS																				
Operations	537,600	-	-	328,600	750,600	831,000	20,000	65,000	30,000	60,000	11,000	-	-	30,000	410,000	562,500	-	60,000	530,000	675,000
Grants	16,140	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Sale Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry Forward reserve	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL FIRE DEPARTMENT SOURCE OF FUNDS	\$ 803,740	\$ -	\$ -	\$ 328,600	\$ 750,600	\$ 831,000	\$ 20,000	\$ 65,000	\$ 30,000	\$ 60,000	\$ 11,000	\$ -	\$ -	\$ 30,000	\$ 410,000	\$ 562,500	\$ -	\$ 60,000	\$ 530,000	\$ 675,000

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
COMMUNITY DEVELOPMENT																				
Minor capital																				
Office Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OCP review	-	-	-	-	-	-	200,000	-	-	-	-	-	-	200,000	-	-	-	-	-	-
Zoning review	-	-	-	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	-	-	100,000
Total Minor capital	-	-	-	-	-	-	210,000	-	-	100,000	-	-	-	210,000	-	-	-	-	-	100,000
Capital																				
Photocopier	-	-	-	-	7,000	-	-	-	-	7,000	-	-	-	-	7,000	-	-	-	-	7,000
Plotter/ Large Format Printer	-	-	-	-	-	-	10,000	-	-	-	-	-	-	10,000	-	-	-	-	-	-
Plans/Document Scanner/Copier	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
File Storage contribution	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	20,000
Total Capital	-	-	-	-	7,000	-	10,000	-	-	27,000	-	-	-	10,000	7,000	-	-	-	-	27,000
Total Community Planning	-	-	-	-	7,000	-	220,000	-	-	127,000	-	-	-	220,000	7,000	-	-	-	-	127,000
COMMUNITY DEVELOPMENT SOURCE OF FUNDS																				
Operations	-	-	-	-	7,000	-	220,000	-	-	127,000	-	-	-	220,000	7,000	-	-	-	-	127,000
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry Forward reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCE OF FUNDS Community Development	\$ -	\$ -	\$ -	\$ -	\$ 7,000	\$ -	\$ 220,000	\$ -	\$ -	\$ 127,000	\$ -	\$ -	\$ -	\$ 220,000	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ 127,000
PARKS & RECREAT ION																				
MINOR CAPITAL																				
7 Replace Playground Equipment - Comm Park	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
7 Master Irrigation Control Valves	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springwood Pk buildings, minor capital maintenance.	-	-	10,000	-	-	10,000	-	-	10,000	-	-	10,000	-	-	10,000	-	-	10,000	-	-
7 Seniors Fitness Course	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Minor Capital	70,000	25,000	35,000	25,000	25,000	35,000	25,000	25,000	35,000	25,000	25,000	35,000	25,000	25,000	35,000	25,000	25,000	35,000	25,000	25,000
7 Beach viewpoint and Bench, Fairwinds, Gaetjen & Ba	-	-	-	-	-	-	10,000	40,000	-	-	-	-	-	-	-	-	-	-	-	-
7 Community Park Master Plan Projects	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 New Park Washrooms/Concession Facility	-	290,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Replace all Light Standards	-	-	-	-	-	-	-	-	37,500	150,000	-	-	-	-	-	-	-	-	-	-
7 Community Park - Irrigation Vault	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Community Park - Ball field drainage	348,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Community Park - Tennis Court Drainage	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-	-	-	-
7 Com Pk. NEW WASHROOMS, to replace Kin Hut	50,000	15,000	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Kin Hut deconstruction	-	-	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Equipment Storage Building	-	-	-	-	-	-	-	37,500	150,000	-	-	-	-	-	-	-	-	-	-	-
7 Pave Rafiki walkway Hirst to Morison	-	-	-	-	-	-	11,250	45,000	-	-	-	-	-	-	-	-	-	-	-	-
7 Renz Park Open Link off Forsyth from renz to Daffodil	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,500	10,000	-
7 Sunray Stairs	98,900	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Springwood park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Field resurfacing	-	-	-	-	400,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Upgrade Washrooms	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	16,250	65,000
7 Field Lighting	-	-	-	-	-	-	-	-	-	-	-	-	100,000	400,000	-	-	-	-	-	-
1 Top Bridge park Trail Revitalization	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Replace Water Park Equipment	-	-	-	15,000	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital	557,400	330,000	220,000	40,000	485,000	35,000	46,250	147,500	228,750	200,000	25,000	35,000	125,000	425,000	35,000	25,000	25,000	37,500	51,250	90,000
Total Parks	627,400	355,000	255,000	65,000	510,000	70,000	71,250	172,500	263,750	225,000	50,000	70,000	150,000	450,000	70,000	50,000	50,000	72,500	76,250	115,000
PARKS & RECREAT ION SOURCE OF FUNDS																				
Operations	65,000	355,000	255,000	65,000	510,000	70,000	71,250	172,500	263,750	225,000	50,000	70,000	150,000	450,000	70,000	50,000	50,000	72,500	76,250	115,000
Grants	175,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Parkland Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry Forward reserve	387,400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL SOURCE OF FUNDS PARKS & RECREAT ION	\$ 627,400	\$ 355,000	\$ 255,000	\$ 65,000	\$ 510,000	\$ 70,000	\$ 71,250	\$ 172,500	\$ 263,750	\$ 225,000	\$ 50,000	\$ 70,000	\$ 150,000	\$ 450,000	\$ 70,000	\$ 50,000	\$ 50,000	\$ 72,500	\$ 76,250	\$ 115,000

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
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PARKLAND OPEN SPACES

Land Acquisition& Development for Park Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Land acquisition & Development for Links	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rathrevor Trail Development	750,000	500,000	1,400,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trail Development	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-
	800,000	500,000	1,450,000	-	50,000	6,000,000	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-

Parkland Open Spaces Source of Funds

Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Existing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Assist	1,500	5,000	14,500	-	500	60,000	500	-	500	-	500	-	500	-	500	-	500	-	500	-
Total Operations	1,500	5,000	14,500	-	500	60,000	500	-	500	-	500	-	500	-	500	-	500	-	500	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Parkland Reserve	650,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry Forward reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DCC Open Space Reserve	148,500	495,000	1,435,500	-	49,500	5,940,000	49,500	-	49,500	-	49,500	-	49,500	-	49,500	-	49,500	-	49,500	-

TOTAL PARKLAND OPEN SPACES SOURCES OF FUNDS

	\$ 800,000	\$ 500,000	\$ 1,450,000	\$ -	\$ 50,000	\$ 6,000,000	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ 50,000	\$ -
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PUBLIC WORKS

Roads

Minor capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Minor Road Construction	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Sidewalk and Accessibility Improvements	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
PW Building - Mezzanine	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Works Adjacent to Development	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Minor capital	180,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000

Capital

3028	3 Ash Cres to end	-	-	-	-	-	-	-	-	-	17,750	71,000	-	-	-	-	-	-	-	-
	3 Asphalt Overlays - Arterial/Collector Streets	-	-	-	-	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
	3 Asphalt Overlays -Local Streets	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
	3 Aurora St: Meridian Way South	-	-	-	-	23,000	92,000	-	-	250,000	-	250,000	-	250,000	-	250,000	-	250,000	-	250,000
	3 Bagshaw: Stanford to Hwy 19A	-	-	-	-	-	-	-	-	-	-	-	75,000	300,000	-	-	-	-	-	-
3154 New	3 Banks Ave: Finholm to Acacia	269,400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Banks Ave: Moillet east	-	-	-	-	-	-	80,500	322,000	-	-	-	-	-	-	-	-	-	-	-
	3 Bass Ave: Moss South to End	-	-	-	62,500	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Bay Avenue: Hwy 19A Realignment	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Bernard Ave: Hwy 4A to Moillet	-	-	-	-	-	-	-	-	-	-	-	69,750	279,000	-	-	-	-	-	-
3155	3 Cedar Street: Hirst to Hamish	-	-	60,000	400,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Corfield St: Hwy 19A to Community Park	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	50,000	370,000	-
	3 Craig St: Jensen to 40m North of Jensen	-	-	-	-	-	-	-	-	-	5,000	20,000	-	-	-	-	-	-	-	-
	3 Craig Street: Moss to Stanford	-	-	-	-	-	-	-	-	-	38,750	155,000	-	-	-	-	-	-	-	-
	3 Daffodil Dr: Camas to Renz	-	-	-	-	13,750	55,000	-	-	-	-	-	-	-	-	-	-	-	-	-
3156	3 Doeble Ave: Pym to Willow	-	-	-	-	-	-	-	-	-	-	-	-	-	143,500	574,000	-	-	-	-
	3 Dogwood St: Rushton North and South	-	-	-	-	-	-	-	47,500	190,000	-	-	-	-	-	-	-	-	-	-
	3 Dogwood: Bay to SRW	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Ermlinksin: Pym to Banks	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Finholm St: Forsyth to Hwy 19A	-	-	-	-	-	-	-	-	-	-	-	-	-	-	62,500	250,000	-	-	-
3156	3 Finholm St: Morison to Forsyth	-	-	-	-	-	-	-	-	-	-	-	-	-	-	76,000	304,000	-	-	-
	3 Forsyth: Cameron to Pym	-	-	-	-	-	-	27,000	108,000	-	-	-	-	-	-	-	-	-	-	-
	3 Gerald: Pym to End	-	-	-	26,250	105,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Hamish Ave: James to Moillet	-	-	-	-	-	-	42,000	168,000	-	-	-	-	-	-	-	-	-	-	-
	3 Hwy 19a - City Boundary to Resort Way	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	87,500	350,000	-
	3 Hwy 19a - Englishman River to Shelly	-	-	-	-	-	-	-	-	-	-	-	-	-	-	68,750	275,000	-	-	-
	3 Hwy 19a - Lombardy to Roscow	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	67,500	270,000	-	-
	3 Hwy 19a - McMillan to Lombardy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	27,500	110,000	-	-
	3 Hwy 19a - McVickers to McMillan	-	-	-	137,500	550,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Hwy 19a - Pym to City Limits West	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Hwy 19a - Resort Way to Greig Road	-	-	-	-	-	-	425,000	-	-	-	-	-	-	300,000	2,700,000	-	-	-	-
	3 Hwy 19a - Roscow to Pym	500,000	-	-	-	-	-	-	-	-	250,000	2,250,000	-	-	-	-	-	-	-	-
	3 Hwy 19A: Shelly Road to McVickers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	87,500	350,000	-
	3 Hwy 19A: Tuan to Intersection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	375,000	1,500,000	-
	3 Hwy 4a - Despard to Border	-	-	-	-	-	-	-	75,000	300,000	-	-	-	-	-	-	-	-	-	-
3 Hirst Ave: Hwy 4A to MacMillan	-	-	-	-	-	-	-	-	130,592	522,368	-	-	-	-	-	-	-	-	-	-
3 Humphrey Ave: Renz to Pym	-	-	-	-	-	28,750	115,000	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Industrial Way: Hwy 19A to Herring Gull	-	-	-	-	-	-	-	-	-	-	-	-	319,250	1,277,000	-	-	-	-	-	-
3 James Street: Hirst to Hamish	-	-	-	-	-	-	39,500	158,000	-	-	-	-	-	-	-	-	-	-	-	-
3 Maple Crescent	-	-	-	-	-	-	-	96,500	386,000	-	-	-	-	-	-	-	-	-	-	-
3 Martindale Road: Turner to Hwy 19A	-	-	-	-	-	-	-	-	-	-	-	105,000	420,000	-	-	-	-	-	-	-
3 McCarter St: Hwy 19A to Jensen	-	-	-	-	-	-	-	-	-	-	65,000	260,000	-	-	-	-	-	-	-	-
3 McKillop: Moss to End	-	-	-	28,750	115,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 McKinnon Street: Hirst to Hamish	-	-	92,000	368,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 McVickers St: Hwy 19A south	-	-	-	-	43,750	175,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-

CAPITAL EXPENDITURE PROGRAM

		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
5024 New	3 Memorial Ave: Hwy 4A to MacMillian	-	-	-	-	100,000	400,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Moilliet/Hwy 19A Traffic signal Upgrade	55,000	-	-	-	46,250	185,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Morison Ave: Hwy 4A to MacMillian	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Morison Ave: Moilliet to Pym	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	130,000	520,000	-
	3 Moss Ave: Hwy 4A To Craig	-	-	-	130,000	520,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Nanoose Ave: Pym to Renz	-	-	-	-	-	-	-	-	-	112,500	450,000	-	-	-	-	-	-	-	-	-
	3 Newcastle Ave Pym to Renz	-	-	-	-	-	-	-	-	-	112,500	450,000	-	-	-	-	-	-	-	-	-
	3 Potlatch	-	-	-	-	-	-	-	-	-	-	-	18,750	75,000	-	-	-	-	-	-	-
	3 Pym: Forsyth to Brice	-	-	-	-	60,000	240,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Pym: Hirst to Erminskin	-	-	-	-	-	-	-	21,000	84,000	-	-	-	-	-	-	-	-	-	-	-
	3 Roscow St: Hwy 19A to Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	16,000	64,000	-
	3 Rowan Ave: Finholm to Acacia	-	-	-	-	-	-	22,500	90,000	-	-	-	-	-	-	-	-	-	-	-	-
	3 Rushton: Wisteria to 410 E	-	-	-	-	-	-	-	31,250	125,000	-	-	-	-	-	-	-	-	-	-	-
	3 Sanderson : Temple to Pym	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	45,000	180,000	-	-	-
	3 Sanderson Road: Phillips to Foster	-	-	-	-	-	-	-	27,500	110,000	-	-	-	-	-	-	-	-	-	-	-
	3 Sangster PL: Pym to end	-	-	-	-	-	-	-	-	-	-	-	17,000	68,000	-	-	-	-	-	-	-
	3 Sylvan Cr: Acacia west	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	26,250	105,000
	3 Temple: Doeble to Bay	994,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3045	3 Temple: Phillips to Sanderson	93,000	-	1,295,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Temple: Sanderson to Doeble	-	1,194,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Temple St Extension to Finholm	258,600	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Transfield St: Young to Doeble	-	-	-	-	-	18,750	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Wallis Street	-	-	30,750	123,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Willow: Bay to 330 Dogwood	-	-	-	-	-	-	-	-	26,500	106,000	-	-	-	-	-	-	-	-	-	-
	3 Willow: North and South of Panorama	-	-	-	-	-	-	-	-	19,750	79,000	-	-	-	-	-	-	-	-	-	-
	3 Wisteria St: Doeble to 442N	-	-	-	-	-	-	-	-	28,000	112,000	-	-	-	-	-	-	-	-	-	-
	3 Wisteria: Rushton to SRW	-	-	-	-	-	-	-	-	22,750	91,000	-	-	-	-	-	-	-	-	-	-
	3 Woodland Dr.: Acacia to end	-	-	-	-	-	-	-	-	-	-	45,000	180,000	-	-	-	-	-	-	-	-
	3 Works Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Wright Road: Temple to Ocean	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	37,500	150,000
	3 Signal Replace/connectivity Hwy 19A Controllers (16)	-	-	-	-	-	-	-	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	-	-	-
	Total Capital	2,585,000	1,444,000	1,727,750	1,526,000	2,076,750	1,444,500	1,151,500	1,825,342	1,839,368	1,231,750	3,777,750	1,121,500	1,786,250	2,045,500	3,806,250	1,294,000	972,500	1,208,500	2,797,750	875,000
Total Roads		2,765,000	1,544,000	1,827,750	1,626,000	2,176,750	1,544,500	1,251,500	1,925,342	1,939,368	1,331,750	3,877,750	1,221,500	1,886,250	2,145,500	3,906,250	1,394,000	1,072,500	1,308,500	2,897,750	975,000
Roads Source of Funds																					
	Operations	2,036,000	1,369,000	1,652,750	1,626,000	2,176,750	1,544,500	1,251,500	1,925,342	1,939,368	1,331,750	3,877,750	1,221,500	1,886,250	2,145,500	3,906,250	1,394,000	1,072,500	1,308,500	2,897,750	975,000
	Grants	33,000	175,000	175,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Off Street Parking Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Land Sale Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	General Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Carry-forward Reserve	696,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Short Term Capital Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Roads Source of Funds	2,765,000	1,544,000	1,827,750	1,626,000	2,176,750	1,544,500	1,251,500	1,925,342	1,939,368	1,331,750	3,877,750	1,221,500	1,886,250	2,145,500	3,906,250	1,394,000	1,072,500	1,308,500	2,897,750	975,000
DCC Roads for All Zones																					
3137	3 Corfield Street:Jensen to Hwy 19A	419,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3136	3 Corfield Street: Stanford to Jensen	474,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Craig: Island Hwy to Hirst	-	-	-	-	-	-	-	-	-	193,000	-	-	-	-	-	-	-	-	-	-
	3 Despard: Hwy 4a to Craig	-	-	-	-	-	-	-	-	-	-	-	-	977,000	-	-	-	-	-	-	-
	3 Hirst Ave: Albeml to McCarter	-	-	-	-	-	-	-	-	-	-	-	193,000	-	-	-	-	-	-	-	-
	3 Hirst Ave: MacMillian to Moilliet	-	-	-	870,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3147	3 Hwy 19A: Finholm to Rushton Lane	842,704	-	-	-	-	-	-	-	-	-	-	-	857,296	-	-	-	-	-	-	-
	3 Hwy 19A: Langara to Grieg	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,930,000	-	-
	3 Hwy 4A: Despard to Jensen	-	-	-	-	-	-	-	1,800,000	-	-	-	-	-	-	-	-	-	-	-	-
	3 Intersection Shelly to Hwy 19A	318,700	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Jensen; Bagshaw - Isl Hwy	-	-	-	-	-	-	-	-	-	-	-	-	-	505,000	-	-	-	-	-	-
	3 Jensen, Corfield to Bagshaw	-	-	-	-	-	-	-	-	-	-	-	-	-	811,000	-	-	-	-	-	-
	3 Middleton: craig to McCarter	-	-	-	-	-	-	-	194,000	-	-	-	-	-	-	-	-	-	-	-	-
	3 Northwest Bay Road: Langara to Boundary	-	-	-	-	-	-	-	-	-	-	-	1,619,000	-	-	-	-	-	-	-	-
	3 Stanford Ave: Hwy 19a to Craig	-	-	-	-	-	-	-	-	-	-	-	-	2,550,000	-	-	-	-	-	-	-
Traffic Signals																					
5022	3 19A/Corfield - Left Turn Advance	84,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Despard Ave/Craig	-	-	-	-	-	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-
	3 Bay Ave: Hwy 19A Traffic Signals	125,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Jensen Ave/Albeml Highway Upgrade	-	-	-	-	-	-	-	-	-	-	-	-	-	600,000	-	-	-	-	-	-
	3 Jensen Ave/Craig St	-	-	-	-	-	-	-	-	-	-	-	-	-	150,000	-	-	-	-	-	-
	3 McCarter/Hwy 19A - Traffic signal	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	3 Stanford Ave/ Craig St	-	-	-	-	-	-	-	-	-	-	-	-	-	150,000	-	-	-	-	-	-
	3 Wright Road/highway 19A	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Total Road DCC's	2,363,404	-	-	870,000	-	-	-	-	1,994,000	193,000	150,000	193,000	3,453,296	4,766,000	-	-	-	2,930,000	-	-

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
DCC Roads Source of Funds																				
Operations																				
Existing	178,320	-	-	668,317	-	-	-	-	-	-	-	-	-	1,958,864	-	-	-	-	-	-
Municipal Assist	7,893	-	-	2,017	-	-	-	-	19,941	1,930	1,501	1,930	34,533	28,072	-	-	-	29,300	-	-
Total Operations	186,213	-	-	670,334	-	-	-	-	19,941	1,930	1,501	1,930	34,533	1,986,936	-	-	-	29,300	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Off Street Parking Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Sale Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry-forward Reserve	49,597	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road DCC Reserve	2,127,594	-	-	199,666	-	-	-	-	1,974,059	191,070	148,499	191,070	3,418,763	2,779,064	-	-	-	2,900,700	-	-
Total Road DCC Sources of Funds	2,363,404	-	-	870,000	-	-	-	-	1,994,000	193,000	150,000	193,000	3,453,296	4,766,000	-	-	-	2,930,000	-	-
General Storm Sewer																				
Minor capital																				
2 Easements (ROW's)	50,000	50,000	50,000	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Skylark Storm drain	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Drainage Master Plan	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Drainage Easements	64,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Minor capital	289,000	50,000	50,000	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital																				
3 Aberdeen: Kazan to SRW	-	-	-	-	-	-	-	23,500	94,000	-	-	-	-	-	-	-	-	-	-	-
3 Bagshaw: 203 Bagshaw to Hwy 4A	-	-	-	-	-	-	-	-	-	25,000	100,000	-	-	-	-	-	-	-	-	-
4041 3 Bagshaw: Hwy 19A to outfall	160,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Ballenas Pt: (Pipe 402)	-	-	-	-	-	-	-	-	-	-	-	16,250	65,000	-	-	-	-	-	-	-
3 Banks Ave: Finholm to Acacia	63,900	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Banks Ave: Moilliet east	-	-	-	-	-	-	28,750	115,000	-	-	-	-	-	-	-	-	-	-	-	-
3 Bass Ave: Moss South	-	-	-	17,750	71,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Bernard Ave: Hwy 4A to Moilliet	-	-	-	-	-	-	-	-	-	-	-	22,500	90,000	-	-	-	-	-	-	-
3 Birch Ave: Moilliet East	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	26,500	106,000	-
4042 3 Carey Creek Outfall	15,000	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Cedar Street: Hirst to Hamish	-	-	76,250	305,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Cheney St: Hirst to Jensen	-	-	-	-	-	-	-	-	-	-	-	-	4,750	19,000	-	-	-	-	-	-
3 Community Park Outfall replacement	-	-	-	-	-	-	25,000	100,000	-	-	-	-	-	-	-	-	-	-	-	-
4033 3 Corfield Street: Stanford to Jensen	231,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Craig Bay Outfall	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000	20,000	-	-	-	-	-
3 Cypress St: Jensen Ave South	-	-	-	-	-	-	-	-	-	-	-	-	-	17,500	70,000	-	-	-	-	-
3 Despard Ave: Hwy 4a to Craig	-	-	-	-	-	-	-	-	-	-	-	-	96,250	385,000	-	-	-	-	-	-
3 Despard Ave: Moilliet to Hwy 4a	-	-	-	-	-	-	-	-	-	-	-	-	12,500	50,000	-	-	-	-	-	-
4043 3 Doeble Outfall	-	-	-	15,000	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Dogwood: Bay to SRW	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Evergreen St: Stanford north	-	-	-	-	-	-	-	-	-	25,000	100,000	-	-	-	-	-	-	-	-	-
3 Finholm St: Rowen to Hirst	-	-	-	-	-	-	-	-	-	-	-	-	-	-	111,250	445,000	-	-	-	-
3 Forsyth SS: acacia to Finholm	107,300	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Gerald Pl: Pym east (Pipe 5030) + 100AC Pipe 391	-	-	-	21,750	87,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Hamish Ave: Moilliet to James	-	-	-	-	-	-	33,750	135,000	-	-	-	-	-	-	-	-	-	25,000	100,000	-
3 Harrison Ave: Hwy 4A to Macmillian	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Health Ave & McVickers: Mills to Pioneer	-	-	8,750	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Hickey Ave: Craig to Hwy 4A	-	-	-	-	-	-	-	-	-	-	-	27,500	110,000	-	-	-	-	-	-	-
3 Hickey Ave: Hwy 4A to Cypress	-	-	-	-	-	-	-	-	-	-	-	30,000	120,000	-	-	-	-	-	-	-
3 Highway 19A: Pym to Wright	-	-	-	-	-	-	-	-	-	-	-	-	-	12,500	50,000	-	-	-	-	-
3 Highway 19A: Roscow to Pym	-	-	-	-	12,500	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Hirst Ave: Craig to McCarter	-	-	-	-	-	-	-	-	-	-	-	7,500	30,000	-	-	-	-	-	-	-
3 Hwy 4A: Despard to Jensen	-	-	-	-	-	-	-	75,000	300,000	-	-	-	-	-	-	-	-	-	-	-
3 Jenkins Place: Pym est (pipe 5029) + 100 AC Pipe 39	-	-	-	-	-	-	-	-	-	23,000	92,000	-	-	-	-	-	-	-	-	-
3 Jensen Ave: Hwy 4A to Moilliet	-	-	-	-	-	105,000	420,000	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Langara Place fallout	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	100,000	-
3 Lee Ave: Hwy 4 to Craig	-	-	-	-	-	-	-	26,250	105,000	-	-	-	-	-	-	-	-	-	-	-
3 Lombardy St: Hay 19A to Morrison	-	-	-	-	-	-	-	23,750	95,000	-	-	-	-	-	-	-	-	-	-	-
3 Maple Crescent	-	-	-	-	-	-	-	36,250	145,000	-	-	-	-	-	-	-	-	-	-	-
3 McCarter: Hirst to Middleton	-	-	-	-	-	-	-	-	-	30,000	120,000	-	-	-	-	-	-	-	-	-
3 McKillop Dr: Moss South	-	-	-	25,000	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 McMillan Outfall	-	-	-	-	-	-	-	15,000	60,000	-	-	-	-	-	-	-	-	-	-	-
3 McVickers St: Hwy 19A south	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	26,250	105,000	-	-	-
3 Memorial Ave: Hwy 4A to MacMillian	-	-	-	-	45,000	180,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Mills Outfall	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	100,000	-
3 Mills: Hwy 19A to Pioneer	-	-	-	-	-	-	-	-	32,500	130,000	-	-	-	-	-	-	-	-	-	-
3 Morison Ave: Hwy 4A to MacMillian	-	-	-	-	37,500	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Moss Ave: Hwy 4A to Stanford	-	-	-	27,500	110,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Moss Ave: Stanford to Bass	-	-	-	13,750	55,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Nanoose Ave: Pym to Renz	-	-	-	-	-	-	-	-	-	40,000	160,000	-	-	-	-	-	-	-	-	-
3 Newcastle Ave Pym to Renz	-	-	-	-	-	-	-	-	-	40,000	160,000	-	-	-	-	-	-	-	-	-

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
3 Pioneer Estates Outfall	-	-	-	-	-	-	-	-	-	5,000	20,000	-	-	-	-	-	-	-	-	-
3 Potlatch	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-
3 Roscow St: Hwy 19a to Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,750	55,000	-
3 Rushton Outfall	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	100,000
3 Sanderson Outfall	-	-	-	-	15,000	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Sanderson: Temple to Pym	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	41,250	165,000	-	-	-
3 Sangster Pl: (Pipe 401)	-	-	-	-	-	-	-	-	-	-	-	16,250	65,000	-	-	-	-	-	-	-
3 Seaway Outfall	-	-	-	-	-	-	-	-	-	-	-	-	5,000	20,000	-	-	-	-	-	-
3 Shelly Creek Outfall	-	-	-	-	-	-	-	5,000	20,000	-	-	-	-	-	-	-	-	-	-	-
3 Shoreline Outfall	-	-	-	-	-	-	15,000	60,000	-	-	-	-	-	-	-	-	-	-	-	-
3 Soriel Road Outfall	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	100,000
3 SRW: Temple to future outfall	-	-	-	-	37,500	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Stanford Ave: Blower to Shelly	-	-	-	-	-	-	-	-	-	-	-	-	-	45,000	180,000	-	-	-	-	-
3 Stanford Ave: McCarter to Corfield	-	-	-	-	-	-	-	-	-	-	-	-	-	18,750	75,000	-	-	-	-	-
3 Stormwater Detention Basin, location TBD	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	125,000	500,000	-	-
3 Sunray Cl: Sunray to end	-	-	-	-	-	-	-	-	-	-	8,750	35,000	-	-	-	-	-	-	-	-
3 Sunray Outfall	-	-	-	5,000	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Sunset Blvd: Mills east	-	-	-	-	-	-	-	-	-	-	16,250	65,000	-	-	-	-	-	-	-	-
3 Sutherland Outfall	-	-	-	-	-	-	15,000	60,000	-	-	-	-	-	-	-	-	-	-	-	-
3 Temple: Phillips to Sanderson	47,000	-	420,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Temple St Extension to Finholm	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Transfield St: Young to Doehle	-	-	-	-	-	25,250	101,000	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Tuan Outfall	-	-	-	-	-	-	-	-	-	5,000	20,000	-	-	-	-	-	-	-	-	-
3 Turner Outfall	-	-	-	-	-	-	-	-	-	-	5,000	20,000	-	-	-	-	-	-	-	-
3 Wallis Street: Morison to end	-	-	45,000	180,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Willow St: #330 N to Rushton	-	-	-	-	-	-	-	-	17,500	70,000	-	-	-	-	-	-	-	-	-	-
3 Willow st: Bay to #330 S	-	-	-	-	-	-	-	-	11,250	45,000	-	-	-	-	-	-	-	-	-	-
3 Wisteria ST: Rushton to SRW	-	-	-	-	-	-	-	-	13,750	55,000	-	-	-	-	-	-	-	-	-	-
3 Wisteria: #330 N to Rushton	-	-	-	-	-	-	-	-	15,000	60,000	-	-	-	-	-	-	-	-	-	-
3 Woodland Drive	-	-	-	-	-	-	-	-	-	-	42,500	170,000	-	-	-	-	-	-	-	-
Total Capital	724,200	60,000	550,000	645,750	650,500	720,250	638,500	599,750	684,000	775,000	610,500	728,250	623,500	572,750	506,250	512,500	395,000	588,750	431,500	306,000
Total General Storm Sewer	1,013,200	110,000	600,000	695,750	650,500	720,250	638,500	599,750	684,000	775,000	610,500	728,250	623,500	572,750	506,250	512,500	395,000	588,750	431,500	306,000
General Storm Sewer Source of Funds																				
Operations	685,000	110,000	600,000	695,750	650,500	720,250	638,500	599,750	684,000	775,000	610,500	728,250	623,500	572,750	506,250	512,500	395,000	588,750	431,500	306,000
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry-forward Reserve	328,200	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short Term Capital Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Storm Sewer Sources of Funds	1,013,200	110,000	600,000	695,750	650,500	720,250	638,500	599,750	684,000	775,000	610,500	728,250	623,500	572,750	506,250	512,500	395,000	588,750	431,500	306,000
DCC Storm Sewer																				
3 Bagshaw St: Stanford to Hwy 19A	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-
3 Bay Ave: Outfall	-	-	-	-	-	-	65,296	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Blenkin SS: SS R/W to Finholm	304,800	-	-	-	-	-	110,000	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Digby 3-1 Gaetjen to Outfall	-	-	-	-	-	-	-	131,000	-	-	-	-	-	-	-	-	-	-	-	-
3 Forsyth Ave: Cameron to Pym	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Hirst Ave: MacMillan to Molliet	-	-	-	-	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Hwy 19a: Shelly to Mills	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000	-	-	-
3 Jensen: Bagshaw to Hwy 19A	-	-	-	-	-	-	-	-	-	-	-	-	-	-	110,000	-	-	-	-	-
3 Jensen: Corfield to Bagshaw	-	-	-	-	-	-	-	-	-	-	-	-	-	-	110,000	-	-	-	-	-
3 McVickers- Ring Rd South	-	-	-	-	-	-	-	-	-	-	-	-	-	-	162,000	-	-	-	-	-
3 Moss Ave: Bass to Craig	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Temple St: Doehle to Bay	357,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Temple: Sanderson to Doehle	44,000	397,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Turner Road	-	-	-	-	-	-	500,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Storm Sewer DCC	705,800	397,000	-	-	400,000	-	675,296	131,000	-	-	-	-	100,000	-	382,000	-	100,000	-	-	-
DCC Storm Sewer Source of Funds																				
Operations																				
Existing	185,956	149,423	-	-	276,166	-	-	-	-	-	-	-	48,000	-	-	-	-	-	-	-
Municipal Assist	1,356	2,477	-	-	1,239	-	6,753	1,309	-	-	-	-	520	-	3,820	-	1,001	-	-	-
Total Operations	187,312	151,900	-	-	277,405	-	6,753	1,309	-	-	-	-	48,520	-	3,820	-	1,001	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Parkland Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Off Street Parking Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Sale Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry-forward Reserve	40,564	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Storm DCC Zone IV	477,924	245,100	-	-	122,595	-	668,543	129,691	-	-	-	-	51,480	-	378,180	-	98,999	-	-	-
Short Term Capital Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total DCC Sources of Funding	705,800	397,000	-	-	400,000	-	675,296	131,000	-	-	-	-	100,000	-	382,000	-	100,000	-	-	-

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Other																				
Minor capital																				
Electric Vehicle Charging Station	28,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PCCC	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 replace roofing	-	-	-	120,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 New flooring	-	-	-	-	-	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Structural engineering assessment	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Outer walls painting	-	-	-	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Replace windows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000	-	-	-	-
7 Interior painting	-	-	-	-	-	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7 Replace appliances	-	-	-	-	-	20,000	-	25,000	-	15,000	-	-	-	-	-	-	-	-	-	-
7 Rtu's. Heat air ?	-	-	-	-	-	-	-	-	-	-	-	38,200	-	-	-	-	-	-	-	-
PCTC	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Structural engineering assessment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	38,200	-	-	-
Emergency generator	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Elevator upgrade.	-	-	-	-	-	-	-	-	76,400	-	-	-	-	-	-	-	-	-	-	-
Software Upgrade for Trane,	-	-	-	-	25,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Painting Interior	9,500	-	-	-	-	-	-	-	15,900	-	-	-	-	-	-	-	-	-	-	-
Replace RTU's (3).	-	-	-	-	-	-	-	-	-	-	95,500	-	-	-	-	-	-	19,100	-	-
Paint exterior	-	-	-	-	-	-	-	19,100	-	-	-	-	-	-	-	-	-	-	-	25,500
Replace carpets	-	-	19,100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	V	-
Replace carpets, library,	-	12,700	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,700	-	-
Replace carpets. City, SD 69.	-	-	19,100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	19,100	-	-
Roof repairs	-	-	6,400	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,900
Roof replacement	-	-	-	-	-	-	-	-	-	159,100	-	-	-	-	-	-	-	-	-	-
Doors hardware replacement	-	15,900	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Replace exterior woodwork	-	-	-	-	-	6,400	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Replace flooring	-	-	-	-	-	-	31,800	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Minor capital	37,500	28,600	94,600	120,000	50,500	96,400	31,800	44,100	92,300	174,100	95,500	38,200	-	-	-	35,000	38,200	50,900	-	41,400
Capital																				
Buildings& Facilities																				
WORKS YARD																				
3 Public Works Yard	40,000	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Vehicle Lift Hoists	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Renovate current building	-	-	150,000	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Office roof replacement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	60,000	-	-	-	-
3 Upgrade shop lighting	-	-	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Construct new building	261,000	300,000	300,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Anit Icing Unit	11,600	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Pavement management system	200,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Demolish old sheds	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Construct new outbuildings	-	-	-	-	-	60,000	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Pave parking lot	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Shop roof replacement	-	-	-	-	-	-	-	100,000	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital	592,600	365,000	485,000	150,000	-	60,000	60,000	100,000	-	-	-	-	-	-	-	60,000	-	-	-	-
Total Buildings/facilities/Other	630,100	393,600	579,600	270,000	50,500	156,400	91,800	144,100	92,300	174,100	95,500	38,200	-	-	-	95,000	38,200	50,900	-	41,400
Other Source of Funds																				
Operations	395,500	393,600	579,600	270,000	50,500	156,400	91,800	144,100	92,300	174,100	95,500	38,200	-	-	-	95,000	38,200	50,900	-	41,400
Grants	12,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Off Street Parking Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Sale Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry-forward Reserve	222,600	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	630,100	393,600	579,600	270,000	50,500	156,400	91,800	144,100	92,300	174,100	95,500	38,200	-	-	-	95,000	38,200	50,900	-	41,400
Total PW Minor Capital	506,500	178,600	244,600	270,000	150,500	196,400	131,800	144,100	192,300	274,100	195,500	138,200	100,000	100,000	100,000	135,000	138,200	150,900	100,000	141,400
Total PW capital	6,971,004	2,266,000	2,762,750	3,191,750	3,127,250	2,224,750	2,525,296	2,656,092	4,517,368	2,199,750	4,538,250	2,042,750	5,963,046	7,384,250	4,694,500	1,866,500	1,467,500	4,727,250	3,229,250	1,181,000
Total Public Works	7,477,504	2,444,600	3,007,350	3,461,750	3,277,750	2,421,150	2,657,096	2,800,192	4,709,668	2,473,850	4,733,750	2,180,950	6,063,046	7,484,250	4,794,500	2,001,500	1,605,700	4,878,150	3,329,250	1,322,400

CAPITAL EXPENDITURE PROGRAM

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Public Works Source of Funds																				
Operations	3,490,025	2,024,500	2,832,350	3,262,084	3,155,155	2,421,150	1,988,553	2,670,501	2,735,609	2,282,780	4,585,251	1,989,880	2,592,803	4,705,186	4,416,320	2,001,500	1,506,701	1,977,450	3,329,250	1,322,400
Grants	45,000	175,000	175,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Off Street Parking Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Sale Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry-forward Reserve	1,336,961	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Storm DCC Zone IV	477,924	245,100	-	-	122,595	-	668,543	129,691	-	-	-	-	51,480	-	378,180	-	98,999	-	-	-
Open Space DCC Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road DCC Reserve	2,127,594	-	-	199,666	-	-	-	-	1,974,059	191,070	148,499	191,070	3,418,763	2,779,064	-	-	-	2,900,700	-	-
Total Public Works Source of Funds	\$ 7,477,504	\$ 2,444,600	\$ 3,007,350	\$ 3,461,750	\$ 3,277,750	\$ 2,421,150	\$ 2,657,096	\$ 2,800,192	\$ 4,709,668	\$ 2,473,850	\$ 4,733,750	\$ 2,180,950	\$ 6,063,046	\$ 7,484,250	\$ 4,794,500	\$ 2,001,500	\$ 1,605,700	\$ 4,878,150	\$ 3,329,250	\$ 1,322,400
Total General Fund Minor Capital	\$ 663,100	\$ 238,600	\$ 309,600	\$ 305,000	\$ 190,500	\$ 456,400	\$ 391,800	\$ 184,100	\$ 257,300	\$ 429,100	\$ 255,500	\$ 194,200	\$ 135,000	\$ 385,000	\$ 165,000	\$ 220,000	\$ 178,200	\$ 235,900	\$ 135,000	\$ 281,400
Total General Revenue Fund Capital	9,470,044	3,136,000	4,432,750	3,680,350	4,542,850	8,940,750	2,671,546	2,880,592	4,826,118	2,531,750	4,647,250	2,092,750	6,170,046	7,849,250	5,321,500	2,424,000	1,565,500	4,824,750	3,860,500	1,973,000
Total General Revenue Fund Minor & Major Capital	\$ 10,133,144	\$ 3,374,600	\$ 4,742,350	\$ 3,985,350	\$ 4,733,350	\$ 9,397,150	\$ 3,063,346	\$ 3,064,692	\$ 5,083,418	\$ 2,960,850	\$ 4,902,750	\$ 2,286,950	\$ 6,305,046	\$ 8,234,250	\$ 5,486,500	\$ 2,644,000	\$ 1,743,700	\$ 5,060,650	\$ 3,995,500	\$ 2,254,400
General Revenue Fund SOURCE OF FUNDS																				
Operations	4,293,125	2,459,500	3,131,850	3,785,684	4,561,255	3,457,150	2,345,303	2,935,001	3,059,859	2,769,780	4,704,751	2,095,880	2,785,303	5,455,186	5,058,820	2,644,000	1,595,201	2,159,950	3,946,000	2,254,400
Grants	236,140	175,000	175,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gas Tax Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Parkland Reserve	650,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Off Street Parking Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Sale Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CarryForward Reserve	2,199,861	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Storm DCC Res Zone IV	477,924	245,100	-	-	122,595	-	668,543	129,691	-	-	-	-	51,480	-	378,180	-	98,999	-	-	-
Short Term Capital Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Open Space DCC Reserve	148,500	495,000	1,435,500	-	49,500	5,940,000	49,500	-	49,500	-	49,500	-	49,500	-	49,500	-	49,500	-	49,500	-
Road DCC Reserve	2,127,594	-	-	199,666	-	-	-	-	1,974,059	191,070	148,499	191,070	3,418,763	2,779,064	-	-	-	2,900,700	-	-
Total	\$ 10,133,144	\$ 3,374,600	\$ 4,742,350	\$ 3,985,350	\$ 4,733,350	\$ 9,397,150	\$ 3,063,346	\$ 3,064,692	\$ 5,083,418	\$ 2,960,850	\$ 4,902,750	\$ 2,286,950	\$ 6,305,046	\$ 8,234,250	\$ 5,486,500	\$ 2,644,000	\$ 1,743,700	\$ 5,060,650	\$ 3,995,500	\$ 2,254,400
New Long Term Debt Costs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Expenditures	\$ 19,748,605	\$15,615,891	\$16,593,070	\$17,661,770	\$18,932,096	\$18,093,269	\$17,192,812	\$18,341,918	\$18,836,439	\$19,030,509	\$21,800,184	\$18,818,555	\$20,089,036	\$24,915,701	\$24,889,684	\$22,179,645	\$21,260,480	\$22,543,335	\$25,401,323	\$23,346,061
General Revenue Fund SOURCE OF FUNDS																				
Operations	4,293,125	2,533,285	3,290,322	4,056,739	4,985,452	3,854,377	2,667,079	3,404,308	3,620,119	3,342,571	5,791,078	2,631,377	3,566,859	7,125,564	6,739,866	3,592,932	2,211,108	3,053,737	5,690,527	3,283,534
Grants	236,140	180,250	183,855	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gas Tax Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Parkland Reserve	650,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Off Street Parking Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Land Sale Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Capital Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry-forward Reserve	2,199,861	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Storm DCC Res Zone IV	477,924	252,453	-	-	133,996	-	760,267	150,429	-	-	-	-	65,925	-	503,849	-	137,223	-	-	-
Short Term Capital Borrowing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Open Space DCC Reserve	148,500	509,850	1,508,136	-	54,104	6,622,506	56,291	-	58,563	-	60,930	-	63,390	-	65,949	-	68,612	-	71,384	-
Road DCC Reserve	2,127,594	-	-	213,962	-	-	-	-	2,335,509	230,583	182,787	239,888	4,378,068	3,630,013	-	-	-	4,101,010	-	-
Total	10,133,144	3,475,838	4,982,313	4,270,701	5,173,552	10,476,883	3,483,637	3,554,737	6,014,191	3,573,154	6,034,795	2,871,265	8,074,242	10,755,577	7,309,864	3,592,932	2,416,943	7,154,747	5,761,911	3,283,534

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Water Minor Capital Items																				
Fire Hydrant replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Pym Street, Old booster station, Re-roof	-	-	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Springwood Facility - Generator	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Study	-	-	-	50,000	-	-	-	-	50,000	-	-	-	-	50,000	-	-	-	-	50,000	-
Works Adjacent to Development	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Total Minor capital	135,000	90,000	90,000	150,000	90,000	90,000	90,000	90,000	140,000	90,000	90,000	90,000	90,000	140,000	140,000	140,000	140,000	140,000	190,000	140,000
Water Capital Items																				
Aquilla Place to Zengal Way	-	-	-	-	7,500	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ash Cres	-	-	-	-	-	-	-	-	-	7,500	30,000	-	-	-	-	-	-	-	-	-
Aurora St: Meridian Way South	-	-	-	-	11,250	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bagshaw St: Stanford to Hwy 19A	-	-	-	-	-	-	-	-	-	-	-	51,250	205,000	-	-	-	-	-	-	-
Ballenas Pl: (Pipe 402)	-	-	-	-	-	-	-	-	-	16,250	65,000	-	-	-	-	-	-	-	-	-
Banks Ave: Finholm to Acacia	95,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Banks Ave: Moilliet east	-	-	-	-	-	-	35,000	140,000	-	-	-	-	-	-	-	-	-	-	-	-
Bass Ave: Moss South	-	-	-	21,250	85,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bay Avenue: Hwy 19A Realignment	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bernard Ave: Hwy 4A to Moilliet	-	-	-	-	-	-	-	-	-	-	-	30,000	120,000	-	-	-	-	-	-	-
Birch Ave: Moilliet East	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	32,500	130,000	-
Butler Ave: Craig to Corfield	-	-	-	-	-	-	-	-	-	-	-	-	-	47,500	190,000	-	-	-	-	-
Cedar Street: Hirst to Harnish	-	-	45,000	180,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Chamber replacement program	-	-	-	-	-	-	-	-	-	-	-	37,500	150,000	-	-	-	-	-	-	-
Cheney St: Hirst to Jensen	-	-	-	-	-	-	-	-	-	-	-	12,500	50,000	-	-	-	-	-	-	-
Chinook Ave: Temple east	-	-	-	-	-	-	-	-	-	-	-	27,500	110,000	-	-	-	-	-	-	-
Community Park AC replacement	-	-	-	-	-	-	-	-	-	33,750	135,000	-	-	-	-	-	-	-	-	-
Corfield at Island Highway and Pioneer	-	-	-	-	3,750	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corfield Street: Hwy 19A to Jensen	47,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corfield Street: Jensen to Stanford	107,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corfield Street: Skylark to Stanford	139,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Craig St: Meridian to Despard	-	-	-	-	-	-	-	26,250	105,000	-	-	-	-	-	-	-	-	-	-	-
Craig St: Middleton to 40m North of Jensen	-	-	-	-	-	-	-	22,500	90,000	-	-	-	-	-	-	-	-	-	-	-
Craig St: Stanford to Moss	-	-	-	-	-	-	-	-	12,500	50,000	-	-	-	-	-	-	-	-	-	-
Cypress St: Jensen Ave South	-	-	-	-	-	-	-	-	-	-	-	-	17,500	70,000	-	-	-	-	-	-
Decommission E.R. pumpstation and intake	-	-	-	-	-	-	-	-	-	-	-	-	25,000	100,000	-	-	-	-	-	-
Despard Av: Greig to Industrial loop	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000	100,000	-	-
Despard Ave: Hwy 4A to Craig	-	-	-	-	-	-	-	-	-	-	-	113,750	455,000	-	-	-	-	-	-	-
Despard Ave: Hwy 4A to Springwood	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Despard Ave: Moilliet to Hwy 4a	-	-	-	-	-	-	-	-	-	-	-	11,250	45,000	-	-	137,500	550,000	-	-	-
Dogwood: Bay to SRW	38,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dogwood: Rushton North and South	-	-	-	-	-	-	-	22,500	90,000	-	-	-	-	-	-	-	-	-	-	-
Evergreen St: Stanford north	-	-	-	-	-	-	-	-	-	32,500	130,000	-	-	-	-	-	-	-	-	-
Fairwind Road : Temple to Gaetjen + 27m North	-	-	-	-	-	-	-	-	-	-	-	26,125	104,500	-	-	-	-	-	-	-
Finholm St Morison to Forsyth	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	33,750	135,000	-	-	-
Finholm St: Hwy 19A to Forsyth	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,750	63,000	-	-	-
Finholm St: Morison to Hirst	-	-	-	-	-	-	-	-	-	-	-	-	-	23,750	95,000	-	-	-	-	-
Ford Ave: Hwy 4a to Craig	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000	120,000	-	-	-	-	-
Forsyth: Acacia to Finholm	89,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Forsyth Ave: Cameron to Pym	-	-	-	-	-	-	8,750	35,000	-	-	-	-	-	-	-	-	-	-	-	-
Foster: Wheeler to Despard	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gaijten St: Samuel to Digby	-	-	-	-	-	-	-	-	-	-	-	30,000	120,000	-	-	-	-	-	-	-
Gerald Pl: Pym east (Pipe 5030) + 100AC Pipe 39	-	-	-	20,000	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Greig: Hwy 19A to Despard	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Harnish Ave: Moilliet to James	-	-	-	-	-	-	46,250	185,000	-	-	-	-	-	-	-	68,750	275,000	-	-	-
Harrison Ave: Hwy 4 to MacMillian	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	26,250	105,000	-	-
Health Ave : Mills to end	-	-	26,250	105,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hickey Ave: Craig to Hwy 4A	-	-	-	-	-	-	-	-	-	-	32,500	130,000	-	-	-	-	-	-	-	-
Hickey Ave: Hwy 4A to Cypress	-	-	-	-	-	-	-	-	-	-	31,250	125,000	-	-	-	-	-	-	-	-
Hirst Ave: Craig to McCarter	-	-	-	-	-	-	-	-	-	-	22,500	90,000	-	-	-	-	-	-	-	-
Hirst Ave: Craig to 4A	-	-	-	-	-	-	-	-	-	-	7,500	30,000	-	-	-	-	-	-	-	-
Hirst Ave: Hwy 4A to MacMillian	-	-	-	-	-	-	-	28,500	114,000	-	-	-	-	-	-	-	-	-	-	-
Hirst Ave: MacMillian to Moilliet	-	-	-	60,000	240,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hwy 19A : Pym to Wright	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hwy 19A : Roscow to Pym	-	-	-	-	-	-	-	-	68,750	275,000	-	-	-	12,500	50,000	-	-	-	-	-
Hwy 19A: Macmillian to Roscow	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	103,750	415,000	-	-	-
Hwy 4A: Despard to Jensen	-	-	-	-	-	-	-	109,250	437,000	-	-	-	-	-	-	-	-	-	-	-
James St: Harnish to Hirst	-	-	-	-	-	-	48,750	195,000	-	-	-	-	-	-	-	-	-	-	-	-
Jenkins Place: Pym est (pipe 5029) + 100 AC Pipe	-	-	-	-	-	-	-	-	-	20,000	80,000	-	-	-	-	-	-	-	-	-
Jensen Ave: Extension	-	-	-	-	42,500	170,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Jensen Ave:McMillian to Moilliet	-	-	-	-	60,000	240,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Kingsley St: Wheeler to Despard	-	-	-	-	-	-	16,250	65,000	-	-	-	-	-	-	-	-	-	-	-	-
Lee Ave: Hwy 4 to Craig	-	-	-	-	-	-	23,750	95,000	-	-	-	-	-	-	-	-	-	-	-	-

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Lombardy St: Hay 19A to Morrison	-	-	-	-	-	-	18,750	75,000	-	-	-	-	-	-	-	-	-	-	-	-
Major Water Equipment	-	-	-	-	-	-	-	-	200,000	-	-	-	-	-	-	-	-	-	-	-
Marks Ave: Craig to Hwy 4A	-	-	-	-	-	-	-	-	-	-	-	43,750	175,000	-	-	-	-	-	-	-
Martindale Road: Turner to Hwy 19A	-	-	-	-	-	-	-	-	-	-	-	37,500	150,000	-	-	-	-	-	-	-
McCarter St: Hirst to Jensen	-	-	-	-	-	-	-	-	-	-	31,250	125,000	-	-	-	-	-	-	-	-
McKillop Dr: Moss South	-	-	-	22,500	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
McKinnon St: Hamish south	-	-	-	-	-	-	30,000	120,000	-	-	-	-	-	-	-	-	-	-	-	-
McKinnon St: Hirst to Hamish	-	-	50,000	200,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
McVickers St: Stanford south	-	-	-	16,500	66,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
McVickers St: Pioneer to Heath	-	-	5,000	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meadowview Pl: McVickers to end	-	-	-	-	20,000	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meadowview Pl: SRW to Stanford	-	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Memorial Ave: Hwy 4A to MacMillian	-	-	-	-	27,500	110,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Meridan Way: Craig to Aurora	-	-	-	-	-	-	-	-	21,250	85,000	-	-	-	-	-	-	-	-	-	-
Middleton Ave: Craig to McCarter	-	-	-	-	-	-	-	22,500	90,000	-	-	-	-	-	-	-	-	-	-	-
Mills St: Hwy 19A to Stanford	-	-	-	-	-	-	-	42,500	170,000	-	-	-	-	-	-	-	-	-	-	-
Mills St: Hwy 19A to Pioneer	-	-	-	-	-	-	-	10,750	43,000	-	-	-	-	-	-	-	-	-	-	-
Mills St: Pioneer to Sunset	-	-	-	-	-	-	-	15,500	62,000	-	-	-	-	-	-	-	-	-	-	-
Morison Ave: Hwy 4A to MacMillian	-	-	-	-	28,500	114,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Morison Ave: Moilliet to Pym	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	118,750	475,000	-
Moss Ave: Bass to Craig	-	-	-	25,000	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Moss Ave: Hwy 4A to Stanford	-	-	-	8,750	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Moss Ave: Stanford to Bass	-	-	-	26,250	105,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Nanoose Ave: Pym to Renz	-	-	-	-	-	-	-	-	-	47,500	190,000	-	-	-	-	-	-	-	-	-
Newcastle Ave Pym to Renz	-	-	-	-	-	-	-	-	-	47,500	190,000	-	-	-	-	-	-	-	-	-
Panorama Pl: Temple to Willow	-	-	-	-	-	-	-	-	-	-	-	-	-	18,750	75,000	-	-	-	-	-
Parkview Pl: McVickers to end	-	-	-	-	20,000	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Parkview Pl:SRW to Stanford	-	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Phillips Road:Sanderson to Temple	-	-	-	-	-	-	-	-	-	-	-	-	-	64,625	258,500	-	-	-	-	-
Potlatch: Jensen to End	-	-	-	-	-	-	-	-	-	-	-	9,000	36,000	-	-	-	-	-	-	-
Pump Station # 1 - building	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,500	50,000	-
Pump Station # 1 - electrical	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,750	15,000	-
Pump Station # 1 -mechancial	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	40,000	-
Pump Station # 2 - building	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,500	50,000	-
Pump Station # 2 - electrical	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,750	15,000	-
Pump Station # 2 -mechancial	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	40,000	-
Pym St Pump Station bypass	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-
Pym: Brice to Forsyth	-	-	-	-	47,500	190,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reservoir #3 - re conditioning	-	-	-	-	-	62,500	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Roscow St: Hwy 19A to Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,500	90,000	-
Sangster Pl: (Pipe 401)	-	-	-	-	-	-	-	-	-	-	-	16,250	65,000	-	-	-	-	-	-	-
Soriel: Temple East	-	-	-	-	-	-	-	-	-	-	27,500	110,000	-	-	-	-	-	-	-	-
Springwood Water quality upgrade	-	-	-	-	-	125,000	500,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Springwood Well # 10	-	-	-	-	-	-	-	-	-	-	62,500	250,000	-	-	-	-	-	-	-	-
SRW: Magnolia to James	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,750	55,000	-
SRW: Wedgewood to Doehle	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	40,000	-	-	-
SRW:Hirst to Erminskine	-	-	-	-	-	-	-	-	-	18,750	75,000	-	-	-	-	-	-	-	-	-
Stanford Ave: Blower to Shelly	-	-	-	-	-	-	-	-	-	-	-	-	57,500	230,000	-	-	-	-	-	-
Stanford Ave: Corfield to Blower	-	-	-	-	-	-	-	-	-	-	-	-	62,500	250,000	-	-	-	-	-	-
Stanford Ave: McCarter to Corfield	-	-	-	-	-	-	-	-	-	-	-	-	25,000	100,000	-	-	-	-	-	-
Sunray Cl	-	-	-	-	-	-	-	-	-	8,750	35,000	-	-	-	-	-	-	-	-	-
Sunset Blvd: Cul-de-sac	-	-	-	-	-	-	-	-	-	7,500	30,000	-	-	-	-	-	-	-	-	-
Sunset Blvd: Mills east	-	-	-	-	-	-	-	-	-	19,000	76,000	-	-	-	-	-	-	-	-	-
Surfside fire meter bypass	-	-	-	-	-	-	-	-	-	-	-	-	12,500	50,000	-	-	-	-	-	-
Sylvan Cr: Acacia west	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	47,500	190,000	-
Sylvan Cr: Acacia to end	-	-	-	-	7,500	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Temple Street: Doehle to Bay	300,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Temple Street: Sanderson to Doehle	-	225,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Temple Street: Phillips to Sanderson	-	-	225,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfield St: Young to Doehle	-	-	-	-	-	32,500	130,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Tulip Street	-	-	-	-	4,750	19,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Turner Road: Shelly to end	-	-	-	-	45,000	180,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Wallis St	-	-	12,500	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Weld Street: Jensen to Island Hwy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000	120,000	-
Wheeler Ave: Kinglsey St west	-	-	-	-	-	-	26,250	105,000	-	-	-	-	-	-	-	-	-	-	-	-
Willow St: #330 N to Rushton	-	-	-	-	-	-	-	11,250	45,000	-	-	-	-	-	-	-	-	-	-	-
Willow st: Bay to #330 S	-	-	-	-	-	-	-	-	12,500	50,000	-	-	-	-	-	-	-	-	-	-
Willow St: north and south of Panorama	-	-	-	-	-	-	-	-	17,500	70,000	-	-	-	-	-	-	-	-	-	-
Wisteria ST: Rushton to SRW	-	-	-	-	-	-	-	-	8,750	35,000	-	-	-	-	-	-	-	-	-	-

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Wisteria: #330 N to Rushton	-	-	-	-	-	-	-	-	12,500	50,000	-	-	-	-	-	-	-	-	-	-
Woodland Dr.: Acacia to end	-	-	-	-	-	-	-	-	-	-	45,000	180,000	-	-	-	-	-	-	-	-
Work Adjacent to Development - Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ERWS River Intake	131,010	211,687	759,862	628,027	24,667	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ERWS Water Treatment	316,779	346,599	2,963,835	3,550,054	56,734	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ERWS Aquifer Storage Recovery	640,218	401,822	1,089,230	941,554	34,534	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Water Capital Items	1,953,507	1,185,108	5,176,677	5,874,885	1,242,685	1,535,500	1,183,750	1,277,750	1,441,000	1,007,750	1,274,750	1,587,625	2,023,000	1,034,625	891,750	829,250	916,250	557,500	1,410,000	-
Total water Fund	\$2,088,507	\$1,275,108	\$5,266,677	\$6,024,885	\$1,332,685	\$1,625,500	\$1,273,750	\$1,367,750	\$1,581,000	\$1,097,750	\$1,364,750	\$1,677,625	\$2,113,000	\$1,174,625	\$1,031,750	\$969,250	\$1,056,250	\$697,500	\$1,600,000	\$140,000
Water Capital Source of Funds	\$1,100,327	\$1,215,700	\$1,866,677	\$2,624,885	\$1,332,685	\$1,625,500	\$1,273,750	\$1,367,750	\$1,581,000	\$1,097,750	\$1,364,750	\$1,677,625	\$2,113,000	\$1,174,625	\$1,031,750	\$969,250	\$1,056,250	\$697,500	\$1,600,000	\$140,000
OPERATIONS	309,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry-forward Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water DCC Reserve Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants/Developer Contributions	544,180	59,408	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short Term Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	3,400,000	3,400,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Water Capital Source of Funds	\$1,953,507	\$1,275,108	\$5,266,677	\$6,024,885	\$1,332,685	\$1,625,500	\$1,273,750	\$1,367,750	\$1,581,000	\$1,097,750	\$1,364,750	\$1,677,625	\$2,113,000	\$1,174,625	\$1,031,750	\$969,250	\$1,056,250	\$697,500	\$1,600,000	\$140,000
Water DCC	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$60,000	\$-	\$-	\$-	\$-	\$-	\$-
150 Main-Connection Gaetjen to Sunray	-	-	-	-	-	-	-	160,000	-	-	-	-	-	-	-	-	-	-	-	-
200 Main-Hwy 4A to Cypress (LP37)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Despard to Maple Crescent (HP7)-200 Main	-	-	-	-	-	-	-	-	-	-	280,000	-	-	-	-	-	-	-	-	-
Hwy 19A: Finholm to Rushton	215,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Hwy 19A: Finholm to Roscow	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Jensen: Bagshaw to Hwy 19A	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Jensen: Corfield to Bagshaw	-	-	-	-	-	-	-	-	-	-	-	-	-	110,000	-	-	-	-	-	-
R/W Acacia to Blenkin	-	-	-	-	180,000	-	-	-	-	-	-	-	-	105,000	-	-	-	-	-	-
Reservoir #4 Duplication	-	-	-	-	-	-	-	-	-	2,000,000	-	-	-	-	-	-	-	-	-	-
Soriel to Chinook - 150 Main-	-	-	-	-	-	110,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Stanford Ave: Shelly to Martindale	-	-	-	-	-	170,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Well - Springwood facility	-	300,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reservoir #1 - Springwood Facility	-	-	-	-	-	-	-	350,000	-	-	-	-	-	-	-	-	-	-	-	-
New Wells(Railway)	-	-	-	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ERWS River Intake	393,029	635,060	2,279,587	1,884,081	74,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ERWS Water Treatment	316,779	346,599	2,963,835	3,550,054	56,734	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ERWS Aquifer Storage Recovery	-	-	1,089,230	941,554	34,534	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total DCC Capital	1,014,808	1,281,659	6,332,652	6,625,689	345,268	280,000	160,000	350,000	-	-	2,280,000	-	-	275,000	-	-	-	-	-	-
DCC Source of Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
OPERATIONS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Existing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Assist	7,097	12,817	12,327	15,258	3,453	2,800	1,600	3,500	-	-	22,801	-	-	2,750	-	-	-	-	-	-
Total Operations	7,097	12,817	12,327	15,258	3,453	2,800	1,600	3,500	-	-	22,801	-	-	2,750	-	-	-	-	-	-
Carry-forward Reserve	248,821	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water DCC Reserve Fund	758,890	1,268,842	1,220,325	1,510,431	341,815	277,200	158,400	346,500	-	-	2,257,199	-	-	272,250	-	-	-	-	-	-
Grants/Developer Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gas Tax Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short Term Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	5,100,000	5,100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total DCC Source of Funds	1,014,808	1,281,659	6,332,652	6,625,689	345,268	280,000	160,000	350,000	-	-	2,280,000	-	-	275,000	-	-	-	-	-	-
Total Capital	\$2,968,315	\$2,466,767	\$11,599,329	\$12,500,574	\$1,587,953	\$1,815,500	\$1,343,750	\$1,627,750	\$1,441,000	\$1,007,750	\$3,554,750	\$1,587,625	\$2,023,000	\$1,309,625	\$891,750	\$829,250	\$916,250	\$557,500	\$1,410,000	\$-
SOURCE OF FUNDS	\$1,107,424	\$1,228,517	\$1,879,004	\$2,640,143	\$1,336,138	\$1,628,300	\$1,275,350	\$1,371,250	\$1,581,000	\$1,097,750	\$1,387,551	\$1,677,625	\$2,113,000	\$1,177,375	\$1,031,750	\$969,250	\$1,056,250	\$697,500	\$1,600,000	\$140,000
Operations	557,821	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Carry-forward Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Water DCC Reserve Fund	758,890	1,268,842	1,220,325	1,510,431	341,815	277,200	158,400	346,500	-	-	2,257,199	-	-	272,250	-	-	-	-	-	-
Grants/Developer Contributions	544,180	59,408	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Gas Tax Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short Term Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	8,500,000	8,500,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Source of Funds	\$2,968,315	\$2,556,767	\$11,599,329	\$12,650,574	\$1,677,953	\$1,905,500	\$1,433,750	\$1,717,750	\$1,581,000	\$1,097,750	\$3,644,750	\$1,677,625	\$2,113,000	\$1,449,625	\$1,031,750	\$969,250	\$1,056,250	\$697,500	\$1,600,000	\$140,000

Sewer Utility Fund		Capital Expenditure Program Plan																			
Sewer Capital Fund		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Minor capital items																					
Craig Bay Lift Station	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Easements (ROW's)	90,000	50,000	50,000	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sewer Master Plan	150,000	50,000	-	-	-	-	-	50,000	-	-	-	-	50,000	-	-	-	-	50,000	-	-	-
Work adjacent to development	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Total Minor Capital		365,000	165,000	115,000	115,000	65,000	65,000	115,000	65,000	65,000	65,000	65,000	115,000	65,000	65,000	65,000	65,000	115,000	65,000	65,000	65,000
Capital Items																					
4199	Ash Cres	-	-	-	-	-	-	-	-	-	-	3,400	14,000	-	-	-	-	-	-	-	-
	Bagshaw to Stanford	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-
	Banks Ave: Finholm to Acacia	115,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Banks Ave: Moilliet east	-	-	-	-	-	-	26,250	105,000	-	-	-	-	-	-	-	-	-	-	-	-
	Bass Ave: Moss South	-	-	-	22,500	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Bay Ave: Temple to #392W	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,500	90,000	-
	Bernard Ave: Hwy 4A to Moilliet	-	-	-	-	-	-	-	-	-	-	-	28,750	115,000	-	-	-	-	-	-	-
	Butler Ave: Craig to Corfield	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000	140,000	-	-	-	-	-
	Cedar Street: Hirst to Hamish	-	-	37,500	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Craig Bay pump station - building	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,500	50,000	-
	Craig Bay pump station - electrical	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Craig Bay pump station - mechanical	-	-	-	-	12,500	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Craig St: Middleton to 40m North of Jens	-	-	-	-	-	-	-	-	20,000	80,000	-	-	-	-	-	-	-	-	-	-
	Despard Ave: Hwy 4a to Craig	-	-	-	-	-	-	-	-	-	-	-	47,500	190,000	-	-	-	-	-	-	-
	Dogwood: Bay to SRW	60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Dogwood: Rushton North and South	-	-	-	-	-	-	-	23,750	95,000	-	-	-	-	-	-	-	-	-	-	-
	Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Gerald	-	-	-	6,250	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Hirst Ave: Hwy 4A to MacMillian	-	-	-	-	-	-	-	22,500	90,000	-	-	-	-	-	-	-	-	-	-	-
	Hirst Ave: James to Moilliet	-	-	-	-	-	-	-	-	-	-	40,000	160,000	-	-	-	-	-	-	-	-
	Humphrey: mh 101 to 40	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-
	Hwy 19A: McMillan to Roscow -	-	-	-	-	-	-	-	-	-	-	-	-	-	-	40,000	160,000	-	-	-	-
	Hwy 19A: Pym to Wright	-	-	-	-	-	-	-	-	-	-	-	-	2,500	10,000	-	-	-	-	-	-
	Hwy 19A: Roscow to Pym	-	-	-	-	-	-	-	-	-	20,000	80,000	-	-	-	-	-	-	-	-	-
	Hwy 4A: Hwy 19A to Jensen	-	-	-	-	-	-	-	-	-	-	-	-	-	42,250	169,000	-	-	-	-	-
	James Street: Hamish to Hirst	-	-	-	-	-	-	37,500	150,000	-	-	-	-	-	-	-	-	-	-	-	-
	Jenkins	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-	-	-
	Jensen: Bagshaw to Hwy 19A	-	-	-	-	-	-	-	-	-	-	-	-	27,500	110,000	-	-	-	-	-	-
	Jensen Ave: Hwy 4A to Moilliet	-	-	-	45,000	180,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Liliac: mh 696 to 686	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-
	Lombardy: Hwy 19A to Morison	-	-	-	-	-	-	14,300	57,200	-	-	-	-	-	-	-	-	-	-	-	-
	Martindale Pump Station - building	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,500	50,000	-
	Martindale Pump Station - electrical	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Martindale Pump Station - mechanical	-	-	-	-	12,500	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	McKinnon Street: Hirst to Hamish	-	-	37,500	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Memorial Ave: Hwy 4A to MacMillian	-	-	-	-	30,000	120,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Morison Ave: Moilliet to Pym	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	100,000	400,000	-
	Morison Ave: Wallis to Lombardy	-	-	-	-	-	-	42,000	168,000	-	-	35,000	140,000	-	-	-	-	-	-	-	-
	Morison Ave: Moilliet to Lombardy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Moss Ave: Stanford to Craig	-	-	40,000	160,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Nanoose Ave: Pym to Renz	-	-	-	-	-	-	-	-	-	37,500	150,000	-	-	-	-	-	-	-	-	-
	Newcastle Ave Pym to Renz	-	-	-	-	-	-	-	-	-	37,500	150,000	-	-	-	-	-	-	-	-	-
	Orchid: mh 690 to 692	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-
	Park: Aberdeen to Temple	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000	40,000	-
	Potlatch Street	-	-	-	-	-	40,000	-	-	-	-	-	10,000	40,000	-	-	-	-	-	-	-
	PW Herring Gull Extension	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-
	Pym at Camas - mh 449 to 447	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-
	Pym at Camas - mh 449 to 561	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Pym at Erminskin - mh 867 to 868	-	-	-	-	-	-	6,250	25,000	-	-	-	-	-	-	-	-	-	-	-	-
	Pym at Forsyth - mh 564 to 690	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-	-
	Pym at Rylands - mh 564 to 678	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-
	Roscow St: Hwy 19A to Bay	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Rowan Ave: Finholm to Acacia	-	-	-	-	-	-	13,750	55,000	-	-	-	-	-	-	-	-	-	48,750	195,000	-
	Rushton: Wisteria to Temple	-	-	-	-	-	-	-	31,250	125,000	-	-	-	-	-	-	-	-	-	-	-

Sewer Utility Fund		Capital Expenditure Program Plan																			
Sewer Capital Fund		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
4194	RW - Camas - mh 820 to 819 to 103	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,250	25,000	-	-	-
	Sanderson: Temple to Pym	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	22,500	90,000	-	-	-
	Stanford Ave: Craig To Shelly	-	-	-	-	-	-	-	-	-	-	-	-	105,000	420,000	-	-	-	-	-	-
	Sutherland Cres	-	-	-	-	-	-	-	-	-	-	-	16,250	65,000	-	-	-	-	-	-	-
	Temple Street Extension to Finholm	123,600	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Transfield St: Young to Doeble	-	-	-	-	-	20,000	80,000	-	-	-	-	-	-	-	-	-	-	-	-	-
	Wallis Street	-	-	22,500	90,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Wisteria ST: Rushton to SRW	-	-	-	-	-	-	-	8,750	35,000	-	-	-	-	-	-	-	-	-	-	-
	Woodland Dr.: Acacia to end	-	-	-	-	-	-	-	-	-	-	20,000	80,000	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		298,600	75,000	97,500	458,750	393,750	535,000	220,050	646,450	365,000	216,250	608,400	362,750	570,000	617,250	355,250	245,000	240,000	212,500	850,000	-
Total Sewer Fund		\$ 663,600	\$ 240,000	\$ 212,500	\$ 573,750	\$ 458,750	\$ 600,000	\$ 335,050	\$ 711,450	\$ 430,000	\$ 281,250	\$ 673,400	\$ 477,750	\$ 635,000	\$ 682,250	\$ 420,250	\$ 310,000	\$ 355,000	\$ 277,500	\$ 915,000	\$ 65,000
Capital Items Source of Funds																					
OPERATIONS		\$ 500,000	\$ 75,000	\$ 97,500	\$ 458,750	\$ 393,750	\$ 535,000	\$ 220,050	\$ 646,450	\$ 365,000	\$ 216,250	\$ 608,400	\$ 362,750	\$ 570,000	\$ 617,250	\$ 355,250	\$ 245,000	\$ 240,000	\$ 212,500	\$ 850,000	\$ -
Carry-forward Reserve		163,600	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sewer Capital Fund		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sewer DCC Reserve Fund		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
GRANTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Term Debt		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Items Source of Funds		\$ 663,600	\$ 75,000	\$ 97,500	\$ 458,750	\$ 393,750	\$ 535,000	\$ 220,050	\$ 646,450	\$ 365,000	\$ 216,250	\$ 608,400	\$ 362,750	\$ 570,000	\$ 617,250	\$ 355,250	\$ 245,000	\$ 240,000	\$ 212,500	\$ 850,000	\$ -
DCC Capital Items																					
4192	Craig Steet - Phase 1 Moss to Stanford	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Corfield Street: Jensen to Hwy 19a	130,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4191	Corfield St: Stanford to Jensen	220,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Despard Avenue diversion: Craig to Corfi	-	-	-	-	-	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-
	Hirst Ave: MacMillan to Molllet	-	-	-	-	280,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Martindale Lift Station Upgrade & 3rd Pui	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Items		350,000	-	-	-	280,000	-	-	-	-	140,000	150,000	-	-	-	-	-	-	-	-	-
DCC Items Source of Funds																					
Operations																					
Existing		175,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Municipal Assist		1,751	-	-	-	2,800	-	-	-	-	1,400	1,500	-	-	-	-	-	-	-	-	-
OPERATIONS		176,751	-	-	-	2,800	-	-	-	-	1,400	1,500	-	-	-	-	-	-	-	-	-
Carry-forward Reserve		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sewer Capital Fund		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
DCC Res Fund		173,249	-	-	-	277,200	-	-	-	-	138,600	148,500	-	-	-	-	-	-	-	-	-
GRANTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Term Debt		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Items Source of Funds		350,000	-	-	-	280,000	-	-	-	-	140,000	150,000	-	-	-	-	-	-	-	-	-
Total Capital & Minor Capital		\$ 1,013,600	\$ 75,000	\$ 97,500	\$ 458,750	\$ 673,750	\$ 535,000	\$ 220,050	\$ 646,450	\$ 365,000	\$ 356,250	\$ 758,400	\$ 362,750	\$ 570,000	\$ 617,250	\$ 355,250	\$ 245,000	\$ 240,000	\$ 212,500	\$ 850,000	\$ -
TOTAL SOURCE OF FUNDS																					
OPERATIONS		\$ 676,751	\$ 75,000	\$ 97,500	\$ 458,750	\$ 396,550	\$ 535,000	\$ 220,050	\$ 646,450	\$ 365,000	\$ 217,650	\$ 609,900	\$ 362,750	\$ 570,000	\$ 617,250	\$ 355,250	\$ 245,000	\$ 240,000	\$ 212,500	\$ 850,000	\$ -
Carry-forward Reserve		163,600	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sewer Capital Fund		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sewer DCC Reserve Fund		173,249	-	-	-	277,200	-	-	-	-	138,600	148,500	-	-	-	-	-	-	-	-	-
GRANTS		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Long Term Debt		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Source of Funds		\$ 1,013,600	\$ 75,000	\$ 97,500	\$ 458,750	\$ 673,750	\$ 535,000	\$ 220,050	\$ 646,450	\$ 365,000	\$ 356,250	\$ 758,400	\$ 362,750	\$ 570,000	\$ 617,250	\$ 355,250	\$ 245,000	\$ 240,000	\$ 212,500	\$ 850,000	\$ -

Downtown Revitalization Area

CITY OF PARKSVILLE FIVE YEAR FINANCIAL PLAN

REVITALIZATION AREA

Designated Area:

Properties that are located within the downtown core as shown on the attached Map "A" and are zoned for those uses listed as permitted in the C-3 Downtown Commercial Zone in the City's Zoning and Development Bylaw, 1994 No. 2000, are designated under Section 226(2) of the *Community Charter* for the purpose of encouraging revitalization.

Reasons for Designation:

The ongoing redevelopment of the downtown core as the primary area of business and government activity is supported by Council. In the OCP the "Downtown Core" is defined by Highway 19A to the north; McMillan Street to the west; Jensen Avenue to the south; and McVickers Street to the east.

The OCP supports the continuation of a downtown revitalization program that recognizes the downtown core as the focus of retail, office and entertainment activities in the City. Included in the OCP is the Downtown Master Plan and Development Guidelines that encourages the coordinated redevelopment of the downtown core.

Within the boundaries of the downtown Core is a sub-area that has been identified as the prime location to provide centrally located facilities for residents, which at the same time is in a location to serve and benefit from tourist traffic given its proximity to the waterfront resort lands. A rejuvenated downtown is a key component in creating a successful tourism and retail destination.

Objective of Designation:

- To stimulate development initiatives in the downtown where openly permissive policies and zoning provisions have not resulted in new or redevelopment projects.
- To reinforce the City's open for business approach and desire to attract high quality development in the downtown area

Details of Revitalization Tax Exemption Program:

- The tax exemption will only apply to the value of a new improvement or the alteration of an existing building
- Exemption is subject to the maximum of the increase in assessed value between the year before construction began and the year in which the tax exemption certificate is issued
- Exemption will not exceed of 100% of the increased assessed value will be permitted
- Exemption will apply only to those permitted uses in the C-3
- Downtown Commercial Zone in the City's Zoning and Development bylaw, 1994, No. 2000
- Exemption will only apply to municipal taxes

- Application must be made prior to August 31 in any year and will take effect for the subsequent year
- To receive a tax exemption, an occupancy permit must be issued within 24 months of the tax exemption being authorized
- Properties with taxes in arrears will not be eligible for a tax exemption
- Any work done prior to tax exemption application will not be eligible for consideration
- Maximum term of exemption in 5 years
- Tax exemption will be transferable to a new owner only once
- Tax exemption will be cancelled if property use not consistent with C-3 zone or ownership of property changes more than once
- Property owner may request cancellation in writing
- Development must have minimum construction value of \$10,000

REVITALIZATION AREA

