



# 2023-2027 FINANCIAL PLAN

Special Council Meeting - March 22, 2023

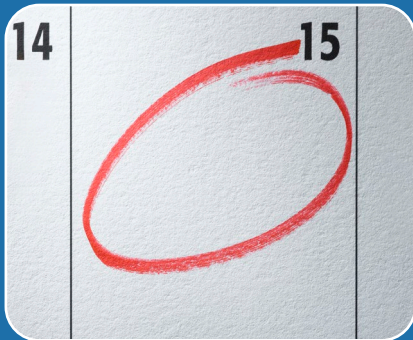
General Fund  
Operating and Capital

# FINANCIAL PLAN TIMELINE



## Five Year Financial Plan details and public consultation

- Mar 15: Public intro to Financial Plan process / FP proposals
- Mar 22: General Fund Operating and Capital
- Mar 27: Water and Sewer Funds; Equipment Replacement Reserve
- Apr 12: Final analysis/ scenarios for direction re PT/UB rates



## Bylaws (adoption required by May 15, 2023)

- May 1/8: Financial Plan Bylaw
- May 1/8: Water/Sewer Rates Bylaws
- May 1/8: Tax Rates Bylaw

# ASSUMPTIONS IN REVENUES / EXPENDITURES

Property tax rate increase in 2023 : PRELIMINARY - 5% + 0.5% Capital Reserve Contribution

- 2024: 4% + 0.5%; 2025: 3.5%; 2026: 3.5%; 2027: 3.5%
- Further direction from Council re financial plan proposals and financial plan review

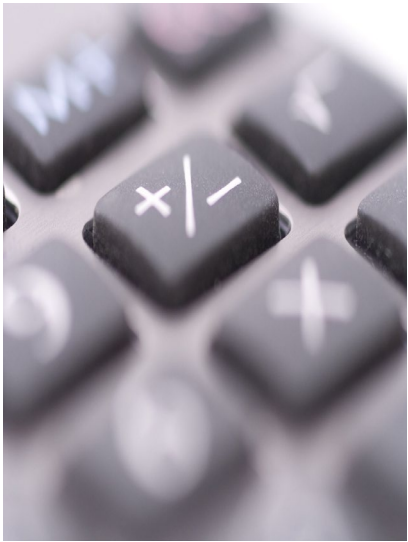
Specific cost increases incorporated into Financial Plan – based on 2022 actuals and contracts

(subsequent years in five years use a range of 4% to 2%)

Costs are in Financial Plan at 100% - many have recoveries through service agreements that reduce net cost to Parksville taxpayers

2023 is last year of Gas Tax funding – have not assumed a continuation of program

Carry forward projects included in Financial Plan – no incremental cost to taxpayer



# FINANCIAL PLAN OVERVIEW

	2022	2023	Change \$	Change %		2023 Ongoing	2023 Non-recurring
<b>FUNDING SOURCES</b>							
Property taxes	16,412,100	<b>17,605,900</b>	1,193,800	7%		17,605,900	-
Library taxes	778,700	<b>840,600</b>	61,900	8%		840,600	-
Fees and Charges	3,075,900	<b>3,752,600</b>	676,700	22%		3,646,100	106,500
Operating grants	463,700	<b>615,500</b>	151,800	33%		433,400	182,100
Capital Grants/ DCCs	4,738,560	<b>1,620,300</b>	(3,118,260)	-66%		-	1,620,300
Actuarial reduction of debt	35,300	-	(35,300)	-100%		-	-
	<b>\$ 25,504,260</b>	<b>\$ 24,434,900</b>	<b>\$ (1,069,360)</b>	<b>-4%</b>		<b>\$ 22,526,000</b>	<b>\$ 1,908,900</b>

Sustainable financial position:

Consider ongoing vs non-recurring revenues and expenditures



# FINANCIAL PLAN – ONGOING AND NON-RECURRING

		2022	2023	Change \$	Change %		2023 Ongoing	2023 Non-recurring
<b>OPERATING EXPENDITURES</b>								
	Municipal services provided by City of Parksville employees	(15,765,900)	<b>(16,842,950)</b>	(1,077,050)	7%		(16,551,950)	(291,000)
	Minor capital incl in muni services	(1,795,300)	<b>(2,657,050)</b>	(861,750)	48%		-	(2,657,050)
	Library	(778,700)	<b>(840,600)</b>	(61,900)	8%		(840,600)	
	Solid waste (via contract with RDN)	(805,000)	<b>(858,400)</b>	(53,400)	7%		(858,400)	
	Interest on long term debt	(25,900)	<b>(6,300)</b>	19,600	-76%		(6,300)	
	Amortization of capital assets	(3,075,200)	<b>(3,120,000)</b>	(44,800)	1%		-	(3,120,000)
		<b>\$ (22,246,000)</b>	<b>\$ (24,325,300)</b>	<b>\$ (2,079,300)</b>	<b>9%</b>		<b>\$ (18,257,250)</b>	<b>\$ (6,068,050)</b>
<b>NET INCOME FROM OPERATIONS</b>		<b>\$ 3,258,260</b>	<b>\$ 109,600</b>	<b>\$ (3,148,660)</b>			<b>\$ 4,268,750</b>	<b>\$ (4,159,150)</b>

# FINANCIAL PLAN – ONGOING AND NON-RECURRING

	2022	2023	Change \$	Change %		2023 Ongoing	2023 Non-recurring
<b>NON-OPERATING AMOUNTS:</b>							
Capital expenditures	(12,251,675)	<b>(7,694,500)</b>	4,557,175			-	(7,694,500)
LTD principal payments	(69,800)	<b>(47,800)</b>	22,000			(47,800)	
Transfers to reserves	(792,600)	<b>(4,325,700)</b>	(3,533,100)			(3,690,500)	(635,200)
Transfers from reserves	5,935,000	<b>8,290,500</b>	2,355,500			-	8,290,500
Actuarial reduction of debt	(35,300)		35,300			-	-
Amortization of capital assets	3,075,200	<b>3,120,000</b>	44,800			-	3,120,000
	\$ (4,139,175)	\$ <b>(657,500)</b>	\$ 3,481,675			\$ (3,738,300)	\$ 3,080,800
	\$ <b>(880,915)</b>	\$ <b>(547,900)</b>	\$ 333,015			\$ 530,450	\$ <b>(1,078,350)</b>

# PROPERTY TAXES

Proposed increase: 5% + .5% Cap Reserve

\$15,902,600 2022

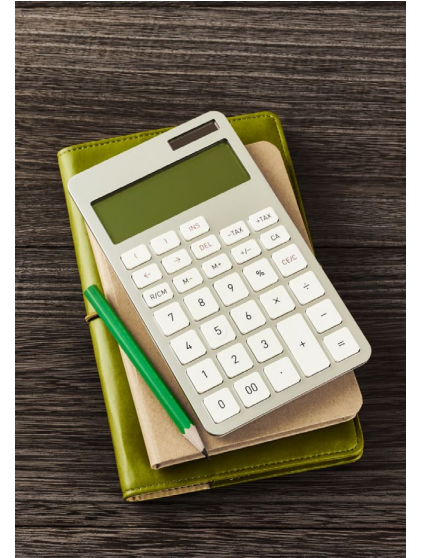
795,000 5% increase

403,000 Non-market change ~ BC Assessment

\$17,100,600 2023 preliminary property tax revenue

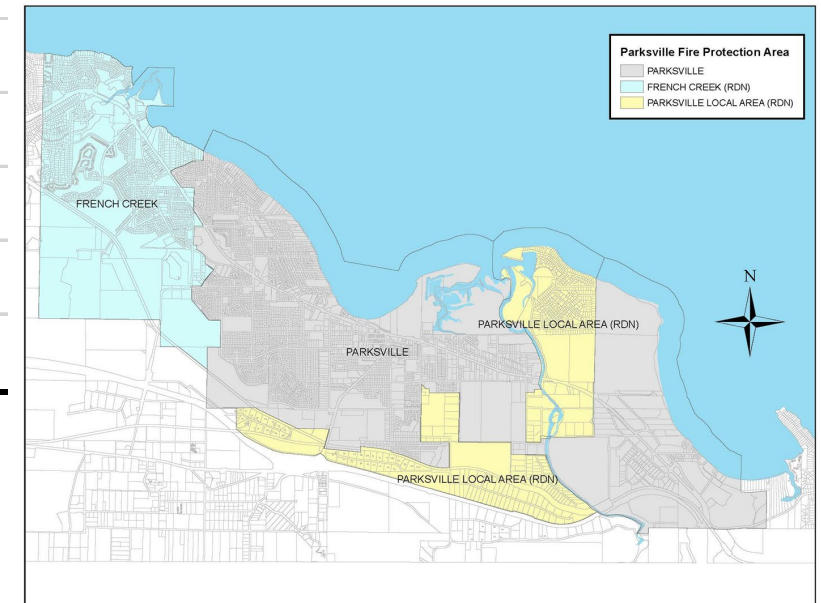
~approx. \$100  
for average  
residential home

	2022 FP	2023 FP
<b>Property Taxes</b>	15,944,000	17,100,600
Library	778,700	840,600
1% Utility taxes	335,600	371,100
Debt taxes	74,000	74,000
Grants in lieu (Prov/Fed)	58,500	60,200
	17,190,800	18,446,500



# REVENUE - FEES AND CHARGES

Fees and Charges	2022 FP	2023 FP					
Executive	305,300	282,600		<i>Bus licenses, EMO, bylaw fines</i>			
Finance	617,700	768,600		<i>Investments, penalties/int, PCTC lease rev</i>			
Police	6,000	7,500		<i>Criminal record checks</i>			
Fire	590,500	1,060,500		<i>Service agreements, proceeds on trade-in</i>			
Community Planning	344,200	352,400		<i>Building permits</i>			
Engineering	70,000	70,000		<i>Admin fees</i>			
Parks	199,200	203,200		<i>Dist.69 sportsfields, donations</i>			
Facilities	45,900	46,800		<i>Rentals</i>			
Solid Waste Collection	897,100	961,000		<i>Fees for RDN contracted service</i>			
	<b>\$ 3,075,900</b>	<b>\$ 3,752,600</b>					



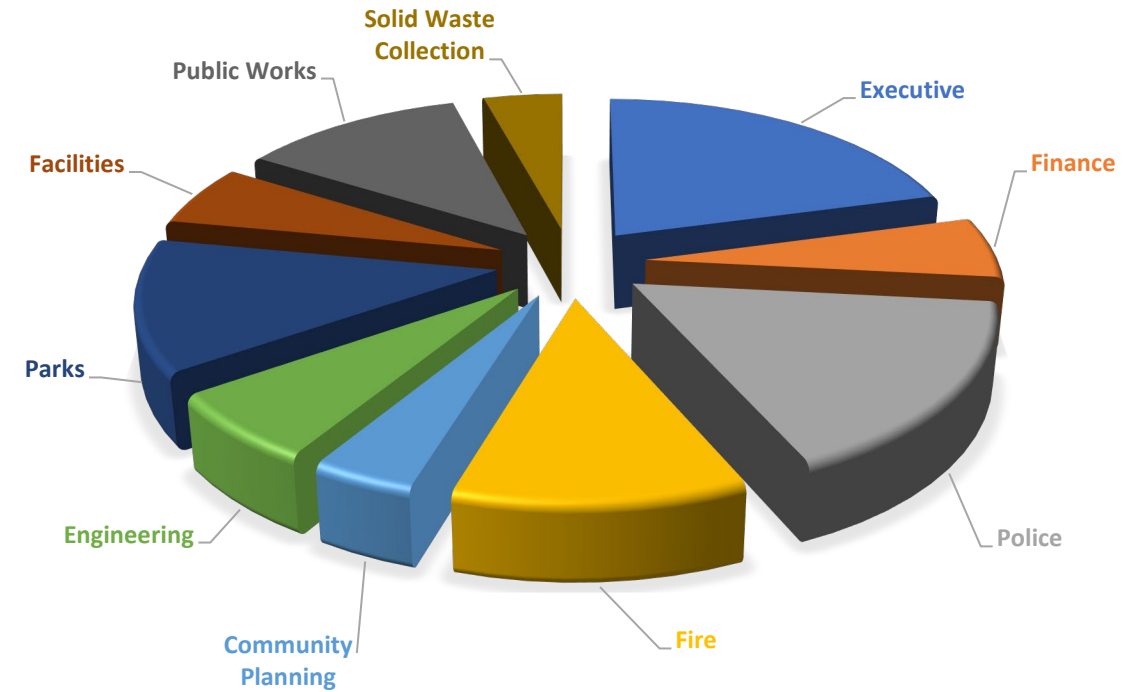
# REVENUE - GRANTS / OTHER

	2022 FP	2023 FP					
<b>Operating Grants</b>	<b>463,700</b>	<b>615,500</b>					
Small Communities	315,000	315,000					
Traffic fines sharing	123,700	118,400					
LGCAP	-	127,000	<i>2nd year of 3 yr funding commitment</i>				
UBCM (Finance, Fire)	25,000	55,000	<i>Fire training equipment, asset management</i>				
<b>Federal Grants</b>	<b>608,600</b>	<b>635,200</b>	<i>Canada Community Building Fund (last yr)</i>				
<b>Capital Grants/ DCC</b>	<b>4,129,960</b>	<b>985,100</b>	<i>Vary year to year</i>				
Gathering Plaza	419,305	396,000					
Comm Park playground resurfacing	405,975	300,000					
PCC/BGC renovation	2,035,000	170,000					
Comm Park Theatre	774,700	-					
DCC	494,980	119,100					
<b>Actuarial Reduction of Debt</b>	<b>35,300</b>	<b>-</b>					



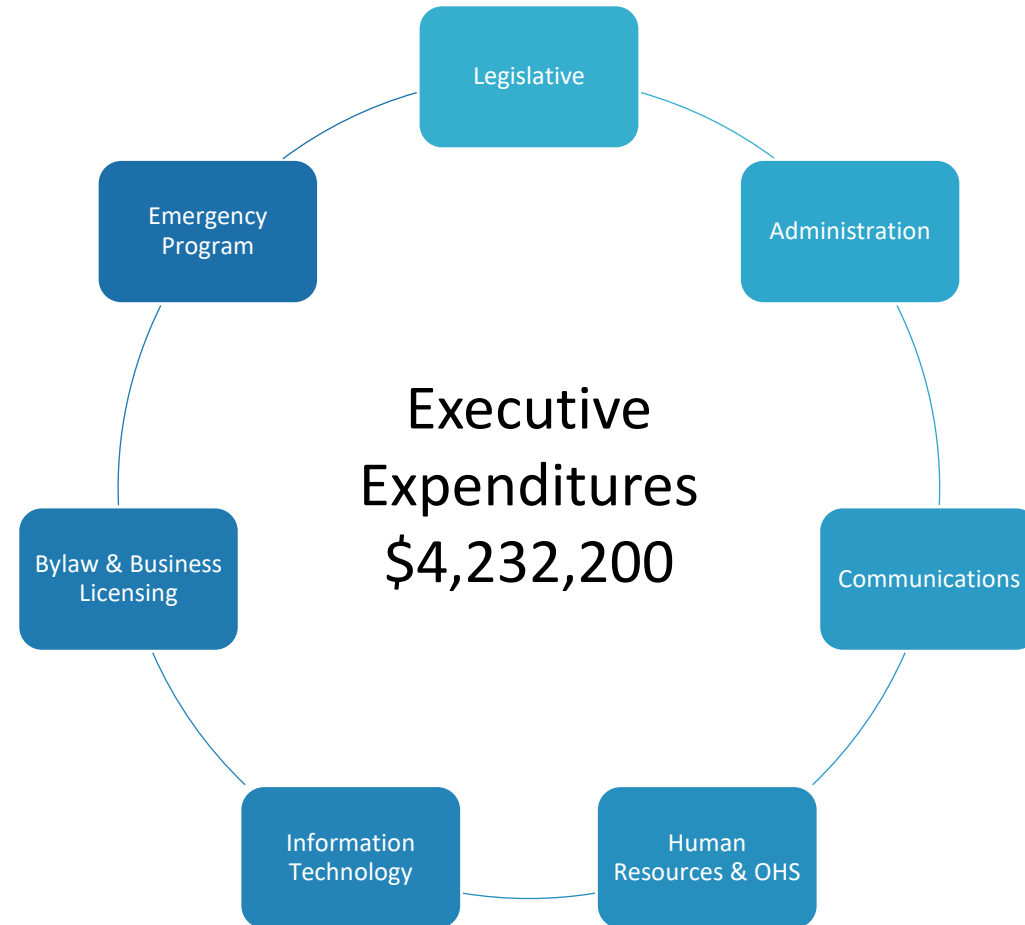
# EXPENDITURES - BY FUNCTIONAL AREA

Expenditures	2022 FP		2023 FP	
Municipal Purposes				
Community Planning	805,100	4%	823,400	4%
Solid Waste Collection	805,000	4%	858,400	4%
Finance	1,067,400	6%	1,192,700	6%
Facilities	925,800	5%	1,200,850	6%
Engineering	1,005,300	5%	1,338,600	7%
Fire	2,001,500	11%	2,311,500	11%
Public Works	2,241,200	12%	2,423,400	12%
Parks	2,147,600	12%	2,568,500	13%
Police	3,218,200	18%	3,408,900	17%
Executive	4,149,100	23%	4,232,200	21%
Library	778,700		840,600	
Interest on Long Term Debt	25,900		6,300	
Amortization of Tangible Capital Assets	3,075,200		3,120,000	
<b>Total Expenditures</b>	<b>\$ 22,246,000</b>		<b>\$ 24,325,350</b>	



# DEPARTMENT FINANCIAL PLAN OVERVIEWS

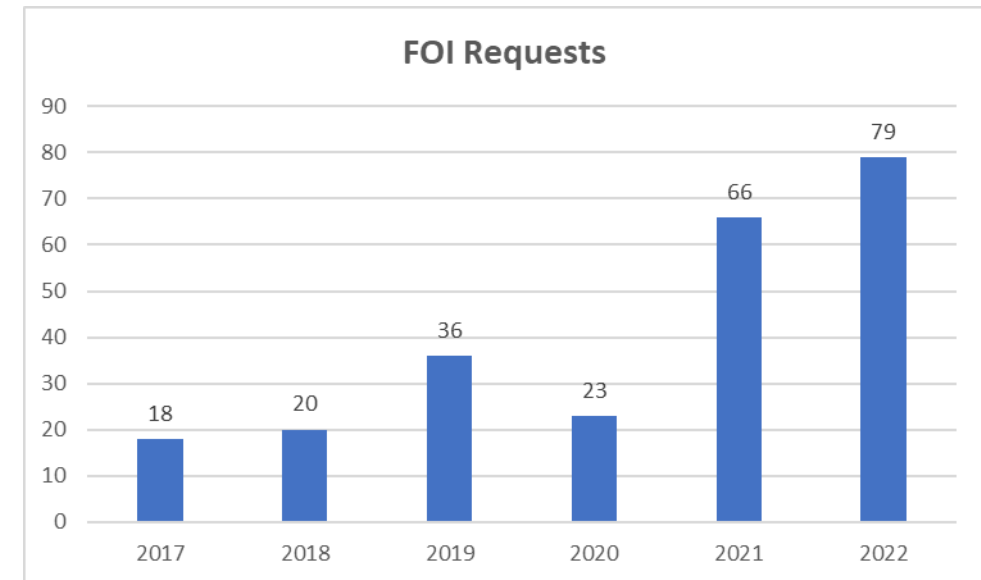
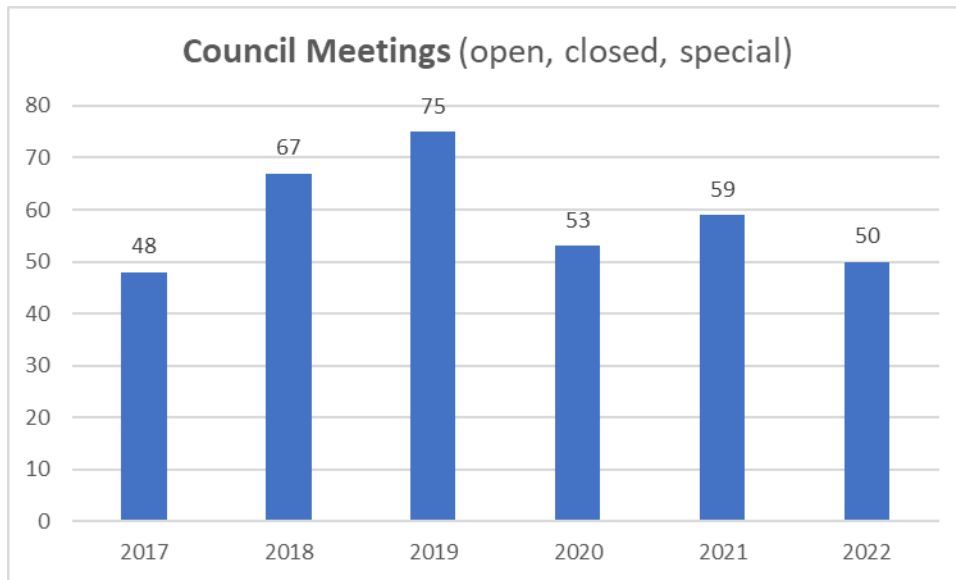
# EXECUTIVE





# LEGISLATIVE/ COUNCIL / CORPORATE ADMIN

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Legislative/Council</b>	605,500	602,100	<b>420,700</b>	(184,800)	-30.5%
<b>Corporate Administration</b>	334,400	259,400	<b>414,400</b>	80,000	23.9%
Minor Capital	18,500	11,800	<b>95,000</b>		

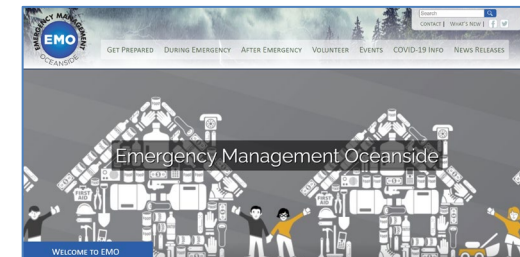
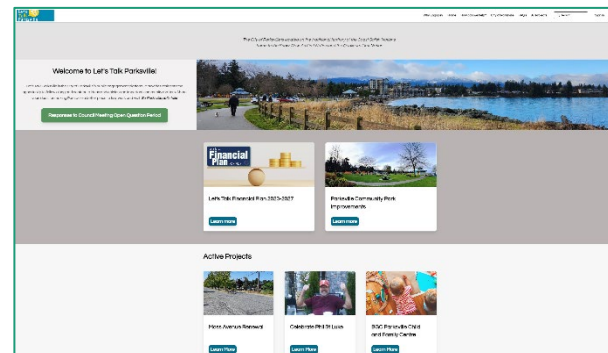


# COMMUNITY GRANTS

	2023
Annual Grants-in-Aid	5,000
Beach Fest	5,000
Brant Festival	5,000
Canada Day - Chamber of Commerce	10,000
Oceanside Community Arts Council Grant (MAC)	5,000
Parksville and District Museum	5,000
	35,000
Security Camera Rebate	5,000
Total	\$ 40,000

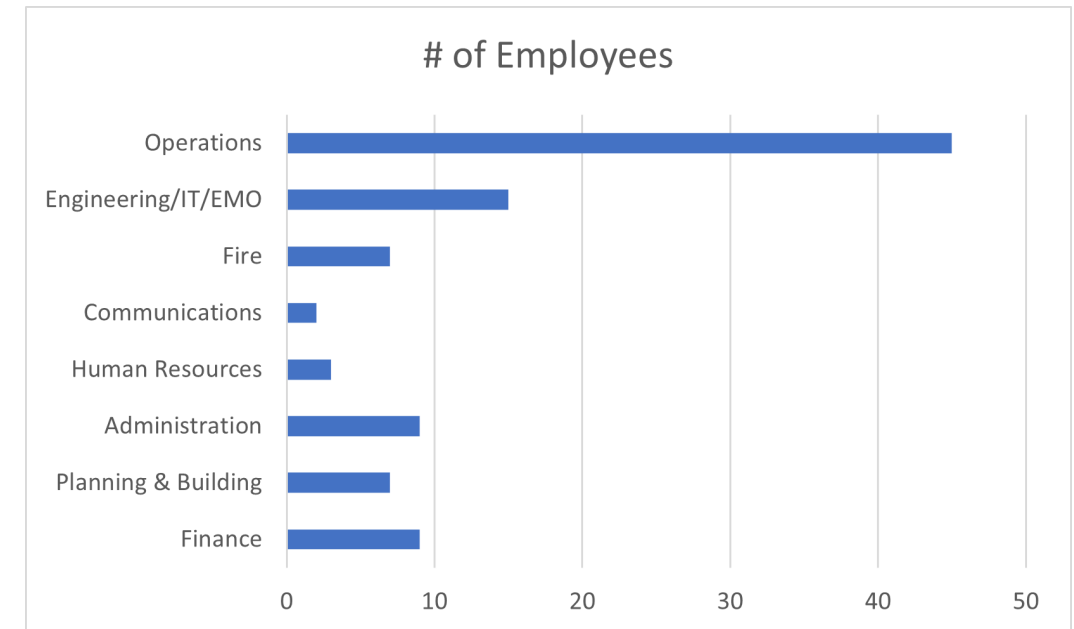
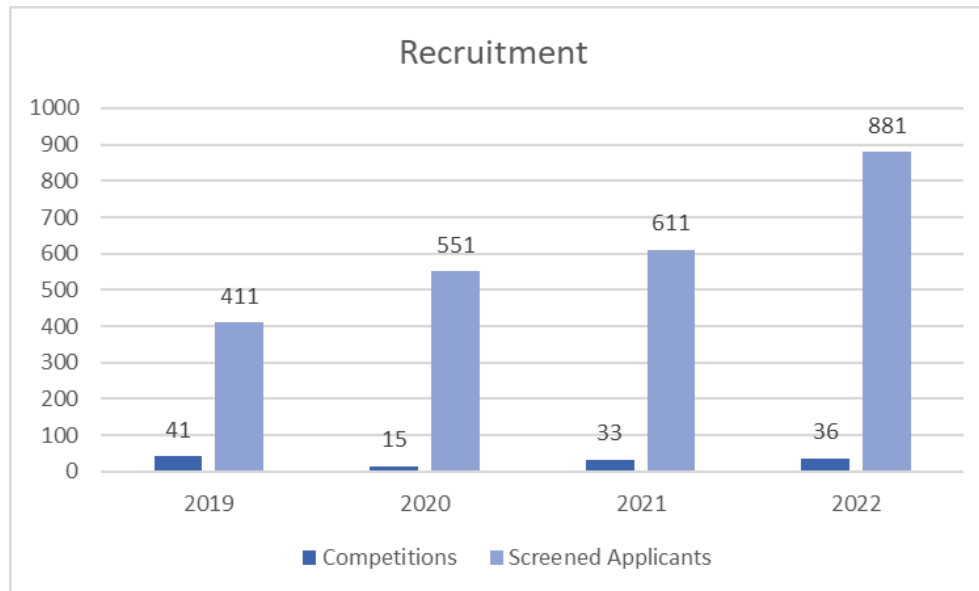
# COMMUNICATIONS

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Communications</b>	262,600	266,500	<b>301,100</b>	38,500	14.7%



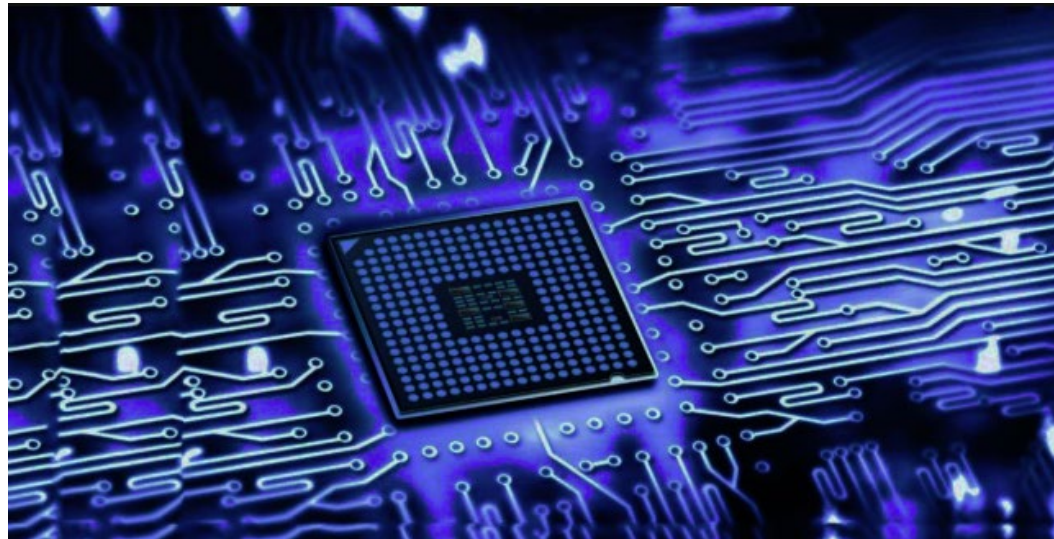
# HUMAN RESOURCES / OCCUPATIONAL HEALTH & SAFETY

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Human Resources / Occupational Health &amp; Safety</b>	504,200	380,200	<b>567,900</b>	63,700	12.6%



# INFORMATION TECHNOLOGY

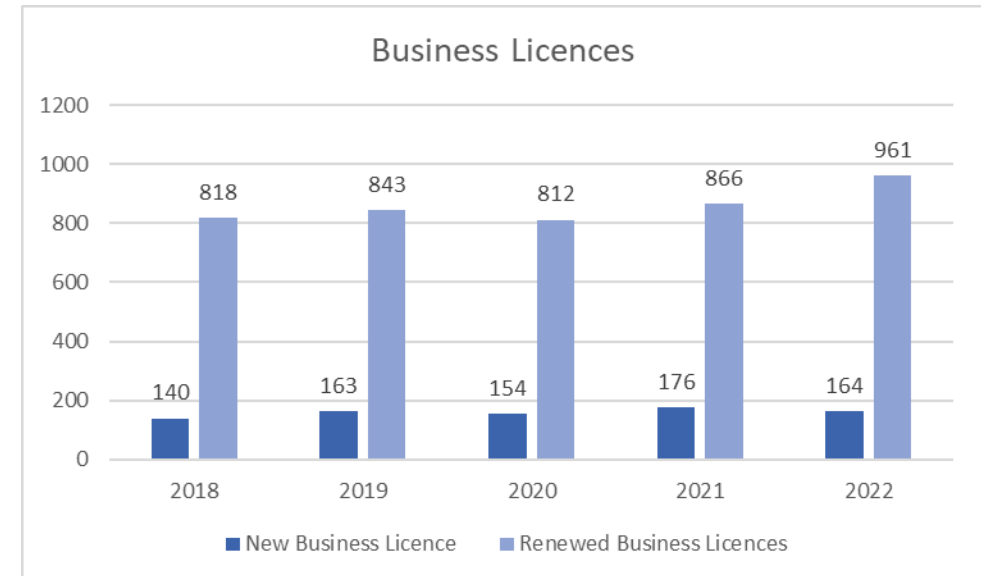
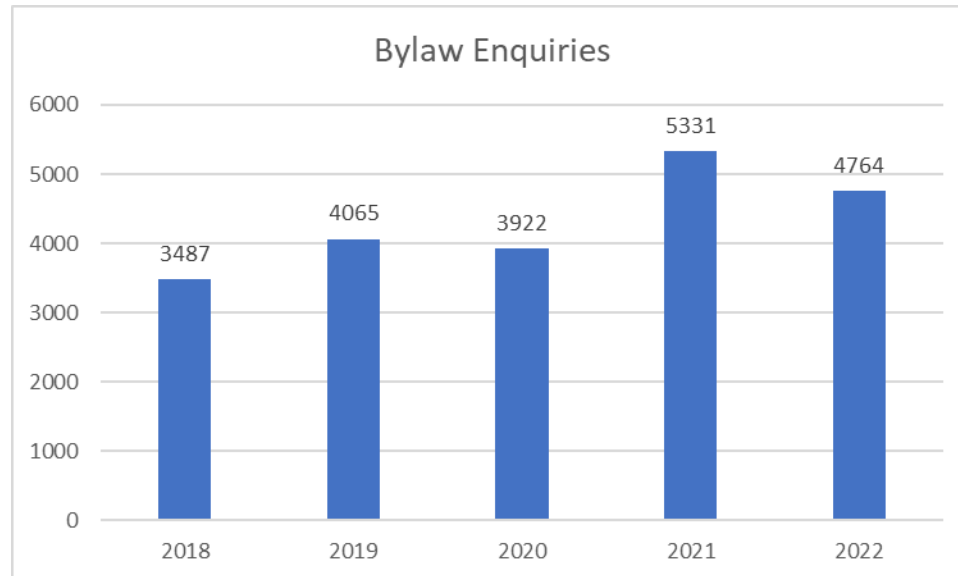
				Incr (Decr) from 2022 FP	
	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	\$	%
<b>Information Technology</b>	1,000,700	941,800	<b>1,097,900</b>	97,200	9.7%
Minor Capital	143,000	34,400	<b>112,000</b>		
Capital	155,000	22,600	<b>70,000</b>		



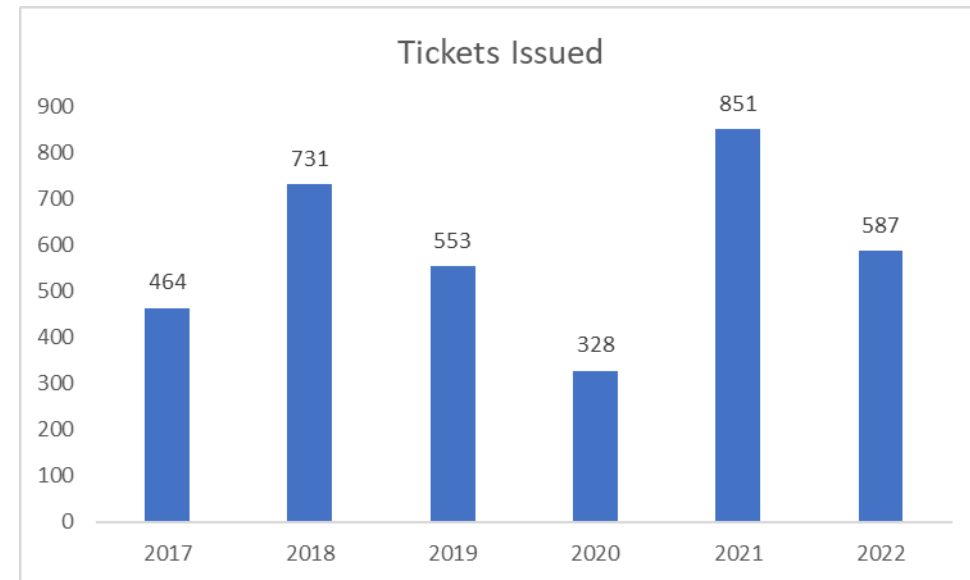
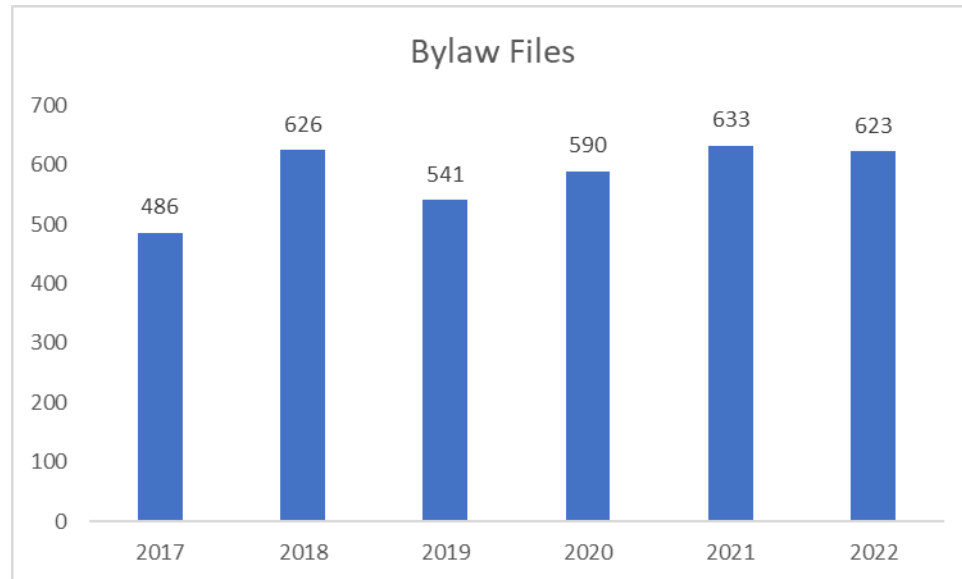
# BYLAW SERVICES / BUSINESS LICENSING

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Bylaw</b>	466,700	363,700	<b>500,600</b>	33,900	7.3%
<b>Business Licencing</b>	104,000	92,800	<b>100,000</b>	(4,000)	-3.8%

**NEW in 2022:** One new bylaw officer + casual coverage for weekends/evenings



# BYLAW SERVICES / BUSINESS LICENSING



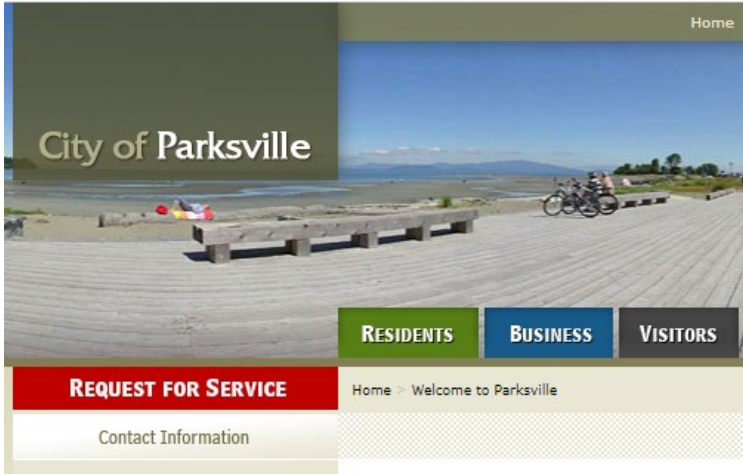
# EMERGENCY PROGRAM

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Emergency Program</b>	234,500	178,700	<b>234,500</b>	-	0.0%
Minor Capital	181,000	78,100	<b>68,700</b>		





# ADMINISTRATION MINOR CAPITAL PROJECTS



\$20,000 website upgrade

PCC - Emergency services volunteer office upgrades  
\$24,000



Cyber security audit continued from 2022  
\$34,000



\$18,000  
Aerial/ortho photos for Parksville map - two-year cycle

Accessibility Plan  
\$25,000



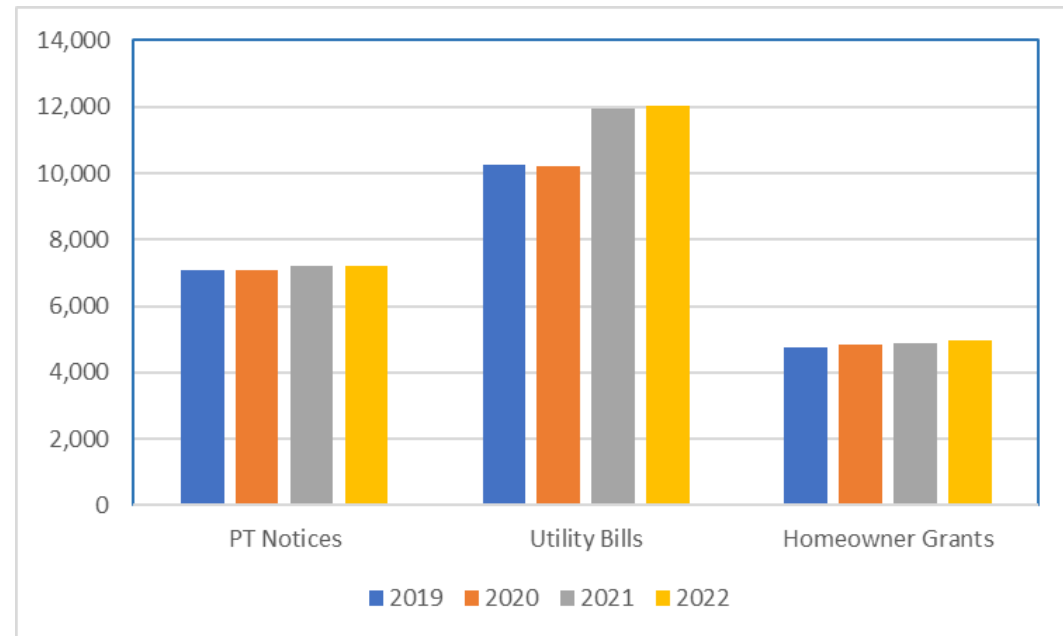
# FINANCE

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Finance/Common Services</b>	1,067,400	907,700	<b>1,192,700</b>	125,300	11.7%
Minor Capital	294,000	5,000	<b>314,000</b>		
Capital	15,000	15,500	-		

- Two-year term position started Sept 2022 - Capital asset initiatives
- Consulting costs re: new accounting standard

## Minor Capital:

- *Asset valuations \$145k*
- *Asset management program \$144k*
- *Accounting standard implementation \$25k*



# POLICING

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>RCMP</b>	3,218,200	2,789,400	<b>3,408,900</b>	190,700	5.9%

- 17 Officers allocated to City of Parksville as part of regional service structure
- Financial Plan reflects 18 Officers starting in 2024 (typically +1 every 4 yrs)
- 15,000 population estimated in 2027 or 2028 – increase from 70% to 90% share of costs (~\$1.5M increase)
- \$214,000 current per officer rate ~ \$149,500 @ 70% share



*Consider creating Policing Reserve to accumulate surplus policing funds to lessen impact of transition after 15,000 population (90% costs) AND provision of facility space for detachment (date TBD).*

# FIRE RESCUE

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Fire Rescue</b>					
Operations	1,861,000	1,718,800	<b>2,080,000</b>	219,000	11.8%
Minor Capital	140,500	95,400	<b>231,500</b>		
Capital	1,636,400	1,522,500	<b>231,000</b>		

- 7 paid staff / 32 paid on-call members
- 44 full on-call complement – currently 32 + 3 FRST
- Population/calls/incidents increasing
- Volunteer hours/number of members decreasing
- Firehall renovation required (two adjacent lots purchased in 2022)



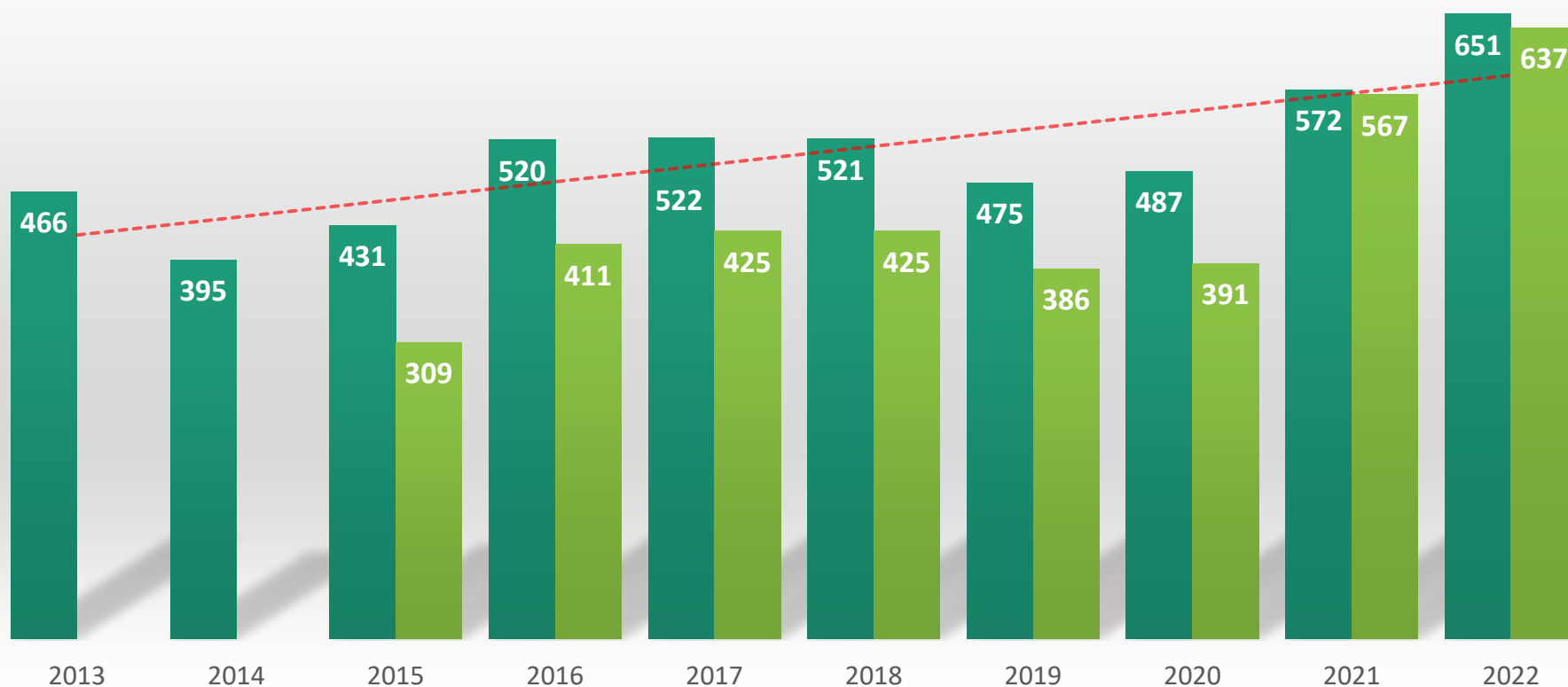
*Consider establishing a reserve for replacement of major apparatus and/or firehall renovation*



# Services - Emergency Response

Calls for Service – 10 Years

■ Calls for Service   ■ Incident Duration (hrs.)   - - - Linear (Calls for Service)



## 10-Year Average (2013-2022)

Calls for Service	504
Change (+ / - )	+28
Percentage Increase	7%

# FIRE RESCUE – MINOR CAPITAL

Training equipment	30,000
Reporting dashboard	12,000
Mobile data terminals for computer aided dispatch	70,000
OG review, update, renewal	12,500
Demolish two houses adjacent to firehall	70,000
Works for interim parking on 2 lots adjacent	30,000
Photocopier/printer/scanner replacement	7,000

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<b>TOTAL FIRE DEPT</b>	<b>\$231,500</b>
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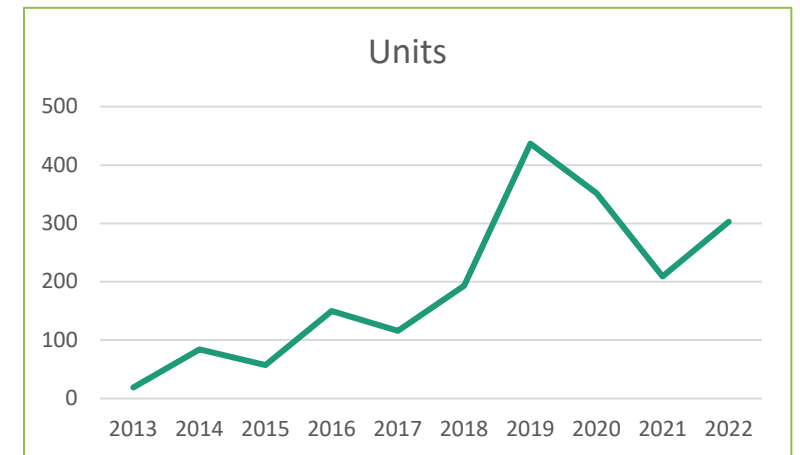
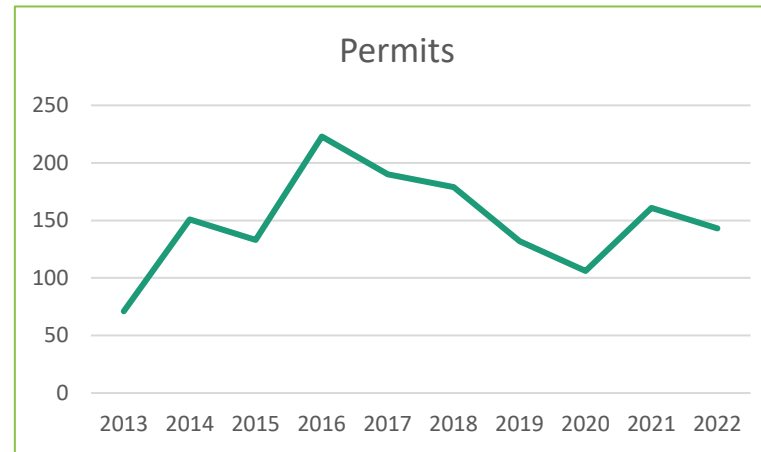
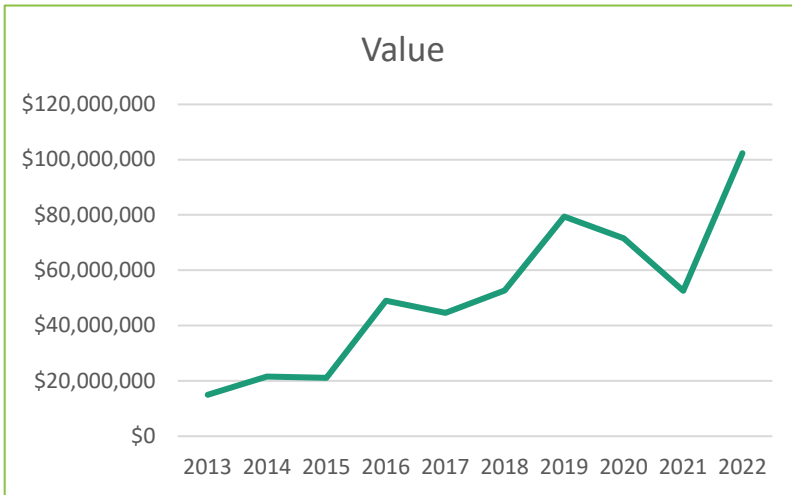
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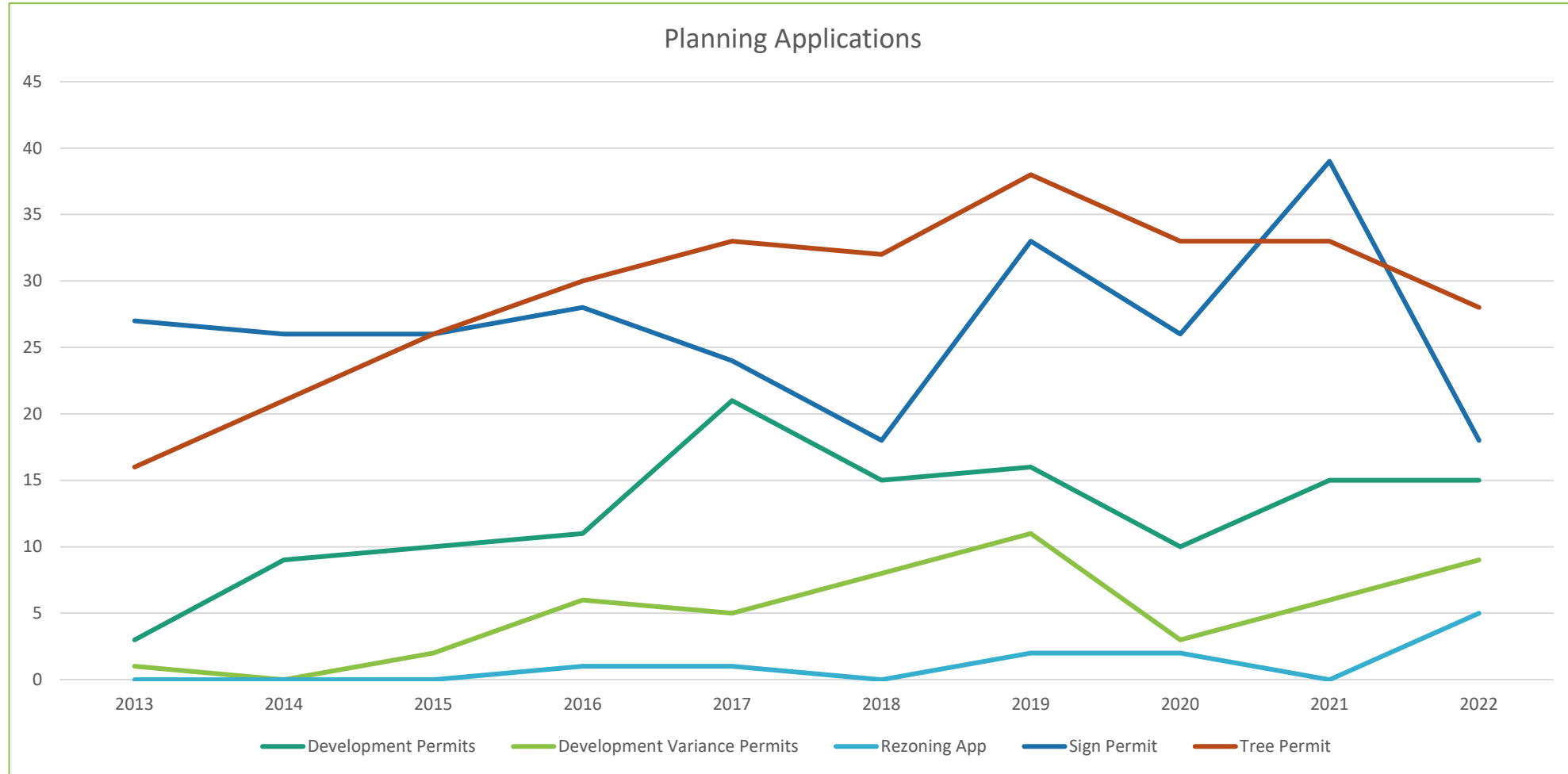


# COMMUNITY PLANNING AND BUILDING

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Community Planning</b>	540,000	567,815	<b>476,600</b>	(63,400)	-11.7%
<b>Building Inspection</b>	265,100	242,117	<b>346,800</b>	81,700	30.8%



# COMMUNITY PLANNING AND BUILDING





# ENGINEERING

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Engineering</b>					
Operations	580,300	506,400	<b>776,600</b>	196,300	33.8%
Minor Capital	425,000	74,600	<b>562,000</b>		
Capital - Infrastructure	3,675,000	2,403,959	<b>3,425,000</b>		



# ENGINEERING –MINOR CAPITAL

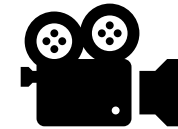
\$100,000 Pavement condition assessment

\$50,000 Storm drainage video assessment  
program (recurring annually)

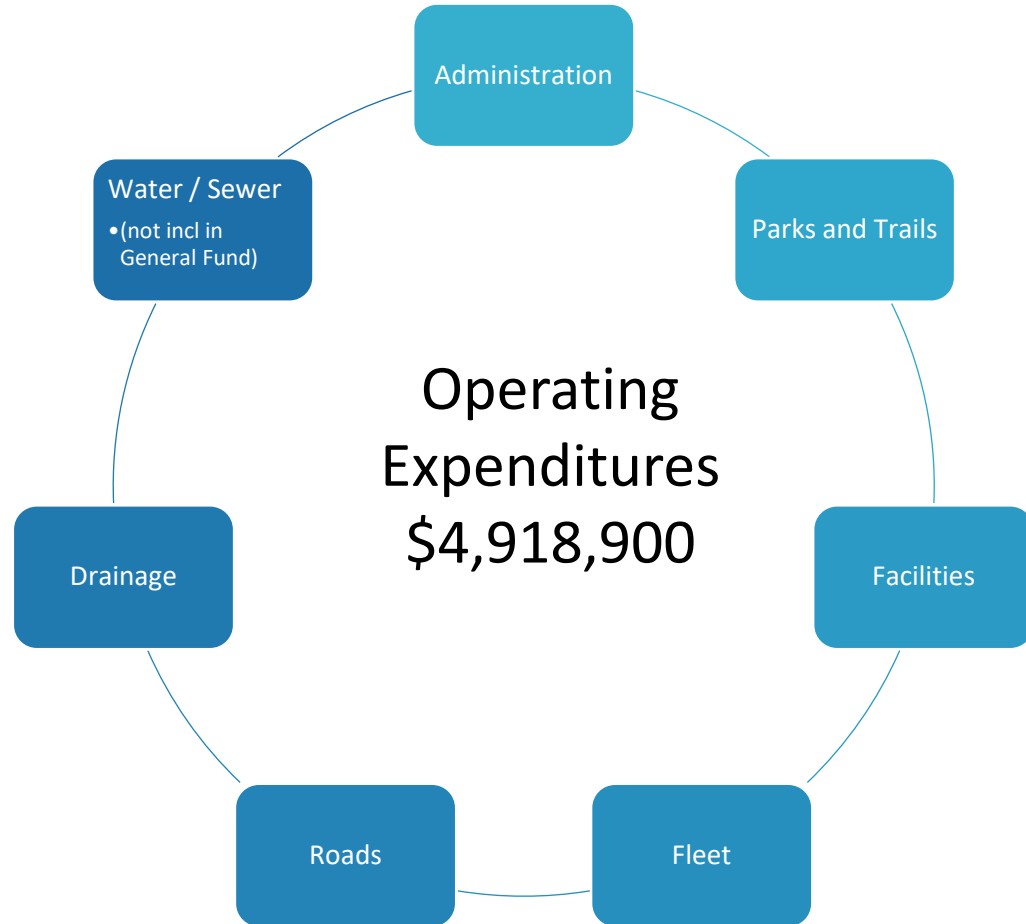
\$150,000 Storm drainage master plan

\$150,000 Transportation master plan

\$55,000 Industrial Way brownfield  
- Phase 2 assessments



# OPERATIONS



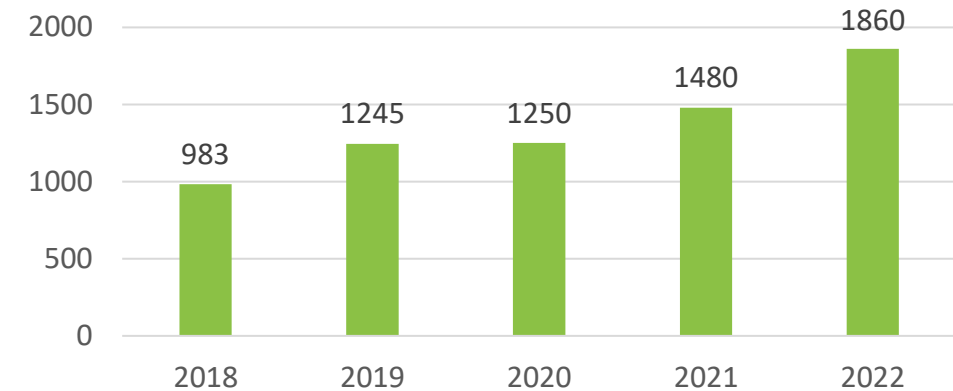




## 2022 REQUESTS FOR SERVICE

Roads and Drainage	630
Buildings and Facilities	430
Parks	316
Utilities	277
Call Outs	<u>207</u>
TOTAL	1860

**89% increase in 5 years**





# PARKS AND TRAILS

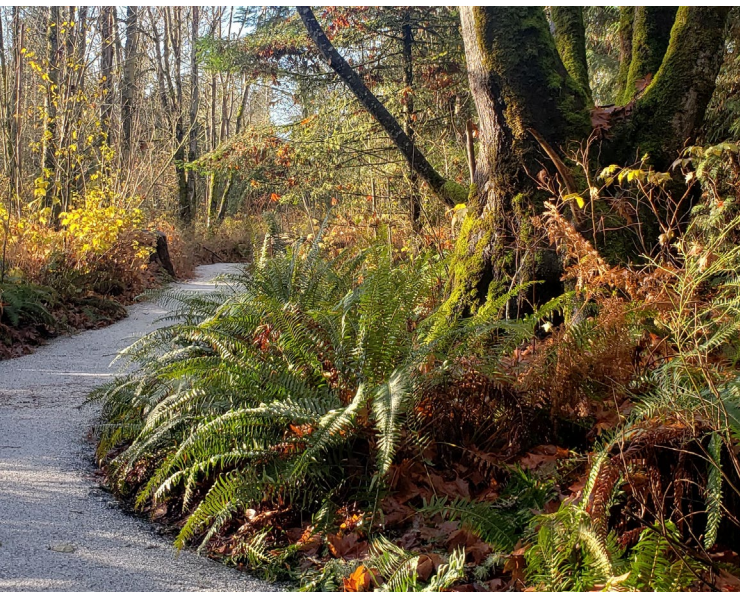
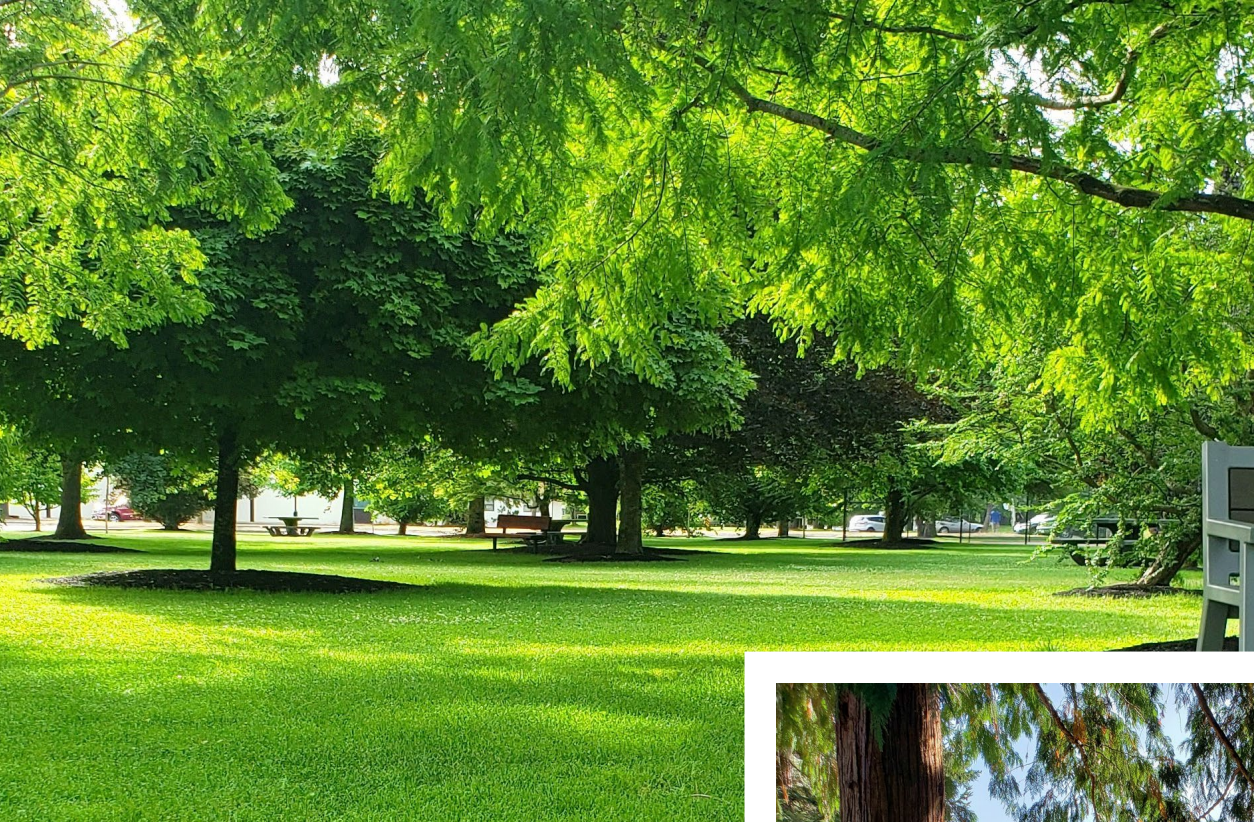
	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Parks/Trails</b>					
Operations	1,954,800	1,938,300	<b>2,050,500</b>	95,700	4.9%
Minor Capital	192,800	70,200	<b>518,000</b>		
Capital	1,852,975	290,876	<b>1,250,000</b>		

NEW for 2022:

- 1,000 amenities added to TreePlotter inventory
- 12 benches added to City parks
- 15% increase of trails including 3750 metres of trail resurfacing and construction
- Over 1,321 trees inspected
- Tree of the Month







2023-2027 FINANCIAL PLAN - Special Council Meeting (Mar 22)





# PARKS AND TRAILS – MINOR CAPITAL

Ecologically sensitive areas'  
management plans \$254k

Urban Forest Strategy  
\$26K

Species at Risk Trees  
Management Program \$66k

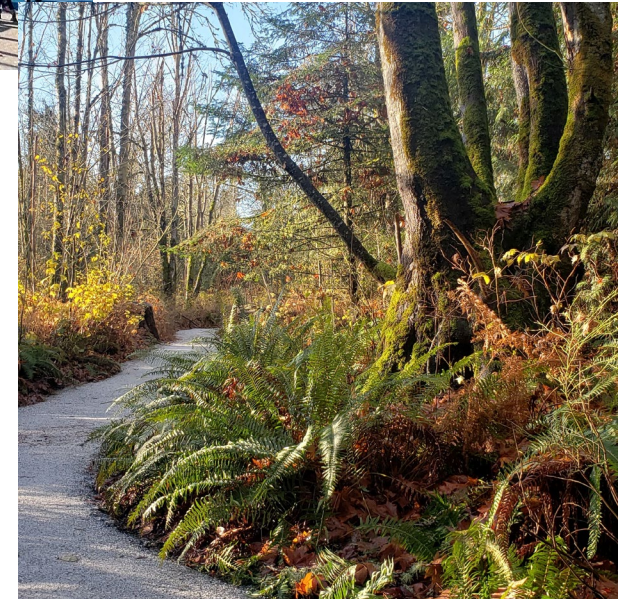
Noxious Weed Program  
\$10K (Five-year program)

Parksville Outdoor Theatre  
CPTED assessment \$20k

Despard Ave  
footbridge \$25k



\$50k Playground  
Replacement/Upgrade  
(annual funding)



# FACILITIES

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Facilities</b>					
Operations	695,300	685,300	<b>715,000</b>	19,700	2.8%
Minor Capital	230,500	49,400	<b>485,850</b>		
Capital	4,789,300	3,377,800	<b>2,543,500</b>		



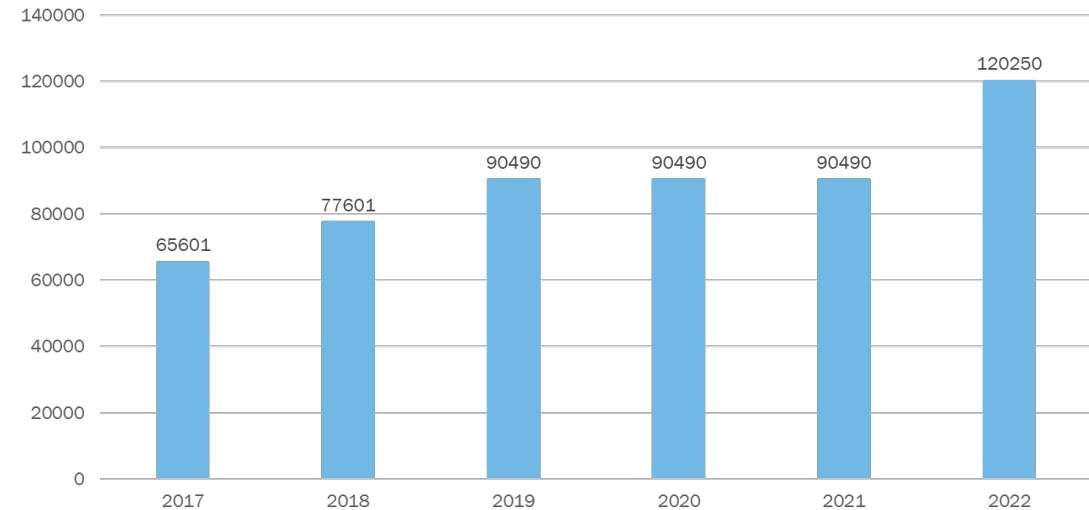




## BUILDINGS AND FACILITIES

- Work requests increase due to the addition of Shelly Road Community Centre and Parksville Outdoor Theatre
- Increase in RFSs for PCTC, firehall and municipal structures
- Increase in vandalism and graffiti

**BUILDINGS & FACILITIES  
FACILITY SQ/FT INCREASE**



# FACILITIES – MINOR CAPITAL

## PCTC (City):

\$100k Forum upgrades

\$69K Entrance Doors

\$55k Elevator upgrade

\$25k Interior painting

## Operations Yard:

\$60k Minor renos/structure assessments

\$67k Environmental assessment

\$50k Space assessment

## Shelly Road Community Centre:

\$25k Structure assessment

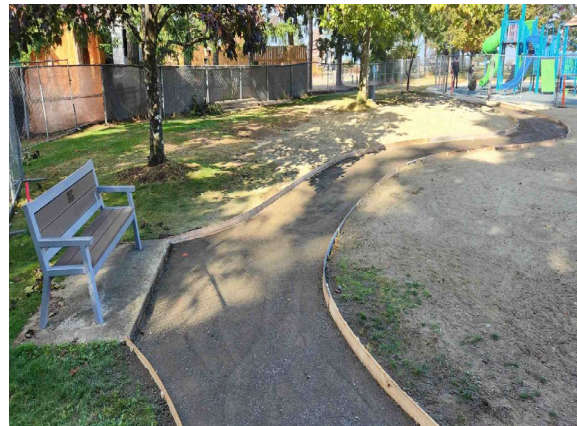




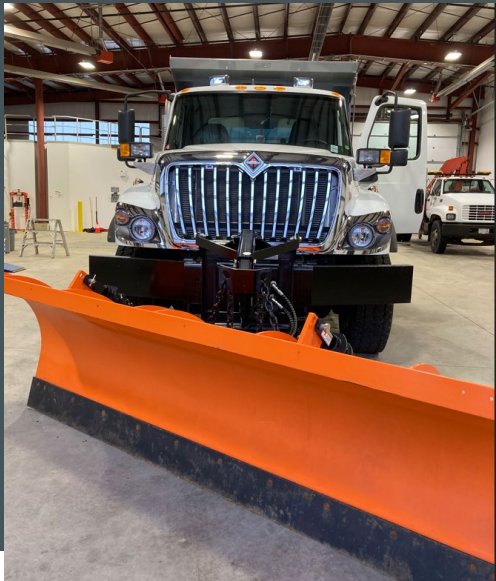
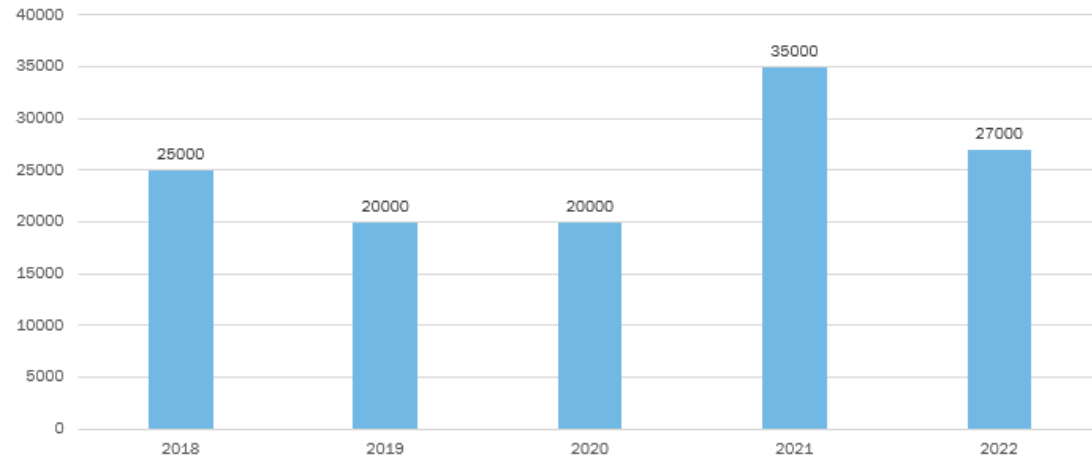
# OPERATIONS – “PUBLIC WORKS”

## ADMIN, FLEET, ROADS AND STORM SEWER

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Public Works</b>					
Roads, Drainage, Fleet	2,071,200	1,884,000	<b>2,153,400</b>	82,200	4.0%
Minor Capital	170,000	110,900	<b>270,000</b>		
Capital	128,000	31,100	<b>175,000</b>		



## ROADS AND DRAINAGE BRINE ANTI-ICING LITRES APPLIED

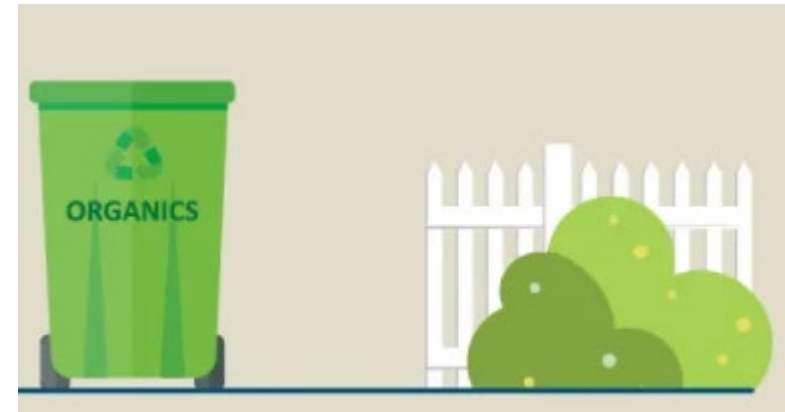


# SOLID WASTE

	2022 Financial Plan \$	2022 Unaudited Actual \$	2023 Proposed Financial Plan \$	Incr (Decr) from 2022 FP	
				\$	%
<b>Solid Waste</b>					
Net Fees Collected	897,100	922,000	<b>961,000</b>	63,900	7.1%
RDN Contract cost	805,000	826,200	<b>858,400</b>	53,400	6.6%
Net revenue	92,100	95,800	<b>102,600</b>	10,500	11.4%

Finance employees administer RDN contract for Parkville including managing resident questions, semi-annual invoicing, and tracking new residences for cart delivery.

**New in 2023-** curbside yard organics pick up





# 2023-2027 CAPITAL PROJECTS



EXPENDITURES	2023	2024	2025	2026	2027
ADMINISTRATION					
IT	70,000	30,000	20,000	30,000	45,000
Finance/Common Serv	-	-	-	-	15,000
FIRE DEPARTMENT	231,000	-	1,680,000	-	600,000
COMMUNITY DEV'T	-	-	-	-	10,000
PARKS, TRAILS & FACILITIES	3,793,500	425,000	25,000	325,000	25,000
OPERATIONS	175,000	375,000	175,000	175,000	175,000
ROADS & STORM SEWER INFRASTRUCTURE	3,425,000	3,675,000	3,675,000	3,675,000	3,675,000
<b>TOTAL</b>	<b>\$ 7,694,500</b>	<b>\$ 4,505,000</b>	<b>\$ 5,575,000</b>	<b>\$ 4,205,000</b>	<b>\$ 4,545,000</b>
FUNDING SOURCES					
Operations	216,000	308,250	475,250	108,250	745,250
Carryforward Reserve	2,400,900	175,000	100,000	100,000	100,000
Future Expenditure Reserve	171,000	-	-	-	-
Grants	866,000	-	-	-	-
Other	106,500	-	-	-	-
DCC funds	119,100	321,750	24,750	321,750	760,240
Land Sale Reserve	-	-	1,300,000	-	-
General Capital Reserve	2,110,000	2,950,000	2,925,000	2,925,000	2,939,510
Federal Gas Tax Reserve	1,705,000	750,000	750,000	750,000	-
<b>TOTAL</b>	<b>\$ 7,694,500</b>	<b>\$ 4,505,000</b>	<b>\$ 5,575,000</b>	<b>\$ 4,205,000</b>	<b>\$ 4,545,000</b>

# PARKSVILLE COMMUNITY PARK

Total \$2.6M

Playground  
rubber  
surfacing

Incidental  
infrastructure  
works to  
projects

Multi- use  
courts  
upgrades

Gathering  
Plaza

Washroom  
facility

Accessibility  
and safety  
upgrades





# FIRE DEPARTMENT

2025 - Special Ops/support cube van - \$200k

2027 –Tanker truck and tank - \$600k

2023- Replace 3 utility pickup trucks – \$150k total



2024/25 - Firehall  
Addition/renovation  
\$1.4M in Financial Plan 2025  
*Cost estimated to be much  
higher – see FP Proposal*





# INFRASTRUCTURE PROJECTS



2023 asset management work will inform infrastructure renewal in long term capital and financial plans

2023 – continued focus on capital asset planning and assessment

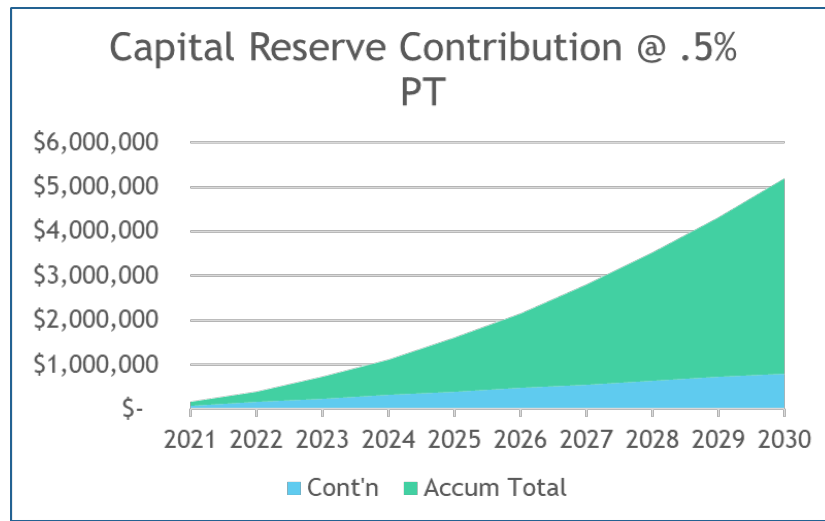
Engineering department leading three projects in 2022:

- \$110k - Bagshaw Street - completion of sanitary sewer works
- \$2.6M - Moss Ave roads and storm sewer works (contract awarded)
- \$250k - Asphalt overlays

# RESERVES AND OTHER TRANSFERS

## PROPOSED TRANSFERS TO RESERVES

- \$235,500 0.5% of property taxes (Capital Reserve)
- \$3.425M Capital funding envelope
- \$30k PCTC Reserve
- \$635k CCBF (Gas Tax)



## PROPOSED TRANSFERS FROM RESERVES

- \$2.15M Capital Reserve for asset purchases
- \$3.52 Carry forward funds
- \$171k Donation to Gathering Plaza
- \$415k Covid Restart Grant Reserve
- \$2M CCBF (Gas Tax) Reserve



# BC GROWING COMMUNITIES FUND

- \$4.789 M deposited March 23<sup>rd</sup>
- One-off costs to build required capital infrastructure and amenities (not ongoing or operational activities)
- Incremental to current plans
- Should accelerate delivery of capital projects
- Place in segregated reserve that accumulates interest until spent
- Spend within 5 years

## Reporting requirements:

- Annual report identifying work-related housing needs and pre-zoning requirements
- Highlight projects that align with provincial priorities (e.g. Clean BC, and Environmental, Social and Governance frameworks for capital projects)
- Public recognition of funding related to projects
- Expenditure and unspent balance reporting attached to annual financial statements

# GROWING COMMUNITIES FUND



Water supply,  
treatment, dist'n



Public safety/  
emergency mgt  
equip/ facilities



Natural hazard mitigation

Local share of  
affordable housing



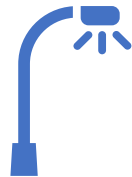
Local road  
improvements



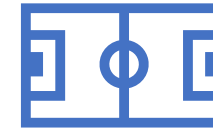
Parks add'ns, upgrades incl  
washrooms, meeting  
space. Other amenities



Childcare facilities



Sidewalks, curbing,  
lighting



Recreation related  
amenities

Capital projects  
serving First Ntn  
communities



Active  
transportation  
amenities

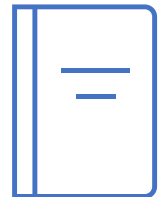


Wastewater  
conveyance/  
treatment



Improvements for  
transit service

Feasibility studies related  
to other categories, design  
work, acquiring land for  
eligible infrastructure



# OTHER CONSIDERATIONS

- F/S audit underway – will update Reserve balances in our model ASAP to assist with Council's decisions
- Water and sewer rates to be reviewed by Council for consideration of total impact of Financial Plan to Parkville taxpayers



## NOT IN FINANCIAL PLAN YET

- Growing Communities Funding \$4.789M
  - Capital spending within five years
- Council's Strategic Plan
- Spending proposals
- Recommendations from:
  - Asset management program
  - Valuations/ condition assessments
  - Operations yard environmental assessment



# QUESTIONS